



Police Department
Jeff Devlin, Chief of Police



tel: 954.967.4300

LAW ENFORCEMENT TRUST FUND (LETF) REQUEST FOR FUNDING

The Hollywood Police Department has a long-standing commitment to the reduction of crime and the implementation of crime and drug prevention initiatives throughout the City of Hollywood. Use of LETF Funds requires approval from the City Commission, in accordance with F.S. 932.7055, upon request by the Chief of Police. The Statute requires a portion of the revenues be donated or expended for the support or operation of the following:

- Drug treatment
- Crime prevention
- Drug abuse education
- Safe neighborhood
- Drug prevention
- School resource officer program

Applications with all attachments must be received by Wednesday, May 13, 2026. Send via email to mdellolio@hollywoodfl.org. For questions, please contact Madonna Dell'Olio at mdellolio@hollywoodfl.org or 954-967-4375.

Applicant Agency Information

Applicant Agency Legal Name: The Salvation Army	
Main Administrative Address: 1445 W. Broward Boulevard	
City & State: Fort Lauderdale, FL	Zip Code: 33312
Telephone Number: 954-524-6991	E-mail Address: Lilly.Gallardo@uss.salvationarmy.org
Website: www.salvationarmyflorida.org/fortlauderdale	
CEO/Executive Director: Major Juan Guadalupe, Area Commander	

PROGRAM INFORMATION

Program Title:	Plymouth Colony Transitional Housing for Families		
Name/ Title of Program Contact:	Lilly Gallardo, Director of Program Services		
Address:	1960 Sherman Street	Phone:	(954) 524-6991
City • Zip Code:	Hollywood, 33020	E-mail:	Lilly.Gallardo@uss.salvationarmy.org
Total Program Budget:	\$965,400		

3250 Hollywood Boulevard
P.O. Box 229045
Hollywood, Florida
33021-6967
hollywoodfl.org

Amount Requested:	\$10,000
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Organization's Background: Please provide a concise description of the Applicant Agency, including its history, years of operation, general mission statement, and primary services provided.

Founded in 1926, The Salvation Army of Broward County is marking 100 years of service with a mission to meet human needs without discrimination. The agency provides a comprehensive network of services focused on homelessness prevention, housing stability and basic needs assistance. At any given time, it shelters 44 families with children and more than 130 single adults, while also delivering rapid rehousing and permanent housing solutions. Primary services include emergency shelter, rent and utility assistance, case management, weekly food distribution and daily meals, and employment and job readiness programs, alongside financial stability programming such as the 18-week Getting Ahead initiative. Serving more than 40,000 individuals annually, The Salvation Army remains a critical safety net for residents facing crisis across Broward County.

LETF CATEGORY (Place an "X" to the left of **one** program area for which you Intend to Apply):

☐	1. Crime Prevention
☒	2. Drug Treatment or Abuse Prevention/Education
☐	3. Safe Neighborhood

HOLLYWOOD POLICE'S PRIORITY AREA (Place an "X" to the left of one program area for which you Intend to Apply):

☐	1. Diverting Youth from Criminal Justice System
☐	2. Reducing Gun Violence/Violent Crime
☒	3. Programs which assist the Homeless/Mentally Ill

PROGRAM INFORMATION

1. How does your proposed project address the LETF Category (see above) as well as the Hollywood Police Department's Priority Area?

Located at 1960 Sherman Street in Hollywood, The Salvation Army's Plymouth Colony provides transitional housing and comprehensive support services for families experiencing homelessness, with 32 apartments for households who are employed and able to maintain a path toward stability. Participants must work at least 20 hours per week and pass drug screenings, reinforcing accountability and supporting substance abuse prevention and long-term sobriety.

The program directly aligns with the LETF category of Drug Treatment or Abuse Prevention/Education through structured services that include substance abuse education, relapse prevention and ongoing case

management. Each family works with a dedicated case manager to address the root causes of homelessness through individualized plans focused on financial literacy, employment advancement, parenting skills, credit counseling and long-term housing stability.

Plymouth Colony also supports the Hollywood Police Department's priority area of Programs which assist the Homeless/Mentally Ill by providing stable housing paired with wraparound services that reduce vulnerability and prevent crises that can lead to future homelessness or law enforcement involvement. Services include access to mental health counseling, employment support, GED and life skills training, as well as basic needs such as food assistance through The Salvation Army Food Pantry.

Through this integrated approach, Plymouth Colony reduces risk factors associated with homelessness, substance use and instability, while strengthening families' ability to maintain housing, employment and self-sufficiency as they prepare for independent living.

2. Why is this funding needed (What community problem does it address)? What data suggests this program should be implemented with this population or in this geographical location?

Hollywood families are facing increasing housing instability as wages fail to keep pace with rising living costs. According to United Way ALICE data, a family of four in Broward County must earn at least \$81,264 annually to meet basic needs, or \$94,296 with childcare, far exceeding what many local households earn. In Hollywood's 33020 zip code, where Plymouth Colony is located, the median household income is \$67,203, while average rent for a two-bedroom apartment ranges from \$2,250 to \$2,435 per month, placing safe housing out of reach for many working families. With 14.7% of residents living in poverty, the risk of housing instability remains high.

Families entering Plymouth Colony often face multiple barriers, including trauma, domestic violence, job disruption, limited childcare, poor credit, minimal savings and, in some cases, substance use challenges. Without structured support, these factors increase the likelihood of prolonged instability, economic hardship and greater interaction with emergency systems.

Plymouth Colony addresses this need in Hollywood by providing transitional housing for employed families with childcare in place, paired with individualized case management, financial coaching, employment support, substance abuse relapse prevention and connections to mainstream services. This coordinated approach stabilizes families, strengthens income and reduces the risk factors associated with homelessness and crisis.

Recent federal funding shifts have reduced support for transitional housing, resulting in a \$522,956 loss to Plymouth Colony and creating an ongoing critical gap in operational funding. Sustained local investment ensures families in Hollywood can continue to access this proven program, promoting stability, supporting workforce participation and reducing conditions that can lead to community disruption.

3. Program Summary (3-5 sentences): Provide an overview of program services.

Plymouth Colony is a transitional housing program operated by The Salvation Army of Broward County, serving families with children experiencing homelessness in the City of Hollywood. The program consists of 32 apartments for families who are employed and have childcare in place, allowing them to stabilize while working toward permanent housing. Families may reside for up to two years and receive individualized case management to address the root causes of housing instability. Core services include financial literacy, employment support, parenting and life skills, substance abuse relapse prevention and connections to mental health and community resources.

4. Describe the program in detail and how it will be implemented: (Describe Who, What, Where, and When)

Please make sure your response includes program successes or challenges if previously funded, Why the agency needs the funding and its impact on the community. All programs must address a specific population and the narrative should indicate the number of clients served, services provided etc.

WHO:

Plymouth Colony serves families with children experiencing homelessness or facing imminent housing instability due to fleeing domestic violence situations, many of whom have faced trauma, housing instability, job loss or substance use challenges. The majority of participants are at or below 30% of the Area Median Income (AMI), and demographics include African American (83%), followed by White (9%) and Hispanic (8%). Many are single-parent households with children and include individuals eligible for government assistance programs such as SNAP and Medicaid.

In FY 2025, with the help of funding support from the City of Hollywood Police Department, the program served 95 adults and 185 children (77 families), all Hollywood residents, with 84% transitioning to permanent housing. Year-to-date, 89% of participating families are on track to achieve similar outcomes. In FY 2026–2027, the program is projected to serve 280 unduplicated Hollywood residents. Families referred to Plymouth Colony often come through the Broward County Continuum of Care and other community-based partners who verify housing status and eligibility.

Plymouth Colony residents demonstrate a higher level of independence, including stable employment and access to childcare. Clients must meet entry criteria including verified homelessness, income eligibility and employment (at least 20 hours per week). All participants must pass regular drug screenings and comply with case management plans. Clients are often at critical junctures in their lives, and the structured, trauma-informed environment at Plymouth Colony provides a foundation for long-term success.

WHAT:

Plymouth Colony in Hollywood is a transitional housing program serving families with children experiencing homelessness who are employed and actively working toward permanent housing. Participants must be working a minimum of 20 hours per week, have childcare secured and pass drug screenings prior to entry. These families are often one financial setback away from losing housing despite steady employment. Plymouth Colony provides the structure and support needed to prevent chronic homelessness and promote long-term stability.

Families reside in 32 furnished apartments for up to two years while participating in a structured, goal-oriented program. Within the first 30 days, households complete a comprehensive assessment with

their case manager and develop an individualized Housing Stability Plan that addresses barriers to economic mobility while guiding them through targeted steps toward independence. Services include financial literacy, budgeting, credit counseling and homeownership preparation. Within the first six months, services focus on financial stabilization, employment support, budgeting and connection to mainstream benefits, then transition to income advancement, savings, credit repair and active housing search, preparing for a successful transition to permanent housing.

Career Connections provides job search coaching, résumé development, GED and ESOL access. A full-time Employment Specialist connects participants to job opportunities. Life skills groups focus on parenting, communication and tenant rights, while a full-time Licensed Mental Health Counselor provides individual and group therapy.

Families access weekly food distributions, nutrition education and referrals for specialized mental health care, substance use treatment and domestic violence support. All services are delivered using Housing First and trauma-informed practices.

The success of the Plymouth Colony program is measured by the number of families who transition from homelessness to permanent housing within two years. Client engagement is essential to program success. To evaluate progress, the Program Director meets with staff monthly to assess client engagement, address challenges and review the attainment of goals set in individualized housing stability plans. Data collection occurs continuously and is recorded in client files, including assessments, housing plans, employment and school information and progress notes. Case managers maintain daily logs to track progress in real time.

Data sources include HMIS (Homeless Management Information System), housing plans, case manager logs, leases and income documentation.

Measurable outcomes will include:

- 100% of families will receive transitional housing, case management and life skills training while participating in the program
- 75% of families referred to the program will move to permanent housing
- 80% of families will attend financial management and budgeting workshops

These performance measures have been utilized to measure the long-term effectiveness of the transitional housing program and have been demonstrated as effective indicators of sustained impact.

Families accessing Plymouth Colony are referred through established partnerships with local organizations that work with families who are experiencing homelessness, ensuring that the program reaches those in greatest need. They identify families in temporary or chronic homelessness, verifying their income status and eligibility for Plymouth Colony. This coordinated entry system allows the program to efficiently serve families most at risk.

TSA works closely with 211 Broward and other providers within the Broward County Continuum of Care, including Broward Partnership for the Homeless and Broward Outreach Centers. The agency's extensive network of partnerships includes:

- Broward County
- Broward County Schools/School Social Workers
- Women In Distress

- The Caring Place/SBOC
- ChildNet
- Department of Children and Families
- Family Success Centers
- Covenant House

These partnerships support coordinated referrals and access to services beyond housing.

WHERE:

1960 Sherman Street, Hollywood, FL 33020

WHEN:

Plymouth Colony operates 24 hours a day, seven days a week. Each family's engagement spans up to two years, depending on readiness and progress.

5. Describe the Applicant Agency's experience in serving the target population and the capacity of the Applicant Agency to undertake the proposed program.

The Salvation Army of Broward County has served individuals and families experiencing homelessness and poverty for 100 years. With deep roots in the local community and strong partnerships throughout the Broward County Continuum of Care, The Salvation Army has established the infrastructure, experience and staffing capacity to manage and deliver complex housing and support programs. Each year, the agency provides shelter and supportive services to 44 families and more than 130 single adults experiencing homelessness and serves more than 40,000 individuals through food assistance, rent and utility support, financial literacy and emergency response services.

The Salvation Army has operated Plymouth Colony in the City of Hollywood since 1993, providing transitional housing and supportive services to families working toward permanent housing. The program is staffed by licensed and degreed professionals, including a Director of Program Services with more than 20 years of experience as a Licensed Clinical Social Worker (LCSW), and a team of case managers trained in trauma-informed care. This work builds on The Salvation Army's longstanding presence in Hollywood, which included earlier initiatives such as The Home Front, a shelter for runaway teenage girls.

6. Has your agency received funding from LETF? (If yes, identify the source, the \$ amount and provide performance data regarding your contracted outcomes for the various fiscal years your agency was funded).

Plymouth Colony received a \$10,000 grant from LETF in 2025. During FY 2025-2026, Plymouth Colony served 95 adults and 185 children (77 families), all Hollywood residents. Of those served, 84% transitioned to permanent housing with stable employment, household budgets and savings in place. Families exiting the program demonstrated measurable increases in income, improved credit profiles and reduced reliance on emergency services.ci

Year-to-date, the program has served 60 Hollywood households. Of those, 89% are on track to transition to permanent housing, increasing earnings, securing childcare and strengthening financial management skills through case management and housing navigation.

Impact is reflected in families like A.N.'s, a 32-year-old single mother who entered Plymouth Colony after fleeing domestic violence with her six-year-old son, who is nonverbal and diagnosed with autism. Shortly after, she lost her job due to repeated school meetings related to his behavioral needs. Overwhelmed and uncertain how to navigate disability benefits, specialized schooling and employment, she faced prolonged instability.

Through coordinated case management, A.N. was referred to Legal Aid to apply for disability benefits and connected to accredited schools offering autism services. She participated in financial literacy workshops, engaged in individual therapy and received employment support. With structured guidance, she secured stable employment, developed a household budget and built savings. She later signed a lease on a two-bedroom apartment without using a subsidy. Today, she provides her son with the safe, stable home they once feared losing.

Total Program Line Item Budget

LETF Line Item Budget	Calculation	Total Amount
Program Expenses		
Personnel Costs/Salaries	10% of Therapist for 9 months (Salary - \$70,139) 5% of Case Management Specialist for 9 months (Salary - \$58,188)	\$7442
Fringe Benefits	FICA (7.65% of salary expense) 403B Match (up to 6% of salary expense) Medical Insurance – 0.15 FTE for 9 months (\$14,376/FTE annually)	\$2,558
Consultants and Professional Fees	\$	
Equipment	\$	
Supplies	\$	
Other (specify)		
Total Program Expenses:	\$	\$10,000
	LETF Request	\$ 10000
		\$
	Total :	\$ 10000

BUDGET NARRATIVE (Required for ALL applications)(Provide an explanation of what the budget will include)

This proposed \$10,000 LETF budget supports essential staffing and fringe benefits for the Plymouth Colony program, a vital initiative providing transitional housing and support services to vulnerable families in the City of Hollywood.

Personnel Costs (\$7,442): The funding will partially support staffing critical to service delivery. This includes 10% of a licensed therapist's time and 5% of a case management specialist's time over nine months, ensuring consistent mental health support and case coordination for program participants.

Fringe Benefits (\$2,558): Associated fringe costs include FICA, 403(b) retirement match and prorated medical insurance coverage for these staff members, calculated based on respective FTEs and standard organizational rates.

These investments are integral to maintaining the professional capacity and continuity of care essential for client stabilization and successful program outcomes. No funds are allocated toward consultants, equipment or supplies in this request, ensuring that all requested resources are directly tied to frontline service delivery.

Total Request = \$10,000

OFFICIAL AUTHORIZED TO SIGN AND BIND APPLICANT AGENCY TO THE APPLICATION:



Signature

Major Juan Guadalupe

Name (Print or Type)

Area Commander

Title (Print or Type)

5/13/26.

Date

STATE OF

COUNTY OF

The foregoing instrument was acknowledged before me this 13th day of May, 2026, by

Juan Guadalupe.

(name of individual signing)

as Area Commander of The Salvation Army

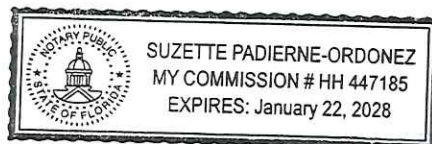
(title)

(name of Applicant Agency/entity)

known to me to be the person described herein, or who produced as identification, and who did/did not take an oath.

NOTARY PUBLIC

My commission expires:



Attachments

Attachment A	Certificate of Incorporation www.Sunbiz.org
Attachment B	IRS Form 501(c)(3)
Attachment C	IRS Form W-9



**CITY OF HOLLYWOOD POLICE DEPARTMENT
LAW ENFORCEMENT TRUST FUND (LETF)**

ATTACHMENTS



**CITY OF HOLLYWOOD POLICE DEPARTMENT
LAW ENFORCEMENT TRUST FUND (LETF)**

ATTACHMENT A:
Certificate of Incorporation www.Sunbiz.org

State of Florida

Department of State

I certify from the records of this office that THE SALVATION ARMY is a Georgia corporation authorized to transact business in the State of Florida, qualified on September 10, 1928.

The document number of this corporation is 803387.

I further certify that said corporation has paid all fees due this office through December 31, 2026, that its most recent annual report/uniform business report was filed on January 22, 2026, and that its status is active.

I further certify that said corporation has not filed a Certificate of Withdrawal.

*Given under my hand and the
Great Seal of the State of Florida
at Tallahassee, the Capital, this
the Twelfth day of May, 2026*




Secretary of State

Tracking Number: 8794356911CU

To authenticate this certificate, visit the following site, enter this number, and then follow the instructions displayed.

<https://services.sunbiz.org/Filings/CertificateOfStatus/CertificateAuthentication>



**CITY OF HOLLYWOOD POLICE DEPARTMENT
LAW ENFORCEMENT TRUST FUND (LETF)**

**ATTACHMENT B:
IRS Form 501(c)(3)**

CINCINNATI OH 45999-0038

In reply refer to: 0248222025
June 09, 2015 LTR 4168C 0
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Input Op: 0248222025 00020017
BODC: TE

 THE SALVATION ARMY
TERRITORIAL HEADQUARTERS
% LEGAL DEPARTMENT
1424 NORTHEAST EXPRESSWAY
ATLANTA GA 30329-2088

001565

Employer Identification Number: 58-0660607
Person to Contact: R CLEMONS
Toll Free Telephone Number: 1-877-829-5500

Dear Taxpayer:

This is in response to your May 29, 2015, request for information regarding your tax-exempt status.

Our records indicate that you were recognized as exempt under section 501(c)(3) of the Internal Revenue Code in a determination letter issued in October 1955.

Our records also indicate that you are not a private foundation within the meaning of section 509(a) of the Code because you are described in section(s) 509(a)(1) and 170(b)(1)(A)(i).

Donors may deduct contributions to you as provided in section 170 of the Code. Bequests, legacies, devises, transfers, or gifts to you or for your use are deductible for Federal estate and gift tax purposes if they meet the applicable provisions of sections 2055, 2106, and 2522 of the Code.

Please refer to our website www.irs.gov/eo for information regarding filing requirements. Specifically, section 6033(j) of the Code provides that failure to file an annual information return for three consecutive years results in revocation of tax-exempt status as of the filing due date of the third return for organizations required to file. We will publish a list of organizations whose tax-exempt status was revoked under section 6033(j) of the Code on our website beginning in early 2011.

0248222025

June 09, 2015 LTR 4168C 0

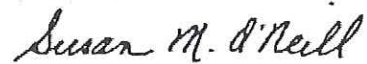
58-0660607 000000 00

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THE SALVATION ARMY
TERRITORIAL HEADQUARTERS
% LEGAL DEPARTMENT
1424 NORTHEAST EXPRESSWAY
ATLANTA GA 30329-2088

If you have any questions, please call us at the telephone number shown in the heading of this letter.

Sincerely yours,



Susan M. O'Neill, Department Mgr.
Accounts Management Operations



**CITY OF HOLLYWOOD POLICE DEPARTMENT
LAW ENFORCEMENT TRUST FUND (LETF)**

**ATTACHMENT C:
IRS Form W-9**

**Request for Taxpayer
Identification Number and Certification**

Go to www.irs.gov/FormW9 for instructions and the latest information.

Give form to the
requester. Do not
send to the IRS.

Before you begin. For guidance related to the purpose of Form W-9, see *Purpose of Form*, below.

Print or type. See Specific Instructions on page 3.	1 Name of entity/individual. An entry is required. (For a sole proprietor or disregarded entity, enter the owner's name on line 1, and enter the business/disregarded entity's name on line 2.) The Salvation Army	
	2 Business name/disregarded entity name, if different from above.	
	3a Check the appropriate box for federal tax classification of the entity/individual whose name is entered on line 1. Check only one of the following seven boxes. ☐ Individual/sole proprietor ☒ C corporation ☐ S corporation ☐ Partnership ☐ Trust/estate ☐ LLC. Enter the tax classification (C = C corporation, S = S corporation, P = Partnership) _____ Note: Check the "LLC" box above and, in the entry space, enter the appropriate code (C, S, or P) for the tax classification of the LLC, unless it is a disregarded entity. A disregarded entity should instead check the appropriate box for the tax classification of its owner. ☐ Other (see instructions) _____	4 Exemptions (codes apply only to certain entities, not individuals; see instructions on page 3): Exempt payee code (if any) _____ Exemption from Foreign Account Tax Compliance Act (FATCA) reporting code (if any) _____ (Applies to accounts maintained outside the United States.)
	3b If on line 3a you checked "Partnership" or "Trust/estate," or checked "LLC" and entered "P" as its tax classification, and you are providing this form to a partnership, trust, or estate in which you have an ownership interest, check this box if you have any foreign partners, owners, or beneficiaries. See instructions _____ ☐	
	5 Address (number, street, and apt. or suite no.). See instructions. 1424 Northeast Expressway	6 City, state, and ZIP code Atlanta, GA 30329
7 List account number(s) here (optional)		

Part I Taxpayer Identification Number (TIN)

Enter your TIN in the appropriate box. The TIN provided must match the name given on line 1 to avoid backup withholding. For individuals, this is generally your social security number (SSN). However, for a resident alien, sole proprietor, or disregarded entity, see the instructions for Part I, later. For other entities, it is your employer identification number (EIN). If you do not have a number, see *How to get a TIN*, later.

Note: If the account is in more than one name, see the instructions for line 1. See also *What Name and Number To Give the Requester* for guidelines on whose number to enter.

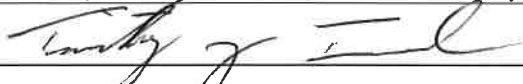
Social security number								
			-				-	
or								
Employer identification number								
5	8		-	0	6	6	0	7

Part II Certification

Under penalties of perjury, I certify that:

- The number shown on this form is my correct taxpayer identification number (or I am waiting for a number to be issued to me); and
- I am not subject to backup withholding because (a) I am exempt from backup withholding, or (b) I have not been notified by the Internal Revenue Service (IRS) that I am subject to backup withholding as a result of a failure to report all interest or dividends, or (c) the IRS has notified me that I am no longer subject to backup withholding; and
- I am a U.S. citizen or other U.S. person (defined below); and
- The FATCA code(s) entered on this form (if any) indicating that I am exempt from FATCA reporting is correct.

Certification instructions. You must cross out item 2 above if you have been notified by the IRS that you are currently subject to backup withholding because you have failed to report all interest and dividends on your tax return. For real estate transactions, item 2 does not apply. For mortgage interest paid, acquisition or abandonment of secured property, cancellation of debt, contributions to an individual retirement arrangement (IRA), and, generally, payments other than interest and dividends, you are not required to sign the certification, but you must provide your correct TIN. See the instructions for Part II, later.

Sign Here	Signature of U.S. person 	Date 1/6/2025
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General Instructions

Section references are to the Internal Revenue Code unless otherwise noted.

Future developments. For the latest information about developments related to Form W-9 and its instructions, such as legislation enacted after they were published, go to www.irs.gov/FormW9.

What's New

Line 3a has been modified to clarify how a disregarded entity completes this line. An LLC that is a disregarded entity should check the appropriate box for the tax classification of its owner. Otherwise, it should check the "LLC" box and enter its appropriate tax classification.

New line 3b has been added to this form. A flow-through entity is required to complete this line to indicate that it has direct or indirect foreign partners, owners, or beneficiaries when it provides the Form W-9 to another flow-through entity in which it has an ownership interest. This change is intended to provide a flow-through entity with information regarding the status of its indirect foreign partners, owners, or beneficiaries, so that it can satisfy any applicable reporting requirements. For example, a partnership that has any indirect foreign partners may be required to complete Schedules K-2 and K-3. See the Partnership Instructions for Schedules K-2 and K-3 (Form 1065).

Purpose of Form

An individual or entity (Form W-9 requester) who is required to file an information return with the IRS is giving you this form because they