



# 2023 Annual Action Plan

**DRAFT**

**City of Hollywood**  
2600 Hollywood Boulevard  
Hollywood, FL 33020-4807

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# Executive Summary

## AP-05 Executive Summary - 24 CFR 91.200(c), 91.220(b)

### 1. Introduction

The City of Hollywood is an entitlement community as designated by the U.S. Department of Housing and Urban Development (HUD) and granted Community Development Block Grant (CDBG) and HOME Investment Partnerships (HOME) Program funds annually to help fund local community development and housing programs that primarily benefit low- to moderate-income (LMI) households and special need groups in the City. CDBG funds may be used for public facilities and infrastructure improvement projects, public services, economic development opportunities, and affordable housing programs such as housing rehabilitation. HOME funds are used to fund affordable housing development and preservation of homeowner or renter housing.

As a requirement to receiving HUD federal CDBG funding, the City is required to prepare a Consolidated Plan every five years and an Annual Action Plan (AAP) each year describing the activities and goals that it plans to pursue and undertake with CDBG funds. The Consolidated Plan is designed to help entitlement grantees such as the City of Hollywood to assess their affordable housing and community development needs and market conditions, and to make data-driven, place-based investment decisions. The Consolidated Plan is carried out through subsequent AAPs, which provide a concise summary of the actions, activities, and the specific federal and non-federal resources that will be used each year to address the priority needs and specific goals identified by the Consolidated Plan.

The City is also required to provide citizens an opportunity to participate in the development and planning of AAP each year. Public hearings help to gauge community development needs and establish funding priorities for current and future projects, as well as review the performance of the program and affirmatively further fair housing. This AAP provides an outline of the CDBG and HOME program's activities, goals and objectives that the City plans to undertake and support. This plan represents the PY 2023 AAP and is the fifth and final year of the Consolidated Plan.

### 2. Summarize the objectives and outcomes identified in the Plan

The City of Hollywood has developed its strategic plan based on an analysis of the data presented in the Consolidated Plan and an extensive community participation and consultation process. Through these efforts, the City has identified 10 priority needs with associated goals to address those needs. The priority needs with associated goals include:

**Priority Need: Purchase Assistance** - Down payment and Closing Cost for LMI Families. In addition, the priority includes the construction or acquisition/rehabilitation of homes available for LMI families.

**Priority Need: Development Incentives** - Funding for multi-unit housing with affordable rents.

**Priority Need: Tenant-Based Rental Assistance** - Rental Subsidies for LMI households.

**Priority Need: Healthcare including Sub. Abuse and Mental Health** - Funding for Non-Profits that provide programs and services for Healthcare including but not limited to Substance Abuse and Mental Health.

**Priority Need: Housing Rehabilitation** - Owner-occupied housing rehabilitation programs for LMI families.

**Priority Need: Job Training, Placement and Financial Literacy** - The funding of subrecipients to conduct work skill training programs.

**Priority Need: Education Services for Children and Youth** - Education services that include childcare scholarships and after-school programming.

**Priority Need: Capital Improvements Including but not Limited to Sidewalks** - Funding for Capital Improvements projects to include but not be limited to sidewalks.

**Priority Need: Economic Development Activities** - Economic Development activities to include but not be limited to Commercial Facade Improvements, Small Business and Micro-Enterprise lending, and Job Creation/Retention.

**Priority Need: Debt Service** - Debt Service for Section 108 Loan and FFGFC Bond.

The City's goal may address one, two or more of the priorities identified, and are listed below:

GOAL 1: Purchase Assistance - Down payment and Closing Cost Assistance funded by County Contribution Funding.

GOAL 2: Development Incentives - Funding for multi-unit housing with affordable rents provided by SHIP allocations and SHIP program income.

GOAL 3: Tenant-Based Rental Assistance - Funding for rental assistance for eligible LMI residents.

GOAL 4: Healthcare Services - Healthcare including Sub. Abuse and Mental Health.

GOAL 5: Housing Rehabilitation - Owner-occupied housing rehabilitation programs for LMI families.

GOAL 6: Job Training, Job Placement, and Fin. Literacy - The funding of subrecipients to conduct work skill training programs.

GOAL 7: Education Services for Children and Youth - Education services that include childcare scholarships and after-school programming.

GOAL 8: Sidewalks - Installation and improvement of sidewalks.

GOAL 9: Economic Development Activities - Economic Development activities to include but not be limited to Commercial Facade Improvements, Small Business and Micro-Enterprise lending, and Job Creation/Retention.

GOAL 10: General Public Services - General Public Services in support of Economic Development, Education, Healthcare and Senior Services.

GOAL 11: Housing Assistance Program - Independent living skills and training for Disabled persons.

GOAL 12: Community Housing Development Organization - Funding for the construction of single family homes.

GOAL 13: General Administration - CDBG and HOME funding for the cost of administration.

GOAL 14: Debt Service - Debt Service for Section 108 Loan and FFGFC Bond.

### **3. Evaluation of past performance**

The City of Hollywood evaluates its past performance through the completion of the Consolidated Annual Performance and Evaluation Report (CAPER), which is submitted to HUD following the end of every program year. The CAPER reports on the accomplishments, beneficiaries, expenditures and highlights program activities for the reporting period. In the most recently completed PY 2021 CAPER, the City reports these accomplishments by priority:

**HOUSING:** The preservation of single-family housing in Hollywood is the City's primary affordable housing strategy. CDBG funds were used to assist 12 LMI households with rehabilitation of owner-occupied housing units. The City also uses HOME funds for tenant-based rental assistance (TBRA), which went to assist 20 LMI households with rental assistance. While the City did not meet the established goals for housing rehab, the goal for TBRA assistance was met. Affordable housing preservation remains an important priority and the City will continue to identify households in need of housing rehab.

**PUBLIC SERVICES:** The City's public services went to assist a total of 2,830 LMI individuals. These activities consist of senior services, services for persons with a disability, youth services, services for victims of domestic violence, employment training, mental health services, food banks and other food services. This goal outcome was exceeded in the program year.

**PUBLIC IMPROVEMENTS:** The City continued its improvements to sidewalks in low/mod areas in Hollywood. These capital improvements benefitted an estimated 3,595 persons living in these low/mod areas. This goal outcome was exceeded in the program year.

**CARES (CDBG-CV):** The COVID-19 pandemic continued to present health and safety concerns in PY 2021, and the City worked to meet the goals established for the CDBG-CV program to address these concerns.

The City's emergency response activities included food pantry services that helped to social distance individuals sheltering from the pandemic and to offset other basic needs costs for those impacted financially. This went to serve persons living in low/mod areas. There were also 302 individuals assisted with case management, job training and emergency services. There were also 25 youth assisted with homeless prevention at Covenant House which offered emergency shelter, job training, life skills, and work-based training opportunities. The City also reports there were 45 small businesses that were impacted by the pandemic assisted with financial assistance. The City will continue to closely monitor the continued impact of the pandemic and work to address the needs of LMI residents as they arise.

#### **4. Summary of Citizen Participation Process and consultation process**

In accordance with the City of Hollywood's Citizen Participation Plan, the City shall assure that citizens, local nonprofits, public agencies and other interested parties are provided with the appropriate information on programs and activities covered by the ConPlan, AAP, CAPER performance report, and any substantial amendment to these documents. Copies of the proposed and adopted Annual Action Plan, along with any supporting documentation, shall be provided to the public in a timely manner, in a form accessible to persons with disabilities, upon request, and at reasonable costs to encourage public comment and input.

Prior to submission of the PY 2023 AAP to HUD, the City shall make available to citizens, units of local governments, public and private agencies, and other interested parties information that is required for the development of the plan. Such information, at a minimum, includes the amount of assistance in covered programs the jurisdiction expects to receive, the range of activities that can be undertaken in the covered programs, an estimate of the amount of assistance that will benefit persons of very-low and low-income, and plans to minimize displacement of persons and assistance available to those persons who may be displaced.

The Community Development Advisory Board (CDAB) is to act as the major point of community contact and citizen participation. The CDAB is to consist of up to fifteen (15) members appointed by the City Commission. Priority is to be given to the selection of persons residing in areas of the jurisdiction that, according to the most recent data provided by the United States Census Bureau, have concentrations greater than fifty-one percent (51%) of low and moderate income persons, as defined by HUD, residing therein. The CDAB is to be responsible for overseeing the City's citizen participation requirements set forth at 24 CFR 91.105 for HUD's Community Planning and Development programs. These responsibilities include the review of, and recommendations concerning, proposed activities under these programs, reflecting the views and general consensus of the areas of the City they represent. The CDAB will also serve in an advisory capacity to the City Commission with regard to all phases of these programs.

The City's efforts to allow for participation in the development of the PY 2023 AAP include two public hearings to review and discuss the housing and community development needs of the City and a 30-day

public comment period to allow the public an opportunity to review and makes comments on the draft plan. The following are a summary of efforts taken:

A public hearing was held on December 14, 2022 to receive comments regarding housing and community development priority needs and specific objectives to be addressed with CDBG and HOME funds in the 2023 AAP. The public hearing was held at the Fred-Lippman Multi-Purpose Center 2030 Polk St. Hollywood, Florida 33020 at 6:00 p.m. There were no comment made.

The proposed AAP can be viewed at the Division of Community Development from **May 22, 2023 to July 3, 2023** at 2600 Hollywood Boulevard, Old Library, Hollywood, Fl. 33020, Monday through Thursday, between the hours of 7:00 a.m. and 6:00 p.m.; telephone (954) 921-3271. All interested agencies, groups and persons who wish to comment on the draft AAP are invited to submit written comments to the Division of Community Development at the above address or electronically to [dbiederman@hollywoodfl.org](mailto:dbiederman@hollywoodfl.org).

The City of Hollywood CDAB will hold a Public Hearing on the proposed AAP on **June 14, 2023** at Hollywood City Hall, 2600 Hollywood Blvd. Room 215. A Public Hearing before Hollywood City Commission has been scheduled at a regular meeting on **July 5, 2023**, at Hollywood City Hall, 2600 Hollywood Blvd. For more information on how to participate at the public hearings please email [dbiederman@hollywoodfl.org](mailto:dbiederman@hollywoodfl.org).

## **5. Summary of public comments**

All comments and views are welcome. A summary of comments will be provided at the conclusion of the public comment period and public hearing.

Details on how to attend the public hearing and participate in public comment period are located in the AP-12 Participation.

## **6. Summary of comments or views not accepted and the reasons for not accepting them**

All comments and views are welcome. A summary of comments will be provided at the conclusion of the public comment period and public hearing.

Details on how to attend the public hearing and participate in public comment period are located in the AP-12 Participation.

## **7. Summary**

The PY 2023 AAP is the fifth and final year of the City's 2019-2023 Consolidated Plan. The City of Hollywood will remain consistent with the 5-Year Consolidated Plan for the use of FY 2023 CDBG and HOME funds. Citizen participation is a vital component in the planning of the PY 2023 and comments and concerns were all accepted in the development of the programs and activities in the plan.

## PR-05 Lead & Responsible Agencies – 91.200(b)

### 1. Agency/entity responsible for preparing/administering the Consolidated Plan

*Describe the agency/entity responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.*

Agency Role	Name	Department/Agency
CDBG Administrator	HOLLYWOOD	Community Development Division
HOME Administrator	HOLLYWOOD	Community Development Division

**Table 1 – Responsible Agencies**

### Narrative

The City of Hollywood Community Development Division is a division of the City of Hollywood Department of Development Services. The Community Development Division is responsible for the planning, administration, reporting and operational duties relative to the CDBG, HOME, NSP-1, NSP-3, and CARES Act Funding allocations received from HUD.

### Consolidated Plan Public Contact Information

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## **AP-10 Consultation – 91.100, 91.200(b), 91.215(l)**

### **1. Introduction**

The City of Hollywood shares common borders with unincorporated Broward County and the cities of Dania Beach, Fort Lauderdale, Hallandale, Miramar, Pembroke Park, Pembroke Pines and the Town of Davie. Hollywood maintains inter-local agreements with each of these governmental entities. In addition, the City interacts formally and informally with numerous state and regional agencies, utility companies, authorities, and special districts for the provision and regulation of services. Each year the City coordinates with local nonprofits and agencies in the development of the plan through consultation and the application process which informs the City of the community and housing development needs in Hollywood. This section provides the entities that helped with the planning of the PY 2023 AAP.

#### **Provide a concise summary of the jurisdiction's activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(l))**

The City of Hollywood is the lead responsible agency developing the PY 2023 AAP and utilizes information from community service and housing providers to develop the plan. Coordination of activities is a vital component in how the City will develop its strategy, address the priorities of the community and fund activities to meet the goals in the plan. The list of agencies reviewed includes housing providers, social service agencies that target low/mod income households, and special needs groups such as the elderly, persons with a disability and those experiencing homelessness.

The City also works with the City of Fort Lauderdale, which has administrative authority over HOPWA grant allocations. In its role as lead agency, the City of Fort Lauderdale works in cooperation with the partners of the Continuum of Care (CoC) institutional delivery system including the City of Hollywood, to coordinate the funding of eligible non-profit organizations to provide comprehensive services for persons and families affected by HIV+/AIDS. The City of Hollywood Social Service Coordinator pre-screens clients for reentry into the delivery system to expedite these services.

#### **Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness.**

The Broward Outreach Homeless Center, which is located in the City of Hollywood, has received funding from the Broward County Homeless Partnership Initiative Continuum of Care (CoC) through its ESG programs to contribute to the costs involved in the provision of comprehensive services and long term transitional shelter for its clientele. In addition, the center has also received CDBG funds from the County for its wrap-around service programs. The City of Hollywood has contributed CDBG funds for the expansion of this facility to include a Women and Children's Shelter and the operation of a Scholastic

Success Program for Homeless Children. In addition, the City of Hollywood funds agencies that offer services specifically targeted to persons and families exiting the CoC to prevent re-occurrences of homelessness.

The CoC has a Coordinated Entry and Assessment System that helps those experiencing homelessness, such as chronically homeless individuals and families, unaccompanied youth, veterans and those who are difficult to serve to quickly link with housing services and programs. This system is the main coordination tool in the region, and helps to meet each individual or family's unique situation while also helping to avoid duplication of services.

**Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards for and evaluate outcomes of projects and activities assisted by ESG funds, and develop funding, policies and procedures for the operation and administration of HMIS**

Because of the complexity and regional nature of the special needs populations in the area, the City will strive to support the development and expansion of facilities to address these needs through the coordination of efforts with other units of local government, including Broward County. This cooperative approach will better enable social service agencies to secure adequate funding for the special needs of families with children, the homeless, those threatened with homelessness, and those not capable of achieving independent living. The City will support grant applications by social services and other non-profit agencies that meet needs identified in this Consolidated Plan, provided the organizations demonstrate the capacity to implement the proposed activities.

The Broward County Homeless Partnership Initiative (CoC) is the lead agency for the regional Continuum of Care and distributes ESG funds. The CoC lead also uses the Homeless Management Information System (HMIS), which is a web-based software application to collect demographic information and service outcome information on people served. HMIS is utilized to record and store client-level information about the numbers, characteristics and information of the homeless population that receives assistance over time.

In updating the Strategic Regional Policy Plan (SRPP) for South Florida, the South Florida Regional Planning Council sought the input of all local jurisdictions in the region, which includes Dade, Broward and Monroe Counties, as well as interested agencies, organizations and individuals in order to identify those strategic issues which most impact the region. The SRPP and established strategic regional goals and policies designed to move the region toward becoming a livable, sustainable and competitive community. This strategy recognizes a set of interrelated issues requiring a systematic approach of coordinated actions on the part of all involved to achieve meaningful resolutions.

**2. Describe Agencies, groups, organizations and others who participated in the process and describe the jurisdiction's consultations with housing, social service agencies and other entities**

**Table 2 – Agencies, groups, organizations who participated**

1	<b>Agency/Group/Organization</b>	Broward County Homeless Initiative Partnership
	<b>Agency/Group/Organization Type</b>	Housing Services - Housing Services-Children Services-Elderly Persons Services-Persons with HIV/AIDS Services-homeless Services-Health Services-Education Services-Employment Other government - County Continuum of Care Regional organization
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	The City continues to be engaged with the agency in the development and implementation of the plan. During the development of the Consolidated Plan, the Broward County Homeless Initiative was consulted to determine strengths and/or gaps in the institutional delivery system, homeless count, homeless facilities and needs of the at-risk community. It was determined that the services provided were comprehensive enough to service the needs of the target communities, however, the lack of funding limits the number that can be served.
2	<b>Agency/Group/Organization</b>	Hollywood Housing Authority
	<b>Agency/Group/Organization Type</b>	Housing PHA Services - Housing

	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	The City continues to be engaged with the agency in the development and implementation of the plan. During the development of the Consolidated Plan, the Hollywood Housing Authority was consulted to determine strengths and/or gaps in the institutional delivery system and needs of the at-risk community.
3	<b>Agency/Group/Organization</b>	HOPE SOUTH FLORIDA
	<b>Agency/Group/Organization Type</b>	Housing Services-homeless Services-Employment Regional organization
	<b>What section of the Plan was addressed by Consultation?</b>	Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	The City continues to be engaged with the agency in the development and implementation of the plan. During the development of the Consolidated Plan, HOPE South Florida was consulted to determine strengths and/or gaps in the institutional delivery system and needs of the at-risk community.
4	<b>Agency/Group/Organization</b>	Center for Independent Living
	<b>Agency/Group/Organization Type</b>	Services-Persons with a Disability Services-Health Publicly Funded Institution/System of Care
	<b>What section of the Plan was addressed by Consultation?</b>	Non-Homeless Special Needs

	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	The agency applied for grant funding and through the process helped to determine the community development needs in the City.
5	<b>Agency/Group/Organization</b>	Community Enhancement Collaboration
	<b>Agency/Group/Organization Type</b>	Services-Children Services-Elderly Services-Feeding Program
	<b>What section of the Plan was addressed by Consultation?</b>	Non-Homeless Special Needs Anti-poverty Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	The agency applied for grant funding and through the process helped to determine the community development needs in the City.
6	<b>Agency/Group/Organization</b>	Covenant House
	<b>Agency/Group/Organization Type</b>	Services-Homeless
	<b>What section of the Plan was addressed by Consultation?</b>	Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Unaccompanied youth Homelessness Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	The agency applied for grant funding and through the process helped to determine the community development needs in the City.
7	<b>Agency/Group/Organization</b>	Goodman Jewish Family Services
	<b>Agency/Group/Organization Type</b>	Services - Housing Services-Elderly Persons Services-Children Services-Health Services-Mental Health Services
	<b>What section of the Plan was addressed by Consultation?</b>	Non-Homeless Special Needs Anti-poverty Strategy

	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	The agency applied for grant funding and through the process helped to determine the community development needs in the City.
8	<b>Agency/Group/Organization</b>	Russel Life Skills
	<b>Agency/Group/Organization Type</b>	Services-Children Services-Education Services-Youth Programs
	<b>What section of the Plan was addressed by Consultation?</b>	Non-Homeless Special Needs Anti-poverty Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	The agency applied for grant funding and through the process helped to determine the community development needs in the City.
9	<b>Agency/Group/Organization</b>	Second Chance
	<b>Agency/Group/Organization Type</b>	Services-Health Services-Mental Health Services Services-Substance Abuse Services
	<b>What section of the Plan was addressed by Consultation?</b>	Non-Homeless Special Needs
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	The agency applied for grant funding and through the process helped to determine the community development needs in the City.
10	<b>Agency/Group/Organization</b>	Women in Distress of Broward County
	<b>Agency/Group/Organization Type</b>	Services-Victims Services-Victims of Domestic Violence
	<b>What section of the Plan was addressed by Consultation?</b>	Non-Homeless Special Needs

	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	The agency applied for grant funding and through the process helped to determine the community development needs in the City.
11	<b>Agency/Group/Organization</b>	Hollywood
	<b>Agency/Group/Organization Type</b>	Services-Housing Services-Employment Agency - Managing Flood Prone Areas Agency - Management of Public Land or Water Resources Agency - Emergency Management Other government - Local
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Homelessness Strategy Non-Homeless Special Needs Market Analysis Economic Development Anti-Poverty Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	The City Community Development Division is the lead agency of the plan. The Community Development Division works closely with other City departments to serve low- to moderate-income households and special need groups such as Emergency Management for hurricane preparedness and Public Works for facilities and street maintenance.

### Identify any Agency Types not consulted and provide rationale for not consulting

All comments were welcome. No agency types were intentionally not consulted.

### Other local/regional/state/federal planning efforts considered when preparing the Plan

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Continuum of Care	Broward County Homeless Initiative Partnership	The goals of the City Strategic Plan are consistent with the goals of the CoC, which is to end homelessness in the region.

**Table 3 – Other local / regional / federal planning efforts**

## **Narrative**

The City of Hollywood works with Broward County in several areas to coordinate with the plan including consultation and engagement in regional initiatives such as the Continuum of Care. Housing providers help with the development and preservation of affordable housing in the City. The City departments as well as local nonprofits also work closely together to implement services for LMI and special needs groups. Through these efforts, the City is able to address priority needs in the community and meet the goals in this plan.

## **AP-12 Participation – 91.105, 91.200(c)**

### **1. Summary of citizen participation process/Efforts made to broaden citizen participation Summarize citizen participation process and how it impacted goal-setting**

The purpose of the citizen participation process is to actively encourage citizens in Hollywood, particularly those who are low- and moderate-income households and with special needs, to participate in the planning and development of the PY 2023 AAP. The City works to ensure community stakeholders and citizens have adequate opportunities to participate in this planning process. Input from citizens directly impact the goals of the plan and all comments are reviewed and accepted.

The City's efforts to solicit participation in the development of the PY 2023 AAP include a public hearing and a 30-day public comment period. The details of these outreach efforts and how citizens can participate are detailed in the table below.

## Citizen Participation Outreach

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL
1	Public Hearing	Non-targeted/broad community	A public hearing was held on <b>December 14, 2022</b> to give residents an opportunity to provide input on the housing and community development priority needs and specific objectives to be addressed with CDBG and HOME funds in the 2023 AAP. The public hearing was held at the Fred-Lippman Multi-Purpose Center 2030 Polk St. Hollywood, Florida 33020 at 6:00 p.m.	There were no comments made.	All comments were accepted.	
2	Public Hearing	Non-targeted/broad community	A public hearing will be held on <b>June 14, 2023</b> at Hollywood City Hall, 2600 Hollywood Blvd. Room 215 to review and discuss the PY 2023 Annual Action Plan. For more information about the public hearing, please contact: Donna Biederman, Community Development Coordinator at email: DBiederman@hollywoodfl.org	A summary of comments will be provided after the public hearing.	All comments will be accepted.	

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL
3	Public Comment Period	Non-targeted/broad community	The City will hold a 30-day public review period from <b>May 22, 2023 until July 3, 2023</b> to allow the public to review and make comments on the draft AAP. The plan could be viewed on the City website at <a href="https://www.hollywoodfl.org/194/Plans-Policies-Reports">https://www.hollywoodfl.org/194/Plans-Policies-Reports</a> or at the Division of Community Development office, 2600 Hollywood Boulevard, Old Library, Hollywood, Fl. 33020, Monday through Thursday, between the hours of 7:00 a.m. and 6:00 p.m. All interested agencies, organizations and persons are invited to submit comments on the proposed One Year Action Plan for Fiscal Year 2023-2024 at the above address or electronically to <a href="mailto:dbiederman@hollywoodfl.org">dbiederman@hollywoodfl.org</a>	A summary of comments will be provided after the conclusion of the public comment period.	All comments will be accepted.	
4	Public Hearing	Non-targeted/broad community	A public hearing will be held on <b>July 5, 2023</b> at a regularly scheduled City Commission meeting at Hollywood City Hall, 2600 Hollywood Blvd. For more information about the public hearing, please contact: Donna Biederman, Community Development Coordinator at email: <a href="mailto:DBiederman@hollywoodfl.org">DBiederman@hollywoodfl.org</a>	A summary of comments will be provided after the public hearing.	All comments will be accepted.	

**Table 4 – Citizen Participation Outreach**

## Expected Resources

### AP-15 Expected Resources – 91.220(c)(1,2)

#### Introduction

For PY 2023, the City of Hollywood has been allocated \$581,004 in HOME funds and \$1,173,389 in CDBG funds. The City will also reprogram \$8,992 in uncommitted prior year PY 2022 CDBG funds. PY 2023 is the fifth and final program year of the Consolidated Plan period, and are no more funds expected in this five-year planning period.

#### Anticipated Resources

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
CDBG	public - federal	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services	1,173,389	0	8992	1,182,381	0	PY 2023 is the final year of the ConPlan, and there are no more funds expected in this five-year planning period.

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
HOME	public - federal	Acquisition Homebuyer assistance Homeowner rehab Multifamily rental new construction Multifamily rental rehab New construction for ownership TBRA	581,004	0	0	581,004	0	PY 2023 is the final year of the ConPlan, and there are no more funds expected in this five-year planning period.

Table 5 - Expected Resources – Priority Table

**Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied**

The City will utilize federal funds to leverage local and state resources as opportunities are presented. Generally, subrecipient programs are funded with other resources and CDBG funds only make up a portion of the overall organizational budget. CDBG does not require a match, however the City will use its General Fund Social Service funding to match the public service allocation in the plan.

For the 25% HOME Match, the City of Hollywood uses State Housing Initiative Partnership (SHIP) Funds as a match to the HOME funding. These funds exceed the 25% requirement on an annual basis.

**If appropriate, describe publicly owned land or property located within the jurisdiction that may be used to address the needs identified in the plan**

Upon occasion the City gains ownership of single family lots appropriate for the provision of affordable homeownership opportunities. In such cases, the City partners with Liberia Economic and Social Development, Inc. (LES) a duly recognized Community Housing Development Organization (CHDO) to construct new single family homes on vacant lots for sale to HOME eligible purchasers. In addition, the City may participate with Low Income Tax Credit applicants for the construction of large multi-family residential units.

## Annual Goals and Objectives

### AP-20 Annual Goals and Objectives

#### Goals Summary Information

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
1	Development Incentives	2019	2020	Affordable Housing	Citywide	Development Incentives	CDBG: \$312,703 HOME: \$435,753	Rental units rehabilitated: 20 Household Housing Unit Rental units constructed: 30 Household Housing Unit
2	General Public Services	2019	2020	Non-Housing Community Development	Citywide	Healthcare including Sub. Abuse and Mental Health Job Training, Placement and Financial Literacy Education Services for Children and Youth	CDBG: \$185,000	Public service activities other than Low/Moderate Income Housing Benefit: 1000 Persons Assisted
3	CV3 HVAC at LMI Community Centers	2020	2021		Citywide	Cap. Imp. including but not limited to sidewalks	CDBG: \$450,000	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 3000 Persons Assisted
4	Community Housing Development Organization	2019	2020	Affordable Housing	Citywide	Purchase Assistance	HOME: \$87,151	Homeowner Housing Added: 2 Household Housing Unit

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
5	General Administration	2019	2020	Administration	Citywide	Purchase Assistance Development Incentives Healthcare including Sub. Abuse and Mental Health Job Training, Placement and Financial Literacy Education Services for Children and Youth Cap. Imp. including but not limited to sidewalks	CDBG: \$234,677 HOME: \$58,100	Other: 2 Other

**Table 6 – Goals Summary**

## Goal Descriptions

1	<b>Goal Name</b>	Development Incentives
	<b>Goal Description</b>	The City will be providing funding towards the development of affordable multi-family housing units. This assistance can be used towards soft cost, acquisition, new development or rehabilitation.
2	<b>Goal Name</b>	CV3 HVAC at LMI Community Centers
	<b>Goal Description</b>	The City will provide funding to support improvements at public facilities in low/mod areas.
3	<b>Goal Name</b>	General Public Services
	<b>Goal Description</b>	Public Service activities that include but are not limited to senior services, services and housing assistance for disabled persons, emergency services, employment assistance, mental health counseling, youth services, and counseling for battered spouses.
4	<b>Goal Name</b>	Community Housing Development Organization
	<b>Goal Description</b>	The City will reserve 15% of HOME funds to support CHDO with affordable housing development activities.
5	<b>Goal Name</b>	General Administration
	<b>Goal Description</b>	Administrative costs for the CDBG and HOME programs. CDBG admin will not exceed 20% of the grant allocation, and HOME admin will not exceed 10% of the grant allocation.

## Projects

### AP-35 Projects – 91.220(d)

#### Introduction

The following projects will address the goal outlined in this plan. CDBG funds will fund public facility improvements, housing services and vital public services. HOME funds will help to develop and preserve affordable housing in the City. These federal funds are intended to benefit low- to moderate-income residents in the City. CDBG funds have a grant cap for admin costs and public services at 20% and 15% respectively. The remaining CDBG funds will be allocated towards public facility improvements and housing services. HOME has a grant cap of 10% for admin costs and 15% of the total grant allocation must be reserved for CHDO development activities. The balance of HOME grant funds will address multi-family affordable housing activities in the City.

#### Projects

#	Project Name
1	CDBG: Administration
2	CDBG: Public Facilities & Infrastructure
3	CDBG: Housing Services
4	CDBG: Public Services
5	HOME: Administration
6	HOME: CHDO Set-Aside (15%)
7	HOME: Multi-Family Affordable Housing

Table 7 - Project Information

#### Describe the reasons for allocation priorities and any obstacles to addressing underserved needs

Using, CDBG and HOME grant funds, the City of Hollywood provides services and funding to LMI persons on a first-come first-served basis. The following are high priority need that the City will address with the projects listed above.

Development incentives are supported as multi-unit housing with affordable rents remains a high need in Hollywood. This activity will fund new development and rehab of rental units. The goal is to reduce cost burden for LMI renters in Hollywood.

Public services will address the needs of LMI and special needs groups. These needs include healthcare including substance abuse and mental health; education services for children and youth; and job training, placement and financial literacy. Public services will help to reduce poverty, improve the quality of life

for residents and increase future employment for residents. Mental health services will help to reduce homelessness.

Capital improvements are a priority in low/mod areas. These activities will include improvements to public facilities and community centers.

Purchase assistance programs by the City's Community Housing Development Organizations are a high priority and will assist with affordable housing development for LMI households. Housing cost burden has been identified as one of the main housing problems in the City, and these activities will help reduce cost burden for LMI households.

## AP-38 Project Summary

### Project Summary Information

1	<b>Project Name</b>	CDBG: Administration
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	General Administration
	<b>Needs Addressed</b>	Development Incentives Healthcare including Sub. Abuse and Mental Health Job Training, Placement and Financial Literacy Education Services for Children and Youth Cap. Imp. including but not limited to sidewalks
	<b>Funding</b>	CDBG: \$234,677
	<b>Description</b>	Administration of the CDBG program in PY 2023.
	<b>Target Date</b>	9/30/2024
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	N/A.
	<b>Location Description</b>	Citywide, eligible.
	<b>Planned Activities</b>	General Admin of the CDBG program (21A).
	<b>Project Name</b>	CDBG: Public Facilities & Infrastructure
2	<b>Target Area</b>	Citywide Low and Moderate Income Area
	<b>Goals Supported</b>	CV3 HVAC at LMI Community Centers
	<b>Needs Addressed</b>	Cap. Imp. including but not limited to sidewalks
	<b>Funding</b>	CDBG: \$450,000
	<b>Description</b>	The City will provide funding to support improvements at public facilities in low/mod areas.
	<b>Target Date</b>	9/30/2024
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 3000 Persons Assisted
	<b>Location Description</b>	Citywide, low/mod

	<b>Planned Activities</b>	Planned activities will include improvements to community centers and neighborhood facilities (03E).
<b>3</b>	<b>Project Name</b>	CDBG: Housing Services
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Development Incentives
	<b>Needs Addressed</b>	Development Incentives
	<b>Funding</b>	CDBG: \$312,703
	<b>Description</b>	The City will be providing funding towards rental rehab activities benefitting LMI renters.
	<b>Target Date</b>	9/30/2024
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Rental units rehabilitated: 20 Household Housing Unit
	<b>Location Description</b>	Citywide, eligible.
	<b>Planned Activities</b>	Planned activities will include multi-family unit housing rehab activities (14B).
<b>4</b>	<b>Project Name</b>	CDBG: Public Services
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	General Public Services
	<b>Needs Addressed</b>	The City will fund public service programs such as Healthcare including Substance Abuse and Mental Health Services, Services for Victims of Domestic Violence, Job Training and Placement, Financial Literacy, and Education Services for Children and Youth.
	<b>Funding</b>	CDBG: \$185,000
	<b>Description</b>	Public Service activities that include but are not limited to, senior services, housing assistance for disabled persons, homeless services, emergency services, employment assistance, mental health counseling, youth tutorials, and counseling for battered spouses.
	<b>Target Date</b>	9/30/2024

	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Public service activities other than Low/Moderate Income Housing Benefit: 1000 Persons Assisted
	<b>Location Description</b>	Citywide, eligible.
	<b>Planned Activities</b>	<p>Planned activities will include senior services, housing assistance for disabled persons, homeless services, emergency services, employment assistance, mental health counseling, youth tutorials, and counseling for battered spouses.</p> <p>Center for Independent Living (05B): \$\$23,800</p> <p>Community Enhancement Collaboration (05A): \$41,800</p> <p>Covenant House (03T): \$14,800</p> <p>Goodman Jewish Family Services (05O): \$31,800</p> <p>Russel Life Skills (05D): \$29,800</p> <p>Second Chance (05F): \$12,000</p> <p>Women in Distress of Broward County (05G): \$31,000</p>
<b>3</b>	<b>Project Name</b>	HOME: Administration
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Development Incentives Community Housing Development Organization
	<b>Needs Addressed</b>	Development Incentives Purchase Assistance
	<b>Funding</b>	HOME: \$58,100
	<b>Description</b>	Administration of the HOME program in PY 2023.
	<b>Target Date</b>	9/30/2024
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	N/A
	<b>Location Description</b>	Citywide, eligible.
	<b>Planned Activities</b>	Administration of the HOME program.
<b>4</b>	<b>Project Name</b>	HOME: CHDO Set-Aside (15%)
	<b>Target Area</b>	Citywide

	<b>Goals Supported</b>	Community Housing Development Organization
	<b>Needs Addressed</b>	Purchase Assistance
	<b>Funding</b>	HOME: \$87,151
	<b>Description</b>	CHDO activities will provide homeownership opportunities for households at or below 80% AMI.
	<b>Target Date</b>	9/30/2024
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Homeowner Housing Added: 2 Household Housing Unit
	<b>Location Description</b>	Citywide, eligible.
	<b>Planned Activities</b>	Planned CHDO activities will include the construction of affordable single family homes.
5	<b>Project Name</b>	HOME: Multi-Family Affordable Housing
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Development Incentives
	<b>Needs Addressed</b>	Development Incentives
	<b>Funding</b>	HOME: 435,753
	<b>Description</b>	The City will be providing funding towards the development of affordable multi-family housing units. This assistance can be used towards soft cost, acquisition, new development or rehabilitation and is intended to benefit LMI renters.
	<b>Target Date</b>	9/30/2024
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Rental units constructed: 30 Household Housing Unit
	<b>Location Description</b>	Citywide, eligible.
	<b>Planned Activities</b>	Planned activities will include affordable rental housing development and rehab.

## AP-50 Geographic Distribution – 91.220(f)

### Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed

The City primarily focuses its funding towards eligible individuals Citywide, and does not allocate funding based solely on geographic requirements. Eligible individuals must meet income qualifications in order to receive assistance from public service activities and housing services in the CDBG and HOME program. When an activity is intended to improve public facilities & infrastructure, the City will be targeting low- to moderate-income census block group tract areas in need. See below on how the City will determine these areas.

#### *Minority and Low-Income Areas*

Black/African-Americans comprise about 18.2% of the population of Hollywood. There is a concentration of the Black/African-American population in the southwest census tract (12011091400, 40.3% Black) and two in the central areas of the City (12011080500, 74.8% Black; 12011091802, 39.4% Black & 12011091803, 44.4% Black). Census tract 12011091400 has a poverty rate of 19.2%, and 12011080500 has one of the highest poverty rates in the City at 23.6%. The Citywide poverty rate is 12.4%.

Likewise, the Hispanic population, which makes up 42% of the total population of Hollywood, is concentrated in the western census tracts. These tracts, the percentage Hispanic all exceed 54% of the total population of the tract (12011080601 12011091300, 12011091201, 12011091202 & 12011091100. Census tract 12011091100 has a poverty rate of 18.5%

### Geographic Distribution

Target Area	Percentage of Funds
Citywide	90
Low and Moderate Income Area	10

Table 8 - Geographic Distribution

### Rationale for the priorities for allocating investments geographically

The City does not allocate funding based solely on geographic requirements. When the planned activities are intended to serve individual clientele directly, they must meet income qualifications, as well as residency requirements, in order to receive assistance from the program. In these instances, City staff and/or one of its partner agencies will complete an in-take and a review of their eligibility status is completed, before the activity is initiated. For this purpose, the City will target these individuals Citywide.

When the City has identified infrastructure and public facility improvement activities, these planned activities will serve a specific community or neighborhood. These activities will have an “area-wide”

benefit, and must be within an eligible census block group tract, as defined by HUD-CDBG low/mod income summary data (LMISD). HUD determines Low/Mod block groups tracts as those with 51% LMI population. LMISD block group tracts within Hollywood can be found on the HUD Exchange website at: <https://www.hudexchange.info/programs/acs-low-mod-summary-data/>

With the exception of the Public Facilities and Infrastructure project, all of the Annual Action Plan are LMI clientele specific. Therefore, the majority of beneficiaries are primarily Citywide. Public Facilities and Infrastructure improvements will be targeted towards Low and Moderate Income Areas.

## Affordable Housing

### AP-55 Affordable Housing – 91.220(g)

#### Introduction

The City will continue to support the Multi-family Affordable Housing program that will provide rehab or construct a total of 50 affordable rental units. The City will also continue its relationship with CHDO Liberia Economic and Social Development, Inc. to construct two affordable homes (with homebuyer assistance).

One Year Goals for the Number of Households to be Supported	
Homeless	0
Non-Homeless	52
Special-Needs	0
Total	52

**Table 9 - One Year Goals for Affordable Housing by Support Requirement**

One Year Goals for the Number of Households Supported Through	
Rental Assistance	0
The Production of New Units	32
Rehab of Existing Units	20
Acquisition of Existing Units	0
Total	52

**Table 10 - One Year Goals for Affordable Housing by Support Type**

#### Discussion

Rental units rehabilitated: 20 Household Housing Unit

Rental units constructed: 30 Household Housing Unit

Homeowner Housing Added: 2 Household Housing Unit

## **AP-60 Public Housing – 91.220(h)**

### **Introduction**

The Hollywood Housing Authority (HHA) has been providing affordable housing to families and individuals in the City of Hollywood, FL since 1975. The mission of the Hollywood Housing Authority is to provide safe, decent, and sanitary housing conditions for very low-income families, encourage self-sufficiency and manage resources efficiently. HHA administers both a Public Housing and Section 8 Housing Choice Voucher program. The Housing Authority owns and manages two public housing projects which contain 120 affordable rental units. It also administers over 800 Section 8 Housing Vouchers and has a 500-person waiting list for vouchers and a 250-person senior waiting list for Public Housing sites. The Hollywood Housing Authority has routinely scored as a high performing Housing Authority, most recently scoring a 91 out of 100 on the most recent evaluation. The physical condition of the Hollywood Housing Authority public housing units has historically been very good. In addition, the Hollywood Housing Authority has constructed affordable rentals using Low-Income Tax Credits and using Neighborhood Stabilization Program funds in partnership with the City. To service the accessibility needs the 250 seniors on the waiting list typically require lowered ovens and walk-in/wheel-in showers. In conjunction with public and private sector organizations, the Hollywood Housing Authority conducts a variety of programs for residents. By bringing together a team of various organizations, the Hollywood Housing Authority strives to make self-sufficiency a way of life.

### **Actions planned during the next year to address the needs to public housing**

The City of Hollywood has a Hollywood Housing Authority Board of Commissioners' whose purpose is to develop and monitor policies and establish controls for providing decent, safe and sanitary housing to residents in housing assistance programs. One HHA resident serves on the board along with four other citizen at-large members. The board will continue to meet and focus on efforts to address the needs of public housing. The Housing Authority shall continue to service the waiting list and hold general meeting with residents and the board to discuss public housing concerns and other supportive services needed.

### **Actions to encourage public housing residents to become more involved in management and participate in homeownership**

The Hollywood Housing Authority holds a general meeting so that residents can discuss with the board any issues related to the public housing and other supportive services needed. Residents are informed of City of Hollywood homeownership initiatives and encouraged to participate.

The Hollywood Housing Authority offers numerous scholarship opportunities for high school seniors and living in Public Housing or a Section 8 assisted home and have at least a "B" average. Students may receive up to \$7,000 in scholarships through the Public Housing Authorities Directors Association (PHADA).

The elderly building has several activities including parties, bingo, arts and crafts and game day. There is also a library for the reading enjoyment of residents, along with videos that may also be borrowed. The

residents also conduct rummage sales to raise money in order to subsidize the parties. The family development is located adjacent to a park, the elementary school, middle school and Boys and Girls Club.

**If the PHA is designated as troubled, describe the manner in which financial assistance will be provided or other assistance**

The Hollywood Housing Authority is not a troubled PHA. No action necessary.

## **AP-65 Homeless and Other Special Needs Activities – 91.220(i)**

### **Introduction**

The City of Hollywood understands homelessness is a growing problem and the dynamics involved in homeless services. The City is attempting to increase its participation in homeless activities by collaborating with local organizations who specialize in this field; therefore, the continues to allocate funds to support this critical area of need. In program year 2023 CDBG funding will be allocated public services funding to many subrecipients that address and prevent homelessness including the Center for Independent Living, Community Enhancement Collaboration, Covenant House, Goodman Jewish Family Services, Russel Life Skills, Second Chance, and Women in Distress of Broward County.

### **Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including:**

#### **Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs**

The City employs a Social Service Coordinator through the Division of Community Development that helps connect residents with various agencies that provide needed services. While the City does not directly provide these services, the Social Service Coordinator provides residents guidance with accessing an array of social services such as shelter, medical assistance, behavioral health, employment/life skills training, and transportation. The City also has a Homeless Program Coordinator through the Police Department to provide street level outreach, crisis intervention, resource linkage, needs assessment and transportation to shelters and emergency housing. The goal is to bridge the gap between law enforcement and social services.

The City actively participates in the Broward County Homeless Initiative Partnership (HIP) Continuum of Care. The Continuum of Care (CoC) is Broward County's local planning group working to end homelessness. The CoC is a collaborative network of organizations, advocates, community residents, and businesses that plan programs with the primary goal of alleviating homelessness in all areas of Broward County. The Board addresses all aspects of homelessness including prevention, outreach, emergency shelter, transitional and permanent affordable housing, and supportive services. The City has a designee that is a voting member on the board as a representative of a CDBG Entitlement Community.

#### **Addressing the emergency shelter and transitional housing needs of homeless persons**

Although the City does not have any emergency shelters or transitional housing facilities, the City's Social Service Coordinator and Homeless Program Coordinator work with homeless persons in the City to address their needs and refer them to emergency shelter and transitional housing. CDBG funding provided to Covenant House helps meets immediate needs for food, clothing, safety, and medical and mental health care for young parents and their small children and for human trafficking survivors. The

organization helps young people experiencing homelessness to advance their goals and achieve sustainable independence with education, job readiness, and career pathways programs.

The Broward Regional Health Planning Council, Inc located in Hollywood, is a member of the "Continuum of Housing" and provides housing services through the Housing Opportunities for Persons with AIDS (HOPWA) program. In Broward County, the HOPWA program provides a variety of housing options that assist persons living with HIV/AIDS in the community. The "Continuum of Housing" programs span across Broward County and offers emergency transitional housing, assisted living facilities, mental health housing, substance abuse housing, community-based housing, project-based rent, tenant-based rental vouchers, short-term rent, mortgage and utilities assistance, move-in assistance and housing case management.

Women In Distress of Broward County, Inc. currently operates a 132-bed emergency shelter. On average families stay 56 nights at the shelter during which they receive services including housing, crisis intervention, therapy and advocacy assistance, as well as food, clothing and household supplies, as needed. Through the emergency shelter program, victims of domestic violence and their children are given a safe environment and provided with supportive services, helping participants to rebuild and sustain independence and a violence-free future. Women In Distress' services are designed to address individual needs and empower survivors to live a self-determined, violence-free life.

**Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again**

The CoC provides homeless services including Homeless Prevention, Counseling in Substance Abuse, Mental Health, and/or Life Skills, Childcare and Education, Employment Training and Placement, Healthcare, and Transportation needs.

In addition to the activities of the CoC, the City of Hollywood seeks to fund agencies that assist persons who are leaving transitional housing in employment support (i.e., tracking progress, counseling, and intervention with supervisors where appropriate and beneficial). Also, the City seeks to fund agencies that subsidize work material purchase and training cost. Simultaneously, using HOME funds in coordination with the employment support efforts, the City aids families exiting transitional housing with Tenant Based Rental Assistance to prevent persons and families that were recently homeless from becoming homeless again.

Hope South Florida operates a Rapid Re-Housing program provides housing solutions for homeless families and veterans throughout Broward County. Rapid re-housing is an intervention that assists

individuals and families with short-term rental assistance and support services to quickly end their homelessness and return them to permanent housing. HOPE South Florida's Rapid Re-Housing program provides housing solutions for homeless families and veterans throughout Broward County. Rapid re-housing is an intervention that assists individuals and families with short-term rental assistance and support services to quickly end their homelessness and return them to permanent housing.

**Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs.**

The City funds activities through the CDBG and HOME program to help households avoid homelessness. The HOME Tenant-Based Rental Assistance program provides assistance to households to prevent homelessness through its subrecipient Hope South Florida. All clients are assigned to a case manager within 48 hours after screening. During the first meeting, a comprehensive assessment is done to help identify barriers and challenges the family or individual is facing. The case manager will create a plan and follow up to track progress in one-on-one weekly or monthly meetings.

Additionally, the City uses CDBG and SHIP funds to support its housing rehabilitation program. This program provides repairs for low-income homeowners who otherwise are not be able to afford the repairs. Without these necessary repairs completed, the households would be at risk of homelessness due to their substandard living conditions in their homes. Additionally, CDBG-CV supports case management, including job referrals to assist LMI individuals increase their income and decrease their risk of homelessness.

In addition to the TBRA, housing rehab program and public services, the City of Hollywood employs a Social Service Coordinator who acts as a referral source for persons and families at risk of becoming homeless. The Social Service Coordinator is familiar with all regional programs that aid in homeless prevention and re-entry. The Social Service Coordinator pre-screens and refers persons/family in applying for said services.

The Social Service coordinates with numerous agencies to help low-income individuals and families avoid homelessness after becoming discharged from publicly funded institutions. The Broward House has medical respite beds available for individuals that have been discharged from a hospital with an acute medical condition and have nowhere else to go. During their stay individuals receive supportive services to help them regain independence. The Covenant House offers shelter to youth under the age of 21. Many of the young people that receive services from Covenant House have had involvement with the foster care or child welfare systems and have aged out without support. The Covenant House works

with youth to help them transition to safe, independent living.

Second Chance Society receives CDBG funding to support its Hand Up Program by providing tools, equipment, clothing/uniforms, work boots, licensure, tuition, textbooks and educational materials or any other item needed for program participants. Second Chance Society's (SCS) primary purpose is to help homeless and struggling individuals return to a state of self-sufficiency. With self-sufficiency comes a general state of well-being, self-worth, revitalization, and most importantly, hope. Its secondary purpose is to provide ongoing encouragement to its clients to ensure their entrance back into society is as smooth as possible. Persons helped by Second Chance Society have become homeless, or are on the edge of homelessness due to a myriad of reasons such as substance abuse, mental health issues, health conditions, loss of a loved one, post-military issues, post-incarceration issues, etc.

The Broward County Sheriff's Department has a Reentry Division that provides an array of services to assist individuals 18 and over reintegrate back into the community following release from jail or prison and to assist individuals at-risk for criminal justice involvement. The Division provides its clients with the support mechanisms needed to successfully reside in the community while at the same time monitoring their activity to prevent recidivism. The Reentry Division has also established a Jail Reentry Desk for individuals released from Broward County's Main Jail. To assist with the community transition, the Division currently has a Reentry Specialist stationed at the exit of the Main Jail. Those being released are interviewed to ascertain their immediate need when they are released. The Reentry Specialist provides information and service referrals to community providers, including a referral to our own Reentry offices.

## **AP-75 Barriers to affordable housing – 91.220(j)**

### **Introduction:**

The City of Hollywood Analysis of Impediments pointed out several strategies to remove or ameliorate the Barriers to Affordable Housing as follows:

Strategy 1: Continue the implementation of in-fill housing on a citywide basis.

Strategy 2: Continue operating the First-time Homebuyer program that has pre-purchase counseling, down payment and closing cost assistance to participants to purchase homes citywide.

Strategy 3: Continue to evolve marketing program to make use of any and all mediums that make contact with Low and Moderate Income Individuals in various languages.

### **Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment**

The City of Hollywood has developed an Analysis of Impediments that did not point out any public policies as having a negative effect on affordable housing and/or residential investment. In addition, as required as a recipient of State Housing Initiative Partnership funds, the City of Hollywood has instituted the Affordable Housing Advisory Committee (AHAC) that reviews in any policy changes to advise the City Commission on any policies that may have a negative effect on affordable housing development.

The City of Hollywood supports policies that promote and encourage fair treatment and equal opportunity in housing and public accommodations for all persons regardless of race, color, religion, sex, handicap, national origin, familial status or disability. The Hollywood City Commission has consistently demonstrated its support of efforts to affirmatively further fair housing in the City of Hollywood by issuing Proclamations in recognition of National Fair Housing Month.

## **AP-85 Other Actions – 91.220(k)**

### **Introduction:**

In order to foster and maintain the affordable housing stock the City will be expanding its Housing Rehabilitation activities for LMI homeowners and seek public/private partnership opportunities to develop new affordable rentals. Simultaneously, as part of its housing rehabilitation activities the City will be testing homes for the presence of lead-based paint and educating homeowners on the hazards of lead-based paint.

The housing cost in the City remains unaffordable for LMI residents. Even during market slumps, housing cost burden has historically been high within the City. Therefore, in addition to cost reduction practices, the City must seek to increase the employment opportunities for its residents by recruiting new businesses to the City and retaining desirable businesses within the City. A highly employable workforce is desirable to most businesses; therefore, the City is funding job training, job placement, and employability skills training for those difficult to place residents. Success in increasing the employability skills of Hollywood residents is not only beneficial for business recruitment/retention but also aids in the reduction of poverty-level families.

The institutional structure surrounding the efforts of the City is strong and multi-faceted. However, the need is outpacing the funding. Therefore, the City and its partners will be seeking additional funding sources and refining delivery efforts to serve the target populations.

### **Actions planned to address obstacles to meeting underserved needs**

The condition of rental properties can be most easily addressed by Lack of landlord participation in rental rehabilitation programs shall be addressed by partnering with private developers for the construction of affordable rental properties. The City is aware that the construction of new affordable rental properties does not repair substandard rental properties. However, the availability of a new affordable option applies market pressure on the surrounding competing landlords, which would encourage property repair in order to remain marketable.

The City has planned a two-pronged approach of working with developers for the construction of affordable rental units and working with non-profits to provide job training, job placement, and employability skills training for those difficult to place residents. The City continually seeks opportunities to partner with developers to provide affordable rental products.

Additionally the City funds public services with CDBG funding that address underserved needs. The Youth Employment Services Program provides workforce development training, life and soft skills training, and employer-partner work-based learning opportunities to help unemployed youth ages 16-21 experiencing homelessness who reside at Covenant House Florida (CHF). Goodman Jewish Family Services helps those in desperate need by providing financial assistance when no other family member or community

resources are available, sufficient or appropriate. The Emergency Financial Assistance program is designed to be a one-time crisis intervention for help with basic needs. The program provides assistance with food, rent, utilities and more for seniors, families and individuals throughout Broward County.

### **Actions planned to foster and maintain affordable housing**

The City uses CDBG, HOME, and SHIP funds to foster and maintain affordable housing, primarily through housing rehabilitation and affordable housing development.

An appropriate community development objective is to offer assistance to low- and moderate-income households to improve their housing to the minimum property standards, assist with structural and system repairs and provide housing replacement loans. This assistance serves a public purpose by improving the quality and stability of Hollywood's neighborhoods and its tax base. The City works with the Local CHDO, Liberia Economic & Social Development, Inc. to develop affordable housing with HOME funds.

### **Actions planned to reduce lead-based paint hazards**

The City of Hollywood tests for lead in any housing project undertaken that includes an existing structure. Where identified the hazard is eliminated as appropriate to federal requirements. In addition, the resident is given information on the dangers of lead-based paint. All participants of City of Hollywood housing programs are given in-depth information on the hazards of lead-based paint. Each housing unit in the City of Hollywood housing programs is searched for the presence of lead-based paint. If lead-based paint is identified, it is abated.

For the housing rehab program, each eligible household is screened during the application process to determine if the project location/dwelling was built prior to 1978. The age of the house/year built will be determined by official County or City building and/or property record. All homes built prior to 1978 will be inspected by an EPA Certified consultant.. If lead hazards, above the HUD maximum allowable lead concentration, are reported the City will fund lead remediation/abatement as required by Title X of the Housing and Community Development Act of 1992 (24 CFR Part 35, subparts A-R), as amended June 21, 2004, through the applicable housing program. This regulation implements sections 1012 and 1013 which amend the Lead-Based Paint Poisoning Prevention Act of 1971. Section 1018 of this law directed HUD and EPA to require the disclosure of known information on lead-based paint and lead-based paint hazards before the sale or lease of most housing built before 1978. As such the City provides the EPA-approved pamphlet called "Protect Your Family From Lead In Your Home" to each eligible household residing in a dwelling built before 1978. The City also provides a copy of any known information concerning lead-based paint or lead-based paint hazards to the applicant/owner.

All properties that require lead-based paint abatement must pass clearance testing by an EPA Risk Assessment Certified firm after the abatement has been completed by an EPA Certified Renovator Firm. The firm that performs the abatement cannot perform the clearance testing.

## **Actions planned to reduce the number of poverty-level families**

The City has invested in job training and job placement activities to diversify the career options of low- and moderate-income citizens.

The City of Hollywood takes actions to increase the earning power of poverty-level families by:

- Recruiting businesses to the City of Hollywood and encourage the hiring of Hollywood residents.
- Retaining businesses in Hollywood by having Economic Development staff periodically meet individually with business owners and responding expeditiously to business owner requests.
- Increasing the employability of Hollywood residents through funding job skills training, customer service training, and/or construction training.
- Early preparation of Hollywood youth through funding effective Early Learning Programs in Subsidized Childcare and After-school tutorials that focuses on Science, Technology, Engineering and Math.

## **Actions planned to develop institutional structure**

The institutional structure surrounding the efforts of the City is well developed and multi-faceted. However, the need is outpacing the funding. Therefore, the City and its partners continue to seek additional funding sources and refining delivery efforts to serve the target populations.

## **Actions planned to enhance coordination between public and private housing and social service agencies**

Historically, the City has sought to leverage the funding available with private entities wherever possible in the development of housing and the provision of services. In addition, the City encourages applicants for CDBG funding to secure additional funding sources.

As it has historically done, the City has sought to leverage the funding available with private entities wherever possible in the development of housing and the provision of services. No new development has taken place this year.

In addition, the City rewards applicants for CDBG funding that have secured matching funding for programs.

## Program Specific Requirements

### AP-90 Program Specific Requirements – 91.220(I)(1,2,4)

#### Introduction:

This section describes the program specific requirements for the CDBG and HOME Programs. The City of Hollywood does not anticipate any program income generated from activities in the program year. 100% of CDBG funds are intended to benefit LMI residents.

The HOME program requires that a HOME investment be secured by a mechanism that ensures an affordability period for 5 to 15 years depending on the amount of investment. However, the City of Hollywood deferred loans are not forgiven and therefore exceed the HOME affordability limits.

#### Community Development Block Grant Program (CDBG) Reference 24 CFR 91.220(I)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed	0
2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan.	0
3. The amount of surplus funds from urban renewal settlements	0
4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan	0
5. The amount of income from float-funded activities	0
<b>Total Program Income:</b>	<b>0</b>

#### Other CDBG Requirements

1. The amount of urgent need activities	0
2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income. Overall Benefit - A consecutive period of one, two or three years may be used to determine that a minimum overall benefit of 70% of CDBG funds is used to benefit persons of low and moderate income. Specify the years covered that include this Annual Action Plan.	100.00%

**HOME Investment Partnership Program (HOME)**  
**Reference 24 CFR 91.220(l)(2)**

- 1. A description of other forms of investment being used beyond those identified in Section 92.205 is as follows:**

State Housing Initiative Partnership Program funds and local funds resulting from an inter-local agreement between Broward County, the City of Hollywood, and the City of Hollywood CRA.

- 2. A description of the guidelines that will be used for resale or recapture of HOME funds when used for homebuyer activities as required in 92.254, is as follows:**

The City will only use recapture guidelines and no resale. The City of Hollywood recaptures entire amount of investment. The amount subject to recapture is the direct subsidy received by the homebuyer.

Homebuyer Assistance - The City of Hollywood HOME assistance that enabled the homebuyer to buy the dwelling unit is determined to be any HOME assistance that reduced the purchase price from fair market value to an affordable price, but excludes the amount between the cost of producing the unit and the market value of the property (i.e., the development subsidy). The HOME assistance is secured by Deed Restriction and the City's Deferred Payment Promissory Note and Mortgage and is limited to the net proceeds available from the sale. Under the terms and conditions of the City's Deferred Payment Promissory Note and Mortgage, the debt is payable in full on the maturity date set forth in the Mortgage that is thirty years from the date of the signing or the Promissory Note and Mortgage. However at thirty (30) days prior to the maturity date, the mortgagee shall offer the mortgagor a refinancing option, pursuant to the same terms and conditions, so long as mortgagor has not defaulted on any terms or conditions set forth in the Mortgage. The local CHDO and any other subrecipient of HOME funds will follow City of Hollywood recapture guidelines. The City of Hollywood recaptures entire amount of investment.

- 3. A description of the guidelines for resale or recapture that ensures the affordability of units acquired with HOME funds? See 24 CFR 92.254(a)(4) are as follows:**

Housing Rehabilitation - The local CHDO and any other subrecipient of HOME funds will follow City of Hollywood recapture guidelines. The City of Hollywood HOME assistance is any HOME investment made to rehabilitate the property and is secured by Deed Restriction and the City's Deferred Payment Promissory Note and Mortgage. Under the terms and conditions of the City's Deferred Payment Promissory Note and Mortgage, the debt is payable in full on the maturity date set forth in the Mortgage that is thirty years from the date of the signing or the Promissory Note and Mortgage. However at thirty (30) days prior to the maturity date, the mortgagee shall offer the mortgagor a

refinancing option, pursuant to the same terms and conditions, so long as mortgagor has not defaulted on any terms or conditions set forth in the Mortgage. At maturity mortgagor is under no obligation to refinance the loan. Mortgagee may also require the principal balance of the loan to be due, in full, at any time prior to the maturity date in the event that mortgagor defaults on any term of the Mortgage including the house is sold, rented, ceases to be the primary residence of the buyer, transferred or conveyed or by any other means of title transference .The City may agree to subordinate its mortgage interest in situations where a new mortgage is required to restructure the debt. The City terms exceeds the affordability limits at 24 CFR 92.254. The City of Hollywood recaptures entire amount of investment.

Rental Development - The City of Hollywood HOME assistance is any HOME investment made to acquire or rehabilitate the property and is secured by Deed Restriction, Mortgage, and Note and is due and payable at which point the property is no longer being used as an affordable rental property. The HOME investment is not forgiven and therefore exceeds the affordability limits at 24 CFR 92.254

**4. Plans for using HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds along with a description of the refinancing guidelines required that will be used under 24 CFR 92.206(b), are as follows:**

There are no plans to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds. However, the City of Hollywood does plan to refinance an existing debt when conducting a Housing Replacement activity as part of the rehabilitation program.

In the event that a home is not suitable rehabilitation and must be demolished and replaced, the City may find it necessary to refinance an existing private financial obligation. In those cases the repayment will be based on a calculation of 30% of the household's gross monthly income with a maximum term of 30 years. Any portion of principal loan amount not included in the payment structure will be deferred and subject to the provisions City's Deferred Payment Promissory Note and Mortgage.