

original

Request for Proposals for:

RFP-274-25-WV

Construction Management at Risk

Hollywood Tidal Flooding Mitigation and Shoreline Protection

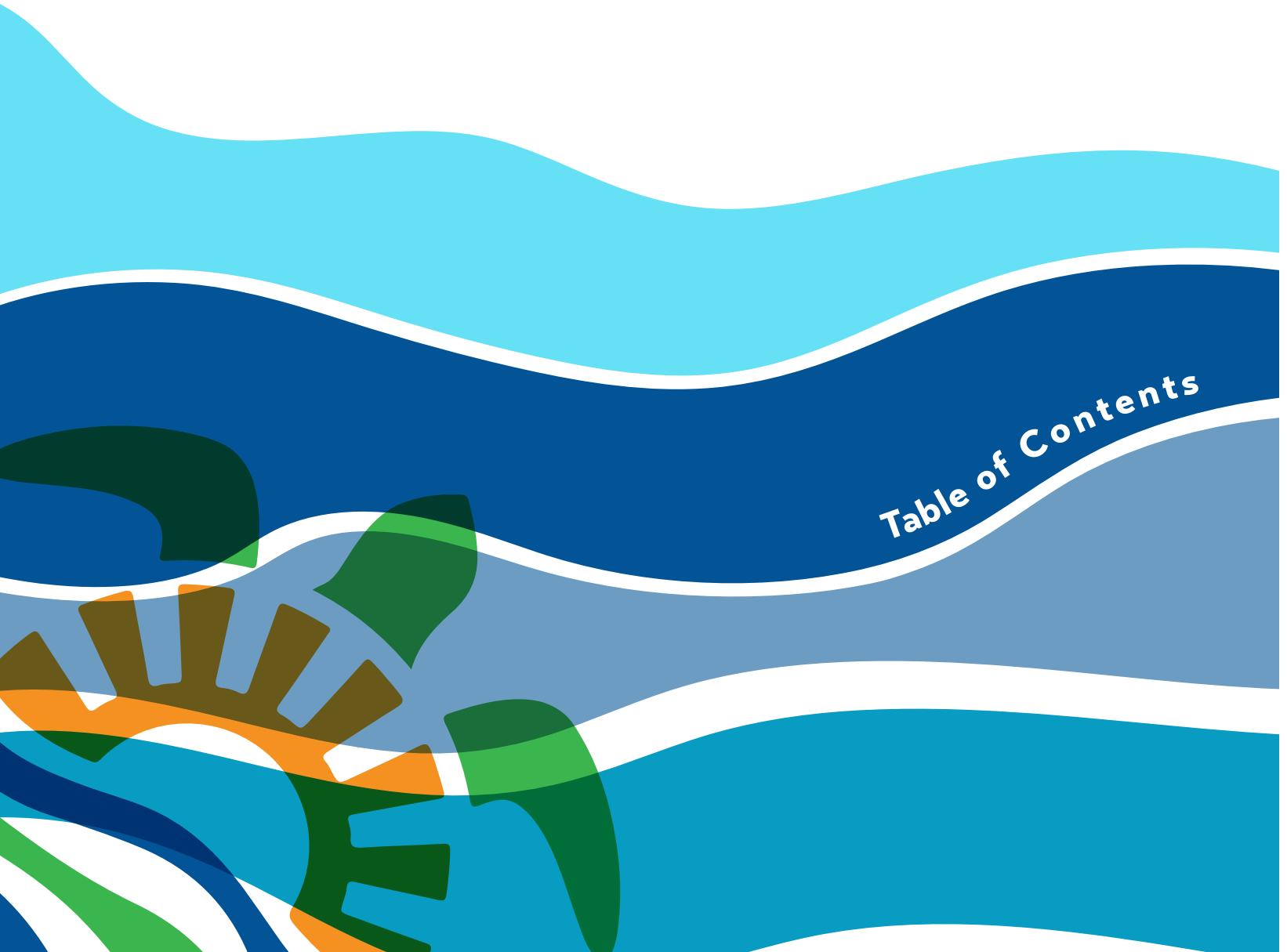
Submitted To:



THE WHITING-TURNER CONTRACTING COMPANY 1110 East Broward Boulevard, Suite 2050 Fort Lauderdale, Florida 33301
SERVING NATIONALLY BUILDING LOCALLY SINCE 1909 • February 14, 2024 • www.whiting-turner.com



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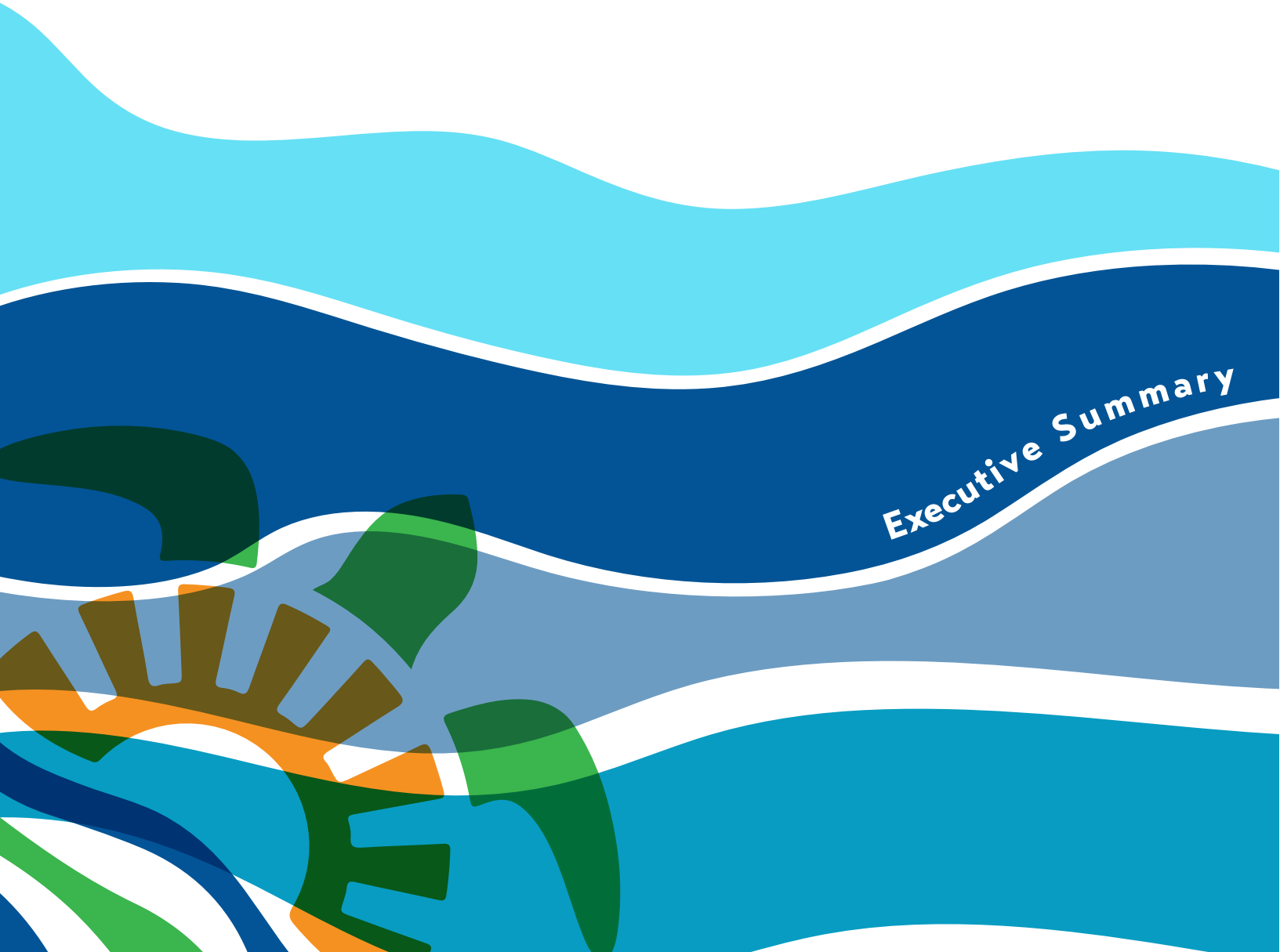


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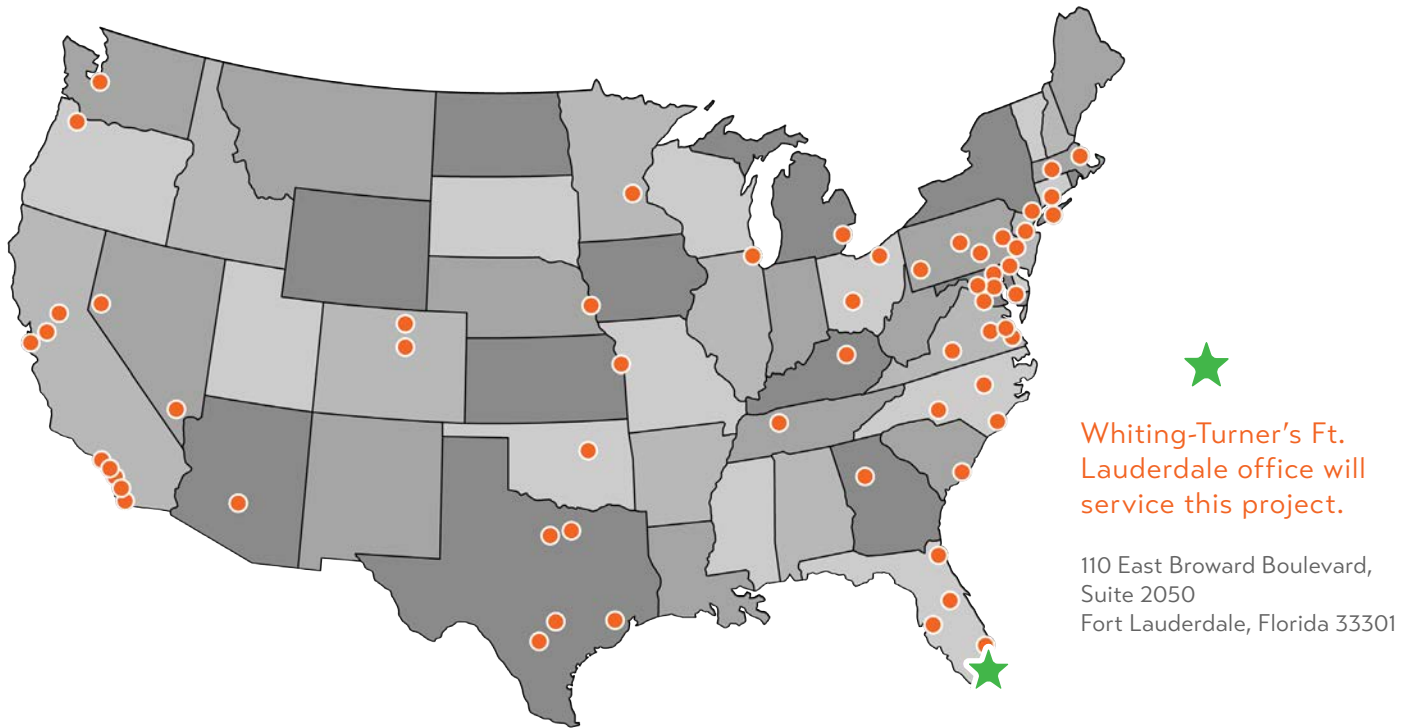
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Executive Summary



EXECUTIVE SUMMARY



5,000+

employees nationwide

70 years

performing CMAR services

60+

locations nationwide

BASIC COMPANY INFORMATION

With headquarters in Baltimore and **over 60 locations across the country**, Whiting-Turner is currently ranked third in domestic building construction by Engineering News-Record. The firm's over 5,000 salaried professionals provide depth of resources to service nationally and to build locally.

Since 1909, Whiting-Turner has provided **construction management, general contracting, design-build and integrated project delivery services** on projects small and large for a diverse group of customers. **Since 1955, the firm has been performing CMAR services.**

Incorporated in Maryland on April 12, 1934, the strength and stability of the firm is well documented. Whiting-Turner enjoys a 5A-1 Dun & Bradstreet rating – the only domestic builder with this highest rating – and a bonding capacity of \$4 billion. The firm is financially independent, having not borrowed money since 1938.

President and CEO, Timothy Regan continues to lead by the firm's principles of integrity, excellence and an unwavering dedication to customer delight. Regan is Whiting-Turner's third president in its 116-year history.

EXECUTIVE SUMMARY

let's meet the team

OFFICERS, PRINCIPALS, SUPERVISORY & KEY STAFF

The greatest benefit with the Whiting-Turner team is that we offer a truly seamless approach. Many of our competitors are departmentalized, with a remote party managing preconstruction, then handing it off to field managers. The problem with this approach is that "estimators" do not hold the field-experienced knowledge to apply real value in preconstruction, nor are they accountable for the accuracy of their efforts in following the project through.

One Team

OUR PROMISE

Committed to Your Project from **Inception** through **Completion**.

Whiting-Turner brings a wealth of knowledge to the preconstruction phase, and then will apply stringent controls from lessons learned during the construction phase.

Please find, on the following pages the names, positions, tenure and office locations of the key individuals who will be directly involved with this project.

Primary Contact



MATT MOO-YOUNG

Project Manager

Office Location: Ft. Lauderdale
22 years with Whiting-Turner



JEFF BOND

General Superintendent

Office Location: Ft. Lauderdale
11 years with Whiting-Turner



FRANK ZAREMBA

Senior Project Manager

Office Location: Ft. Lauderdale
39 years with Whiting-Turner



HENRY SHAWAH

Vice President / Project Executive

Office Location: Ft. Lauderdale
30 years with Whiting-Turner



RC HOOTS

Vice President of Field Operations

Office Location: Ft. Lauderdale
27 years with Whiting-Turner



JACOB BOATRIGHT

Quality Management

Office Location: Ft. Lauderdale
1 year with Whiting-Turner



KEVIN GARCIA

EH&S Manager

Office Location: Ft. Lauderdale
3 years with Whiting-Turner

EXECUTIVE SUMMARY

1. BASIC COMPANY INFORMATION:

- a. Company Name:
The Whiting-Turner Contracting Company
- b. Address with Zip Code:
110 East Broward Boulevard, Suite 2050, Fort Lauderdale, Florida 33301
- c. Telephone:
Office: 954-776-0800
Matt Moo-Young Mobile: 772-519-2958
- d. Email Address:
matt.mooyoung@Whiting-Turner.com
- e. Name of Primary Contact:
Matt Moo-Young, Project Manager

2. YEARS IN BUSINESS:

Please see documentation on following pages that shows our firm has a minimum of 8 years in business as a general contractor. (Item B-2)

3. LICENSES:

Please see documentation on following pages that shows our firm is licensed under Florida Statutes 489. (Item B-3)

4. PROFESSIONAL LICENSES AND CERTIFICATIONS:

Whiting-Turner confirms that the firm and all assigned key professional staff possess all licenses and certifications required to undertake and complete the project. We are in good standing with the Florida Department of Business and Professional Regulation. Please see certification on following pages. (Item B-4)

5. STATE WHETHER YOUR ORGANIZATION IS NATIONAL, REGIONAL OR LOCAL:

Whiting-Turner is a Nationwide, employee-owned corporation.

6. FIRMS SIZE, RANGE OF ACTIVITIES AND OTHER PERTINENT INFORMATION:

Our size and range are broad as a National Leader in the construction Industry. Please refer to Pg. 6 for more info.

7. YEARS YOUR ORGANIZATION HAS BEEN IN BUSINESS:

116 years

8. CORPORATION INFORMATION:

- a. Date of Incorporation: April 12, 1934
- b. State of Incorporation: Maryland
- c. President's Name: Timothy J. Regan

9. PARTNERSHIP INFORMATION:

N/A

10. INDIVIDUALLY OWNED INFORMATION:

N/A

11. LIMITED LIABILITY INFORMATION:

N/A



EXECUTIVE SUMMARY

Company Information - Years in Business - Item B-2

Nº 26372 A



STATE OF MARYLAND

**STATE DEPARTMENT OF ASSESSMENTS AND TAXATION
301 WEST PRESTON STREET
BALTIMORE 21201**

THIS IS TO CERTIFY THAT the within instrument is a true copy of the

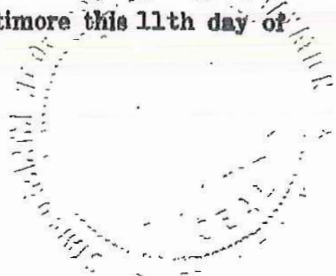
ARTICLES OF INCORPORATION

OF

THE WHITING-TURNER CONTRACTING COMPANY

**as approved and received for record by the State Department of Assessments
and Taxation of Maryland, April 12, 1934
at 2:30 o'clock P.M.**

**AS WITNESS my hand and official Seal of the said Department at
Baltimore this 11th day of April 1978**



A handwritten signature in cursive script, reading "William J. Simmons", written over a horizontal line.

**William J. Simmons,
Charter Specialist III**

Ron DeSantis, Governor

Melanie S. Griffin, Secretary



STATE OF FLORIDA
DEPARTMENT OF BUSINESS AND PROFESSIONAL REGULATION
CONSTRUCTION INDUSTRY LICENSING BOARD

THE GENERAL CONTRACTOR HEREIN IS CERTIFIED UNDER THE
PROVISIONS OF CHAPTER 489, FLORIDA STATUTES

SHAWAH, HENRY LOUIS

WHITING-TURNER CONTRACTING COMPANY THE
110 EAST BROWARD BOULEVARD
SUITE 2050
FORT LAUDERDALE FL 33301

LICENSE NUMBER: CGC1530400

EXPIRATION DATE: AUGUST 31, 2026

Always verify licenses online at MyFloridaLicense.com

ISSUED: 06/17/2024

Do not alter this document in any form.

This is your license. It is unlawful for anyone other than the licensee to use this document.



FLORIDA DIVISION OF CORPORATIONS REGISTRATION

State of Florida Department of State

I certify from the records of this office that WHITING-TURNER CONTRACTING COMPANY THE is a Maryland corporation authorized to transact business in the State of Florida, qualified on May 8, 1961.


The document number of this corporation is 815261.

I further certify that said corporation has paid all fees due this office through December 31, 2024, that its most recent annual report/uniform business report was filed on January 25, 2024, and that its status is active.

I further certify that said corporation has not filed a Certificate of Withdrawal.

*Given under my hand and the
Great Seal of the State of Florida
at Tallahassee, the Capital, this
the Twenty-fifth day of January,
2024*




Secretary of State

Tracking Number: 4883375121CC

To authenticate this certificate, visit the following site, enter this number, and then follow the instructions displayed.

<https://services.sunbiz.org/Filings/CertificateOfStatus/CertificateAuthentication>



Firm's Qualifications & Experience



FIRM QUALIFICATIONS & EXPERIENCE

ITEM 1 - COMPLETED PROJECTS

Must provide a list of completed projects within the last five (5) years for similar project scopes as listed in Section 3.2 – Scope of Services.

Following this section, marked **C1**, please find the listing of our Ft. Lauderdale office’s completed projects within the last 5 years.

ITEM 2 - RESUMES

Resumes of individuals performing the work must be provided, superintended is mandatory. The proposer must also state their proposed project manager by name and provide a minimum of three (3) similar projects managed by him/her with references, along with his/her resume. Each project must be under a different contract. Only proposer including their project manager and Superintendent, with the capabilities and experience on similar projects, will be considered qualified for consideration. Judgment of ‘similar projects’ is at the sole discretion of the City and Engineer. The successful proposer cannot replace their project manager without providing a suitable replacement, which is determined under the sole discretion of the City performed within the last five (5) years. Resumes of individuals (especially Superintendent) performing the work must be provided.

Please see resumes in Tab D.

ITEM 3 - SIMILAR PROJECTS

The projects must be similar in nature and size. A similar project is one which included the following successful and operational construction:

On the pages marked **C2**, please find project sheets that we feel highlight some of our capabilities as they relate to this pursuit.

ITEM 4 - EXPERIENCE OF INSTALLATION ACTIVITIES OF MARINE CONSTRUCTION

Experience in the planning and coordination of installation activities of marine construction, familiar with Broward County, Florida Department of Environmental Protection, and Army Corps of Engineers Permit Conditions and Coordination.

The construction team has had extensive experience with Marine Contracting in Broward county and extensive experience with FDEP and US Army Corps permit conditions. In the past 10 years, this construction team has installed approximately 975 total wall feet of concrete seawall on the intracoastal waterway on Hollywood Beach at 2300 to 2600 North Ocean Drive. The construction team has performed countless marine projects at Port Everglades, to include the FPL power plant Seawalls and Drainage structures, Terminal 4 Cruise Berth Repairs, Berth

3 Bulkhead Replacement, Berth 31 Bulkhead Replacement, Turning Notch Dredging, Berth 21 and 22 Bollard and Fender Replacement and is currently working at Cargo Berth 31 to replace the fender system. The construction team has also installed marine sheet piling in the discharge canal for the reconstruction of the FPL Davie Power Plant. For all projects outlined above, they all incorporated expensive Boward County environmental permitting, FDEP permitting and US Army Corp Permitting. For the Projects at Port Everglades, The construction team also had to coordinate permitting and construction conditions for Port Operations, US Coast Guard and Broward County Sheriff Department Marine Patrol, which included security measures, site restrictions and TWIC badging for all contractor employees.

ITEM 5 - UNIQUE QUALIFICATIONS

Describe what unique and extraordinary skills or qualifications your firm brings to this Project, including industry “Best Practices”. How would the selection of your firm add value to the Project?

Whiting-Turner is a conservative, privately held firm that values integrity and our relationship with our customers and employees above all else, as is exemplified by the fact that the majority of our work is for repeat clients and the average longevity of our proposed staff with Whiting-Turner exceeds 20 years. With these fundamentals, we then manage each project in a consistent orderly fashion with the same steps taken for safety, quality control, meeting documentation, budget, schedule, etc. on our average size projects, as those exceeding \$100M.



FIRM QUALIFICATIONS & EXPERIENCE



Whiting-Turner's Frank Zaremba with additional members of the WT Ft. Lauderdale office attending a CASF mixer.

ITEM 6 - LOCAL SUBS AND BIDDING CONDITIONS

Describe your firm's experience and understanding regarding local subcontractors and bidding conditions. Explain how your firm stays current with the construction costs and bidding conditions in Southeast Florida.

As an example of our involvement and understanding regarding local subcontractors and bidding conditions, Whiting-Turner has been an active member of the Construction Association of South Florida (CASF) for 30 years. CASF is an organization consisting of approximately 400 members comprised of local general contractors, subcontractors, suppliers and design professionals. The subcontractor community makes up over half of the members. This group provides a forum where subcontractors can network with contractors for the betterment of all. For example, Whiting-Turner has hosted an annual breakfast for more than the past decade for subcontractors through the CASF.

This networking event between Whiting-Turner and the subcontracting community is attended by approximately twenty Whiting-Turner project managers and 150 subcontractors. Our past South Florida Division Vice President, Rob Mitchell, was a past president of the CASF, and our regional Vice President, Henry Shawah is an active participant in many CASF initiatives, including the annual trade contractor quality award initiative.

Since Whiting-Turner is non-departmentalized, our cross-disciplinary, seamless management approach involves our entire team in all preconstruction and procurement efforts, as such they maintain stronger relationships within the local trade community. Regularly bidding work and maintaining contact through field work, they stay in tune

with local conditions, work force challenges, materials availability, etc. When bidding your project, they are better enabled to leverage their first-hand knowledge and existing subcontractor/supplier relationships for a more accurate understanding of current conditions.

Whiting-Turner maintains an extensive database of South Florida subcontractors eager to participate in bidding this project. Our geographic coverage also affords us significant national buying power.

The firms on our lists have been prequalified through comprehensive review of the following, as well as past interactions with projects of similar scope.

- Licensing
- Certification (where applicable)
- Management stability
- Financial strength
- Bonding capability
- Workload and capacity
- Safety record.
- Project references
- Relevant experience
- Reputable, available, experienced personnel
- Demonstrated ability to achieve milestones
- Ability to meet installation requirements and quality standards
- Claims record

We will also encourage you and the designer to provide the names of other trade contractors and suppliers with whom you have had success, as well as with whom you have experienced unjust claims or performance shortcomings.

FIRM QUALIFICATIONS & EXPERIENCE

ITEM 7 - HEAVY CIVIL, MARINE PROJECTS

Provide a list and description of heavy civil, marine projects satisfactorily performed within the past five years that have been completed under a Construction Management at Risk Services delivery method. Please provide photo documentation for the referenced projects.

On the pages marked **C2**, please find the project examples of heavy civil marine projects.

ITEM 8 - CONSTRUCTION MANAGEMENT AT RISK EXPERIENCE

Provide your firm's experience in Construction Management at Risk project delivery methodology and provide a list of projects of similar scope and complexity completed within the last five years.

Whiting-Turner has been performing Construction Management at Risk services for the past 70 years. It remains a large part of our work and has totaled over \$34 billion in the past 10 years. Whether through informal meetings or formal partnering, our first task will be to determine what we can do to best assist the project team, and develop a management plan that addresses those needs. At a minimum, the plan will address required services, staffing, the preconstruction schedule, and the basic project procedures and control systems. Through our CM at-Risk methodology, we have a process that involves:

- Design assistance
- Program validation
- Schematic estimating
- Design document estimating
- Construction document estimating
- Cost reduction options
- Trade contractor and supplier outreach
- Bid packaging
- Procurement
- Phasing
- Scheduling
- Site logistics planning and visualization
- Quality planning and visualization
- Environmental, health & safety planning
- Change management cost control
- Risk management cost control
- Monitoring and reporting cost control
- Corporate safety support
- Communication and reporting

On the page marked **C3**, please find the list of Construction Management at Risk projects.



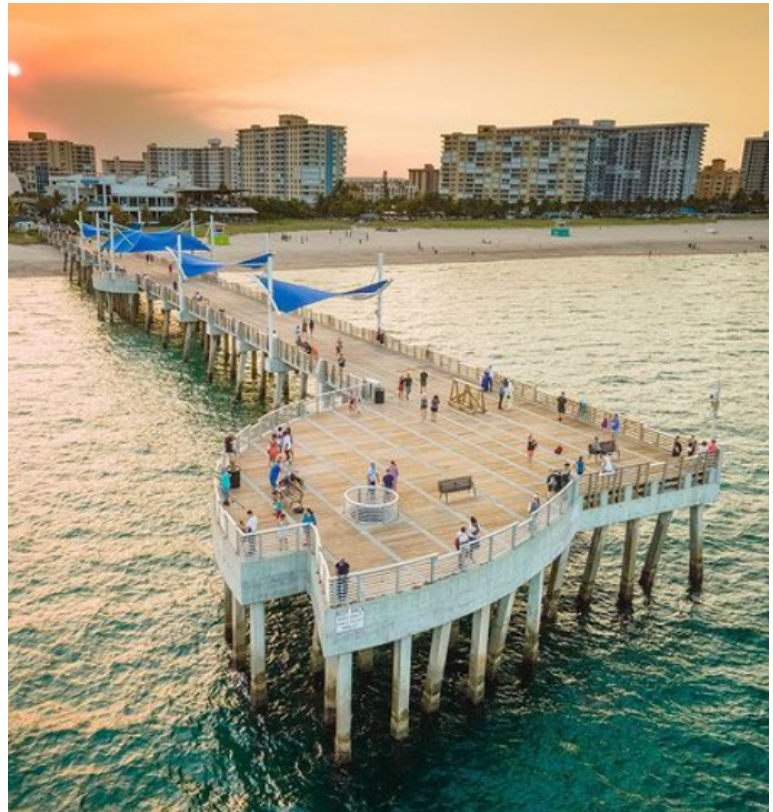
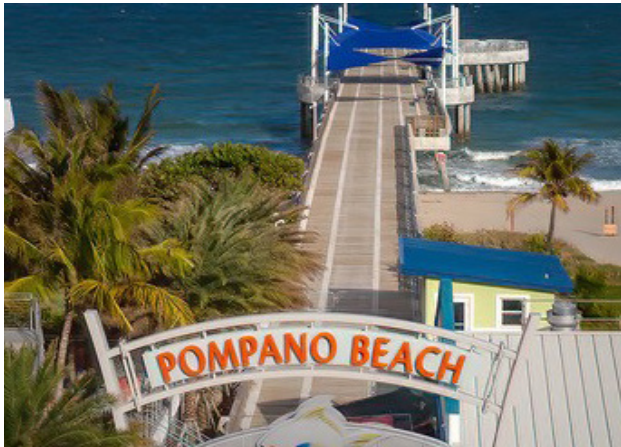
FIRM QUALIFICATIONS & EXPERIENCE - C1

Below is a list of Fort Lauderdale's completed projects in the past 5 years.

Project Name	Client	Location	Final Cost	Completed	Architect	Delivery Method
FLL Terminal 4 Checked Baggage Inspection System (CBIS)	Broward County Aviation Department	Fort Lauderdale, FL	38,192,967	1/29/2021	ACAI Associates, Inc.	Design-Build
Dr. Martin Luther King Jr. Blvd. Streetscape Improvement Projects	City Of Pompano Beach	Pompano Beach, FL	5,511,625	7/26/2021	Keith & Associates, Inc	CMAR
Dixie Highway Streetscape Improvements	City Of Pompano Beach	Pompano Beach, FL	9,030,704	1/15/2022	Kimley-Horn & Associates Inc.	CMAR
Palm Aire Bridges	City Of Pompano Beach	Pompano Beach, FL	4,254,852	12/1/2023	T.Y. Lin International Group	CMAR
Terra Mar Drive Bridge	City Of Pompano Beach	Pompano Beach, FL	860,325	6/30/2022	Kimley-Horn & Associates Inc.	CMAR
Banyan Blvd. Streetscape	City Of West Palm Beach	West Palm Beach, FL	15,827,129	12/2/2022	WGI Inc	CMAR
FLL Terminal 3 BHS & Terminal Modernization	Jetblue Airways Corp	Fort Lauderdale, FL	244,453,689	10/25/2023	Corgan Associates, Inc.	Design-Build
Sinai Residence - IL Expansion	Jewish Federation of South Palm Beach County	Boca Raton, FL	77,089,224	6/3/2022	Leo A Daly Company WGI	CMAR
MAL / PAL Phase 1 - New Slitting Room	Noven Pharmaceuticals, Inc.	Miami, FL	676,847	1/13/2021	IPS - Integrated Project Services, LLC	General Contract
MAL / PAL Phase 2 - Gowning & Receiving	Noven Pharmaceuticals, Inc.	Miami, FL	2,107,558	6/14/2022	IPS - Integrated Project Services, LLC	General Contract
MAL/PAL Phase 3 - Blending Suites	Noven Pharmaceuticals, Inc.	Miami, FL	731,968	1/6/2023	Affiliated Engineers W, Inc.	General Contract
ECATS Cartoner Suite Modifications	Noven Pharmaceuticals, Inc.	Miami, FL	1,296,157	2/3/2023	Affiliated Engineers W, Inc.	General Contract
AC Marriott at Sawgrass Mall	Sawgrass Hotel Propco LLC	Sunrise, FL	24,125,564	3/28/2021	Stantec	CMAR
Sawgrass Mills Mall Renovation	Simon Property Group, Lp	Sunrise, FL	33,595,132	7/29/2022	D'Agostino Izzo Quirk Architects Inc.	General Contract
Expansion	Simon Property Group, Lp	Miami, FL	15,661,934	4/30/2021	CallisonRTKL, Inc.	CMAR
Primark Redemising & Exterior Renovation	Simon Property Group, Lp	Sunrise, FL	9,414,820	9/16/2020	D'Agostino Izzo Quirk Architects Inc.	CMAR
Primark Expansion - Sawgrass Mills Mall	Simon Property Group, Lp	Sunrise, FL	1,309,355	8/5/2022	D'Agostino Izzo Quirk Architects Inc.	General Contract
AUS Bag Make-up Units	Southwest Airlines Co	Austin, TX	3,187,013	8/31/2022	Genster	CMAR
H3 Hazard Upgrades	TEVA North America	Davie, FL	2,147,464	1/29/2021	Engel & Associates, Inc.	CMAR
Bal Harbour Shops Phase 1B 96th Street Garage	Whitman Family Development	Bal Harbour, FL	34,542,568	4/21/2023	Zyscovich Architects	CMAR

FIRM QUALIFICATIONS & EXPERIENCE - C2

Project Name:
FISHER FAMILY PIER



DESCRIPTION:

Precon & construction for structural replacement of an existing 1,000 LF fishing pier into the Atlantic ocean using the topdown construction approach. This project included the addition of pedestrian lighting, glow-in-the-dark pavers, educational placards, signage, shade structures, installation of upgraded drainage, water and sewer distribution lines, implementation of streetscaping, including lights, sidewalks, pavement and landscaping. The walking service and guardrail at the end of the pier form the shape of the city's logo, a pompano fish; the new pier was built to withstand a category 3 hurricane. Some of the pier's features include a bait shop, shade structures, freshwater hose bibs, fish filleting stations, bait cutting stations and electrical outlets for maintenance staff.

PROJECT NAME: Fisher Family Pier
LOCATION: Pompano Beach, FL
WHITING-TURNER'S ROLE: CMAR
COMPLETION DATE: 07/2020
PROJECT SIZE: 1+ mile
ORIGINAL BUDGET: \$11,548,859
FINAL BUDGET: \$9,964,551

VALUE ENGINEERING SAVINGS: Not applicable
% OF GMP FOR GC: 10%
% OF GMP FOR PROFIT: 5%
% OF GMP FOR OVERHEAD: 5%
CHANGE ORDERS ADDED TO GMP: 0
PRECONSTRUCTION SERVICES FEES: \$96,600
PRESENT STATUS: Complete

FIRM QUALIFICATIONS & EXPERIENCE - C2

Project Name:

HARBOURFRONT PARK JETTY & CUTWALK PROJECT



DESCRIPTION:

The project aims to serve multiple purposes, including enhancing resilience, providing open space as a linear park, and creating a vibrant destination for residents, visitors, and surrounding communities along the waters edge. Scope of work involves demolition of the existing cap for the seawall and building a new seawall directly behind the existing. The seawall will include pathways that jut out over the inlet. Scope also includes enhancements to the existing cut-walk (landscaping, lighting, paver replacements) and a new concrete structure atop the existing jetty. The beachside will include a new park area for the community.

PROJECT NAME: Harbourfront Park Jetty & Cutwalk Project

LOCATION: Bal Harbour, FL

WHITING-TURNER'S ROLE: CMAR

COMPLETION DATE: 01/2028

PROJECT SIZE: 77,700 SF

ORIGINAL BUDGET: \$32,000,000

FINAL BUDGET: TBD

VALUE ENGINEERING SAVINGS: TBD

% OF GMP FOR GC: 8.5%

% OF GMP FOR PROFIT: 5%

% OF GMP FOR OVERHEAD: 3.3%

CHANGE ORDERS ADDED TO GMP: TBD

PRECONSTRUCTION SERVICES FEES: \$159,594

PRESENT STATUS: Active

FIRM QUALIFICATIONS & EXPERIENCE - C2

Project Name:

UNITED STATES COAST GUARD FORT MYERS



DESCRIPTION:

The project scope is to rebuild and consolidate the facilities on Ft. Myers Beach. The scope of this project includes construction of a Multi-Mission building (MMB), demolition and disposal of existing facilities, site work, and utilities. The project included the construction of a launch dock and boat ramp, construction of a single pier to hold all USCG waterfront assets, construction of a shade structure on both sides of the new pier, and replacement of the existing waterfront bulkhead. The new 21,000sf MMB included office area, fitness center, locker rooms, berthing rooms, two work bay and storage rooms.

PROJECT NAME: United States Coast Guard Fort Myers

LOCATION: Fort Myers, FL

WHITING-TURNER'S ROLE: Design-Build

COMPLETION DATE: 02/24

PROJECT SIZE: 22,500 SF

ORIGINAL BUDGET: \$22,299,397

FINAL BUDGET: 22,829,771

VALUE ENGINEERING SAVINGS: Not applicable

% OF GMP FOR GC: N/A

% OF GMP FOR PROFIT: N/A

% OF GMP FOR OVERHEAD: N/A

CHANGE ORDERS ADDED TO GMP: 0

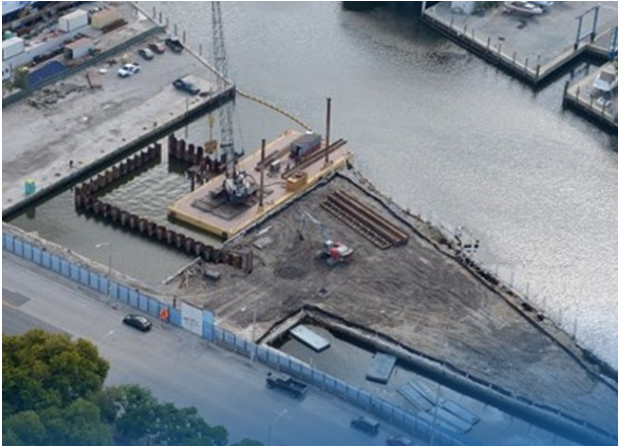
PRECONSTRUCTION SERVICES FEES: N/A

PRESENT STATUS: Complete

FIRM QUALIFICATIONS & EXPERIENCE - C2

Project Name:

RMK MERRILL STEVENS SHIPLIFT



DESCRIPTION:

This project is located on the Miami river which is an exceptionally environmentally sensitive area which ties into the Atlantic Ocean and Biscayne Bay Aquatic Preserve. In this area there were numerous protected wildlife and important marine ecological systems that cannot be negatively impacted by construction activity. Erosion control and water cleanliness and construction area impacts were important concerns during all construction activities. To minimize the effects of the work turbidity barriers were installed, monitored, and maintained throughout construction areas. Manatee, endangered species and turbidity monitoring and testing was required for all in water work and an archaeologist was on site to monitor all excavation and dredging to ensure uncovered historical artifacts were persevered. All excavation and dredging spoils required extensive testing and disposal in a contaminated material landfill due to high levels of existing contaminants.

PROJECT NAME: RMK Merrill Stevens Shiplift

LOCATION: Miami Beach, FL

WHITING-TURNER'S ROLE: Early Contractor Involvement / Design-Assist / GC

COMPLETION DATE: 06/2020

PROJECT SIZE: 60,000 SF

ORIGINAL BUDGET: \$2,554,000

FINAL BUDGET: \$14,882,979

VALUE ENGINEERING SAVINGS: Not applicable

% OF GMP FOR GC: 100%

% OF GMP FOR PROFIT: Not tracked

% OF GMP FOR OVERHEAD: Not tracked

CHANGE ORDERS ADDED TO GMP: 13

PRECONSTRUCTION SERVICES FEES: N/A

PRESENT STATUS: Complete

FIRM QUALIFICATIONS & EXPERIENCE - C2

Project Name:

BAL HARBOUR SEAWALL & DOCK RECONSTRUCTION



DESCRIPTION:

Project was for replacement of the existing seawall, approximately 310 LF, and dock, provide and install kayak launch provide additional rip rap. Work specifically included all labor, equipment materials for the installation of erosion controls both in the water and on land, Removal and disposal of the entire existing seawall cap, installation of steel sheet piling with helical anchors, installation of concrete seawall cap, removal and re-installation of boulder rip-rap, backfill and grading, installation of 2.5 CCA treated pilings, installation of 0.030-inch Polyethylene wrapping from sea floor to one (1) foot above Mean High Water (MHW) at the dock, installation of all marine grade ledgers, joists, and supports, installation of pressure treated decking, installation of new seawall shall be appropriately adjoined on both ends of the work, to existing privately-owned adjacent seawall and seawall under the FDOT ROW.

PROJECT NAME: Bal Harbour Seawall & Dock Reconstruction

LOCATION: Village of Bal Harbour, FL

WHITING-TURNER'S ROLE: Design-Bid-Build

COMPLETION DATE: 02/2022

PROJECT SIZE: 310 LF

ORIGINAL BUDGET: \$1,039,006

FINAL BUDGET: \$1,206,080

VALUE ENGINEERING SAVINGS: Not applicable

% OF GMP FOR GC: 100%

% OF GMP FOR PROFIT: Not tracked

% OF GMP FOR OVERHEAD: Not tracked

CHANGE ORDERS ADDED TO GMP: 6

PRECONSTRUCTION SERVICES FEES: N/A

PRESENT STATUS: Complete

FIRM QUALIFICATIONS & EXPERIENCE - C2

Project Name:

SOUTH POINTE PARK PIER REPLACEMENT



DESCRIPTION:

This environmentally sensitive project for the City of Miami Beach to demo and rebuild a new 9,555 square foot precast concrete and cast-in-place bridge / pier at South Pointe Park in Miami Beach, Florida. The scope of work consisted of removal and disposal of all existing concrete piling and concrete pier deck and installation of new dock consisting of 64 each 24"x75 ft precast and prestressed driven concrete pile, placement of 17 ea. precast and prestressed concrete cap beams, furnish and place 4 ea. cast-in-place concrete pile caps, 1 ea. cast in place end bent and approach slab, installation of 75 ea. precast concrete deck girders with cast-in-place concrete diaphragms and form and place 22 ea. cast in place concrete light bollards with electrical conduit cast into the concrete. Additionally, the project consisted of the installation of 6 ea. precast concrete reef modules and relocation of interfering rip-rap boulders.

PROJECT NAME: South Pointe Park Pier Replacement

LOCATION: Miami Beach, FL

WHITING-TURNER'S ROLE: Design-Bid-Build

COMPLETION DATE: 02/2014

PROJECT SIZE: 9,555 SF

ORIGINAL BUDGET: \$1,295,000

FINAL BUDGET: \$1,595,633

VALUE ENGINEERING SAVINGS: Not applicable

% OF GMP FOR GC: 100%

% OF GMP FOR PROFIT: Not tracked

% OF GMP FOR OVERHEAD: Not tracked

CHANGE ORDERS ADDED TO GMP: 4


PRECONSTRUCTION SERVICES FEES: N/A

PRESENT STATUS: Complete

FIRM QUALIFICATIONS & EXPERIENCE - C3

Below is a list of Fort Lauderdale's completed CMAR projects in the past 5 years.

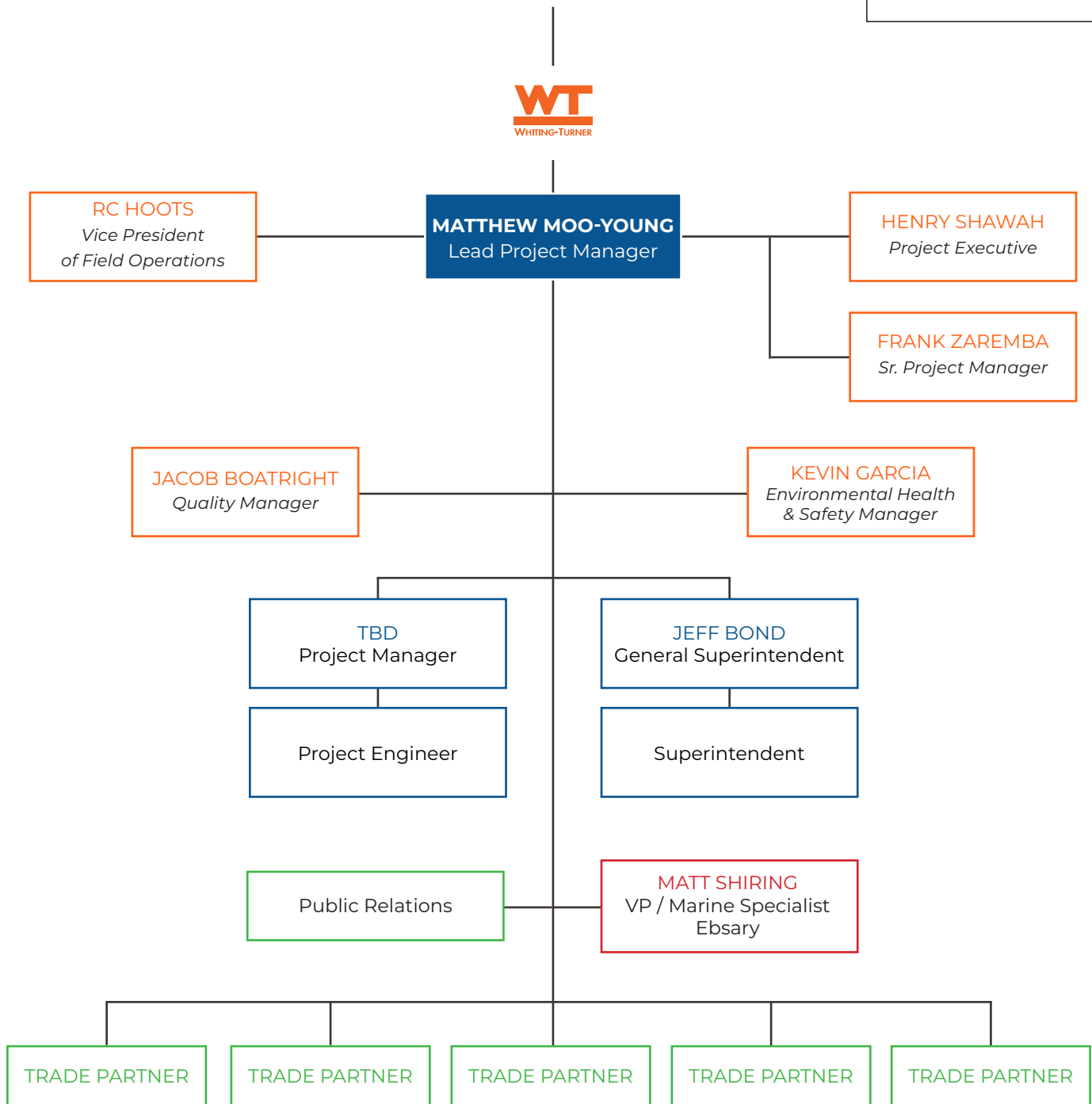
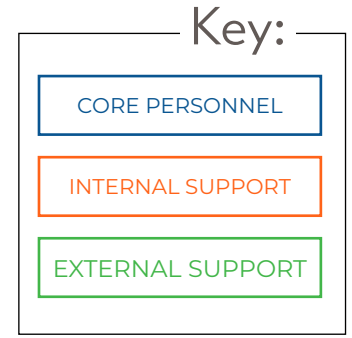
Project Name	Client	Location	Final Cost	Completed	Architect	Delivery Method
Dr. Martin Luther King Jr. Blvd. Streetscape Improvement Projects	City Of Pompano Beach	Pompano Beach, FL	5,511,625	7/26/2021	Keith & Associates, Inc.	CMAR
Dixie Highway Streetscape Improvements	City Of Pompano Beach	Pompano Beach, FL	9,030,704	1/15/2022	Kimley-Horn & Associates Inc.	CMAR
Palm Aire Bridges	City Of Pompano Beach	Pompano Beach, FL	4,254,852	12/1/2023	T.Y. Lin International Group	CMAR
Terra Mar Drive Bridge	City Of Pompano Beach	Pompano Beach, FL	860,325	6/30/2022	Kimley-Horn & Associates Inc.	CMAR
Banyan Blvd. Streetscape	City Of West Palm Beach	West Palm Beach, FL	15,827,129	12/2/2022	WGI Inc	CMAR
Sinai Residence - IL Expansion	Jewish Federation of South Palm Beach County	Boca Raton, FL	77,089,224	6/3/2022	Leo A Daly Company	CMAR
AC Marriott at Sawgrass Mall	Sawgrass Hotel Propco LLC	Sunrise, FL	24,125,564	3/28/2021	Stantec	CMAR
Dadeland Mall - West Mall Expansion	Simon Property Group, Lp	Miami, FL	15,661,934	4/30/2021	CallisonRTKL, Inc.	CMAR
Primark Redemising & Exterior Renovation	Simon Property Group, Lp	Sunrise, FL	9,414,820	9/16/2020	D'Agostino Izzo Quirk Architects Inc.	CMAR
AUS Bag Make-up Units	Southwest Airlines Co	Austin, TX	3,187,013	8/31/2022	Gensler	CMAR
H3 Hazard Upgrades	TEVA North America	Davie, FL	2,147,464	1/29/2021	Engel & Associates, Inc.	CMAR
Bal Harbour Shops Phase 1B 96th Street Garage	Whitman Family Development	Bal Harbour, FL	34,542,568	4/21/2023	Zyscovich Architects	CMAR



Organizational Profile & Project Team Qualifications

ORGANIZATIONAL PROFILE & PROJECT TEAM QUALIFICATIONS

* Exact staff to be determined based on project type and timing



This Team.

History of Experience & Working Together!

30+
YEARS OF
INFRASTRUCTURE
EXPERIENCE

20+
YEARS OF
WORKING TOGETHER

40+
PROJECTS FOR
MUNICIPALITIES



Areas of Expertise



Utility / Undergrounding
Work Experience



Streetscape Work
Experience



Local Government / Municipality
Work Experience



Unique Site Conditions that working in
South Florida, near the coast, can present

Since 1999 Henry, Frank and Matt have been involved in varying types of infrastructure projects that has led them to be the premier **"Go-To Team"** for not just our local or Florida offices, but also location's Nationwide.

Along with the addition of Jeff Bond, who comes to us as a strong, experienced Superintendent, this team has such an in-depth knowledge of infrastructure related experience and combined proven history of dealing with the intricacies of working with state and local entities. They have built relationships with clients, tradespeople and contacts across a broad range of specialties that will benefit this project.

On the following pages we have included higher level resumes for our **Key Three - Frank, Matt and Jeff.**

Their experience is quite deep and we chose projects that were newer and more relevant.

If you desire a full listing and description of all of their projects, we will happily supply them. However, we feel you will be able to see that this team is aptly qualified to execute this project for the Town of Surfside with the resumes provided.

ORGANIZATIONAL PROFILE & PROJECT TEAM QUALIFICATIONS



MATT MOO-YOUNG *(principal point of contact)*

Project Manager | Start to Finish Team

Matt will be your primary point of contact. Although he will be fervently supported by the entirety of our team, he is your “go to”. If there is a question or challenge, there is never a doubt of who to call for an immediate response. He has been our lead project manager on a number of similar, projects.

- Undergrounding/ Streetscape/ Broward County Experience
- 22 years with Whiting-Turner
- Please refer to Matt’s resume for additional information



FRANK ZAREMBA

Senior Project Manager | Start to Finish Team

Frank was the senior project manager on well over a dozen high profile municipal similar projects. He also has decades of experience working with the key project staff.

- Undergrounding/ Streetscape/ Broward County Experience
- 39 years with Whiting-Turner
- Please refer to Frank’s resume for additional information



JEFF BOND

General Superintendent

Jeff is our General Superintendent overseeing the field operations of municipal projects. Jeff will be heavily involved at the outset of the project assisting the team with planning, schedule development, safety, and subcontractor scopes of work; his involvement will naturally taper as the project progresses

- Undergrounding/ Streetscape/ Broward County Experience
- 11 years with Whiting-Turner
- Please refer to Jeff’s resume for additional information



HENRY SHAWAH

Vice President

Henry will be the project executive. He will be involved initially to assist finalizing the contract agreement, and throughout the balance of the contract Henry will ensure that the project is staffed correctly. Henry will ensure that the proper resources, staff and experienced personnel are dedicated to your project. Henry’s direct involvement throughout the project will be as-needed.

- 30 years with Whiting-Turner
- Responsible for the South Florida offices
- All work referenced in the South Florida region is ultimately under his leadership.

ORGANIZATIONAL PROFILE & PROJECT TEAM QUALIFICATIONS



JACOB BOATRIGHT

Quality Manager

Jacob will facilitate the execution our Quality Management Program, align local groups with corporate quality initiatives, and support project level quality control execution. He will engage with the project team to plan, develop, and integrate quality controls across all project processes. Monthly reviews/ check-ins will be conducted to assess project quality health and identify additional tools/ resources required.

- Undergrounding/ Streetscape/ Broward County Experience
- 2 years with Whiting-Turner
- Please refer to Jacob's resume for additional information



KEVIN GARCIA

Environmental Health & Safety Manager

Kevin is our South Florida Regional Safety Representative and will pay visits to the site on a regular basis, and will consult with the team during preconstruction and construction to ensure our rigorous safety protocols are prioritized.

- Undergrounding/ Streetscape/ Broward County Experience
- 3 years with Whiting-Turner
- Please refer to Jacob's resume for additional information







RC HOOTS

Vice President of Field Operations

RC is responsible for all of our southeast field operations and will review and assist with our safety, staging, and general field operations plans. He will consult with our superintendent(s) on a regular basis and will support our field operations by ensuring that WhitingTurner is providing our field staff with the optimal resources to construct your project.

- 27 years with Whiting-Turner
- Responsible for supervision of all our superintendents in the South Florida region for over a decade
- All field operations performed during that period have ultimately been under his supervision

SPECIFIC STAFFING TABLE

	<p>MATT MOO-YOUNG Lead Project Manager Whiting-Turner</p>	<p>As Needed Precon</p>	<p>40%</p>
	<p>HENRY SHAWAH VP / Project Executive Whiting-Turner</p>	<p>As Needed Precon</p>	<p>As Needed Construction</p>
	<p>FRANK ZAREMBA Senior Project Manager Whiting-Turner</p>	<p>As Needed Precon</p>	<p>As Needed Construction</p>
	<p>JEFF BOND General Superintendent Whiting-Turner</p>	<p>As Needed Precon</p>	<p>As Needed Construction</p>
	<p>TBD Project Manager Whiting-Turner</p>	<p>As Needed Precon</p>	<p>100%</p>
	<p>MATT SHIRING, PE VP / Marine Specialist Ebsary</p>	<p>As Needed Precon</p>	<p>As Needed Construction</p>

ORGANIZATIONAL PROFILE & PROJECT TEAM QUALIFICATIONS



MATT MOO-YOUNG

Lead Project Manager

22 years in the Industry • All with Whiting-Turner

CITY OF HOLLYWOOD

North Beach Under-grounding & WM Improvements

The scope of work includes undergrounding of existing overhead electrical services (FPL, ATT, Comcast, Street Lighting) along (9) narrow residential/business streets, as well as providing new water and sewer lines to the said street, within a busy beach community. *Hollywood, FL. \$17M | CMAR*

CITY OF POMPANO BEACH CRA

Dr. Martin Luther King, Jr. Boulevard Water main & Streetscape Improvements:

Scope of work includes community outreach with businesses and residences, maintenance of traffic on county and DOT roads, 1400 LF of 12" Water main, storm drainage, replacement of existing roadway and regrading, dividing island, sidewalks, curb & gutter, landscaping, irrigation and pedestrian lighting. Also includes coordination with FPL, Comcast, and AT&T to relocate all overhead services from old timber poles to new concrete poles in preferred locations.

Pompano Beach, FL. \$3.85M | CMAR

THE TOWN OF PALM BEACH

North Lake Way & Laurian Lane Infrastructure Improvements

Roadway and utility improvements in a high end Town of Palm Beach residential neighborhood. Utility work includes potable water, sanitary sewer, and storm sewer improvements. *West Palm Beach, FL. \$772,000*

Town-Wide Undergrounding of Overhead Utilities South

Conversion of overhead utilities to underground from Sloan's Curve south to the Town's limits. *Palm Beach, FL. \$7.3M | CMAR*

CITY OF CORAL SPRINGS CRA

Downtown Infrastructure Improvements

Preconstruction Services included evaluation of the construction of eight (8) right turn lanes improvements, undergrounding of electrical and data cables, landscaping, lighting, signalization, culvert extensions and sidewalk construction. Installation of water mains and public art features. Construction included 1,000 LF of 8x7 concrete culvert, 1,400 LF of 12" Water main, new curb & gutter, roadway, median island, landscape & irrigation, site lighting, as well as an extensive artscape walk to be used for special events. *Coral Springs, FL. \$4.2M | CMAR*

CITY OF WEST PALM BEACH

Banyan Boulevard Streetscape Improvements

A variety of streetscape and infrastructure projects within the City CRA (Community Redevelopment Area). The 1st project that we have been awarded under this selection is Banyan Blvd. The City has told us that as Banyan Blvd. approaches completion, they want us to be performing preconstruction on Tamarind Avenue, so that Tamarind Avenue starts construction as Banyan Blvd. is substantially complete. *West Palm Beach, FL. Est. \$10M | CMAR*

Broadmoor Neighborhood Utility infrastructure Improvements

Installation of new utility infrastructure and reconstructing (13) existing streets in the southern limits of West Palm Beach. Work included an extensive amount of roadwork, sitework, underground utilities, plumbing, site electrical and landscaping. *West Palm Beach, FL. \$10M*

WTP FPL Evernia Substation Feed

Provide labor, equipment & material necessary to construct a FPL ductbank from FPL Evernia Substation to existing FPL manhole south of High Service Pump Station #2, a WTP electrical ductbank for future use, a 24" DIP for future use and a 6" DIP for future use. FPL to provide concrete vaults, conduits and cables, and terminations of the 13kV feed. *West Palm Beach, FL. \$1.4M*

ORGANIZATIONAL PROFILE & PROJECT TEAM QUALIFICATIONS



FRANK ZAREMBA

Senior Project Manager

42 years in the Industry • 39 Years with Whiting-Turner

CITY OF POMPANO BEACH CRA

Dr. Martin Luther King, Jr. Boulevard Water main & Streetscape Improvements

Community outreach with businesses and residences, maintenance of traffic on county and DOT roads, 1400 LF of 12" Water main, storm drainage, replacement of existing roadway and regrading, dividing island, sidewalks, curb & gutter, landscaping, irrigation and pedestrian lighting. Also includes coordination with FPL, Comcast, and AT&T to relocate all overhead services from old timber poles to new concrete poles in preferred locations. *Pompano Beach, FL. \$3.85M | CMAR*

CITY OF POMPANO BEACH

Old Pompano Streetscape Improvements

Pedestrian and public improvements along 6 different Pompano Beach streets and ROW and City/CRA owned property. *Pompano Beach, FL \$5.7M*

Pompano Beach Fishing Pier

Services include pre-construction analysis for the Pompano Beach Fishing Pier including structural replacement of an existing +/-1000 LF fishing pier using the "Top Down Approach", addition of pedestrian lighting, educational placards and signage, shade structures, conversion of existing overhead utilities (e.g. electric, telephone and cable TV) to underground distribution, installation of new drainage, replacement of water and sewer distribution lines, and streetscape improvements, including lighting, sidewalks, pavement and landscaping, and other improvements outlined in the final construction plans. *Pompano Beach, FL. \$11.5M | CMAR*

CITY OF CORAL SPRINGS CRA

Downtown Infrastructure Improvements

Preconstruction Services included evaluation of the construction of eight (8) right turn lanes improvements, undergrounding of electrical and data cables, landscaping, lighting, signalization, culvert extensions and sidewalk construction. Installation of water mains and public art features. Construction included 1,000 LF of 8x7 concrete culvert, 1,400 LF of 12" Water main, new curb & gutter, roadway, median island, landscape & irrigation, site lighting, as well as an extensive artscape walk to be used for special events. *Coral Springs, FL. \$4.2M | CMAR*

THE PALLADIUM COMPANY

Renaissance Project: CM at-Risk, 250 CFS pump station, 200 LF of 84-inch jack and bore beneath a railroad track and major roadway, chemical treatment systems and a five-acre wetland cell. *West Palm Beach, FL. \$9M | CMAR*

CITYPLACE

Urban renewal, mixed-use development spanning six city blocks with 625,000 SF of retail/entertainment, 120,000 SF of residential units, 4 parking decks, and extensive hardscape, fountains and sitework. *West Palm Beach, FL. \$113M | CMAR*

THE TOWN OF PALM BEACH

Town-Wide Undergrounding of Overhead Utilities South

Conversion of overhead utilities to underground from Sloan's Curve south to the Town's limits. *Palm Beach, FL. \$7.3M | CMAR*

North Flagler Drive and 23rd Street Force Main Improvements

Install 4,500 LF of 24" PVC force main and replace 30" DIP in various roadway locations. *Palm Beach, FL. \$5M | CMAR*

North Lake Way & Laurian Lane Infrastructure Improvements

Roadway and utility improvements in a high end Town of Palm Beach residential neighborhood. Utility work includes potable water, sanitary sewer, and storm sewer improvements. *Palm Beach, FL. \$772,000*

ORGANIZATIONAL PROFILE & PROJECT TEAM QUALIFICATIONS



Dr. Martin Luther King, Jr.
Boulevard Water main &
Streetscape Improvements



Coral Springs
Downtown Infrastructure
Improvements



Town-Wide
Undergrounding of
Overhead Utilities South

CITY OF WEST PALM BEACH

Northwood Railroad Utility Relocation Phase 2

The purpose of the project was to lower existing City of West Palm Beach water, sanitary sewer, and storm sewer utilities, so that a railroad spur (by others) can be constructed to join two existing railroad tracks in the near future. *West Palm Beach, FL. \$3.9M | CMAR*

Banyan Boulevard Streetscape Improvements | ACTIVE PROJECT

A variety of streetscape and infrastructure projects within the City CRA (Community Redevelopment Area). *West Palm Beach, FL. Est. \$10M | CMAR*

Northwood Railroad Utility Relocation Phase 1

Relocate existing City Utilities (water, sewer, and storm) in anticipation of pending railroad track construction by the FDOT. The project was federally funded and was a FDOT project administered through the City of West Palm Beach. *West Palm Beach, FL. \$2.56M | CMAR*

Storm Sewer Improvement Project

Renovation of eight streets including existing utilities, asphalt, curb, walkways and landscape. *West Palm Beach, FL. \$10M | CMAR*

Rosemary Avenue Underground Utilities Improvements, Phase I

Underground utilities (storm water, water main, and sanitary sewer), roadwork, sitework and flatwork, traffic calming, street lighting, landscaping and irrigation. *West Palm Beach, FL. \$4M*

City Commons Waterfront Docks

Construction of a municipal floating dock system in the intra-coastal waterways of downtown WPB. *West Palm Beach, FL. \$4M | CMAR*

Broadmoor Neighborhood Utility infrastructure Improvements

Installation of new utility infrastructure and reconstructing (13) existing streets in the southern limits of West Palm Beach. Work included an extensive amount of roadwork, sitework, underground utilities, plumbing, site electrical and landscaping. *West Palm Beach, FL. \$10M*

ORGANIZATIONAL PROFILE & PROJECT TEAM QUALIFICATIONS



JEFF BOND

Project Superintendent

34 years in the Industry • 11 Years with Whiting-Turner

CITY OF HOLLYWOOD

North Beach Utilities Undergrounding

Undergrounding of existing overhead electrical services (FPL, ATT, Comcast, Street Lighting) along (9) narrow residential/business streets, as well as providing new water and sewer lines to the said street, within a busy beach community. The streets are bordered by the ocean on the east side and the intracoastal to the west. **Hollywood, FL. \$17M | CMAR**

CITY OF POMPANO BEACH

Dixie Highway Streetscape Improvements (Active)

This project is divided in three segments: Segment 1: Construction from McNab Road to SW 3rd Street, Segment 2: Dixie Highway from SW 3rd Street to NW 10th Street including improvements to the section of Atlantic Boulevard from NW 6 Ave to Cypress Road, Segment 3: (under preconstruction) to include construction of remaining segment on Dixie Highway from NW 10th Street to Sample Road. **City of Pompano Beach, FL. \$70M | CMAR**

CONFIDENTIAL CLIENT

Project Godzilla

This project is the construction of 65,000 SF of BSL-2 modular panel cleanroom and 30,000 SF of utility and support spaces. This fast-track project was constructed from the ground up in 11 months at the height of the COVID-19 pandemic and is part of the CARES Act.

Alachua, FL. Cost

Confidential | Design-Build

EASTERN BAND OF CHEROKEE INDIANS

Harrah's Casino Resort Expansion

The Harrah's Cherokee Casino Resort Expansion involves the construction of the casino resort's fourth hotel tower and a 2,600-space parking garage, as well as an expansion to The Cherokee Convention Center. This project also constructed a connector that ties the convention center to the garage. The Cherokee is a 20-story, 725-room hotel tower that features 70 suites and a two-story, open-air lobby with a 30-foot registration desk made of onyx stone. The hotel also includes a terrace pool, fitness center, coffee bar, restaurant and retail space. **Cherokee, NC. Cost Confidential | CMAR**

LANDRY'S INC.

Golden Nugget Casino and Hotel - Rush Tower

Addition of 13-Story Hotel Tower to the existing hotel and casino. Hotel was 316 rooms, 26 suites, five villas and 299,863 SF total area. **Lake Charles, LA. \$72.8M | CMAR**

WALT DISNEY IMAGINEERING

Project Gamma

Lake Buena Vista, FL / Cost Confidential

Project Gamma is a multi-phased, multi-year project in the middle of an active theme park. EPCOT remained operational during construction. **Lake Buena Vista, FL. Cost Confidential | Integrated Project Delivery**

ORGANIZATIONAL PROFILE & PROJECT TEAM QUALIFICATIONS



MATTHEW SHIRING
Marine Specialist / Vice President
22 years in the Industry • 18 Years with Ebsary

70+

Projects in current role

25+

Projects as Project Manager

15+

Projects as Superintendent

ROLE & RESPONSIBILITY ON THIS PROJECT

As vice president of construction, Matt is responsible as qualifying engineer, chief estimator and project executive of land and marine based heavy highway, bridge and deep foundation construction projects. This includes, specialty engineering construction projects with an emphasis on deep foundations, general contracting and design-build. He is also responsible for executive supervision and review of company-wide estimating.

CERTIFICATIONS AND TRAINING

30 & 10-Hour OSHA Training Courses; 40-Hour EM 385-1-1 Hazard Recognition Course; Standard First Aid Training, AED & CPR Courses; Basic Flagger/MOT Training Course; Basic Rigger & Signalperson Training; Department of the Army SOC 40, Safety Officers Course (40-hr); Department of the Army HAZ 11, Hazardous Material Driver Training Course (40-hr); Employer Certified Lattice Boom Crawler Crane Operator (up to 150 tons); Employer Certified Hydraulic Crane Operator (up to 60 tons); AWS Certified Welder, Plate Unlimited, AASHTO/AWS D1.5, Cert #: 0601019W; Scuba Schools International Open Water Diver Certification; Maryland Certificate of Boating Safety Education

ORGANIZATIONAL PROFILE & PROJECT TEAM QUALIFICATIONS

CAPABILITIES AND PROJECT LEVEL RESPONSIBILITIES OF THE STAFF

Whiting-Turner has the experience to look at individual preconstruction activities not as mere stand-alone functions, but as an interrelated effort. We will work with the project team to thoroughly envision the constructed facility during design—often utilizing Building Information Modeling (BIM)—in order to make construction a smooth, enjoyable experience. Whether through informal meetings or formal partnering, our first task will be to determine what we can do to best assist the project team, and develop a management plan that addresses those needs. At a minimum, the plan will address required services, staffing, the preconstruction schedule, and the basic project procedures and control systems.

Design Assistance

Our involvement throughout the design phase of the Tidal Flooding Mitigation project will enable The City of Hollywood to make informed “go/no-go” decisions. We will work in concert with the architect to validate the delivery of quality design within the budget, avoid redesign, confirm complete and coordinated documents, and minimize change orders. Through attendance at all design meetings and through constant, open communication, our preconstruction professionals will be fully integrated into the design team’s thinking.

Design Development Estimating

As documents and/or the 3D model for Tidal Flooding Mitigation progress into design development, fewer assumptions will be necessary. A far greater percentage of our estimate will be based upon in-house quantity take-off. We will analyze the project from varying perspectives, filling in the blanks of the initial design to confirm the continued accuracy of the budget. The estimates at this stage will now be entirely in CSI division format.

During design development, contractors in all major divisions, with whom we have excellent relations yet to whom we are not “married”, will be consulted to validate the budget, discuss value engineering and constructability, and check material availability. However, we will not blindly rely on the trade contractors and suppliers for critical mechanical and electrical information. Our in-house mechanical/ electrical group of engineers and installation specialists will review these major systems for cost validation, value engineering and constructability.

More importantly, the design development estimate will again be reconciled to the previous estimates. Areas of scope “creep” will be identified so the team can address and resolve them to your satisfaction. With additional information provided at this stage of design, the value engineering focus will shift to better design details.

As a fully integrated design team member attending all meetings with the architects, engineers and specialized consultants, we will intertwine value engineering with constructability. We will review the design with an eye on alternative solutions that will facilitate field operations, save time and money, and ultimately result in a higher quality facility. Our operations professionals will take a critical eye to systems coordination, materials compatibility, tolerances, and means and methods. This will be enhanced if 3D modeling is employed.

Prioritizing Cost Reduction Options

At this stage, most if not all true value engineering opportunities will have been analyzed. Cost reduction efforts will now center on continued constructability review and scope reduction alternatives. We will help prioritize alternatives to maintain design integrity and meet budget.

Guaranteed Maximum Price (GMP)

Whiting-Turner will develop a GMP upon your request at any time in the development of the project. However, based on experience, the more advanced the design the better the opportunity to fix risk, minimize contingency, quantify materials, delineate finishes and reduce the impact of inflation. Therefore, we recommend a GMP at some point after completion of the design development documents and preferably after trade contractor bids have been received for at least 50% of the value of construction.



ORGANIZATIONAL PROFILE & PROJECT TEAM QUALIFICATIONS

A major component of Whiting-Turner's preconstruction cost control will be a thorough and meticulously documented bid process. While market timing is always a consideration, we will aggressively carry out the necessary steps to get you the best prices with the least risk.

Project Scheduling

Our project staff will begin the scheduling process by choosing a template from our centralized database that is specific to marine work. The template includes details of preconstruction deliverables for you, any third-party contractors and/or suppliers contracted directly to you, the designers and us. It will also include a thorough work breakdown structure, activity code structure and an extensive procurement chain. By using this template, we will save time, money and effort while ensuring a better final product.

We will include you, the designers, trade contractors and suppliers in the preconstruction baseline schedule process, because we are all stakeholders in the project's success. Through an extensive review of the specifications, 3D model or 2D drawings, we will develop and analyze the schedule logic for the best number of activities, durations, relationships, sequences and work schedules, resulting in a baseline schedule with the optimum balance between time and cost.

During this development, our staff may decide to seek technical consultation from our in-house scheduling and VDC experts. When called upon, our experts can respond at a moment's notice to provide direction and guidance.

We will use the most cost-effective, yet capable, software program possible. Whether it is model-based software like Synchro, or standard software such as Primavera or Microsoft Project, we will pick the best software that suits your needs and budget.

Quality Planning and Visualization

Quality construction starts with quality design. In preconstruction, our staff will review design with the architect to confirm:

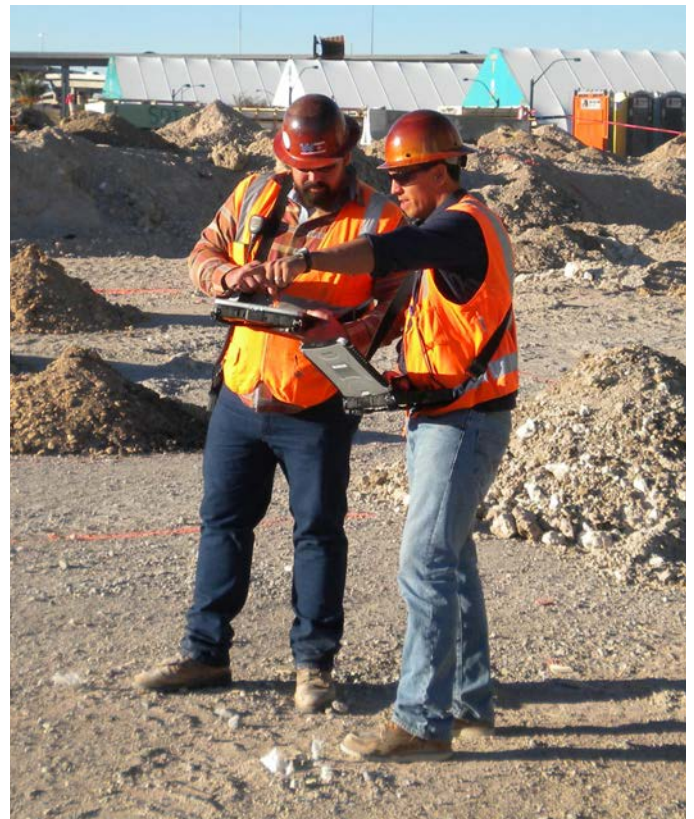
- Constructability
- Coordination
- Completeness
- Adherence to established standards

We will analyze the design documents and/or 3D model to determine the optimum means and methods for the materials and equipment specified and will develop inspection plans, checklists and a commissioning plan for major systems, such as:

- Skin
- Roof
- Mechanical
- Electrical
- Special finishes

We will also construct any virtual and/or physical mockups deemed necessary by the project team to verify functional and/or space availability needs. Whenever feasible, we will have physical mockups constructed on site by the trade workers who will actually do the construction to establish reproducible benchmarks.

Our project team has an attitude about quality. Close is simply not acceptable. Quality means conformance to plans and specifications and nothing less. Matt Moo-Young, project manager, and Jeff Bond, superintendent, will establish an atmosphere where individuals make quality performance a personal goal.



ORGANIZATIONAL PROFILE & PROJECT TEAM QUALIFICATIONS

They will have the technology, forms and information needed to keep their approach effective. Submissions will be carefully reviewed. Checklists will be utilized for almost every construction operation.

Benchmarking mock-ups deemed necessary by the project team will be virtually or physically constructed. The commissioning plans developed in preconstruction for major systems, such as skin, roof, mechanical, electrical and special finishes, will be implemented. In addition, our staff will benefit from company-wide quality alerts regarding situations encountered on other projects and the solutions derived.

Trade Contractor and Supplier Outreach

Whiting-Turner maintains an extensive databank of local, regional and national trade contractors and suppliers. Our geographic coverage also affords us significant national buying power. The firms on our lists have been prequalified through comprehensive review of the following:

- Demonstrated ability to 3D model
- Licensing
- Certification (where applicable)
- Management stability
- Financial strength
- Bonding capability
- Workload and capacity
- Safety record
- Project references
- Relevant experience
- Reputation, availability and experience of personnel
- Demonstrated ability to achieve schedule milestones
- Ability to meet installation requirements and quality standards
- Claims record



We will also encourage you and the designers to provide the names of other trade contractors and suppliers with whom you have had success and especially with whom you have experienced unjust claims or performance shortcomings.

Change Management Cost Control

In reality, there are "good" and "bad" change orders. Good ones are those The City of Hollywood may desire for such reasons as the need to increase building size, change function for business reasons or take advantage of value engineering suggestions. Bad change orders are everything else and result from something adverse, such as a gap or conflict in the documents, a mistake, etc.

Our project team will work diligently to eliminate bad change orders by reviewing the contract drawings and or 3D model for constructability, completeness and coordination. Our bid packages will thoroughly describe each trade contractor's scope of work to eliminate gaps and overlaps.

Several steps in the change order process will be followed to make sure that you, the trade contractors and the suppliers are treated fairly. First, when a potential change is noted, we will research the design to verify that it does indeed constitute a change in the scope of work stipulated by the contract. Next, we will independently estimate the cost and evaluate the schedule impact of a change. We will also review trade contractor and supplier estimates for changes and negotiate discrepancies on your behalf. When changes in the scope or conditions occur, our project team will track them from identification to final resolution. As potential changes develop, they will move from potential to actual via contract supplement or will be canceled if not perceived to add value to the project. Potential and approved change orders will be listed in a report and reviewed with you regularly.

Preparation/Review of Shop Drawings

Efficient submittals review will be critical component of maintaining the construction schedule. We will not merely "rubber stamp" submittals. As your construction firm, we will:

- Strive for increased coordination of components
- Coordinate mock-ups
- Visit plants for shop inspections
- Secure certifications, guarantees and warranties
- Obtain City of Hollywood's assurance of acceptance
- Confirm compliance with contract documents
- Develop shop drawing/submittal schedules

ORGANIZATIONAL PROFILE & PROJECT TEAM QUALIFICATIONS



Our proven systems for timely submittals review and approval will make sure that material procurement and fabrication progress smoothly. Our computerized logs will allow us to track submittals including materials and associated literature, shop drawings and subcontractor letters efficiently and effectively.

Our project team will identify each submittal by number and CSI code, indicate whether the submittal is an original or a resubmittal, show current status, include dates at each step to indicate time spent in review by appropriate parties and indicate necessary action. To enhance control, our system will allow us to sort by any number of means, such as days out, open submittals, CSI code or individual parties. This data can then be depicted graphically to facilitate review. Tracking average days out, for instance, can be a powerful indicator.

Project Punch List Management and Close-out

We will not wait until the last 5% of the work to think about punchlists. Planning for punchlists will commence early in the project. We will break the project down into logical areas and make specific management assignments for quality inspection and resolution of those areas. The idea is to punch as we go, thus minimizing the extent of completion punchlists. We may also formulate and utilize a trade contractor punchlist crew.

Whiting-Turner understands the need for timely, comprehensive close-out, and our project team is committed to making that happen. As with every other aspect of the project, our success in this phase will result from a well-conceived plan. The plan will detail the necessary measures for all of the following deliverables and activities:

- Commissioning reports
- Operation and maintenance manuals with warranties
- Systems training
- Stock replacement materials delivery, documentation and storage
- Outstanding change order resolution
- Lien releases
- Final billing
- Plans/model and specifications with changes noted

Inspections

When deficiencies are identified, they will be logged and all responsible parties will be notified. The log will be maintained in order to confirm timely follow-up inspections and remedy. All inspection forms and reports will be kept on file in our field office for the team's use and reference.

Assigned Team's Experience

Our project team, along with Ebsary, has extensive experience working on projects of similar size and type. Ebsary has more than a 100 years experience in South Florida marine construction and deep foundations. Incorporating them will help eliminate and reduce lost time during construction due to learning curve and inefficient work plan. Our team is also highly experienced with effective budget control and schedule control. Whiting-Turner believes that **"budget control is a team sport."** The construction document stage is the most critical when it comes to the potential for design scope increase and associated budget creep. With this in mind, estimates will always be reconciled against those previously developed. We will work diligently with you, the designers and the consultants to identify and address the areas of the building and the associated divisions of work that are exceeding the agreed-upon budget.

Schedule Control

- ✓ Effort intensifies in construction
- ✓ Continuous on-site maintenance
- ✓ Short-term 2D or 3D look-aheads
- ✓ A no-cost, low-cost recovery tool

Approach to Scope of Work



APPROACH TO SCOPE OF WORK

APPROACH TO SCOPE OF WORK

Although supported by the resources of Whiting-Turner and our specialty consultants the individuals referenced will be the core of our management team from this RFQ selection process through to final completion and punchout.

The overall approach to managing this project will be the same proven approach that our team has successfully implemented together for over a decade:

- The project will be staffed with experienced, dedicated Project Managers and Superintendents.
- We will utilize the experience and expertise of the most qualified, local specialty subcontractors.
- The most current management tools such as CMiC and Primavera will be utilized to manage the project to ensure all related documents and data are kept till the project's closeout.
- The plans will be reviewed regularly during development by our experienced staff, our carefully prequalified pool of subcontractors, City staff and the Design Team.
- WT understands that working in areas where residents expect to continue operating as usual is challenging therefore WT personnel will always be available, day or night, and we will promptly address any concerns that the City may have throughout the Construction Management process.

PRECONSTRUCTION PHASE

The preconstruction process will begin immediately upon selection of the Whiting-Turner team. Preconstruction will include the following components:

Preconstruction Kick-Off

Whiting-Turner will promptly prepare a budget, schedule and phasing plan, based upon the available information to initialize the process.



CREATING A PLAN OF ATTACK

Regularly scheduled, Owner, Engineer, CMAR progress meetings are Key to the success of any project. The project manager will organize the agenda for the initial meetings, and the meeting minutes will be updated, normally within 24 hours of the meeting, by Whiting-Turner. To be effective, the decision makers representing the City, the Design Team, and Whiting-Turner, as well as other stake holders, will be in attendance. The meetings are critical in identifying key issues and alternatives, as well as performing constant value engineering. The minutes that we issue after each meeting are formatted so that all team members are clear as to their immediate and long-term responsibilities. These minutes are an important tool for maintaining the project's direction and focus.

Approvals to design alternatives are often provided immediately, in this arena, thereby keeping the Construction Management process running efficiently to meet the strict time constraints of a project. Whiting-Turner's consistent use of this process has allowed this process to develop to a high level, so that the project will enjoy the benefits of efficient coordination.

Design Review & Options Analysis of Plans & Specifications

We are already in the process of developing a preliminary budget and schedule, and if selected as your CMAR, our involvement in the completion of the construction documents will enable the City to make informed "go no-go" decisions for those items identified as challenges or alternate solutions.

We will work in concert with Design Consultants to validate constructability within the budget, avoid redesign, minimize design deviations, confirm complete and coordinated documents, and minimize change orders. Through attendance at all Progress Meetings and through constant, open communication, our professionals will be fully integrated with the Design Consultant's thinking.

CONSTRUCTABILITY ANALYSIS

The Whiting-Turner Team including our network of qualified subcontractors will review plans provided to us by the Design Consultants and offer useful cost and time saving feedback based upon our combined years of relevant South Florida experience and our evaluation of the existing site conditions.

1. The Civil plans may be updated periodically to reflect the work that has been invested to provide new components in the least objectionable residential locations.

APPROACH TO SCOPE OF WORK

2. Where signed agreements at private property is not complete at the time that the work there would ideally be underway, we can generally schedule the project installation around that particular location and perform that installation when the location is accessible.
3. Design drawings may show installations required, but may not consider the available space. In order to keep all installations compliant and within the approved ROW's, our Team will evaluate proposed installations prior to construction. This is a large undertaking; with some of the existing structures being recently constructed, while other may be significantly older. Again, they will be evaluated by our team and documented for follow up discussions. Whiting-Turner will be able to provide additional expertise, to assist in keeping the project on schedule.
4. We recognize the impact that the project will play on impacting the surrounding communities and residents. For example, working adjacent to private properties and the use of heavy equipment in and around the neighborhoods. Whiting-Turner along with our communications outreach team will notify business and residents with advanced notices prior to any construction activities.
5. Temporary pedestrian and vehicular access will be maintained as much as possible.
6. Whiting-Turner understands that during construction there will be conflicts that will act as obstacles, therefore the best means and methods of construction will be selected in times of operation to ensure efficient and cost-effective outcomes.

Value Engineering (VE)

All members of the Whiting-Turner Team will participate in the value engineering process by exploring more feasible options with our trade partners. Bringing a Construction Manager on board as early in the project as possible offers the best opportunity to reduce cost without jeopardizing design integrity and/or necessitating costly redesign.

Our team's methodology is to answer the following questions:



- What is it?
- What does it do?
- What is it worth?
- What does it cost?
- What else would work?
- What does the alternative cost?

As part of our value engineering effort, we will also assist the Design Consultants with analysis of alternatives to maximize efficiency within your project scope. In conjunction with the design team, we will concentrate on the "cost drivers" - the components and major systems that account for most of the project cost. The depth of experience held by our team with similar projects will enhance our capability to provide true value in these efforts.

As we progress through design, the local subcontractor community may be consulted to validate our budget, discuss value engineering and constructability, and check material availability. Our team also reviews the major components of the project for cost validation, value engineering and constructability.

As a fully integrated project team, we will intertwine value engineering with constructability. Our team will review the design with an eye on alternative solutions that will facilitate field operations, save time and money, and ultimately result in a higher quality project.

LIFE CYCLE COST ANALYSIS

The project team understands that there will be different stages at which construction cost estimates will be required prior to establishing a GMP. The initial construction cost estimate will be based on the design documents provided during the Preconstruction and Evaluation phase. Other cost estimates will be provided subsequent to the value engineering review and analysis by the City and Design Team. Once the 100% revised design documents are received, incorporating the value engineering and suggested constructability items, the final GMP assembly will be provided.



APPROACH TO SCOPE OF WORK

SCHEDULE

Whiting-Turner utilizes Primavera (P6), recognized as the most effective and flexible scheduling software in the industry, to develop and maintain the project schedule. The initial schedule will be drafted by our lead superintendent and finalized in conjunction with project managers, with the support of our full team. The City, the Design Team, and subcontractors will be included in the development of the schedule, since we are all stakeholders in the success of the project. We have realized great success in using our in-house scheduling department to verify and input the logic and sequence of the final GMP schedule, as well as monthly updates. With our inhouse

Once construction is under way, the project schedule will be frequently updated and provided with the monthly invoice. On a weekly basis, the lead superintendent will prepare a simplified 3-week look-a-head schedule for clarity of our schedule expectations to trades and for weekly updates that will allow our community outreach team to utilize with their public notifications.

QUALITY CONTROL & MOCK-UPS

Our Quality Manager, Jacob Boatright, will meet with the team at the commencement of the project and assist with organizing a project specific quality control plan. Subsequent to establishing the project specific quality control plan, he will meet with the team at regular intervals to monitor the progress and to confirm that the plan's objectives are being satisfied. The quality of the project will be a direct result from our quality control team. Our team will instill a positive attitude in the work force and establish an atmosphere where quality becomes a culture, and where individuals make quality performance a personal goal.

Mock-ups can be an important component of Quality Control. Where a finished product could vary in any manner from a clearly established standard, we like to install a mock-up for review and approval by all parties to establish a minimum for quality acceptance.

For example, a small assembly may be completed and approved by all parties, prior to continuing with the installation of larger areas. This mock-up might be an in-place mock-up, or it might be a sample assembly that is constructed for comparison purposes at a staging area.

Whiting-Turner's quality program will begin prior to the commencement of any construction. Our superintendents and subcontractors have the experience necessary to avoid quality deficiencies by looking ahead. The focus will be to avoid deficiencies caused by scheduling conflicts, unanticipated field conditions, tolerance or material incompatibilities, improper installation methods, etc. As materials arrive at the jobsite, they will be inspected for compliance and logged. Work-in-place will be inspected daily.

We understand and encourage your involvement throughout the process to assure that all completed work meets your standards. It is, therefore, important to our team to review your expectations, to add to our process any procedures not already included, and to coordinate the total quality assurance effort. Our awards program for quality will provide additional incentive to achieve excellence in construction for the City. Trade contractors will be made a part of our field incentive program. We will hold periodic meetings calling attention to quality issues and rewarding deserving field personnel and trade contractors. We will encourage the City to join us in recognizing individual trade workers to thank them for outstanding craftsmanship.

The Whiting-Turner team was recognized by The City of Pompano Beach for their safety efforts. The utilization of Target Zero allowed, the team to recognize good behavior and note when laborers/workers were not following proper safety procedures.



APPROACH TO SCOPE OF WORK

BID PACKAGING

Our team will structure bid packages focused on quality, cost efficiency and timely completion. In the interest of equality, the packages will be structured to enlist small, disadvantaged business participation. To accomplish effective bid packaging, we will make sure that: All interested, qualified bidders receive the same information. Whiting-Turner's project team will establish a bidder's list that will consist of qualified bidders for each discipline as well as bidders that are recommended by the City of Hollywood that own minority and local businesses.

All elements of the eventual contracts are clearly defined to:

- Eliminate confusion and conflict
- Maximize competitive pricing
- Packages are crafted to match known local capabilities and practices
- Detailed descriptions are written to avoid scope gaps and duplication
- Schedule requirements are clearly defined
- Combined purchasing economies are realized
- Design evaluation takes place
- Schedule-driven field needs are considered
- Alternatives of team interest are priced in the marketplace
- Value-enhancing suggestions from bidders are encouraged

To answer questions, clarify contract conditions and take full advantage of market suggestions, Whiting-Turner will organize and manage a prebid conference for each major piece of work. Some of our previous most effective bid packing strategies on projects we have completed started by organizing a site

walk and meeting our qualified trade partners from different disciplines where we were able to discuss and understand their plan in tackling the project and help identify any scope gaps or overlapping work as well as obtain constructability comments that can help in eliminating any obstacles in the construction phase.

We will walk the site and understand how our qualified trade partners will phase the project based on the existing conditions and the planned schedule. This will allow the team to set the tone for expectations and understand any difficulties the subcontractor may have in working specific areas. Plans will be in place to minimize as much disturbance to the community and their daily commutes.

PROCUREMENT

Once the bids are received and analyzed, the City will be given a summary of the bidding and a recommendation for proceeding. A pre-award meeting will be held with successful subcontractors to confirm their full understanding of the scope of the work and terms and conditions of the contract.

No awards will be made prior to the City's approval of our recommendations.

Delivery of long lead time items will be incorporated into our schedule. These materials will be identified early in the project and their delivery will be tracked by our procurement log, which will be reviewed regularly with the City's project manager and Design Team.



APPROACH TO SCOPE OF WORK



Cost Controls and Change Order Management

Our team will work diligently to eliminate change orders by reviewing the contract drawings for constructability, completeness, and coordination. Our bid packages will thoroughly describe each trade contractor's scope of work to eliminate any gaps and overlaps.

Several steps in the change order process will be followed to ensure that all parties are all treated fairly. First, when a potential change is noted, it will be logged in to the Pending Change Order (PCO) Log to ensure that the concern is documented. We will research the concern to verify that it does indeed constitute a change in the scope of work stipulated by the contract, and will independently estimate the cost and evaluate the schedule impact of the change. We will also review trade contractor and supplier estimates for changes and negotiate discrepancies on your behalf.

When changes in the scope or conditions occur, our team will track them from identification to final resolution. As potential changes develop, they will move from potential to actual via contract supplement or will be canceled if not perceived to add value to the project. Potential and approved change orders will be listed in a report and reviewed with you regularly.

Every project will have its own unique challenges, with the possibility of changes resulting from unforeseen conditions, priority changes, etc. With the Whiting-Turner team you can be confident that any issues resulting in potential change orders will be addressed in a fair and open manner.

Preparation Review of Shop Drawings

Efficient shop drawing review will be a critical component of maintaining the construction schedule. We will not merely "rubber stamp" submittals. As your construction firm, we will:

- Look for conflicts
- Strive for increased coordination of components
- Coordinate mock-ups
- Visit plants for shop inspections
- Secure certifications, guarantees and warranties
- Obtain the City's assurance of acceptance
- Confirm compliance with contract documents
- Develop shop drawing submittal schedules

Our proven systems for timely shop drawings review and approval will make sure that material procurement and fabrication progress smoothly. Our computerized logs will allow us to efficiently and effectively track them.

Our project team will utilize Bluebeam to identify each shop drawing by number and CSI code, will indicate whether the shop drawing is an original or resubmittal, will show current status, will include dates at each step to indicate time spent in review by appropriate parties and will indicate necessary action.

To enhance control, our system will allow us to sort by any number of means, such as days out, open submittals, CSI code or individual parties. This data can then be depicted graphically to facilitate review. Tracking average days out, for instance, can be a powerful indicator.

Furthermore, by using the plangrid platform which is a construction application built to keep the entire project team from the GC to all subcontractors under one umbrella, we will be able to issue all shop drawings and also drawing revisions as soon as they are approved to the entire project team and subcontractors, that way everyone will be kept up to date with and design changes or added design.

Project Mobilization

Planning mobilization of the project will be led by the project superintendent and supported by the entirety of the team. Mobilization will take into consideration planning security of the staging area with fencing, safe off-loading area, gate security, setting up field office trailers, and making arrangements for construction parking.

APPROACH TO SCOPE OF WORK

Project Punchlist Management & Close-Out

We understand the need for timely, comprehensive close-out. Our team is committed to making that happen. As with every other aspect of the project, our success in this phase will result from a well-conceived plan prepared by the lead project manager with the full support of the whole team. The plan will detail all necessary measures for a smooth project closeout.

PUBLIC ENGAGEMENT PLAN

The community will recognize the value that this project offers. If the residents and businesses are informed and they see continuous, well planned progress, enthusiasm from the community can be maintained throughout the project. The community will naturally get upset if they are not informed, misinformed, or if they are inconvenienced for what appears to be an unnecessary reason.

Whiting-Turner will prepare regular schedule, M.O.T. and project highlights so that the community is regularly informed about this important project-related information. With the City's prior approval, we may draft flyers regarding certain project-related information and distribute these updates to residents and businesses. It is also an option for us to develop a website for public notifications, either through the City website, or separately, as you prefer.

All residents and businesses affected by construction will be notified regularly regarding the project status. Our field staff is often the first line of communication with the public. By being fair and honest, we have routinely and promptly assisted the public with minor inconveniences that they may have suffered as a result of construction operations. This includes things as simple as placing trash cans beyond the work area, or repairing a flat tire for a member of the community. By promptly addressing a concern in the field instead of allowing them to fester, we have generally averted community concerns from reaching City Hall. We take great pride in developing relationships with the community. Whiting-Turner's full-time field staff, although supported by community outreach representative, will assume the primary responsibility for coordinating resident and local business concerns, access, and safety.

This team understands the importance of community involvement and the necessity of working with the public to build consensus, support and deliver a successful project. An early and proactive public involvement effort allows the team the time to fully educate residents about impacts and provides an early opportunity for them to engage in the process.



The first step is to build the public involvement plan (PIP) for the City of Hollywood which outlines the project schedule, history, needs, benefits, and challenges throughout the project. We will create a stakeholder database that involves all relevant parties, including the Design and Construction Management (DCM) and Public Utilities (PU) Departments and staff, consultant project staff and elected officials, and property owners.

Work will be completed adjacent to private properties and local businesses. The team will let property owners know what to expect and will provide notifications about the construction process. During construction, the public outreach effort will keep residents fully informed of construction activities and any impacts it may have on their property. We anticipate updating this data on the webpage as construction progresses. All property owners will receive a mailed notice or door hanger prior to the start of construction.

During construction, notification will be provide prior to any access on private property. These notifications will typically be in the form of door hanger, with the name and phone number of the relevant Whiting-Turner representative. The superintendent's daily routine will include confirming continuously that private properties are accessible, sidewalks are open, work hours begin and end as agreed upon with the community, the parking plan is being followed, all fences, barricades and proper protection is in place, and that any community concern is either:
(1) immediately addressed or that (2) the concern is immediately logged in and forwarded to the Whiting-Turner and City Project Managers for their prompt review.

APPROACH TO SCOPE OF WORK



COMMUNITY OUTREACH SUCCESS

SUCCESS EXAMPLE #1

Pictured above is Frank Zaremba (SPM) and Matt Moo-Young (Lead PM) Presenting to a community group during the Town of Palm Beach Undergrounding Phase 1 South Project

Town of Palm Beach Undergrounding of Overhead Utilities Phase 1 - South

Monthly, our superintendent and project management team provided coffee and donuts to a nearby fire station meeting room and hosted “A Cup of Joe with Bo” to provide an opportunity for any interested community members to meet the construction team and ask any questions that they may have about the construction project.



Outreach in this manner was well received by the community. During the first six months of the project the Town directly hired a Community Outreach Consultant to assist with the overall community outreach for the Undergrounding Project. After that time, the Community Outreach role was shared by Whiting- Turner and Town staff.

COMMUNITY OUTREACH SUCCESS

SUCCESS EXAMPLE #2

Broadmoor Neighborhood Improvements

Whiting-Turner was the General Contractor on this, the City's largest neighborhood improvement project.

Whereas Whiting-Turner regularly issued “Notices to Residents and Business Owners” on our company letterhead and coordinated construction directly with the affected residents, Community Informational Meetings on this project were organized by the neighborhood association, and the meetings were run by the City Commissioner.

Whiting-Turner attended these community meetings in a support role at the request of the City. By all accounts, Community Outreach and Coordination was a success on the Broadmoor Neighborhood Improvement Project.

COMMUNITY OUTREACH SUCCESS

SUCCESS EXAMPLE #3

Flagler Drive Town Force Main Project

This project took place on Flagler Drive from Providence Park to Currie Park, and then proceeded westward. It was unique in that it was a Town of Palm Beach utility project performed in the City of West Palm Beach.

Prior to beginning construction, Whiting-Turner's Project Manager walked the length of this project from a couple of blocks south of the project to a couple of blocks north of the project and hand delivered fliers at each property along the way, explaining the project, and answering questions. The hand delivered flyer invited the public to a Project Informational Meeting in the Flagler Gallery of City Hall.

The night of the community meeting, only one resident came. The reason that the meeting was not well attended was not because of the community's apathy, quite the opposite, there were initially a great many questions and concerns from the public about the project; however, by visiting the individual properties and explaining the project, Whiting- Turner had satisfactorily addressed the community's concerns so that the condominiums, businesses and the hospital did not feel a need to attend a meeting.

The Flagler Drive Town Force Main flyer was reviewed and approved with comments by the City's Engineering Department. The City and Town logos were placed on this flyer and Whiting- Turner's logo was omitted at the request of the City; however, at other times, notices to residents and businesses have commonly been distributed with Whiting-Turner's letterhead.

The Office of the Mayor was tremendously helpful in acquiring contact information and providing some feedback as to what concerns about the project may have made their way to Mayor's office, so that we promptly addressed them. Together with the Mayor's office, a comprehensive list of community members wishing to be notified of the project's progress was assembled and the community was generally updated through this email list.

APPROACH TO SCOPE OF WORK

WT BUILDING TECHNOLOGY
Whiting-Turner THE MODERN TOOLBOX

Web Based Vibration Monitoring

Many of our projects involve a critical level of field coordination on or near occupied buildings. This can present a significant challenge for our project teams on hospital or university projects, which may have critical research activities that many times can be significantly impacted by minimal vibration levels. Working in and around these susceptible environments, we have developed a solution where we monitor these very low level vibrations in critical research environments and assess the impacts in real time. The technology to measure vibration has been around for many years, but the game changer is our superintendents now using the internet, a field tablet and accelerometers for real time monitoring as our work is being performed.

How it works:
The procedure is as follows. First we determine a baseline level by placing accelerometers (advanced seismographs) throughout the project adjacencies before construction begins. By measuring existing levels, we assess what is the acceptable condition experienced every day. Next, we perform mock construction to gauge what can be expected throughout construction. At the same time, we ask the users to run their own mock research, so they can see what their research can withstand. Once a level is determined to be the maximum tolerable condition ("threshold level") we write our scopes of work to include limiting construction equipment sizes before the work is bid. Finally, we have to enforce the rules and limits by continuously monitoring via a live website and field tablets. That data transmission to the field tablet along with input from the users allows us to continue our construction activities in the most efficient manner while protecting the university's or hospital's valuable research.

Benefits

- Develops a stronger relationship with the client.
- Proactive problem solving, stopping behavior before it is a problem.
- Maintain schedule without working off hours.
- Makes the users feel like part of the team, fewer complaints.
- Relatively inexpensive compared to research damage or losses.

Click the graphic below with your mouse for Exclusive WT Content

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- Mitigating impacts to residents and business owners during the shortest possible timeframe will be our goal. Our field staff will meet with the individual property owners to explain all project related details. We will attempt to be flexible so that the planned impacts for each property is minimized.

SOLVING COMPLEX PROJECT ISSUES

As the 3rd largest contractor by volume of work in domestic construction, Whiting-Turner is routinely challenged to solve complex project issues on some of the most difficult projects built in this country. Many of our projects exceed \$100M and a couple even exceed \$1,000,000,000. In preparing to address this question we grabbed some fantastic high profile projects to highlight, but the truth is that almost all of our projects require the resolution of complex project issues.

MANAGEMENT OF TRAFFIC & OPERATIONS IN BUSY CORRIDORS

Many of our projects include management of traffic and operations in a busy corridor and at least some level of working in an FDOT right of way. As examples:

- **Town of Palm Beach Undergrounding of Overhead Utilities Phase 1 South:** This several mile- long stretch of A1A was completed while largely relying on a rolling MOT strategy to complete this FDOT roadway undergrounding project. A rolling MOT strategy will be the preferred MOT strategy on this Hollywood project. MOT being left in the roadway overnight will occur only as approved by the City CRA and when the alternates to doing so have been thoroughly considered.
- **Dr. Martin Luther King Jr Blvd Streetscape Improvement Phase 1 - Pompano Beach:** This project required MOT so that the center drive lane could be replaced by a landscaped median. The east side of this project connected to the Dixie Hwy., and that intersection required coordination with the FDOT.
- **City Place:** a \$100M plus project that had a sitework component of approximately \$30M, and included work on Okeechobee Blvd., the heaviest traveled corridor in Palm Beach County. This road is an FDOT roadway, and the scope of work on Okeechobee Blvd. included MOT for paver cross walks, landscaping, signalization, and a 72-inch diameter jack and bore 20 feet deep across the entire corridor.

MINIMAL IMPACT TO RESIDENTS & BUSINESS OWNERS

A few of the considerations to minimize the Impact to residents and business owners will be as follows:

- Where possible, rolling MOT will be utilized and it will be put in place in the morning and demobilized at the end of each workday.
- Our bid packages will be formatted with strict constraints in place for all construction to be installed with rolling MOT that will be installed in the morning and removed, along with construction equipment at the day's end. If the resulting pricing is outside of the established project budget, alternate MOT proposals will be presented to you for cost savings considerations.
- Access to residents and businesses will be maintained except as preplanned and coordinated with the individual Property Owners. Our field staff, with support from our community outreach representative, will meet with each individual property owner, explain the scope of work that will take place in front of their property, and attempt to schedule times and dates that are least impactful for the work to occur.



Knowledge of Site & Local Conditions

KNOWLEDGE OF SITE AND LOCAL CONDITIONS

Demonstrate knowledge of the site, State, County, and City requirements, codes, and ordinances.

Item 1: Construction Manager at Risk must demonstrate experience working in local areas affected by low elevation lines, points and as well as areas prone to hurricanes wind forces.

The Pompano Beach Fisher Family Pier and the Hillsboro Club are examples of projects completed within the **Coastal Construction Limit Line**. Some of the new FPL equipment installed during the **Town of Palm Beach Undergrounding of Overhead Utilities, Phase 1 South** project included work very close to the intra-coastal as illustrated in the below photograph.

On the **Town of Palm Beach Northlake and Laurian Project**, Whiting-Turner installed flap gates and an improved stormwater control system for this part of the island that is especially affected by king tides, its low elevation, exposure to hurricane force winds, and diurnal tides.



POMPANO BEACH FISHER FAMILY PIER



HILLSBORO CLUB



TOWN OF PALM BEACH UNDERGROUNDING



TOWN OF PALM BEACH NORTHLAKE

KNOWLEDGE OF SITE AND LOCAL CONDITIONS

Whiting-Turner has completed about a half dozen projects along Flagler Drive in West Palm Beach. Flagler Drive is similar to areas surrounding A1A in the City of Hollywood in that areas of it are built upon fill, muck and debris placed intentionally as fill; additionally, Flagler Drive is regularly impacted by king tides, its low elevation, and is subject to both hurricane wind forces and diurnal tides.

During one excavation on Flagler Drive, the crews brought back an old engine block that remained around the trailer complex for the remainder of the project as a conversation piece. To improve drainage in this low-lying area, Whiting-Turner has replaced drainage outfall pipes in about half-a-dozen locations, as well as replacing the adjacent sections of seawall.

Traffic rated box culvert was utilized in the above photos as a means to stay just barely under the road subgrade and pass just barely above an existing FPL duct bank as well as other existing utilities. We have installed new storm water systems on several roadways running perpendicular to Flagler Drive. Some of these stormwater systems, such as the one pictured, included Pollution Control Devices (PCD's) as a way of collecting trash and debris from the system before those contaminants make their way into the intra-coastal. Some of these PCD devices were installed utilizing grant funding.

Another project of note, Dreher Park, was built on one hundred acres used at one point as a trading ground by the Seminole Indians. The park and the surrounding neighborhoods were prone to flooding. This design/ build project constructed by Whiting-Turner included a new storm water pump station as well as supporting pipe and the excavation of additional lakes to improve the drainage. Although the impetus of the project was oriented to improved storm water management, the project also included significant passive park elements with a theme that paid homage to the native Americans who once lived in the area



KNOWLEDGE OF SITE AND LOCAL CONDITIONS

Item 2: Knowledge of local subcontractors and suppliers, capable of supplying quality workmanship and materials.

Please see our section regarding local subcontractors and suppliers in Tab C, Item 6, on page 14.

Item 3: Knowledge of local permitting agencies, procedures, testing protocols.

Whiting-Turner has a strong background in building various types of construction projects in Broward County. Being familiar with different jurisdictions and permitting agencies like Florida Department of Transportation, Whiting-Turner knows exactly the initial steps to obtain the utility and R/W permits needed to kick-start the project. Our initial phase of obtaining the master permit begins with submitting permit drawings to the City of Hollywood's both Building and Engineering department for review. Once the master permit is issued then our sub permits for each discipline will follow.

Testing protocols will follow the procedures for each task and the requirements needed by the City of Hollywood inspectors. All inspections will be built in and incorporated in the project's schedule. The field and office team will work hand in hand to make sure that inspections are scheduled on time for each activity when it is ready to keep the flow of the project going and eliminate any delays. Whiting-Turner or ownership will partner with a third-party inspection company to perform infrastructure, geotechnical and structural inspections as needed in the presence of the EOR and the City of Hollywood officials.

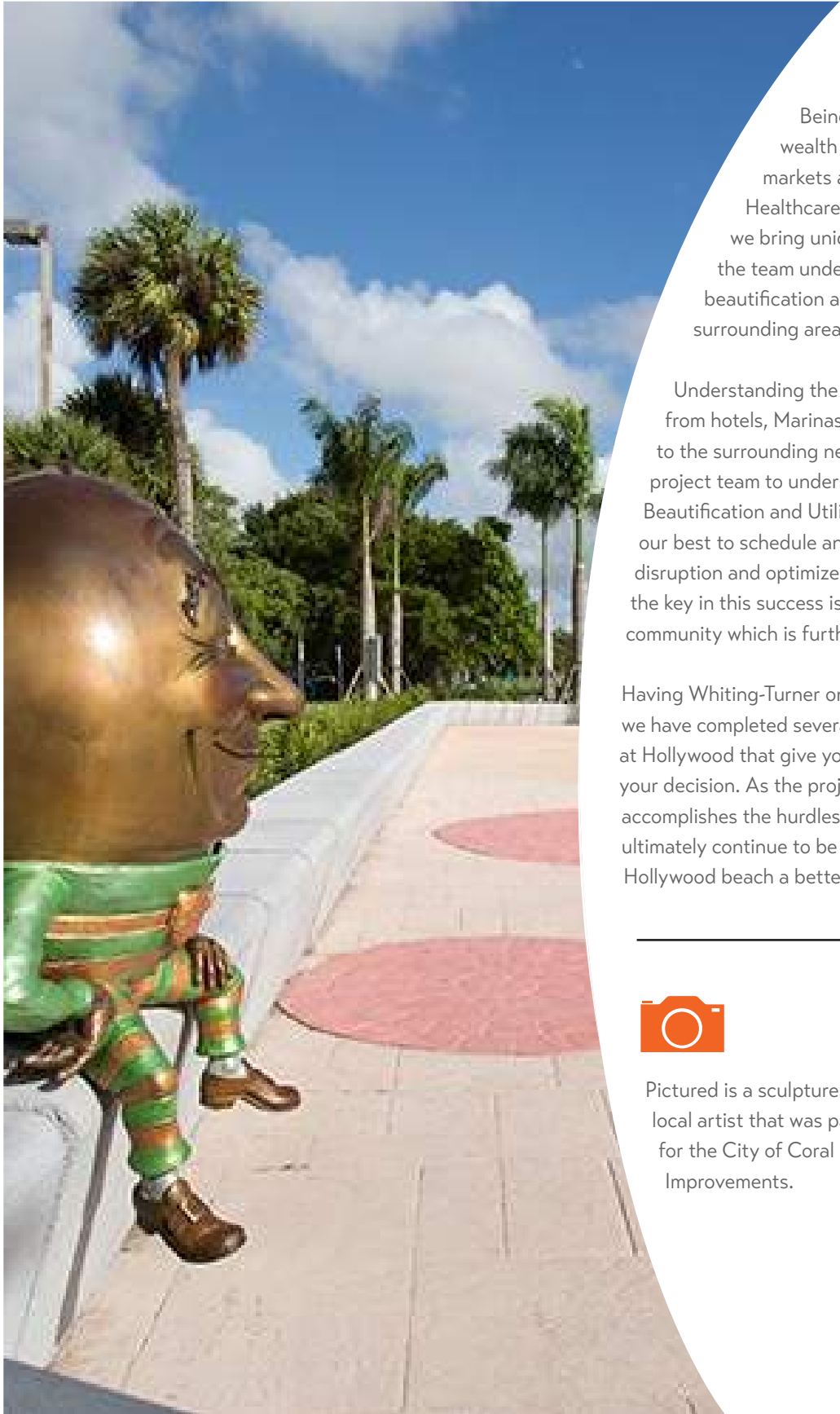
Item 4: Experience working in project with complex logistical challenges including occupied facilities, public safety and other safety considerations.

When it comes to working in complex environments we have you covered. Using our vast experience in public works spaces, campus environments and the team understands the safety challenges and operational concerns that can be expected on this project. From general public safety around operating construction to involving the community, planning is essential to success. We have been at the center of attention on projects where mission critical operations are ongoing and they do not miss a beat, Lanes of travel remain open for tourism, and our biggest concern that everyone is in a safe place especially the surrounding public.

Being a diverse contractor with a wealth of experience in over 40 different markets and industries such as Retail, Healthcare, Technology and Entertainment, we bring unique lenses of vision to help the team understand the impacts the street beautification and utility upgrades have on the surrounding areas.



KNOWLEDGE OF SITE AND LOCAL CONDITIONS



Being a diverse contractor with a wealth of experience in over 40 different markets and industries such as Retail, Healthcare, Technology and Entertainment, we bring unique lenses of vision to help the team understand the impacts the street beautification and utility upgrades have on the surrounding areas.

Understanding the needs from a wide range of clients from hotels, Marinas, and vibrant entertainment to the surrounding neighbors, we will work with the project team to understand the impacts the Street Beautification and Utility Upgrades will have. We will do our best to schedule and plan the activities to minimize disruption and optimize the project goals. Ultimately the key in this success is communicating the plan to the community which is further described in TAB C.

Having Whiting-Turner on your team is a comfort as we have completed several projects similar to this one at Hollywood that give you a sense of confidence in your decision. As the project team moves through and accomplishes the hurdles of the inherent risks we will ultimately continue to be good neighbors while making Hollywood beach a better place to be.



Pictured is a sculpture that was commissioned by a local artist that was part of Whiting-Turner's project for the City of Coral Springs Downtown Infrastructure Improvements.

References



REFERENCES

As requested, please See References Provided In Section L, Form 4. In addition to the reference provided in section L, we've included additional references for your consideration.

SBA ARCHITECTS

Stephen Boruff, Architect
(561)471-8520

BLOC3 DESIGN

Chris Sable, Principle
(954)683-0377

ONM&J STRUCTURAL ENGINEERS

Phil Rizzo, Vice President
(561)835-9994

WGI

Brian LaMotte, PE
Senior Vice President
(561)346-3239

LEO A DALY ARCHITECTS

Mike Rodebaugh, Senior Associate
(561)530-6210

SIMON PROPERTIES

Paul Janyska, Senior Project Manager
(301)968-6000 ext. 6242

CITY OF POMPANO

Suzette Sibble, Assistant City Manager
(954) 786-4606

JEWISH FEDERATION OF SOUTH PALM BEACH COUNTY

Mel Lowell, Chief Operations Officer
(561) 852-3140

MORSELIFE HEALTH SYSTEM, INC.

Hong S. Chae, CPA,
Chief Financial Officer/Sr. V.P. of Finance
(561) 687-5753

MIAMI JEWISH HEALTH SYSTEMS

Jeffrey P Freimark
President and Chief Executive Officer
(305)762.1379 Direct

PERKINS EASTMAN

David Hoglund, President & Executive Director
(412)456.0900

'A major league shout-out to and recognition to [the Whiting-Turner team] for absurd late-night working hours, under duress and a ticking clock... Sinai Residences will now have one of the most, if not the most, comprehensive Health Center and IL emergency generator systems in south Florida... Sinai's status as one of the most highly rated CCRC's, has now been elevated...'

MEL LOWELL, COO

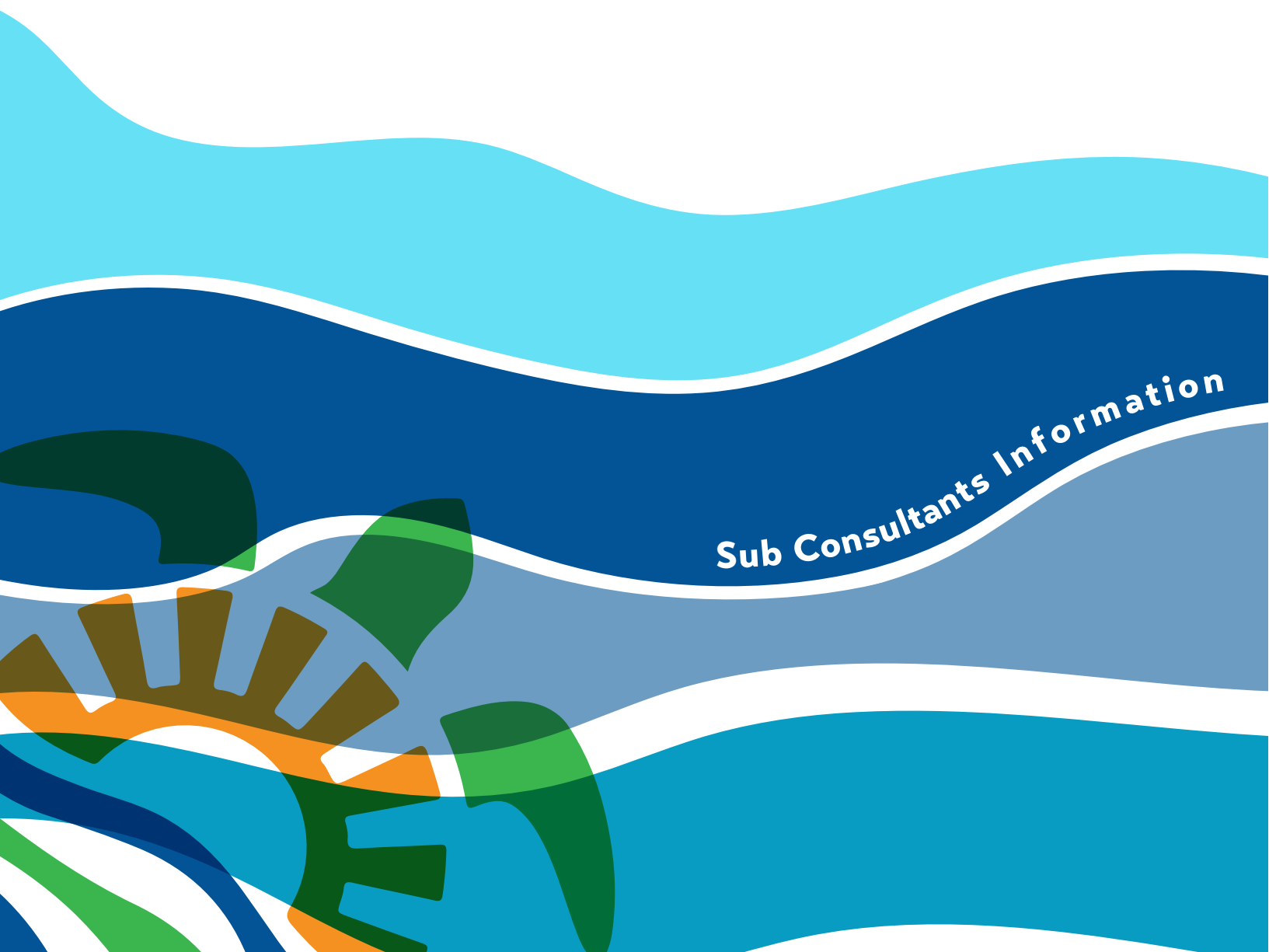
Jewish Federation of South Palm Beach County

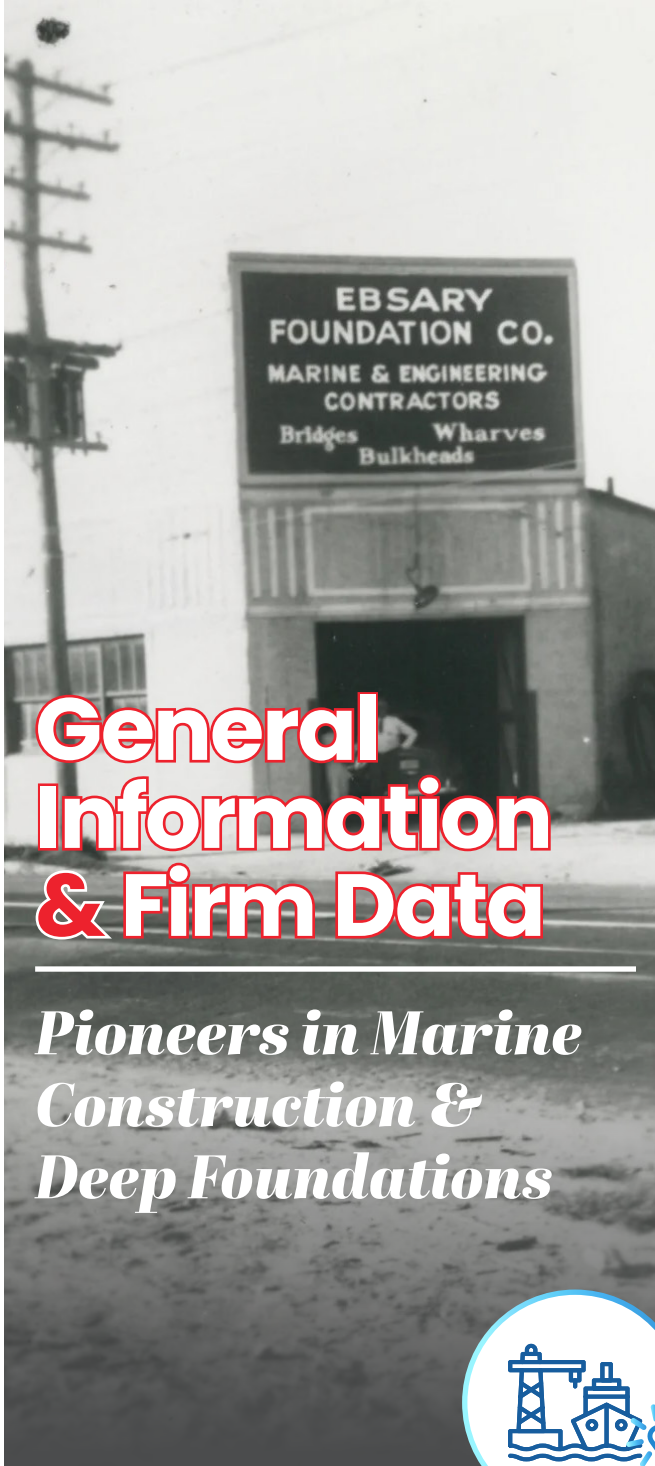
Whiting-Turner....
"has the flexibility
to manage all
the unexpected
challenges."

HORACIO DANOVICH

*City of Pompano Beach
GO Bond & Innovation District Director*

Sub Consultants Information





General Information & Firm Data

Pioneers in Marine Construction & Deep Foundations



EBSARY

foundation company

OUR HISTORY

Since 1922, Ebsary Foundation Company has been a pioneer in foundation and marine construction services throughout Florida. Since incorporating in 1930 by brothers William H. and Henry L.(Lew) Ebsary, four generations of the Ebsary family have led the company in its construction business. The first job performed by Ebsary Foundation Company was the original City of Miami docks near the site of what is now known as Bayside Marina in Downtown Miami. For over 100 years Ebsary has performed all types of foundation installation on landmark projects in South Florida.

Click Here to go to
Ebsary's Website

SUB CONSULTANT INFORMATION

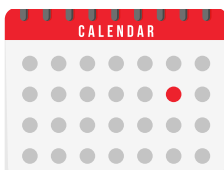


EBSARY

foundation company
MARINE AND ENGINEERING CONSTRUCTION



Port Miami Virgin
Cruise Terminal



FIRM AGE

102 years.
Incorporated in 1930.

5th oldest company in
Miami operating today.



FIRM LOCATIONS

Headquarters

2154 NW North River Drive
Miami, Florida 33125

Broward Office

21005 Taft Street
Pembroke Pines, Florida 33029



FIRM SIZE

100 employees

SUB CONSULTANT INFORMATION



FIRM WORKLOAD

Currently Ebsary Foundation is working on 6-7 projects at this time.

Their approximate backlog is \$40+M.

TERMINATED CONTRACTS

Ebsary Foundations has not had any contracts that have been terminated either for default or convenience.

Ebsary Foundations has not been a party to litigation or arbitration with the Village.



AREAS OF SPECIALTY

Ebsary Foundation Company specializes in innovative foundation and heavy land and marine construction services; which include, augered cast-in-place foundation piling, steel sheet piling and support of excavation, design and construction of cofferdams, tremie seal placement, noise barrier walls, driven concrete, steel and timber piling, seawalls and bulkheads, mooring dolphins and fender systems, docks and marinas, bridge construction and dredging.

In recent years, Ebsary Foundation Company has self-performed countless deep foundation and marine construction projects for a multitude of Federal, State and Municipal Government Agencies, as well as private clients. Some of our largest clients include the following; Port Miami, Port Everglades, Florida Power & Light, Miami Dade Water and Sewer Department, City of Miami, U.S. Army Corps of Engineers, South Florida Water Management District, City of Key West, Florida Department of Transportation, City of Sunny Isles Beach, St. Johns Water Management District, City of North Miami, City of Miami Beach, Miami Dade Expressway Authority, City of Tampa, City of Sarasota, Fisher Island Community Association, RMK Merrill Stevens and many more.

Financial Resources

G.W.C. WHITING
(1883-1974)
WILLARD HACKERMAN
(1918-2014)

FOUNDED 1909

TIMOTHY J. REGAN
PRESIDENT AND CEO

THE WHITING-TURNER CONTRACTING COMPANY

(INCORPORATED)

ENGINEERS AND CONTRACTORS

303 Banyan Blvd. Suite 301
West Palm Beach, FL 33401

February 3, 2024

CONSTRUCTION MANAGEMENT
GENERAL CONTRACTING
DESIGN-BUILD
SPECIALTY CONTRACTING
OFFICE/HEADQUARTERS
RETAIL/SHOPPING CENTERS
HEALTHCARE
BIO-TECH/PHARMACEUTICAL
HIGH-TECH/CLEANROOM

INSTITUTIONAL
DATA CENTERS
SPORTS AND ENTERTAINMENT
INDUSTRIAL
WAREHOUSE/DISTRIBUTION
MULTI-FAMILY RESIDENTIAL
ENVIRONMENTAL
BRIDGES, CONCRETE

To Whom It May Concern,

Whiting-Turner has had no involvement in prior or current bankruptcies and is in excellent financial condition. Our Dun and Bradstreet rating is the highest available at 5A-1 (we are the only Top 50 GC with this rating). We have no debt as we have not borrowed money since 1938.

Please see our most recent balance sheet following this statement.

If you have further questions, please let us know.

Respectfully,

THE WHITING-TURNER CONTRACTING COMPANY



HENRY L. SHAWAH
Vice President

HEADQUARTERS: BALTIMORE, MARYLAND



OFFICES NATIONWIDE

Balance Sheet Provided in CONFIDENTIAL /
PROPRIETARY Section in OPENGOV.



January 2, 2025

RE: The Whiting-Turner Contracting Company

To Whom It May Concern:

This letter is to confirm that Fidelity and Deposit Company of Maryland (F&D) NAIC# 39306, a subsidiary of Zurich, N.A., who has an A.M. Best Rating of 'A+' with a financial size of 'XV', and a US Treasury Limitation of \$14,785,000, Zurich American Insurance Company (Zurich) NAIC# 16535, who has an A.M. Best Rating of 'A+' with a financial size of 'XV' and a US Treasury Limitation of \$694,296,000, and Liberty Mutual Insurance Company (Liberty) NAIC# 23043, who has an A.M. Best Rating of 'A' with a financial size of 'XV', and a US Treasury Limitation of \$1,122,392,000, serve as Co-Sureties on behalf of The Whiting-Turner Contracting Company.

The Whiting-Turner Contracting Company has a capacity of at least \$500,000,000 per project and an aggregate bonding capacity of \$4,000,000,000.

Should The Whiting-Turner Contracting Company be awarded the project and enter into a contract the Obligee, F&D, Zurich and Liberty stand ready to provide the Bid Bonds and Performance & Payment Bonds for the project.

As is customary, our commitment would be subject to our standard underwriting at the time a particular bond is requested, which will include but not be limited to the acceptability of the contract terms and bond forms.

The Whiting-Turner Contracting Company enjoys an outstanding reputation and we can recommend them to you without reservation.

FIDELITY AND DEPOSIT COMPANY OF MARYLAND,
ZURICH AMERICAN INSURANCE COMPANY AND
LIBERTY MUTUAL INSURANCE COMPANY, AS CO-SURETIES

By: Craig Bancroft
Craig Bancroft, Attorney-in-Fact





Legal Proceedings & Performance

G.W.C. WHITING
(1883-1974)
WILLARD HACKERMAN
(1918-2014)

FOUNDED 1909

TIMOTHY J. REGAN
PRESIDENT AND CEO

THE WHITING-TURNER CONTRACTING COMPANY

(INCORPORATED)

ENGINEERS AND CONTRACTORS

303 Banyan Blvd. Suite 301
West Palm Beach, FL 33401

February 3, 2024

CONSTRUCTION MANAGEMENT
GENERAL CONTRACTING
DESIGN-BUILD
SPECIALTY CONTRACTING
OFFICE/HEADQUARTERS
RETAIL/SHOPPING CENTERS
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HIGH-TECH/CLEANROOM

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DATA CENTERS
SPORTS AND ENTERTAINMENT
INDUSTRIAL
WAREHOUSE/DISTRIBUTION
MULTI-FAMILY RESIDENTIAL
ENVIRONMENTAL
BRIDGES, CONCRETE

To Whom it May Concern,

Whiting-Turner has not paid liquidated damages or been terminated for default.

If you have any further questions, please let us know.

Respectfully,

THE WHITING-TURNER CONTRACTING COMPANY



HENRY SHAWAH
Vice President

HEADQUARTERS: BALTIMORE, MARYLAND



OFFICES NATIONWIDE

LEGAL PROCEEDINGS & PERFORMANCE

1. **ARBITRATIONS:** List all construction arbitration demands filed by or against your firm in the last five years, and identify the nature of the claim, the amount in dispute, the parties, and the ultimate resolution of the proceeding.

Please see next page for listing.

2. **LAWSUITS:** List all construction related lawsuits (other than labor or personal injury litigation) filed by or against your firm in the last five years, and identify the nature of the claim, the amount in dispute, the parties, and the ultimate resolution of the lawsuit.

Please see next page for listing.

3. **OTHER PROCEEDINGS:** Identify any lawsuits, administrative proceedings, or hearings initiated by the National Labor Relations Board or similar state agency in the past five years concerning any labor practices by your firm. Identify the nature of any proceeding and its ultimate resolution. Identify any lawsuits, administrative proceedings, or hearings initiated by the Occupational Safety and Health Administration concerning the project safety practices of your company in the last five years. Identify the nature of any proceeding and its ultimate resolution.

Please note that Whiting-Turner does not have any lawsuits, administrative proceeding, or hearings initiated by the National Labor Relations Board or similar state agencies within the state of Florida in the past 5 years. Additionally we do not have any lawsuits, administrative proceedings, or hearings initiated by OSHA within the state of Florida in the past 5 years.

4. **BANKRUPTCIES:** Has your firm or its parents or any subsidiaries ever had a Bankruptcy Petition filed in its name, voluntarily or involuntarily? (If yes, specify date, circumstances, and resolution).

No.

5. **TERMINATION:** Has a contract to which you were a party even been terminated by the other party?

No.

6. **BONDING:** Have you ever had to use bonding moneys to complete a project or to pay a subconsultant or supplier?

No.

Disputes, Claims, Criminal Matters & Related Civil Suits



25K

*Active Owner & Subcontractor
Contracts at any given time*

28

*Applicable Owner &
Subcontractor Claims*

0.112%

*of Contracts Result in
Litigation Claims*

Whiting-Turner is rarely involved in litigation. However, since the Company is typically engaged in approximately 800 to over 1000 projects at any given time, and is party to well over 15,000 subcontracts in any given year, there are obviously bound to be some disagreements which reach the litigation stage.

Also, there are occasional accidents and claims of injuries, principally by employees of subcontractors, which result in litigation. These matters are typically defended by the various insurance carriers involved.

Please note that many recent cases involving both project owners and subcontractors are related to the fluctuation in the real estate and construction markets and its effect on an owner's ability to pay amounts owed to Whiting-Turner.

LEGAL PROCEEDINGS & PERFORMANCE

LITIGATION Last 5 Years (Owners)

Plaintiff (P) & Defendant (D)	Court where filed	Case #	Date Filed	Nature of Case	Current Status
Loft Downtown II Condominium Association, Inc. etc. (P) v. Whiting-Turner, etc. and Weatherrol Maintenance Corp., etc. (D)	Miami-Dade County Circuit Court, Florida	Case #1236112CA32	Served 9/17/12 Closed 1/9/22	Claim for breach of warranty regarding alleged defect in pipe installed by Subcontractor	Settled
Manganaro v. FRIT; Whiting-Turner (P) v. Manganaro (D); Baltimore Steel, et al.	Circuit Court for Montgomery County, Maryland	Case #413072-V	March, 2016 Closed 10/4/21	Claim against Owner for extra work in connection with masonry repairs related to alleged design defects and counter-claims	Settled
The United Illuminating Company (P) v. Whiting-Turner, et al. (D)	District Court for the District of Connecticut	Case # 3:18-CV--00327-AWT	Served 2/26/18 Closed July 1, 2023	Claim for alleged construction issues	Settled
Loft Downtown II Condominium Association, Inc. etc. (P) v. Whiting-Turner and Century Fire Protection, Inc. (D)	Circuit Court of the Eleventh Circuit in and for Miami-Dade County, Florida	Case #2018-005428-CA 01	Served 3/15/18, Closed 1/9/2020	Claim for alleged faulty sprinkler heads installed by Subcontractor	Settled
Delaware State University (P) v. Whiting-Turner, et al (D)	United States District Court for the District of Delaware	Case # 15-1144-LPS-CJB	Served 5/1/18 Closed 11/19/20	Claim for alleged defective panel wall system against contractor and designer. WT in suit as CM agent only.	Summary Judgment in Favor of Whiting-Turner
Whiting-Turner (P) v. Stonewall Station Investments and Mayfair (D)	State of North Carolina, Mechenberg County	Case # 20 CVS 9914	Served 7/29/2020 Closed 9/8/21	Claim for Payment against Owner and Owner's Agent	Settled
Whiting-Turner (P) v. SLX Grand Atlanta (D)	In the Superior Court of Dekalb County, State of Georgia	Case #202CV511722	Served 7/20/2020 Closed 7/30/21	Claim for Payment against Owner	Settled
Whiting-Turner (P) v. Compass Datacenters (D)	State of North Carolina, County of Durham	Case # 20-CV-1491	Served 10/13/2020 Closed 9/28/22	Claim for Payment against Owner	Settled
La Jolla Commons (P) v. Whiting-Turner, et al. (D)	Superior Court of the State of California County of San Diego	Case #37-2020-000048268 -CU-CT-CDL	Served 1/4/2021 Closed 11/15/23	Claim in Connection with Window Manufacturer	Settled
Shadelands Park, LLC (P) v. Whiting-Turner, et al (D)	Superior Court for the State of California, County of Contra Costa	C22-00052	Served 1/28/22	Dispute Regarding Building Envelope Leak	Discovery
Cactus Villas (P) v. Whiting-Turner and DriTech (D)	Clark County, Nevada	A-221-830492-B	Served 3/11/21	Dispute in Connection with Roofing Subcontractor	Settled
Federal Realty Investment Trust (P) v. Whiting-Turner (D)	Circuit Court for Montgomery County	487219V	Served 9/24/21	Claim in Connection with alleged leaks in curtainwall system supplied and installed by Subcontractor	Settled
Buckner Senior Living dba Ventana By Buckner (P) v. Whiting-Turner, et al.	District Court of 14th Judicial District, Dallas County, Texas	DC-22-04605	Served 6/17/2022	Claim for design/ installation of heating and cooling system	Judgment Entered in Favor of Whiting-Turner on 4/29/24
Whiting-Turner (P) v. JetBlue Airways (P)	In the Circuit Court of the Seventeenth Judicial Circuit in and for Broward County, Florida, Civil Division	CACE-22-012038	Served 1/26/24	Pass Through Claim for Payment	Discovery
Whiting-Turner (P) v. Fisker, et al. (D)	United States Bankruptcy Court for the District of Delaware	24-11390	Served 7/9/24	Bankruptcy Matter	Initial Pleadings

LEGAL PROCEEDINGS & PERFORMANCE

LITIGATION Last 5 Years (*Subcontractors*)

Plaintiff (P) & Defendant (D)	Court where filed	Case #	Date Filed	Nature of Case	Current Status
Whiting-Turner (P) v. Manganaro (D); Baltimore Steel, et al.	Circuit Court for Montgomery County	#413072-V	December 28, 2015	Claim against Subcontractor for defective work; cost overruns	Case tried; post trial filings; oral verdict in WT's favor; awaiting written verdict
Bunting Graphics, Inc. dba Bunting Architectural Metals (P) v. Whiting-Turner (D)	United States District Court for the District of Maryland	#1:19-cv-2323	August 13, 2019	Claim for Disputed Payment and Delay Claims by defaulted Subcontractor	Case tried; awaiting Trial verdict
Optimum Building Systems LLC (P) v. The Jackson Laboratory and Whiting-Turner (D)	State of Maine, Hancock SS, Superior Court	CV21-7	February 9, 2021	Claim for Disputed Payment, Breach of Contract and Mechanic's Lien	Discovery
John Egan (P) v. Jackson Lab, Optimum Building Systems and Whiting-Turner (D)	Hancock Superior Court, State of Maine	ELSCV21-CV-21	July 1, 2021	Claim for Disputed Payment	Discovery
DP Development (P) v. Whiting-Turner, et al (D)	Circuit Court of the Seventeenth Judicial Circuit in and for Broward County, Florida	CACE22005360	April 18, 2022	Claim for Disputed Payment	Discovery
Hart Mechanical (P) v. Whiting-Turner, Zurich, Fidelity and Liberty (D)	Circuit Court of the Seventeenth Judicial District in and for Broward County, Florida	CACE-22-012038	September 8, 2022	Subcontractor Claim for Disputed Payment	Discovery
Whiting-Turner (P) v. Quinco Electrical, Inc., Philadelphia Indemnity Ins., J.R. Clancy, Inc., Travelers, Barton Myers Assoc., Inc. and HKS Architects, Inc. (D)	Circuit Court of the Ninth Judicial Circuit in and for Orange County, Florida Civil Division	2022-CA-007732-0	November 29, 2022	Claims Against Subcontractor for Costs Incurred Due to Subcontractors Performance	Discovery
Broadway Electric and Engert LLC (P) v. Whiting-Turner (D)	United States District Court Eastern District of Tennessee Knoxville Division (In Arbitration)	3:23-CV-365	October 17, 2023	Subcontractor Claim for Disputed Payment	Discovery and Mediation
Core & Maine (P) v. Flatiron Hotel, et al., including Whiting-Turner (D)	Superior Court Division, State of North Carolina, Buncombe County	24-CV-02481	June 20, 2024	Subcontract Breach of Contract Claim and to Enforce Mechanic's Lien	Initial Pleadings
GD Concrete Construction (P) v. Whiting-Turner and Museum of Nebraska Art (D)	District Court of Buffalo County, Nebraska	CI 24-00270 (8:24-cv-00287)	June 20, 2024	Subcontractor Claim for Disputed Payment	Initial Pleadings
Keller North America FKA Haywood Baker, Inc. (P) v. Osburn Contractors, et al. including Whiting-Turner (D)	In the District Court 101st Judicial District, Dallas County, Texas	DC-24-08773	July 18, 2024	Disputed Subcontractor Claim for Payment	Initial Pleadings
United Steel (P) v. Whiting-Turner (D)	U.S. District Court for the District of Maryland	1:24-CV-1847-MJM	July 19, 2024	Disputed Subcontractor Claim for Payment	Initial Pleadings
United Steel (P) v. Whiting-Turner (D)	U.S. District Court for the District of Maine	2:24-CV-00232-NT	July 24, 2024	Disputed Subcontractor Claim for Payment Against Surety Bonds	Initial Pleadings

The background features several horizontal, wavy bands in shades of light blue, dark blue, and medium blue. In the bottom-left corner, there are abstract, overlapping shapes in dark green, light green, orange, and brown, resembling stylized leaves or gears.

Construction Manager Fee Proposal

CONSTRUCTION MANAGER FEE PROPOSAL

Tab K: Not required per Addendum #3.

Required Forms

FORM 2

ACKNOWLEDGMENT AND SIGNATURE PAGE

This form must be completed and submitted by the date and the time of bid opening.

Legal Company Name (include d/b/a if applicable): The Whiting-Turner Contracting Company

If Corporation - Date Incorporated/Organized: April 12, 1934 Federal Tax Identification Number: 52-0529450

State Incorporated/Organized: Maryland

Company Operating Address: 110 East Broward Boulevard, Suite 2050

City: Fort Lauderdale State: Florida Zip Code: 33301

Remittance Address (if different from ordering address): See above.

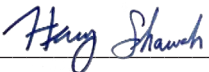
City: _____ State: _____ Zip Code: _____

Company Contact Person: Henry Shawah, Vice President Email Address: henry.shawah@whiting-turner.com

Phone Number (include area code): 954-776-0800 Fax Number (include area code): N/A

Company's Internet Web Address: www.whiting-turner.com

IT IS HEREBY CERTIFIED AND AFFIRMED THAT THE BIDDER/PROPOSER CERTIFIES ACCEPTANCE OF THE TERMS, CONDITIONS, SPECIFICATIONS, ATTACHMENTS AND ANY ADDENDA. THE BIDDER/PROPOSER SHALL ACCEPT ANY AWARDS MADE AS A RESULT OF THIS SOLICITATION. BIDDER/PROPOSER FURTHER AGREES THAT PRICES QUOTED WILL REMAIN FIXED FOR THE PERIOD OF TIME STATED IN THE SOLICITATION.

Bidder/Proposer's Authorized Representative's Signature:  Date: 07/07/2025

Type or Print Name: Henry L. Shawah

THE EXECUTION OF THIS FORM CONSTITUTES THE UNEQUIVOCAL OFFER OF BIDDER/PROPOSER TO BE BOUND BY THE TERMS OF ITS PROPOSAL. FAILURE TO SIGN THIS SOLICITATION WHERE INDICATED BY AN AUTHORIZED REPRESENTATIVE SHALL RENDER THE BID/PROPOSAL NON-RESPONSIVE. THE CITY MAY, HOWEVER, IN ITS SOLE DISCRETION, ACCEPT ANY BID/PROPOSAL THAT INCLUDES AN EXECUTED DOCUMENT WHICH UNEQUIVOCALLY BINDS THE BIDDER/PROPOSER TO THE TERMS OF ITS OFFER.

FORM 4

VENDOR REFERENCE FORM

City of Hollywood Solicitation #: RFP-274-25-WV
 Reference for: WHITING-TURNER Contracting Co,

Organization/Firm Name providing reference: Chen Moore and Associates
 Organization/Firm Contact Name: Derrick Smith Title: Senior Construction Specialist
 Email: dsmith@chenmoore.com Phone: 954-548-0172
 Name of Referenced Project: Coral Springs Artwalk Project Contract No: LOI 12-A-02B
 Date Services were provided: Completed October 7, 2015 Project Amount: \$4.4 Million
 Referenced Vendor's role in Project: Prime Vendor Subcontractor/ Subconsultant
 Would you use the Vendor again? Yes No, Please specify in additional comments

Description of services provided by Vendor (provide additional sheet if necessary):
Whiting-Turner provided construction management and general contracting services for the Coral Springs Artwalk Project.

Please rate your experience with the Vendor	Need Improvement	Satisfactory	Excellent	Not Applicable
Vendor's Quality of Service				
a. Responsive	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
b. Accuracy	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
c. Deliverables	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Vendor's Organization:				
a. Staff expertise	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
b. Professionalism	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
c. Staff turnover	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Timeliness/Cost Control of:				
a. Project	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
b. Deliverables	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>

Additional Comments (provide additional sheet if necessary):
Whiting Turner provided valuable insight and knowledgeable construction services during the span of this project, avoiding various potential frustrations with local residents and business owners affected by this project.

****THIS SECTION FOR CITY USE ONLY****						
Verified via:	Email:	<input type="checkbox"/>	Verbal:	<input type="checkbox"/>	Mail:	<input type="checkbox"/>
Verified by:	Name:				Title:	
	Department:				Date:	

FORM 4

VENDOR REFERENCE FORM

City of Hollywood Solicitation #: RFP-274-25-WV
 Reference for: WHITING-TURNER Contracting Co,

Organization/Firm Name providing reference: The City of Pompano Beach
 Organization/Firm Contact Name: Fernand Thony, P.E. Title: Engineering Projects Manager, COPB
 Email: Fernand.Thony@copbfl.com Phone: (954) 928-5248
 Name of Referenced Project: Dr. Martin Luther King Streetscape Improvements Ph.2 Contract No: #19356
 Date Services were provided: Completed on July 27, 2021 Project Amount: \$5,700,000.00 GMP
 Referenced Vendor's role in Project: Prime Vendor Subcontractor/ Subconsultant
 Would you use the Vendor again? Yes No. Please specify in additional comments

Description of services provided by Vendor (provide additional sheet if necessary):
Complete streetscape project that included 1,650 LF of 12-inch PVC C-900 water main, street lighting, new curb, sidewalk, and landscaping along a 1,700 LF stretch of roadway.

Please rate your experience with the Vendor	Need Improvement	Satisfactory	Excellent	Not Applicable
Vendor's Quality of Service				
a. Responsive	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
b. Accuracy	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
c. Deliverables	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Vendor's Organization:				
a. Staff expertise	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
b. Professionalism	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
c. Staff turnover	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Timeliness/Cost Control of:				
a. Project	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
b. Deliverables	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>

Additional Comments (provide additional sheet if necessary):
Whiting-Turner performed on a timely basis as per contract documents.

THIS SECTION FOR CITY USE ONLY				
Verified via:	Email: <input type="checkbox"/>	Verbal: <input type="checkbox"/>	Mail: <input type="checkbox"/>	
Verified by:	Name:	Title:		
	Department:	Date:		

FORM 4

VENDOR REFERENCE FORM

City of Hollywood Solicitation #: RFP-274-25-WV
 Reference for: WHITING-TURNER Contracting Co,

Organization/Firm Name providing reference: WGI

Organization/Firm Contact Name: John Cerreta Title: Senior Project Manager
 Email: john.cerreta@wginc.com Phone: 561-687-2220
 Name of Referenced Project: Banyan Blvd. Contract No: N/A
 Date Services were provided: 2018 - Continuing (2023) Project Amount: \$20 Million
 Referenced Vendor's role in Project: Prime Vendor Subcontractor/ Subconsultant
 Would you use the Vendor again? Yes No, Please specify in additional comments

Description of services provided by Vendor (provide additional sheet if necessary):
GC for CM@R for the reconstruction of Banyan Blvd.

Please rate your experience with the Vendor	Need Improvement	Satisfactory	Excellent	Not Applicable
Vendor's Quality of Service				
a. Responsive	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
b. Accuracy	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
c. Deliverables	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Vendor's Organization:				
a. Staff expertise	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
b. Professionalism	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
c. Staff turnover	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Timeliness/Cost Control of:				
a. Project	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
b. Deliverables	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>

Additional Comments (provide additional sheet if necessary):

****THIS SECTION FOR CITY USE ONLY****					
Verified via:	Email:	<input type="checkbox"/>	Verbal:	<input type="checkbox"/>	Mail: <input type="checkbox"/>
Verified by:	Name:				Title:
	Department:				Date:

FORM 5

HOLD HARMLESS AND INDEMNITY CLAUSE

The Whiting-Turner Contracting Company

(Company Name and Authorized Signature, Print Name)

, the contractor, shall indemnify, defend and hold harmless the City of Hollywood, its elected and appointed officials, employees and agents for any and all suits, actions, legal or administrative proceedings, claims, damage, liabilities, interest, attorney's fees, costs of any kind whether arising prior to the start of activities or following the completion or acceptance and in any manner directly or indirectly caused, occasioned or contributed to in whole or in part by reason of any act, error or omission, fault or negligence whether active or passive by the contractor, or anyone acting under its direction, control, or on its behalf in connection with or incident to its performance of the contract.



Henry Shawah

Signature

Printed Name

The Whiting-Turner Contracting Company

Vice President

Name of Company

Title

FORM 6

**NON-COLLUSION DECLARATION AND
COMPLIANCE WITH 49 CFR § 29**

RFP # RFP-274-25-WV

BID DUE DATE: 02/07/2025

I, Henry Shawah, hereby declare that I am
(NAME)
Vice President of The Whiting-Turner Contracting Company
(TITLE) (FIRM)
of Fort Lauderdale, Florida
(CITY AND STATE)

and that I am the person responsible within my firm for the final decision as to the price(s) and amount of this Bid on this State Project.

I further declare that:

1. The prices(s) and amount of this bid have been arrived at independently, without consultation, communication or agreement, for the purpose of restricting competition with any other contractor, bidder or potential bidder.
2. Neither the price(s) nor the amount of this bid have been disclosed to any other firm or person who is a bidder or potential bidder on this project, and will not be so disclosed prior to the bid opening.
3. No attempt has been made or will be made to solicit, cause or induce any other firm or person to refrain from bidding on this project, or to submit a bid higher than the bid of this firm, or any intentionally high or non-competitive bid or other form of complementary bid.
4. The bid of my firm is made in good faith and not pursuant to any agreement or discussion with, or inducement from, any firm or person to submit a complementary bid.
5. My firm has not offered or entered into a subcontract or agreement regarding the purchase of materials or services from any firm or person, or offered, promised or paid cash or anything of value to any firm or person, whether in connection with this or any other project, in consideration for an agreement or promise by any firm or person to refrain from bidding or to submit a complementary bid on this project.
6. My firm has not accepted or been promised any subcontract or agreement regarding the sale of materials or services to any firm or person, and has not been promised or paid cash or anything of value by any firm or person, whether in connection with this or any other project, in consideration for my firm's submitting a complementary bid, or agreeing to do so, on this project.
7. I have made a diligent inquiry of all members, officers, employees, and agents of my firm with responsibilities relating to the preparation, approval or submission of my firm's bid on this project and have been advised by each of them that he or she has not participated in any communication, consultation, discussion, agreement, collusion, act or other conduct inconsistent with any of the statements and representations made in this Declaration.
8. As required by Section 337.165, Florida Statutes, the firm has fully informed the Department of Transportation in writing of all convictions of the firm, its affiliates (as defined in Section 337.165(l)(a), Florida Statutes), and all directors, officers, and employees of the firm and its affiliates for violation of state or federal antitrust laws with respect to a public contract or for violation of any state or federal law involving fraud, bribery, collusion, conspiracy or material misrepresentation with respect to a public contract. This includes disclosure of the names of current employees of the firm or affiliates who were convicted of contract crimes while in the employ of another company.

9. I certify that, except as noted below, neither my firm nor any person associated therewith in the capacity of owner, partner, director, officer, principal, investigator, project director, manager, auditor, and/or position involving the administration of Federal funds:

(a) is presently debarred, suspended, proposed for debarment, declared ineligible, or voluntarily excluded from covered transactions, as defined in 49 CFR §29.110(a), by any Federal department or agency;

(b) has within a three-year period preceding this certification been convicted of or had a civil judgment rendered against him or her for: commission of fraud or a criminal offense in connection with obtaining, attempting to obtain, or performing a Federal, State or local government transaction or public contract; violation of Federal or State antitrust statutes; or commission of embezzlement, theft, forgery, bribery, falsification or destruction of records, making false statements or receiving stolen property;

(c) is presently indicted for or otherwise criminally or civilly charged by a Federal, State or local governmental entity with commission of any of the offenses enumerated in paragraph 9(b) of this certification; and

(d) has within a three-year period preceding this certification had one or more Federal, State or local government public transactions terminated for cause or default.

10. I(We), certify that I(We), shall not knowingly enter into any transaction with any subcontractor, material supplier, or vendor who is debarred, suspended, declared ineligible, or voluntarily excluded from participation in this contract by any Federal Agency unless authorized by the Department.

Where I am unable to declare or certify as to any of the statements contained in the above stated paragraphs numbered (1) through (10), I have provided an explanation in the "Exceptions" portion below or by attached separate sheet.

EXCEPTIONS:

(Any exception listed above will not necessarily result in denial of award, but will be considered in determining bidder responsibility. For any exception noted, indicate to whom it applies, initiating agency and dates of agency action. Providing false information may result in criminal prosecution and/or administrative sanctions.)

I declare under penalty of perjury that the foregoing is true and correct.

CONTRACTOR:

BY: Brent A. Voyles - Senior Vice President

NAME AND TITLE PRINTED

BY: B. A. Voyles

SIGNATURE

WITNESS: _____

WITNESS: [Signature]

Executed on this _____ day of _____, _____

**FAILURE TO FULLY COMPLETE AND EXECUTE THIS DOCUMENT
MAY RESULT IN THE BID BEING DECLARED NONRESPONSIVE**

REQUIRED CONTRACT PROVISIONS

This certification applies to subcontractors, material suppliers, vendors and other lower tier participants.

- Appendix B of 49 CFR Part 29 –

Appendix B—Certification Regarding Debarment, Suspension, Ineligibility and Voluntary Exclusion—Lower Tier Covered Transactions

Instructions for Certification

1. By signing and submitting this proposal, the prospective lower tier participant is providing the certification set out below.
2. The certification in this clause is a material representation of fact upon which reliance was placed when this transaction was entered. If it is later determined that the prospective lower tier participant knowingly rendered an erroneous certification, in addition to other remedies available to the Federal Government, the department or agency with which this transaction originated may pursue available remedies, including suspension and/or debarment.
3. The prospective lower tier participant shall provide immediate written notice to the person to which this proposal is submitted if at any time the prospective lower tier participant learns that its certification was erroneous when submitted or has become erroneous by reason of changed circumstances.
4. The terms "covered transaction," "debarred," "suspended," "ineligible," "lower tier covered transaction," "participant," "person," "primary covered transaction," "principal," "proposal," and "voluntarily excluded," as used in this clause, have the meanings set out in the Definitions and Coverage sections of rules implementing Executive Order 12549. You may contact the person to whom this proposal is submitted for assistance in obtaining a copy of those regulations.
5. The prospective lower tier participant agrees by submitting this proposal that it shall not knowingly enter into any lower tier covered transaction with a person who is debarred, suspended, declared ineligible, or voluntarily excluded from participation in this covered transaction, unless authorized by the department or agency with which this transaction originated.
6. The prospective lower tier participant further agrees by submitting this proposal that it will include this clause titled "Certification Regarding Debarment, Suspension, Ineligibility and Voluntary Exclusion--Lower Tier Covered Transaction," without modification, in all lower tier covered transactions and in all solicitations for lower tier covered transactions.
7. A participant in a covered transaction may rely upon a certification of a prospective participant in a lower tier covered transaction that it is not debarred, suspended, ineligible, or voluntarily excluded from the covered transaction, unless it knows that the certification is erroneous. A participant may decide the method and frequency by which it determines the eligibility of its principals. Each participant may, but is not required to, check the Nonprocurement List.
8. Nothing contained in the foregoing shall be construed to require establishment of a system of records in order to render in good faith the certification required by this clause. The knowledge and information of a participant is not required to exceed that which is normally possessed by a prudent person in the ordinary course of business dealings.
9. Except for transactions authorized under paragraph 5 of these instructions, if a participant in a covered transaction knowingly enters into a lower tier covered transaction with a person who is suspended, debarred, ineligible, or voluntarily excluded from participation in this transaction, in addition to other remedies available to the Federal Government, the department or agency with which this transaction originated may pursue available remedies, including suspension and/or debarment.

Certification Regarding Debarment, Suspension, Ineligibility and Voluntary Exclusion—Lower Tier Covered Transactions

- (1) The prospective lower tier participant certifies, by submission of this proposal, that neither it nor its principals is presently debarred, suspended, proposed for debarment, declared ineligible, or voluntary excluded from participation in this transaction by any Federal department or agency.
- (2) Where the prospective lower tier participant is unable to certify to any of the statements in this certification, such prospective participant shall attach an explanation to this proposal.

FORM 7

SWORN STATEMENT PURSUANT TO SECTION 287.133 (3) (a) FLORIDA STATUTES ON PUBLIC ENTITY CRIMES

THIS FORM MUST BE SIGNED AND SWORN TO IN THE PRESENCE OF A NOTARY PUBLIC OR OTHER OFFICIAL AUTHORIZED TO ADMINISTER OATHS

1. This form statement is submitted to the City of Hollywood by Henry L. Shawah, Vice President for The Whiting-Turner Contracting Company
(Print individual's name and title) (Print name of entity submitting sworn statement)
whose business address is
110 East Broward Boulevard, Suite 2050, Fort Lauderdale, FL 33301
and if applicable its Federal Employer Identification Number (FEIN) is 52-0529450. If the entity has no FEIN, include the Social Security Number of the individual signing this sworn statement.

2. I understand that "public entity crime," as defined in paragraph 287.133(1)(g), Florida Statutes, means a violation of any state or federal law by a person with respect to and directly related to the transaction of business with any public entity or with an agency or political subdivision of any other state or with the United States, including, but not limited to, any bid, proposal, reply, or contract for goods or services, any lease for real property, or any contract for the construction or repair of a public building or public work, involving antitrust, fraud, theft, bribery, collusion, racketeering, conspiracy, or material misinterpretation.
3. I understand that "convicted" or "conviction" as defined in Paragraph 287.133(1)(b), Florida Statutes, means a finding of guilt or a conviction of a public entity crime, with or without an adjudication of guilt, in an federal or state trial court of record relating to charges brought by indictment or information after July 1, 1989, as a result of a jury verdict, nonjury trial, or entry of a plea of guilty or nolo contendere.
4. I understand that "Affiliate," as defined in paragraph 287.133(1)(a), Florida Statutes, means:
 1. A predecessor or successor of a person convicted of a public entity crime, or
 2. An entity under the control of any natural person who is active in the management of the entity and who has been convicted of a public entity crime. The term "affiliate" includes those officers, directors, executives, partners, shareholders, employees, members, and agents who are active in the management of an affiliate. The ownership by one person of shares constituting a controlling interest in another person, or a pooling of equipment or income among persons when not for fair market value under an arm's length agreement, shall be a prima facie case that one person controls another person. A person who knowingly enters into a joint venture with a person who has been convicted of a public entity crime in Florida during the preceding 36 months shall be considered an affiliate.

5 I understand that "person," as defined in Paragraph 287.133(1)(e), Florida Statutes, means any natural person or any entity organized under the laws of any state or of the

United States with the legal power to enter into a binding contract and which bids or applies to bid on contracts let by a public entity, or which otherwise transacts or applies to transact business with a public entity. The term "person" includes those officers, executives, partners, shareholders, employees, members, and agents who are active in management of an entity.

6. Based on information and belief, the statement which I have marked below is true in relation to the entity submitting this sworn statement. (Please indicate which statement applies.)

X Neither the entity submitting sworn statement, nor any of its officers, director, executives, partners, shareholders, employees, members, or agents who are active in the management of the entity, nor any affiliate of the entity has been charged with and convicted of a public entity crime subsequent to July 1, 1989.

_____ The entity submitting this sworn statement, or one or more of its officers, directors, executives, partners, shareholders, employees, members, or agents who are active in the management of the entity, or an affiliate of the entity, or an affiliate of the entity has been charged with and convicted of a public entity crime subsequent to July 1, 1989.

_____ The entity submitting this sworn statement, or one or more of its officers, directors, executives, partners, shareholders, employees, members, or agents who are active in the management of the entity, or an affiliate of the entity has been charged with and convicted of a public entity crime, but the Final Order entered by the Hearing Officer in a subsequent proceeding before a Hearing Officer of the State of the State of Florida,

Division of Administrative Hearings, determined that it was not in the public interest to place the entity submitting this sworn statement on the convicted vendor list. (attach a copy of the Final Order).

I UNDERSTAND THAT THE SUBMISSION OF THIS FORM TO THE CONTRACTING OFFICER FOR THE PUBLIC ENTITY IDENTIFIED IN PARAGRAPH 1 (ONE) ABOVE IS FOR THAT PUBLIC ENTITY ONLY AND THAT THIS FORM IS VALID THROUGH DECEMBER 31 OF THE CALENDAR YEAR IN WHICH IT IS FILED. I ALSO UNDERSTAND THAT I AM REQUIRED TO INFORM THAT PUBLIC ENTITY PRIOR TO ENTERING INTO A CONTRACT IN EXCESS OF THE THRESHOLD AMOUNT PROVIDED IN SECTION 287.017 FLORIDA STATUTES FOR A CATEGORY TWO OF ANY CHANGE IN THE INFORMATION CONTAINED IN THIS FORM.

Harry Shaugh

(Signature)

Sworn to and subscribed before me this 7th day of February , 20 25 .

Personally known Personally Known

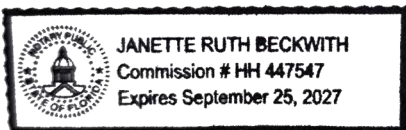
Or produced identification _____ Notary Public-State of Florida

Personally Known my commission expires 09/25/2027

(Type of identification)

Janette Ruth Beckwith

(Printed, typed or stamped commissioned name of notary public)



FORM 8

CERTIFICATION REGARDING DEBARMENT, SUSPENSION, INELIGIBILITY AND VOLUNTARY EXCLUSION- LOWER TIER COVERED TRANSACTIONS FOR FEDERAL AID CONTRACTS (Compliance with 2 CFR Parts 180 and 1200)

375-030-32
PROCUREMENT
11/15

It is certified that neither the below identified firm nor its principals are presently suspended, proposed for debarment, declared ineligible, or voluntarily excluded from participation in this transaction by any federal department or agency.

Name of Consultant/Contractor: The Whiting-Turner Contracting Company

By: Henry L. Shawah

Date: 02/07/2025

Title: Vice President

Instructions for Certification

Instructions for Certification - Lower Tier Participants:

(Applicable to all subcontracts, purchase orders and other lower tier transactions requiring prior FHWA approval or estimated to cost \$25,000 or more - 2 CFR Parts 180 and 1200)

- a. By signing and submitting this proposal, the prospective lower tier is providing the certification set out below.
- b. The certification in this clause is a material representation of fact upon which reliance was placed when this transaction was entered into. If it is later determined that the prospective lower tier participant knowingly rendered an erroneous certification, in addition to other remedies available to the Federal Government, the department, or agency with which this transaction originated may pursue available remedies, including suspension and/or debarment.
- c. The prospective lower tier participant shall provide immediate written notice to the person to which this proposal is submitted if at any time the prospective lower tier participant learns that its certification was erroneous by reason of changed circumstances.
- d. The terms "covered transaction," "debarred," "suspended," "ineligible," "participant," "person," "principal," and "voluntarily excluded," as used in this clause, are defined in 2 CFR Parts 180 and 1200. You may contact the person to which this proposal is submitted for assistance in obtaining a copy of those regulations. "First Tier Covered Transactions" refers to any covered transaction between a grantee or subgrantee of Federal funds and a participant (such as the prime or general contract). "Lower Tier Covered Transactions" refers to any covered transaction under a First Tier Covered Transaction (such as subcontracts). "First Tier Participant" refers to the participant who has entered into a covered transaction with a grantee or subgrantee of Federal funds (such as the prime or general contractor). "Lower Tier Participant" refers any participant who has entered into a covered transaction with a First Tier Participant or other Lower Tier Participants (such as subcontractors and suppliers).
- e. The prospective lower tier participant agrees by submitting this proposal that, should the proposed covered transaction be entered into, it shall not knowingly enter into any lower tier covered transaction with a person who is debarred, suspended, declared ineligible, or voluntarily excluded from participation in this covered transaction, unless authorized by the department or agency with which this transaction originated.
- f. The prospective lower tier participant further agrees by submitting this proposal that it will include this clause titled "Certification Regarding Debarment, Suspension, Ineligibility and Voluntary Exclusion-Lower Tier Covered Transaction," without modification, in all lower tier covered transactions and in all solicitations for lower tier covered transactions exceeding the \$25,000 threshold.
- g. A participant in a covered transaction may rely upon a certification of a prospective participant in a lower tier covered transaction that is not debarred, suspended, ineligible, or voluntarily excluded from the covered transaction, unless it knows that the certification is erroneous. A participant is responsible for ensuring that its principals are not suspended, debarred, or otherwise ineligible to participate in covered transactions. To verify the eligibility of its principals, as well as the eligibility of any lower tier prospective participants, each participant may, but is not required to, check the Excluded Parties List System website (<https://www.epls.gov/>), which is compiled by the General Services Administration.
- h. Nothing contained in the foregoing shall be construed to require establishment of a system of records in order to render in good faith the certification required by this clause. The knowledge and information of participant is not required to exceed that which is normally possessed by a prudent person in the ordinary course of business dealings.
- i. Except for transactions authorized under paragraph e of these instructions, if a participant in a covered transaction knowingly enters into a lower tier covered transaction with a person who is suspended, debarred, ineligible, or voluntarily excluded from participation in this transaction, in addition to other remedies available to the Federal Government, the department or agency with which this transaction originated may pursue available remedies, including suspension and/or debarment.

FORM 9

DRUG-FREE WORKPLACE PROGRAM

IDENTICAL TIE PROPOSALS - Preference shall be given to businesses with drug-free workplace programs. Whenever two or more bids which are equal with respect to price, quality, and service are received by the State or by any political subdivision for the procurement of commodities or contractual services, a bid received from a business that certifies that it has implemented a drug-free workplace program shall be given preference in the award process. Established procedures for processing tie proposals will be followed if none of the tied vendors have a drug-free workplace program. In order to have a drug-free workplace program, a business shall:

1. Publish a statement notifying employees that the unlawful manufacture, distribution, dispensing, possession, or use of a controlled substance is prohibited in the workplace and specifying the actions that will be taken against employees for violations of such prohibition.
2. Inform employees about the dangers of drug abuse in the workplace, the business's policy of maintaining a drug-free workplace, any available drug counseling, rehabilitation, and employee assistance programs, and the penalties that may be imposed upon employees for drug abuse violations.
3. Give each employee engaged in providing the commodities or contractual services that are under bid a copy of the statement specified in subsection (1).
4. In the statement specified in subsection (1), notify the employee that, as a condition of working on the commodities or contractual services that are under bid, the employee will abide by the terms of the statement and will notify the employer of any conviction of, or plea of guilty or nolo contendere to, any violation of chapter 893 or of any controlled substance law of the United States or any state, for a violation occurring in the workplace no later than five (5) days after such conviction.
5. Impose a sanction on, or require the satisfactory participation in a drug abuse assistance or rehabilitation program (if such is available in the employee's community) by, any employee who is so convicted.
6. Make a good faith effort to continue to maintain a drug-free workplace through implementation of these requirements.

As the person authorized to sign the statement, I certify that this firm complies fully with the above requirements.



Signature

Henry L. Shawah

Printed Name

FORM 10

SOLICITATION, GIVING, AND ACCEPTANCE OF GIFTS POLICY

Florida Statute 112.313 prohibits the solicitation or acceptance of Gifts. "No Public officer, employee of an agency, local government attorney, or candidate for nomination or election shall solicit or accept anything of value to the recipient, including a gift, loan, reward, promise of future employment, favor, or service, based upon any understanding that the vote, official action, or judgment of the public officer, employee, local government attorney, or candidate would be influenced thereby." The term "public officer" includes "any person elected or appointed to hold office in any agency, including any person serving on an advisory body."

The City of Hollywood/Hollywood CRA policy prohibits all public officers, elected or appointed, all employees, and their families from accepting any gifts of any value, either directly or indirectly, from any contractor, vendor, consultant, or business with whom the City/CRA does business.

The State of Florida definition of "gifts" includes the following:

- Real property or its use,
- Tangible or intangible personal property, or its use,
- A preferential rate or terms on a debt, loan, goods, or services,
- Forgiveness of indebtedness,
- Transportation, lodging, or parking,
- Food or beverage,
- Membership dues,
- Entrance fees, admission fees, or tickets to events, performances, or facilities,
- Plants, flowers or floral arrangements
- Services provided by persons pursuant to a professional license or certificate.
- Other personal services for which a fee is normally charged by the person providing the services.
- Any other similar service or thing having an attributable value not already provided for in this section.

Any contractor, vendor, consultant, or business found to have given a gift to a public officer or employee, or his/her family, will be subject to dismissal or revocation of contract.

As the person authorized to sign the statement, I certify that this firm will comply fully with this policy.



Henry L. Shawah

Signature

Printed Name

The Whiting-Turner Contracting Company

Vice President

Name of Company

Title

Request for Taxpayer Identification Number and Certification

Go to www.irs.gov/FormW9 for instructions and the latest information.

**Give form to the
requester. Do not
send to the IRS.**

Before you begin. For guidance related to the purpose of Form W-9, see *Purpose of Form*, below.

Print or type. See Specific Instructions on page 3.	<p>1 Name of entity/individual. An entry is required. (For a sole proprietor or disregarded entity, enter the owner's name on line 1, and enter the business/disregarded entity's name on line 2.)</p>	
	<p>2 Business name/disregarded entity name, if different from above.</p>	
	<p>3a Check the appropriate box for federal tax classification of the entity/individual whose name is entered on line 1. Check only one of the following seven boxes.</p> <p><input type="checkbox"/> Individual/sole proprietor <input type="checkbox"/> C corporation <input type="checkbox"/> S corporation <input type="checkbox"/> Partnership <input type="checkbox"/> Trust/estate</p> <p><input type="checkbox"/> LLC. Enter the tax classification (C = C corporation, S = S corporation, P = Partnership)</p> <p>Note: Check the "LLC" box above and, in the entry space, enter the appropriate code (C, S, or P) for the tax classification of the LLC, unless it is a disregarded entity. A disregarded entity should instead check the appropriate box for the tax classification of its owner.</p> <p><input type="checkbox"/> Other (see instructions) _____</p>	<p>4 Exemptions (codes apply only to certain entities, not individuals; see instructions on page 3):</p> <p>Exempt payee code (if any) _____</p> <p>Exemption from Foreign Account Tax Compliance Act (FATCA) reporting code (if any) _____</p> <p style="text-align: right;"><i>(Applies to accounts maintained outside the United States.)</i></p>
	<p>3b If on line 3a you checked "Partnership" or "Trust/estate," or checked "LLC" and entered "P" as its tax classification, and you are providing this form to a partnership, trust, or estate in which you have an ownership interest, check this box if you have any foreign partners, owners, or beneficiaries. See instructions <input type="checkbox"/></p>	
	<p>5 Address (number, street, and apt. or suite no.). See instructions. 300 East Joppa Road, 8th Floor</p>	<p>Requester's name and address (optional)</p>
	<p>6 City, state, and ZIP code Baltimore, MD 21286</p>	
	<p>7 List account number(s) here (optional)</p>	

Part I Taxpayer Identification Number (TIN)

Enter your TIN in the appropriate box. The TIN provided must match the name given on line 1 to avoid backup withholding. For individuals, this is generally your social security number (SSN). However, for a resident alien, sole proprietor, or disregarded entity, see the instructions for Part I, later. For other entities, it is your employer identification number (EIN). If you do not have a number, see *How to get a TIN*, later.

Social security number									
				-					
or									
Employer identification number									
5	2	-	0	5	2	9	4	5	0

Note: If the account is in more than one name, see the instructions for line 1. See also *What Name and Number To Give the Requester* for guidelines on whose number to enter.

Part II Certification

Under penalties of perjury, I certify that:

- The number shown on this form is my correct taxpayer identification number (or I am waiting for a number to be issued to me); and
- I am not subject to backup withholding because (a) I am exempt from backup withholding, or (b) I have not been notified by the Internal Revenue Service (IRS) that I am subject to backup withholding as a result of a failure to report all interest or dividends, or (c) the IRS has notified me that I am no longer subject to backup withholding; and
- I am a U.S. citizen or other U.S. person (defined below); and
- The FATCA code(s) entered on this form (if any) indicating that I am exempt from FATCA reporting is correct.

Certification instructions. You must cross out item 2 above if you have been notified by the IRS that you are currently subject to backup withholding because you have failed to report all interest and dividends on your tax return. For real estate transactions, item 2 does not apply. For mortgage interest paid, acquisition or abandonment of secured property, cancellation of debt, contributions to an individual retirement arrangement (IRA), and, generally, payments other than interest and dividends, you are not required to sign the certification, but you must provide your correct TIN. See the instructions for Part II, later.

Sign Here	Signature of U.S. person	Date 02/07/2025
------------------	--------------------------	------------------------

General Instructions

Section references are to the Internal Revenue Code unless otherwise noted.

Future developments. For the latest information about developments related to Form W-9 and its instructions, such as legislation enacted after they were published, go to www.irs.gov/FormW9.

What's New

Line 3a has been modified to clarify how a disregarded entity completes this line. An LLC that is a disregarded entity should check the appropriate box for the tax classification of its owner. Otherwise, it should check the "LLC" box and enter its appropriate tax classification.

New line 3b has been added to this form. A flow-through entity is required to complete this line to indicate that it has direct or indirect foreign partners, owners, or beneficiaries when it provides the Form W-9 to another flow-through entity in which it has an ownership interest. This change is intended to provide a flow-through entity with information regarding the status of its indirect foreign partners, owners, or beneficiaries, so that it can satisfy any applicable reporting requirements. For example, a partnership that has any indirect foreign partners may be required to complete Schedules K-2 and K-3. See the Partnership Instructions for Schedules K-2 and K-3 (Form 1065).

Purpose of Form

An individual or entity (Form W-9 requester) who is required to file an information return with the IRS is giving you this form because they

FORM 12

TRENCH SAFETY

This form must be completed and signed by the Respondent.

Failure to complete this form may result in the solicitation being declared non-responsive.

Respondent acknowledges that the Florida Trench Safety Act, Section 553.60 et. seq., which became effective October 1, 1990, shall be in effect during the period of construction of the project. The respondent by signing and submitting the solicitation is, in writing, assuring that it will perform any trench excavation in accordance with applicable trench safety standards. The respondent further identifies the following separate item of cost of compliance with the applicable trench safety standards as well as the method of compliance:

Method of Compliance

Cost

Total \$ Included in cost

Respondent acknowledges that this cost is included in the applicable items of their submittal and in the Grand Total Solicitation Price. Failure to complete the above will result in the solicitation being declared non-responsive.

The Respondent is, and the Owner and Engineer are not, responsible to review or assess Respondent's safety precautions, programs or costs, or the means, methods, techniques or technique adequacy, reasonableness of cost, sequences or procedures of any safety precaution, program or cost, including but not limited to, compliance with any and all requirements of Florida Statute Section 553.60 et. seq. cited as the "Trench Safety Act." Respondent is, and the owner and Engineer are not, responsible to determine if any safety related standards apply to the project, including but not limited to, the "Trench Safety Act."



Witness Signature

Janette Ruth Beckwith

Witness Printed Name

303 Banyan Boulevard, Suite 301
West Palm Beach, Florida 33401

Witness Address

02/07/2025

Date



Contractor's Signature

Henry L. Shawah

Printed Name

Vice President

Title

02/07/2025

Date

- END OF SECTION -

FORM 13 Construction Manager Fee Proposal

Proposers should provide fees as outline below for Preconstruction and Construction Management Services. Use the following assumptions for your proposed fees;

- Project design has been in environmental permitting, construction plans are being completed and will be submitted for City permitting for sites 2,22,19,9,10,17,21
- Not required per Addendum #3.
- Approval, and issuance of building permits.
- The fees will be based on an estimated construction cost of \$31,000,000.00
- Estimated construction schedule 10 months to substantial completion for sites 2,22,19,9,17,10
- See Attachment A,B – Pre Construction Services, Construction Services Agreements .

Phase I Pre-Construction Phase

Lump Sum Fee: \$ _____

Builder's Risk Quote \$ _____

Phase II Construction Phase

General Construction Manager's Fee:% % _____

Change Order Fee: % _____

General Conditions % _____

General Liability Insurance Rate % _____

Payment and Performance Bond % _____

*Subcontractor Default Insurance % _____

*In the event your firm offers subcontractor default insurance, provide your proposed rate for consideration.

SIGNATURE

PRINTED NAME

NAME OF COMPANY

DATE

**CERTIFICATION FOR DISCLOSURE OF LOBBYING ACTIVITIES
ON FEDERAL-AID CONTRACTS
(Compliance with 49CFR, Section 20.100 (b))**

The prospective participant certifies, by signing this certification, that to the best of his or her knowledge and belief:


(1) No federal appropriated funds have been paid or will be paid, by or on behalf of the undersigned, to any person for influencing or attempting to influence an officer or employee of any federal agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with the awarding of any federal contract, the making of any federal grant, the making of any federal loan, the entering into of any cooperative agreement, and the extension, continuation, renewal, amendment, or modification of any federal contract, grant, loan, or cooperative agreement.

(2) If any funds other than federal appropriated funds have been paid or will be paid to any person for influencing or attempting to influence an officer or employee of any federal agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with this federal contract, grant, loan, or cooperative agreement, the undersigned shall complete and submit Standard Form-LLL, "Disclosure of Lobbying Activities", in accordance with its instructions. (Standard Form-LLL can be obtained from the Florida Department of Transportation's Professional Services Administrator or Procurement Office.)

This certification is a material representation of fact upon which reliance was placed when this transaction was made or entered into. Submission of this certification is a prerequisite for making or entering into this transaction imposed by Section 1352, Title 31, U.S. Code. Any person who fails to file the required certification shall be subject to a civil penalty of not less than \$10,000 and not more than \$100,000 for each such failure.

The prospective participant also agrees by submitting his or her proposal that he or she shall require that the language of this certification be included in all lower tier subcontracts, which exceed \$100,000 and that all such subrecipients shall certify and disclose accordingly.

Name of Consultant:

By: Henry L. Shawah Date: 02/07/2025 Authorized Signature 

Title: Vice President

DISCLOSURE OF LOBBYING ACTIVITIES

375-030-34
PROCUREMENT
02/16

Is this form applicable to your firm?
 YES NO
 If no, then please complete section 4
 below for "Prime"

1. Type of Federal Action: a. contract b. grant c. cooperative agreement d. loan e. loan guarantee f. loan insurance	2. Status of Federal Action: a. bid/offer/application b. initial award c. post-award	3. Report Type: a. initial filing b. material change For Material Change Only: Year: _____ Quarter: _____ Date of last report: _____ (mm/dd/yyyy)
4. Name and Address of Reporting Entity: <input checked="" type="checkbox"/> Prime <input type="checkbox"/> Subawardee Tier _____, if known: _____ _____ _____ Congressional District, if known: 4c _____	5. If Reporting Entity in No. 4 is a Subawardee, Enter Name and Address of Prime: _____ _____ _____ Congressional District, if known: _____	
6. Federal Department/Agency: _____ _____	7. Federal Program Name/Description: _____ _____ CFDA Number, if applicable: _____	
8. Federal Action Number, if known: _____	9. Award Amount, if known: \$ _____	
10. a. Name and Address of Lobbying Registrant (if individual, last name, first name, MI): _____ _____ _____	b. Individuals Performing Services (including address if different from No. 10a) (last name, first name, MI): _____ _____ _____	
11. Information requested through this form is authorized by title 31 U.S.C. section 1352. This disclosure of lobbying activities is a material representation of fact upon which reliance was placed by the tier above when this transaction was made or entered into. This disclosure is required pursuant to 31 U.S.C. 1352. This information will be available for public inspection. Any person who fails to file the required disclosure shall be subject to a civil penalty of not less than \$10,000 and not more than \$100,000 for each such failure.	Signature: <u>Henry L. Shawah</u> Print Name: <u>Henry L. Shawah</u> Title: <u>Vice President</u> Telephone No.: <u>561-718-9130</u> Date (mm/dd/yyyy): <u>02/07/2025</u>	
Federal Use Only:		Authorized for Local Reproduction Standard Form LLL (Rev. 7-97)

FORM 16

CERTIFICATION OF CURRENT CAPACITY

CONFIDENTIAL per Ch 337.14(1) F.S.

For bids to be received on 02/07/2025
(Letting Date)

CERTIFICATE

I hereby certify that the amount of any proposal submitted by this bidder for the above letting does not exceed the amount of the Firm's CURRENT CAPACITY (maximum capacity rating less total uncompleted work).

The total uncompleted work as shown on
the "Status of Contracts on Hand" report (page 2) \$ N/A

I further certify that the "Status of Contracts on Hand" report (page 2) was prepared as follows:

1. If the letting is before the 25th day of the month, the certificate and report reflect the uncompleted work as of the 15th day of the month, last preceding the month of the letting.
2. If the letting is after the 25th day of the month, the certificate and report reflects the uncompleted work in progress as of the 15th day of the month of the letting.
3. All new contracts (and subcontracts) awarded earlier than five days before the letting date are included in the report and charged against our total rating.

I certify that the information above is correct.

The Whiting-Turner Contracting Company
NAME OF FIRM

Sworn to and subscribed this 7th day
of February, 20 25

By: Henry L. Shawah
Vice President
Title



STATUS OF CONTRACTS ON HAND

(Furnish complete information about all your contracts, whether prime or subcontracts; whether in progress or awarded, but not yet begun; and regardless of whom contracted with.)

1	2	3	4	5	6
PROJECTS OWNER, LOCATION AND DESCRIPTION	CONTRACT (OR SUBCONTRACT) AMOUNT	AMOUNT SUBLET TO OTHERS	BALANCE OF CONTRACT AMOUNT	UNCOMPLETED AMOUNT TO BE DONE BY YOU	
				AS PRIME CONTRACTOR	AS SUBCONTRACTOR
Whiting-Turner is a privately held firm and the information requested on this form is confidential information of our clients. Whiting-Turner is a national Construction Management firm with over 60 offices and over 5,000 employees nationwide. As stated in the attached letter from our surety, we have \$2 billion of bonding capacity available and resources available nationwide to support this project.					
NOTE: Columns 2 and 3 to show total contract (or subcontract) amounts. Column 4 to be difference between columns 2 and 3. Amount in columns 5 or 6 to be uncompleted portion of amount in column 4. All amounts to be shown to nearest \$100. The Contractor may consolidate and list as a single item all contracts which, individually, do not exceed 3% of total, and which, in the aggregate, amount to less than 20% of the total.			TOTALS	\$0.00	\$0.00
			TOTAL UNCOMPLETED WORK ON HAND TO BE DONE BY YOU (TOTAL COLUMNS 5 AND 6)		<u>\$0.00</u>

CERTIFICATE

**STATE OF FLORIDA)
COUNTY OF BROWARD)**

I HEREBY CERTIFY that a meeting of the Board of Directors of The Whiting-Turner Contracting Company a corporation under the laws of the State of Florida, was held on 04/30, 2024, and the following resolution was duly passed and adopted:

"RESOLVED, that Henry L. Shawah as Vice President of the corporation, be and he is hereby authorized to execute the contracts on behalf of this corporation, and that his execution thereof, attested by the Secretary of the corporation and with corporate seal affixed, shall be the official act and deed of this corporation."

I further certify that said resolution is now in full force and effect.

IN WITNESS WHEREOF, I have hereunto set my hand and affixed the official seal of the corporation, this day of 02/07, 2025.

See attached Unanimous Consent of the Board of Directors dates April 30, 2024

Secretary

THE WHITING-TURNER CONTRACTING COMPANY
UNANIMOUS CONSENT OF THE BOARD OF DIRECTORS
IN LIEU OF A MEETING

April 30, 2024

The undersigned, being all of the Directors of THE WHITING-TURNER CONTRACTING COMPANY, a Maryland corporation (the “Company”), do hereby unanimously consent, by the adoption of the following resolution pursuant to Section 2-408(c) of the Corporations and Associations Article of the Annotated Code of Maryland, to the actions set forth herein, waive any rights which the undersigned may have to dissent from any such actions and waive any requirements of a meeting or notice thereof:

Election of Officers

IT IS RESOLVED that, effective as of the date hereof, the following persons are elected as officers of the Company, to the offices set forth opposite their respective names, each to serve at the pleasure of the Board of Directors:

<u>Name</u>	<u>Title</u>
Regan, Timothy J.	President & CEO
Moag, Anthony G.	Senior Exec Vice President, COO, Treasurer & CFO
Bauer, Daniel M.	Executive Vice President
Breig, J. Scott	Executive Vice President
Caldwell, Troy M.	Executive Vice President
Douglas, Keith A.	Executive Vice President
Ernst, Michael F.	Executive Vice President & Secretary
Hess, Jonathan	Executive Vice President
Minutoli, Robert, Jr.	Executive Vice President
Steinbeck, Daryl C.	Executive Vice President
Abutaleb, Sam G.	Senior Vice President
Carlson, John C.	Senior Vice President
Carper, Patricia	Senior Vice President
China, Daniel W.	Senior Vice President
DaSilva, Joaquim M.	Senior Vice President
Davis, Cyrena F.	Senior Vice President
Duffy, Patrick F.	Senior Vice President
Eisenberg, Ronald M.	Senior Vice President
Ellis, Damon D.	Senior Vice President
Eshelbrenner, Adam	Senior Vice President
Fanelli, Joshua	Senior Vice President
Faul, Mark W.	Senior Vice President

Giovannone, John G.	Senior Vice President
Hahner, David	Senior Vice President
Haile, Kempton C.	Senior Vice President
Huang, Albert C.	Senior Vice President
Kerber, Philip J.	Senior Vice President
Likins, Steven J.	Senior Vice President
Mallik, David W.	Senior Vice President
Martini, James J.	Senior Vice President
Moore, Robert W.	Senior Vice President
Ott, Brian R.	Senior Vice President
Owens, James G.	Senior Vice President
Schlotterback, Edward	Senior Vice President
Schmitt, Paul N.	Senior Vice President
Seicke, Kevin J.	Senior Vice President
Tomlinson, Robert W.	Senior Vice President
Valianatos, Pete T.	Senior Vice President
Voyles, Brent A.	Senior Vice President
Warhall, Richard	Senior Vice President
Wells, Samuel R., III	Senior Vice President
Bastian, Garth J.	Division Vice President
Beam, Jesse L.	Division Vice President
Beavers, Nancy C.	Division Vice President, Projects
Bender, Charles E.	Division Vice President, Field Operations
Berotti, John F.	Division Vice President
Betts, Jeffrey D.	Division Vice President, Field Operations
Border, Theodore F.	Division Vice President
Botteon, Gregory A.	Division Vice President
Brickley, David P.	Division Vice President
Browning, Michael P.	Division Vice President
Cargile, Bryant K.	Division Vice President
Carper, Michael A.	Division Vice President
Christensen, Cale L.	Division Vice President
Clem, Dennis M.	Division Vice President
Cochran, Jeffery S.	Division Vice President, Projects
Cooper, Jeffrey S.	Division Vice President
Crane, Zachary A.	Division Vice President
DeWitt, Brian	Division Vice President, Projects
Evans, Karen L.	Division Vice President
Frank, Charles C.	Division Vice President
Glover, Aaron T.	Division Vice President
Grizzard, Maynard W.	Division Vice President
Gurtel, Steven T.	Division Vice President
Healy, Erik C.	Division Vice President, Projects
Henry, David W.	Division Vice President
Jenkins, Jeffrey A.	Division Vice President
Joffe, Edward M.	Division Vice President

Kehoe, Robert E.	Division Vice President
Kennedy, Adrian J.	Division Vice President
Kersey, Michael	Division Vice President
Knight, Philip C., Jr.	Division Vice President, Field Operations
Lambertson, John S.	Division Vice President
Linden, Andrew B.	Division Vice President
MacKeen, Raymond J.	Division Vice President
Maeder, Jeffrey C.	Division Vice President
Masciantonio, Vince	Division Vice President, Projects
Mayoryk, Stephen C.	Division Vice President
Messina, Anthony	Division Vice President
O'Dell, Scott C.	Division Vice President, Projects
Palotas, Michael G.	Division Vice President
Pitt, Trevor S.	Division Vice President
Pomeroy, Dana A.	Division Vice President
Potts, David A.	Division Vice President
Powell, Terry S.	Division Vice President
Ramsey, Daniel S.	Division Vice President
Rayner, Craig	Division Vice President
Roberts, Andrew W.	Division Vice President
Ruth, Douglas M., Jr	Division Vice President
Saxman, Robert S.	Division Vice President
Schweitzer, Scott E.	Division Vice President
Southers, Catherine M.	Division Vice President
Spicer, Jason W.	Division Vice President
St. John, Daniel M.	Division Vice President
Stackalis, John A.	Division Vice President
Sullwold, Eric S.	Division Vice President
Thatcher, Eric N.	Division Vice President, Field Operations
Thomas, Stephen A.	Division Vice President
Wahl, William J., Jr.	Division Vice President, Projects
Whiteneck, John D.	Division Vice President
Whitney, Sharon E.	Division Vice President
Wilson, Matthew D.	Division Vice President
Wooden, Thomas R.	Division Vice President
Woods, Christopher J.	Division Vice President
Adams, Michael J.	Vice President
Adams, Patrick F.	Vice President
Allen, Joseph R.	Vice President
Anderson, Michael H.	Vice President
Andres, Matthew E.	Vice President
Bagley, Charles M.	Vice President
Bailey, Andrew W., Jr.	Vice President, Special Projects
Baloh, Brendan R.	Vice President
Banta, John T.	Vice President, Field Operations
Bennett, Lauren N.	Vice President, and Assistant Secretary

Berkowitz, Bradford W.	Vice President
Bleakley, Matthew T.	Vice President
Borrett, Alan H.	Vice President
Brady, Matthew R.	Vice President
Breuer, John W.	Vice President
Briselden, Michael J.	Vice President
Briseno-Rivera, Nancy M.	Vice President
Castellan, Susan M.	Vice President
Cinamella III, Charles F.	Vice President
Ciotola, Gino A.	Vice President
Cisneros, Carlos	Vice President
Cleckner, Robert F. Jr.	Vice President
Cochran, Jay	Vice President
Compton, Sean D.	Vice President
Conroy, Michael W.	Vice President
Cooper, Shawn	Vice President
Cougnat, Jay E.	Vice President
D'archangelo, Tavio J.	Vice President
D'Ascanio, Mary	Vice President, Projects
Deupree, Randell L.	Vice President
Dias, Joel	Vice President
Dolan, Christopher C.	Vice President, Projects
Dyer, Jacob H.	Vice President, Projects
Edwards, Kate C.M.	Vice President
Ehrgott, Henry S.	Vice President
Engel, Brennan K.	Vice President
Engel, Joshua B.	Vice President, Projects
Ernst, Kristen A.	Vice President
Espinoza, Ruben M.	Vice President
Feinman, Westley G.	Vice President, Projects
Fioretti, Joseph M.	Vice President, Projects
Flynn, Erin P.	Vice President and Assistant Secretary
Flynn, Kevin T.	Vice President, Projects
Franko, Mark I.	Vice President
Fuller, Stephen B.	Vice President, Field Operations
George, Joshua R.	Vice President
Groff, James T.	Vice President
Hale, Brian J.	Vice President
Hannah, Jason P.	Vice President
Harding, Anthony F.	Vice President
Haubert, Adam L.	Vice President, Projects
Herbert, Scott A.	Vice President
Hicks, Brian E.	Vice President
Holter, Todd A.	Vice President, Field Operations
Hoots, Ronald C.	Vice President, Field Operations
Hossfeld, Jeffrey K.	Vice President

Huntzinger, Thomas E	Vice President
Ilardi, Kimberlee A.	Vice President
Jernigan, Joshua D.	Vice President
Kachnowski, Shawn M.	Vice President
Keith, John W.	Vice President
Kilpeck, Mark A.	Vice President, Projects
King, Robert W.	Vice President, Projects
Knott, Irene D.	Vice President
Koeneke, Charles H. III	Vice President
KonKolics, Charles J.	Vice President
Kostuk, Timothy J.	Vice President
LaMontagne, Jacob S.	Vice President
Lane, Cathy A.	Vice President
Layo, Raymond N.	Vice President
Light, Andrew M.	Vice President, Projects
Lylo, Andrew M.	Vice President, Projects
Martinson, Christopher	Vice President
Mason, David F.	Vice President
Maxwell, William T.	Vice President
McFadden, Christopher M.	Vice President
McGinnis, David M.	Vice President
McKee, Robert E.	Vice President
McPhaul, Jeffrey C.	Vice President
Mercurio, Marc	Vice President
Meyhoefer, John M.	Vice President,
Michalski, Paul D.	Vice President
Minda, Bogdan	Vice President, Projects
Mitchell, J. Chris	Vice President, Field Operations
Mitchell, Thomas J.	Vice President
Mock, John M.	Vice President
Montgomery, Kellie D.	Vice President
Monticup, Thomas A.	Vice President
Moore, Christopher S.	Vice President
Moore-Jarrell, Courtney E.	Vice President
Mudd, Jeffrey	Vice President
Murphy, Eric S.	Vice President
Nash, L Dean	Vice President, Projects
Noonan, Sean P.	Vice President
Norman, Jayson H.	Vice President
Norris, Corey S	Vice President
Ozlin, Bryan R.	Vice President
Percoski, Stacy J.	Vice President
Petrovic, Jovan	Vice President
Polana, Andrew W.	Vice President
Popp, Joel R.	Vice President
Prowse, Drake D.	Vice President

Putnam, Gregory J.	Vice President
Pye, David W.	Vice President
Rayburn, Michael L.	Vice President
Reed, Robert J.	Vice President
Riesner, Randall H.	Vice President
Rodriguez, Arturo Jr.	Vice President
Santamont, Jonathon	Vice President
Satterfield, Kris	Vice President, Projects
Scherer, Andrew L.	Vice President
Schimmer, Joel R.	Vice President
Shawah, Henry L.	Vice President
Shelton, Daniel B.	Vice President
Shiflett, E. Loyd	Vice President, Projects
Shuman, Philip J.	Vice President
Smiley, Trenton H.	Vice President, Field Operations
Smith, Audra L.	Vice President
Solderitch, Stephen J. III	Vice President
Suggett, Dale A.	Vice President, Field Operations
Swanson, Joseph L.	Vice President
Tadd, Gregory C.	Vice President
Taylor, Heath A.	Vice President
Terilli, Anthony	Vice President
Tull, Patricia	Vice President, Projects
Vadas, Christopher M.	Vice President, Projects
Van Swol, Christopher E.	Vice President
Vasco, Peter J.	Vice President
Williams, Gabriel L.	Vice President
Winters, Elizabeth L.	Vice President
Wolfe, Timothy R.	Vice President
Zeh, Justin E.	Vice President, Field Operations
Zgonc, Chad A.	Vice President, Field Operations

Officers Authorized to Sign and Submit Proposals and Contracts


IT IS FURTHER RESOLVED, that the following listed officers are authorized and empowered to sign and submit proposals and contracts on behalf of the Company.


<u>NAME</u>	<u>TITLE</u>
Regan, Timothy J.	President & CEO
Moag, Anthony G.	Senior Exec Vice President, COO, Treasurer & CFO
Bauer, Daniel M.	Executive Vice President
Breig, J. Scott	Executive Vice President
Caldwell, Troy M.	Executive Vice President
Douglas, Keith A.	Executive Vice President

Ernst, Michael F.	Executive Vice President & Secretary
Hess, Jonathan	Executive Vice President
Minutoli, Robert, Jr.	Executive Vice President
Steinbeck, Daryl C.	Executive Vice President
Abutaleb, Sam G.	Senior Vice President
Carlson, John C.	Senior Vice President
Carper, Patricia	Senior Vice President
China, Daniel W.	Senior Vice President
DaSilva, Joaquim M.	Senior Vice President
Davis, Cyrena F.	Senior Vice President
Duffy, Patrick F.	Senior Vice President
Eisenberg, Ronald M.	Senior Vice President
Ellis, Damon D.	Senior Vice President
Eshelbrenner, Adam	Senior Vice President
Fanelli, Joshua	Senior Vice President
Faul, Mark W.	Senior Vice President
Giovannone, John G.	Senior Vice President
Hahner, David	Senior Vice President
Haile, Kempton C.	Senior Vice President
Huang, Albert C.	Senior Vice President
Kerber, Philip J.	Senior Vice President
Likins, Steven J.	Senior Vice President
Mallik, David W.	Senior Vice President
Martini, James J.	Senior Vice President
Moore, Robert W.	Senior Vice President
Ott, Brian R.	Senior Vice President
Owens, James G.	Senior Vice President
Schlotterback, Edward	Senior Vice President
Schmitt, Paul N.	Senior Vice President
Seicke, Kevin J.	Senior Vice President
Tomlinson, Robert W.	Senior Vice President
Valianatos, Pete T.	Senior Vice President
Voyles, Brent A.	Senior Vice President
Warhall, Richard	Senior Vice President
Wells, Samuel R., III	Senior Vice President

IT IS FURTHER RESOLVED that this consent shall be filed in the Corporate Minute Book of the Company.

IN WITNESS WHEREOF, the undersigned, being all of the members of the Board of Directors of the Company, have executed this consent to take action without a meeting as of the day and year first above written.

DocuSigned by:

2673FA36ED6846E...
Timothy J. Regan

DocuSigned by:

7F49A5756FD6453...
Anthony G. Moag

DocuSigned by:
Daniel M. Bauer
0CA569EBFB8941E...
Daniel M. Bauer


DocuSigned by:
J. Scott Breig
50DA60FAE16425...
J. Scott Breig


DocuSigned by:
Troy Caldwell
ADAD1D05E9C8470...
Troy M. Caldwell

DocuSigned by:
Keith Douglas
D5DC5CB23E884E7...
Keith A. Douglas

DocuSigned by:
Michael Ernst
FD4759BB4E7D462...
Michael F. Ernst

DocuSigned by:
Jonathan Hess
F4914654135A45D...
Jonathan S. Hess

DocuSigned by:

B418ECFB61154A7...
Robert Minutoli, Jr.


DocuSigned by:

0787DD2968A145C...
Daryl C. Steinbeck

DocuSigned by:
Sam Abutaleb
2774B8413CC342E...
Sam G. Abutaleb


DocuSigned by:
Chris Carlson
7E89E9DF6E164E1...
John C. Carlson

DocuSigned by:
Carper, Patricia
9B5D8C6E0DDF496...
Patricia Carper


DocuSigned by:
Dan China
BD1B3B9D7857451...
Daniel W. China

DocuSigned by:

5397CFC1F519481...
Joaquim M. DaSilva


DocuSigned by:
Cyrena Davis
A49781AE08184CB...
Cyrena F. Davis

DocuSigned by:

7D574812442F446...
Patrick F. Duffy


DocuSigned by:
Mark Faul
F9449FFFE014F8...
Mark W. Faul

DocuSigned by:

BF4F3DA150A7406...
John G. Giovannone

DocuSigned by:
David Hahner
97804C668F6C499...
David M. Hahner

DocuSigned by:

F885EFC239048A...
Kempton C. Haile

DocuSigned by:
Albert Huang
C8E4146FCF01445...
Albert C. Huang

DocuSigned by:

18D852A9A1434DC...
Philip J. Kerber

DocuSigned by:
Steve Likins
DAA6865DCC91248B...
Steven J. Likins

DocuSigned by:
David W. Mallik
8F09D06A73214BB...
David W. Mallik

DocuSigned by:
James J. Martini
65ED01B8895F404...
James J. Martini

DocuSigned by:
Robert W. Moore
F58A5D8267C4412...
Robert W. Moore

DocuSigned by:
Brian Ott
31F19FB086D74B6...
Brian K. Ott

DocuSigned by:
James Owens
BD47F3E050C948F...
James G. Owens

DocuSigned by:
Ed Schlotterback
776D69C735634D3...
Edward Schlotterback

DocuSigned by:
Paul Schmitt
A03E0910A0D34B0...
Paul N. Schmitt

DocuSigned by:
Kevin Seicke
12B8A9B4DD643C...
Kevin J. Seicke

DocuSigned by:
Robert Tomlinson
B8AF903956294A6...
Robert W. Tomlinson

DocuSigned by:
Pete T. Valianatos
E6E8A5C59D4046E...
Pete T. Valianatos

DocuSign Envelope ID: CB5D-47FE-9B68-0459043F283D

DocuSigned by:
Ron Eisenberg
6D2A0549B6534F1...
Ronald M. Eisenberg

DocuSigned by:
Damon D. Ellis
3582CEE727074D1...
Damon D. Ellis

DocuSigned by:
Adam Eshelbrenner
53BD3D89CDB14D2...
Adam Eshelbrenner

DocuSigned by:
Joshua Fanelli
11E1BRADA5034B0...
Joshua Fanelli

DocuSigned by:
Brent A. Voyles
3F8DAB073D2F49A...
Brent A. Voyles

DocuSigned by:
Richard Warnail
5E7595C83A524EB...
Richard Warnail

DocuSigned by:
Samuel R. Wells
E814C2E758BE45B...
Samuel R. wells, III

FORM 17

**COMMON CARRIER OR CONTRACTED CARRIER ATTESTATION
FORM
(PUR 1808)**

Exhibit J

This form must be completed by a Common Carrier or contracted carrier and submitted to the Governmental Entity with which a Contract being is executed, amended, or renewed. Capitalized terms used herein have the definitions ascribed in section 908.111, F.S.

The Whiting-Turner Contracting Company is not willfully providing and will not willfully provide any service during the Contract term in furtherance of transporting a person into this state knowing that the person is an Unauthorized Alien, except to facilitate the detention, removal, or departure of the person from this state or the United States.

Under penalties of perjury, I declare that I have read the foregoing statement and that the facts stated in it are true.

Printed Name: Henry L. Shawah

Title: Vice President

Signature: 

Date: 02/07/2025

Contractor does not provide such certification, the Contractor must provide a project employment and local impact report detailing:

- i. The number of employees of contractors and sub-contractors working on the project;
- ii. The number of employees on the project hired directly and hired through a third party;
- iii. The wages and benefits of workers on the project by classification; and
- iv. Whether those wages are at rates less than those prevailing.

Contractor must maintain sufficient records to substantiate this information upon request.

2. Project Labor Agreements

Contractors may provide a certification that the project includes a project labor agreement, meaning a pre-hire collective bargaining agreement consistent with the section 8(f) of the National Labor Relations Act (29 U.S.C. 158(f)). If the Contractor does not provide such certification, the Contractor must provide a project workforce continuity plan, detailing:

- i. How the Contractor will ensure the project has ready access to a sufficient supply of appropriately skilled and unskilled labor to ensure high-quality construction throughout the life of the project;
- ii. How the Contractor will minimize risks of labor disputes and disruptions that would jeopardize timeliness and cost-effectiveness of the project;
- iii. How the Contractor will provide a safe and healthy workplace that avoids delays and costs associated with workplace illnesses, injuries, and fatalities;
- iv. Whether workers on the project will receive wages and benefits that will secure an appropriately skilled workforce in the context of the local or regional labor market; and
- v. Whether the project has completed a labor agreement.

3. Other Reporting Requirements

Contractors must report whether the project prioritizes local hires and whether the project has a Community Benefit Agreement, with a description of any such agreement, if applicable.

I acknowledge that I have read and understand the applicable requirements and provisions of the Build America, Buy America Act and the Davis Bacon Act and agree to comply with the terms and conditions provided herein. Additionally, I certify that I am legally authorized to sign and submit this information on behalf of the entity that is being awarded project funding. I understand that any misrepresentation or failure to disclose information requested may be grounds for recapture of grant funds awarded or received by the grant based on fraud or omission.

The Whiting-Turner Contracting Company

Contractor Name

Henry L. Shawah

Printed Name of Contractor's Authorized Representative

Tidal Flooding Mitigation and Shoreline Protection

Project Title



Signature of Contractor's Authorized Representative

22FRP13

Grant Agreement Number

02/07/2025

Date



Acknowledgment of Addenda



ADDENDUM NUMBER 1

FORM 13
Construction Manager Fee Proposal

Proposers should provide fees as outline below for Preconstruction and Construction Management Services. Use the following assumptions for your proposed fees;

- Project design has been in environmental permitting, construction plans are being completed and will be submitted for City permitting for sites 2,22,19,9,10,17. Environmental Permit plans have been submitted for Sites 1,18,20,21 Environmental Permit Plans are being prepared for Sites 6, 13.
- Preconstruction services as per Section III Scope of Services.
- City will be ready to begin construction upon GMP acceptance, City Commission Approval, and issuance of building permits.
- The fees will be based on an estimated construction cost of \$31,000,000.00
- Estimated construction schedule 10 months to substantial completion for sites 2,22,19,9,17,10
- See Attachment A,B – Pre Construction Services, Construction Services Agreements .

Phase I Pre-Construction Phase

Lump Sum Fee: \$ _____

Phase II Construction Phase

General Construction Manager's Fee: % _____

Change Order Fee: % _____

General Conditions % _____

General Liability Insurance Rate % _____

Payment and Performance Bond % _____

*Subcontractor Default Insurance % _____

*In the event your firm offers subcontractor default insurance, provide your proposed rate for consideration.

SIGNATURE

PRINTED NAME

NAME OF COMPANY

DATE

Harry Shaukh

ADDENDUM NUMBER 2

CMAR Services for Hollywood Tidal Flooding Mitigation
Last updated by Addendum #3 on Feb 5, 2025 10:25 AM

Request For Proposal Design and Construction Management 95900
Project ID: RFP-274-25-WW
Release Date: Thursday, January 9, 2025 - Due Date: Friday, February 14, 2025 3:00pm
Posted Thursday, January 9, 2025 5:04pm
All dates & times in Eastern Time

[Draft Response](#) [Events RSVP](#) [No Bid](#)

Time Remaining: 9 days, 0 hours, 35 minutes

Overview Project Documents

- Addendum #1
- Please note, FORM 13 (FORM_13_Construction_Manager_Fee_Proposal_1-23-2025.pdf)
- Addendum #2
- Please use the See What Changed button to view changes to this Addendum.
- Addendum #3
- Removal of CM Fee Proposal (Addendum_3_RFP-274-25-WW-2025-01-23-2025.pdf)
- Official Notice #1: Construction Manager Fee Proposal (Official_Notice_1_Construction_Manager_Fee_Proposal_1-23-2025.pdf)
- Pre-Bid Meeting Sign-in Sheet (Pre-Bid_Meeting_Sign-in_Sheet_1-23-2025.pdf)

1.3. Timeline

Release Project Date:	January 9, 2025
Pre-Proposal Meeting (Non-Mandatory):	January 16, 2025, 10:00am Dowdy Armory Park 906 North Dixie Hwy Hollywood, FL 33020
Question Submission Deadline:	January 31 , February 7, 2025, 3:00pm
Proposal Submission Deadline:	February 7 , 14, 2025, 3:00pm

2. SUBMITTAL REQUIREMENTS QUESTIONNAIRE

The responsibility for submitting a bid/proposal on or before the time and date is solely and strictly the responsibility of the bidder/proposer, the City will in no way be responsible for delays caused by technical difficulty or caused by any other occurrence. No part of a bid/proposal can be submitted via FAX or via direct Email to the City. No variation in price or conditions shall be permitted based upon a claim of ignorance.

1. Respondent Submittal*

Please upload your COMPLETE response, including any and all required forms listed in the solicitation and the corresponding attachments. Please exclude uploading any CONFIDENTIAL / PROPRIETARY information here.

Please upload your response

*Response required

2. Please upload any CONFIDENTIAL / PROPRIETARY information here (as applicable). Please upload your response

3. Construction Manager Fee Proposal (FORM 13)*

Please download the below documents, complete, and upload:

Please ensure a copy of your CM Fee Proposal (Form 13) is attached to your Proposal in Tab K. A separate copy of FORM 13 should also be attached here.

[FORM_13_Construction_Manager_Fee_Proposal_1-23-2025.pdf](#)

*Response required

4. Vendor Reference Form*

Minimum of three (3) references are required. Please download the City's Reference Form attached below and have each reference complete the form. The Vendor/Bidder will then re-upload all completed reference forms here.

[Vendor_Reference_Form.pdf](#)

**CITY OF HOLLYWOOD
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2600 HOLLYWOOD BOULEVARD
Hollywood, FL 33022
Phone (954) 921-3410

ADDENDUM NUMBER 3

**RFP-274-25-WV CMAR Services Hollywood Tidal Flooding Mitigation and
Shoreline Protections**

Date: **2/5/2025**

ALL BIDDERS BE ADVISED OF THE FOLLOWING CHANGES TO THE ABOVE REFERENCED PROJECT AS LISTED BELOW:

This addendum is issued as part of the Bidding Documents for the above described project. The changes incorporated in this addendum shall be considered as a part of the documents and shall supersede, amend, add to, clarify, or subtract from those conditions shown in the original documents dated 1/09/2025. The bidder shall coordinate all modifications herein with all trades and disciplines related to the work. The Bidder shall acknowledge receipt of this addendum in OpenGov.

Item 1:

~~Section 4.2.11 Tab K: Construction Manager Fee Proposal~~

~~Construction Manager shall provide in the form of a fee percentage that covers the CM's home office overhead, profit. On site overhead will be reimbursed at CM's cost to include the CM's full-time on-site management staff, the cost of an on-site office and office equipment, utilities and communications.~~

~~CM Fee: Construction Manager will be required to submit an anticipated lump-sum preconstruction service fee, percent general conditions cost, percent general Construction Manager's fee, percent change order fee, percent General Liability Insurance, percent bond rate and a builder's risk quote. The fees will be based on an estimated construction cost of \$31,000,000.00 and schedule (12 months completion for Sites 2,22,19,9,10 and 17). Proposers must complete Form 13 and submit as part of the response.~~

Item 2:

Section 4.2.12 Tab L: Required Forms

- ~~● Form 13 Construction Managers Fee Proposal~~

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ADDENDUM NUMBER 3

**RFP-274-25-WV CMAR Services Hollywood Tidal Flooding Mitigation and
Shoreline Protections**

Item 3:

Section 5.2 Weighted Evaluation Selection Criteria

Category Title	Category Description	Reference Tabs	Maximum Points
PART A - Company Qualifications and Experience			
Firm Qualifications and Experience	Experience with projects of similar size and complexity. Experience shall include heavy civil and marine construction, restrained sites within residential areas, active parks.	Tab C	10
Organizational Profile and Project Team Qualifications	Performance, experience and qualifications in related construction experience, exemplary cost containment, minimization of change orders and proven history of project completion within initial budget.	Tab D and Tab H	10
Approach to Scope of Work	Execution and Management of the Project and Approach to performing the work. Outline major tasks and responsibilities, project time schedule and staff assigned. Ability to solve complex problems, management software, timely execution of projects. Ability to work on a busy corridor while maintain safety and comfort to existing municipal uses, business, residents and visitors.	Tab E	10
Knowledge of site and local conditions	Knowledge of the site and local conditions, familiarity with the area. Demonstrated experience working in areas affected by hurricanes wind forces, local permitting and construction market.	Tab F	5
References	Past Performance: Provide three verifiable references for projects of similar size, scope and complexity that have been completed by your firm within the last five years.	Tab G	5
Financial Resources	An indication of the resources and the necessary working capital available and how it will relate to the Firm's financial stability through the completion of the projects.	Tab I	5

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**RFP-274-25-WV CMAR Services Hollywood Tidal Flooding Mitigation and
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PART B—Construction Manager Fee Proposal			
Construction Manager Fee Proposal	Complete Form 13 with breakdown of proposed CM services fees for Preconstruction and Construction phases.	Tab K	55

Remove the following and updated “Maximum Points”

Category Title	Category Description	Reference Tabs	Maximum Points
PART A - Company Qualifications and Experience			
Firm Qualifications and Experience	Experience with projects of similar size and complexity. Experience shall include heavy civil and marine construction, restrained sites within residential areas, active parks.	Tab C	25
Organizational Profile and Project Team Qualifications	Performance, experience and qualifications in related construction experience, exemplary cost containment, minimization of change orders and proven history of project completion within initial budget.	Tab D and Tab H	25
Approach to Scope of Work	Execution and Management of the Project and Approach to performing the work. Outline major tasks and responsibilities, project time schedule and staff assigned. Ability to solve complex problems, management software, timely execution of projects. Ability to work on a busy corridor while maintain safety and comfort to existing municipal uses, business, residents and visitors.	Tab E	25
Knowledge of site and local conditions	Knowledge of the site and local conditions, familiarity with the area. Demonstrated experience working in areas affected by hurricanes wind forces, local permitting and construction market.	Tab F	15
References	Past Performance: Provide three verifiable references for projects of similar size, scope and complexity that have been completed by your firm within the last five years.	Tab G	5
Financial Resources	An indication of the resources and the necessary working capital available and how it will relate to the	Tab I	5

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**RFP-274-25-WV CMAR Services Hollywood Tidal Flooding Mitigation and
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	Firm's financial stability through the completion of the projects.		
PART B—Construction Manager Fee Proposal			
Construction Manager Fee Proposal	Complete Form 13 with breakdown of proposed CM services fees for Preconstruction and Construction phases.	Tab K	55

Item 4:

Section 5.3 Evaluation Criteria

5.3.1 The project will be awarded to the firm with the highest combined score of each of selection factors in the RFP. In determining total scores and ranking procedures the following factors will be evaluated;

- A) Company Qualifications and Experience- Total 45 maximum points
- ~~B) CM Fee Proposal—Total 55 maximum points~~

The total combined score of Parts A and B for the final ranking will have a maximum amount of 100 points for each firm. The following process will be followed for the score calculations, final rankings and award recommendation;

~~**Part B: CM Fee Proposal Scoring Calculation**—Each firm's proposed construction manager fee proposal score will be calculated using a comparison to the lowest percent/sum approach. The following table shows the score calculation formula and points allocation process.~~

~~**Sample Scoring Calculation
Construction Management Fee Proposal (55 Points Max)**~~

Proposer	Total CM Services Percent Fee	Total Points
Firm 1	10%	55

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RFP-274-25-WV CMAR Services Hollywood Tidal Flooding Mitigation and Shoreline Protections

Firm 2	12%	45.83
Firm 3	14%	39.28

Total points Calculation

~~$$\frac{\text{Lowest CM Services Proposed fee \%}}{\text{Firm's CM Services Proposed Fee}} = \text{Total} \times 55 \text{ points} = \text{Total Score}$$~~

~~Once the Part B scores are finalized, the total combined scores and final ranking will be established. The scores from Part A (Company Qualifications and Experience) and Part B (CM Fee Proposal) added for each firm to calculate the total combined score. Using these scores, each firm will then be ranked as 1, 2, 3, etc. The highest score will receive the highest ranking. Once the initial selection criteria rankings are completed, the selection committee will make a recommendation of award.~~

~~Sample Final Ranking Calculation Table — the following table has been provided to as an example to demonstrate the final ranking scoring calculation method.~~

Final Ranking Calculation

Firm Name	Part A	Part B	Total Combined Score	Final Ranking
Firm 1	41.33	55	96.33	1
Firm 2	42.00	45.83	87.83	2
Firm 3	33.33	39.28	72.61	3

ALL OTHER TERMS, CONDITIONS AND SPECIFICATIONS SHALL REMAIN THE SAME.

THIS ADDENDUM SHALL BE ATTACHED TO THE CONTRACT DOCUMENTS AND THE RECEIPT OF THE SAME SHALL BE NOTED IN THE PROPOSAL IN THE SPACE PROVIDED.

**CITY OF HOLLYWOOD
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**RFP-274-25-WV CMAR Services Hollywood Tidal Flooding Mitigation and
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Jose Cortes
Director, Department of Design and Construction Management



