

## **Executive Summary**

### **AP-05 Executive Summary - 24 CFR 91.200(c), 91.220(b)**

#### **1. Introduction**

The Consolidated Plan is designed to help states and local jurisdictions to assess their affordable housing and community development needs and market conditions, and to make data-driven, place-based investment decisions. The Consolidated Plan is carried out through Annual Action Plans, which provide a concise summary of the actions, activities, and the specific federal and non-federal resources that will be used each year to address the priority needs and specific goals identified by the Consolidated Plan.

The process used to develop the City of Hollywood plan involved interaction among the citizens of Hollywood, representatives of local government and various agencies concerned with housing and social services.

A Citizens Needs Assessment Public Hearing was held on January 11, 2017 before the Community Development Advisory Board (CDAB) to solicit the input of citizens, appropriate public agencies, and social service organizations on the 2017-2018 One Year Action Plan. A public notice of the meeting was published in The Miami Herald Broward Main on December 16, 2016.

A notice to the public advising of the availability of a summary draft for public inspection of the One Year Action Plan was published in The Miami Herald Broward Main on May 12, 2017. This Draft Executive Summary and the attached One Year Action Plan Narrative for Fiscal Year 2017-2018 is made available at the Community Development Division to allow the public the opportunity to review the preliminary recommendations of the CDAB and comment. It is important to note that the activities listed in the attached One Year Action Plan Narrative for Fiscal Year 2017-2018 reflect recommendations of the CDAB. The City of Hollywood City Commission may accept or reject any recommendations made by the CDAB.

A Public Hearing will be held before the City Commission on June 21, 2017, where members of the public will be provided the opportunity to comment on the consolidated plan.

#### **2. Summarize the objectives and outcomes identified in the Plan**

This could be a restatement of items or a table listed elsewhere in the plan or a reference to another location. It may also contain any essential items from the housing and homeless needs assessment, the housing market analysis or the strategic plan.

The City has designated objectives for services as follows:

Housing Objective To conserve, upgrade and expand the existing housing stock, especially that available to low- and moderate-income persons within the City, and to provide decent, safe and sanitary housing to eligible City residents; to handle the demolition and clearance of unsafe structures; to determine the cost of residential rehabilitation through work write-ups; and to perform necessary inspections of housing units participating in the City's HUD- approved programs.

Housing Activities to meet CPD Performance Framework objective (1) Decent Affordable Housing and CPD Performance Framework outcome (3) Sustainability are listed below

1. Housing Rehabilitation
2. Housing Replacement

Housing Activities to meet CPD Performance Framework objective (1) Decent Affordable Housing and CPD Performance Framework outcome (2) Affordability are listed below

1. Tenant Based Rental Assistance
2. Purchase Assistance
3. NSP Foreclosure Purchase and Resale

Economic Development Objective - To provide assistance to private for-profit businesses for any activity where the assistance is necessary or appropriate to carry out an economic development project. To strengthen and broaden Hollywood's economy by supporting and encouraging the growth of existing businesses and new investment that will create job opportunities for Hollywood's low and moderate income residents.

Economic Development Activities to meet CPD Performance Framework objective (3) Economic Opportunities and CPD Performance Framework outcome (1) Availability and Accessibility are listed below:

1. Industry Recruitment
2. Small Business Assistance
3. Job Training
4. Job Placement

General Public Service Objective - To provide public service activities within the City of Hollywood to further stabilize deteriorating neighborhoods, to offer supportive services for special needs populations

and to complement the physical and economic development investment provided by the CDBG program.

### **3. Evaluation of past performance**

This is an evaluation of past performance that helped lead the grantee to choose its goals or projects.

#### Housing

The City of Hollywood Housing Rehabilitation Program is a useful tool to preserve affordable housing. The obvious financial benefit to LMI families is strengthened by the convenience and safety the program offers to families who are unfamiliar or frightened by the construction process.

City of Hollywood First-time Homebuyer activities educate the public on the home purchase process, credit counseling, and Fair Housing issues. In addition, the program provides down payment and closing cost assistance to eligible families. Many LMI families are not bankable for the overall purchase price of homes. Beginning in FY 2009-2010, the City used Neighborhood Stabilization Program funds to subsidize the purchase of single-family homes to increase housing choices. The City has created a partnership with non-profit developers to purchase, rehabilitate and sale foreclosed, vacant or abandoned properties to eligible buyers with embedded subsidies to make the homes affordable.

#### Public Services

The City of Hollywood has performance based contracts with sub recipient of CDBG funds. Sub recipients are reimbursed based upon compliance with the agreed upon outputs. In addition, sub recipients complete Outcome Measurement Tables as part of the application and are monitored based upon accomplishment of short-term outcomes. The public service activities have successfully met benchmarked requirements and satisfied the wishes of both the Community Development Advisory Board and the City of Hollywood Commission

#### Economic Development

Through partnerships with local non-profit agencies the City was successful in accomplishing the goals of the Community Development Advisory Board and the City of Hollywood Commission in integrating

employment training, job placement assistance, small business start-up assistance, financial literacy coaching and education for an underserved population.

#### Public Facilities

Historically, the City of Hollywood Public Facilities program sufficiently accomplishes the primary goal of availing affordable sidewalk repair for the affected LMI households and water and sewer repair and installation for LMI neighborhoods. However, in addition to the primary goal, the bond issuance was a necessary funding source for an affordable housing development of 34 affordable units in a LMI neighborhood.

#### **4. Summary of Citizen Participation Process and consultation process**

Summary from citizen participation section of plan.

In accordance with the City of Hollywood Citizen Participation Plan, the City is to assure that citizens, public agencies and other interested parties are provided with the appropriate information on programs and activities covered by the One Year Action Plan, substantial amendments, and reporting on performance. Copies of the proposed and adopted One Year Action Plan, along with any supporting documentation, are to be provided to the public in a timely manner, in a form accessible to persons with disabilities, upon request, and at reasonable costs to encourage public comment and input.

Prior to submission of its adopted One Year Action Plan to HUD, the City is to make available to citizens, units of local governments, public and private agencies, and other interested parties information that is required for the development of the One Year Action Plan. Such information, at a minimum, includes the amount of assistance in covered programs the jurisdiction expects to receive, the range of activities that can be undertaken in the covered programs, an estimate of the amount of assistance that will benefit persons of very-low and low-income, and plans to minimize displacement of persons and assistance available to those persons who may be displaced.

The CDAB is to act as the major point of community contact and citizen participation.

The CDAB is to consist of up to fifteen (15) members appointed by the City Commission. Priority is to be given to the selection of persons residing in areas of the jurisdiction that, according to the most recent data provided by the United States Census Bureau, have concentrations greater than fifty-one percent (51%) of low and moderate income persons, as defined by HUD, residing therein. The CDAB is to be responsible for overseeing the City's citizen participation requirements set forth at 24 CFR 91.105 for HUD's Community Planning and Development programs. These responsibilities include the review of, and recommendations concerning, proposed activities under these programs, reflecting the views and

general consensus of the areas of the city they represent. The CDAB is to serve in an advisory capacity to the City Commission with regard to all phases of these programs.

**5. Summary of public comments**

This could be a brief narrative summary or reference an attached document from the Citizen Participation section of the Con Plan.

Public Comment deadline is June 20, 2017. There are none available to date.

**6. Summary of comments or views not accepted and the reasons for not accepting them**

Public Comment deadline is June 20, 2017. There are none available to date.

**7. Summary**

The Cost Burden of low and moderate income families is affecting the condition of housing and as a result must be addressed by both the reduction of the cost of housing and the increase of in earning power of low and moderate income families.

**PR-05 Lead & Responsible Agencies – 91.200(b)**

**1. Agency/entity responsible for preparing/administering the Consolidated Plan**

Describe the agency/entity responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

Agency Role	Name	Department/Agency
CDBG Administrator		Community Development Division
HOME Administrator		Community Development Division

**Table 1 – Responsible Agencies**

**Narrative (optional)**

The City of Hollywood Community Development Division is a division of the City of Hollywood Department of Development Services. The Community Development Division is responsible for the reporting and operational duties relative to the CDBG, HOME, NSP-1, and NSP-3 allocations received from HUD.

**Consolidated Plan Public Contact Information**

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## **AP-10 Consultation – 91.100, 91.200(b), 91.215(I)**

### **1. Introduction**

The City of Hollywood shares common borders with unincorporated Broward County and the cities of Dania, Davie, Fort Lauderdale, Hallandale, Miramar, Pembroke Park, and Pembroke Pines. The City has inter-local agreements with all of these governmental entities. In addition, the City interacts formally and informally with numerous state and regional agencies, utility companies, authorities, and special districts for the provision and regulation of services.

### **Provide a concise summary of the jurisdiction’s activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(I))**

The City of Fort Lauderdale has administrative authority over HOPWA grant allocations. In its role as lead agency, The City of Fort Lauderdale works in cooperation with the partners of the CoC institutional delivery system including the City of Hollywood, to coordinate the funding of eligible non-profit organizations to provide comprehensive services for persons and families affected by HIV+/AIDS. The City of Hollywood Social Service Coordinator pre-screens clients of reentry into the delivery system to expedite services.

### **Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness.**

The Broward Outreach Homeless Center, located in the City of Hollywood, has received funding from Broward County through its CDBG and ESG programs to contribute to the costs involved in the provision of comprehensive services and long term transitional shelter for its clientele. The City of Hollywood has contributed CDBG funds for the expansion of this facility to include a Women and Children’s Shelter and the operation of a Scholastic Success Program for Homeless Children. In addition, the City of Hollywood funds agencies that offer services specifically targeted to persons and families exiting the CoC to prevent re-occurrences of homelessness.

**Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards for and evaluate outcomes of projects and activities assisted by ESG funds, and develop funding, policies and procedures for the operation and administration of HMIS**

Because of the complexity and regional nature of the special needs populations in the area, the City will strive to support the development and expansion of facilities to address these needs through the coordination of efforts with other units of local government, including Broward County. This cooperative approach will better enable social service agencies to secure adequate funding for the special needs of families with children, the homeless, those threatened with homelessness, and those not capable of achieving independent living. The City will support grant applications by social services and other non-profit agencies that meet needs identified in this Consolidated Plan, provided the organizations demonstrate the capacity to implement the proposed activities.

In updating the Strategic Regional Policy Plan (SRPP) for South Florida, the South Florida Regional Planning Council sought the input of all local jurisdictions in the region, which includes Dade, Broward and Monroe Counties, as well as interested agencies, organizations and individuals in order to identify those strategic issues which most impact the region. The SRPP and established strategic regional goals and policies designed to move the region toward becoming a livable, sustainable and competitive community.

This strategy recognizes a set of interrelated issues requiring a systematic approach of coordinated actions on the part of all involved to achieve meaningful resolutions.

**2. Describe Agencies, groups, organizations and others who participated in the process and describe the jurisdiction's consultations with housing, social service agencies and other entities**

**Table 2 – Agencies, groups, organizations who participated**

1	<b>Agency/Group/Organization</b>	FORT LAUDERDALE
	<b>Agency/Group/Organization Type</b>	Housing PHA Services-Persons with HIV/AIDS Health Agency Other government - Local Lead Agency for HOPWA
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Non-Homeless Special Needs HOPWA Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	During the development of the Consolidated Plan, the City of Fort Lauderdale was consulted to determine the strengths and/or gaps in the institutional delivery system and the needs of those infected with HIV and/or AIDS. It was determined that the services provided were comprehensive enough to service the needs of the target community, however, the lack of funding limits the number that can be served.

2	<b>Agency/Group/Organization</b>	Broward County Homeless Initiative Partnership
	<b>Agency/Group/Organization Type</b>	Housing PHA Services - Housing Services-Children Services-Elderly Persons Services-Persons with HIV/AIDS Services-homeless Services-Health Services-Education Services-Employment Other government - County Other government - Local Regional organization
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	During the development of the Consolidated Plan, the Broward County Homeless Initiative was consulted to determine strengths and/or gaps in the institutional delivery system, homeless count, homeless facilities and needs of the at-risk community. It was determined that the services provided were comprehensive enough to service the needs of the target communities, however, the lack of funding limits the number that can be served.

3	<b>Agency/Group/Organization</b>	Hollywood Housing Authority
	<b>Agency/Group/Organization Type</b>	Housing PHA Services - Housing Services-Elderly Persons Services-Persons with Disabilities Housing Authority
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Public Housing Needs
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	During the development of the Consolidated Plan, the Hollywood Housing Authority was consulted on the Housing needs Assessment and strategies to proceed. The City of Hollywood and the Hollywood Housing Authority have historically worked together well and have partnered to provide affordable housing and other needs to LMI residents in the City.

**Identify any Agency Types not consulted and provide rationale for not consulting**

**Other local/regional/state/federal planning efforts considered when preparing the Plan**

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Continuum of Care	Broward County Homeless Initiative	The City of Hollywood Social Service Coordinator pre-screens CoC clients and refers them to proper agencies within the institutional delivery system and the City of Hollywood has funded activities within the Action Plan specifically targeted to persons and families exiting the CoC to avoid the re-occurrence of homelessness.

**Table 3 – Other local / regional / federal planning efforts**

**Narrative (optional)**

## **AP-12 Participation – 91.105, 91.200(c)**

### **1. Summary of citizen participation process/Efforts made to broaden citizen participation Summarize citizen participation process and how it impacted goal-setting**

A Citizens Needs Assessment Public Hearing was held on January 11, 2017 before the Community Development Advisory Board (CDAB) to solicit the input of citizens, appropriate public agencies, and social service organizations on the 2017-2018 One Year Action Plan. A public notice of the meeting was published in The Miami Herald Broward Main on December 16, 2016.

On March 16, 2017 and March 22, 2017 non-profit agencies seeking CDBG funding made presentations before the CDAB. Subsequently on March 29, 2017 the CDAB developed preliminary funding recommendations.

A notice to the public advising of the availability of a summary draft for public inspection of the One Year Action Plan was published in The Miami Herald Broward Main on May 12, 2017. This Draft Executive Summary and One Year Action Plan Narrative for Fiscal Year 2017-2018 were made available at the Community Development Division to allow the public the opportunity to review the preliminary recommendations of the CDAB and comment. It is important to note that the activities listed in the One Year Action Plan Narrative for Fiscal Year 2017-2018 reflect recommendations of the CDAB. The City of Hollywood City Commission may accept or reject any recommendations made by the CDAB.

A Public Hearing will be held before the City Commission on June 21, 2017, where members of the public will be provided the opportunity to comment on the consolidated plan.

**Citizen Participation Outreach**

<b>Sort Order</b>	<b>Mode of Outreach</b>	<b>Target of Outreach</b>	<b>Summary of response/attendance</b>	<b>Summary of comments received</b>	<b>Summary of comments not accepted and reasons</b>	<b>URL (if applicable)</b>
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Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
1	Public Hearing	Minorities Non-English Speaking - Specify other language: Spanish	A Citizens Needs Assessment Public Hearing was held on January 11, 2017 before the Community Development Advisory Board (CDAB) to solicit the input of citizens appropriate to the agencies, and social service organizations on the 2017-2018	Verbal comments at Needs Assessment-Below is a list of suggestions received from the public to date regarding the use of federal funds for the 2017/2018 fiscal year. Install/repair sidewalks, lighting, pedestrian crosswalks, streets, medians, trees. Provide funding for South Florida Ballet. General maintenance of neighborhoods. Financial assistance for flood mitigation for a condominium. Assist the homeless. Assist homeowners facing foreclosure. Provide funding for Community Enhancement Collaboration, Inc.	N/A	16

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
2	Public Hearing	Non-targeted/broad community	The CDAB is scheduled to hold an additional Public Hearing on the Fiscal Year 2017-2018 One Year Action Plan on June 14, 2017.	None to date.	N/A	
3	Public Hearing	Non-targeted/broad community	The Hollywood City Commission is scheduled to hold a final Public Hearing on June 21, 2017.	None to date.	N/A	
4	Public Meeting	Non-targeted/broad community	On March 16, 2017 and March 22, 2017 non-profit agencies seeking CDBG funding made presentations before the CDAB. Subsequently on March 29, 2017 the CDAB developed preliminary funding recommendations.	The Community Development Advisory Board recommendations were published in the Miami Herald Broward Main on May 12, 2017.	N/A	

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
5	Newspaper Ad	Minorities  Non-English Speaking - Specify other language: Spanish	A public notice of the Needs Assessment was published in The Miami Herald Broward Main English and Spanish and The Westside Gazette on December 15, 2016. A notice to the public advising of the availability of a summary draft for	Verbal comments at Needs Assessment-Below is a list of suggestions received from the public to date regarding the use of federal funds for the 2017/2018 fiscal year. Install/repair sidewalks, lighting, pedestrian crosswalks, streets, medians, trees. Provide funding for South Florida Ballet. General maintenance of neighborhoods. Financial assistance for flood mitigation for a condominium. Assist the homeless. Assist homeowners facing foreclosure. Provide funding for Community Enhancement Collaboration, Inc.	N/A	18

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
6	Sunshine Board	Non-targeted/broad community	All Public Hearings and Public Meetings were posted on the Sunshine Board in the City Hollywood City Hall	None to date.	N/A	

**Table 4 – Citizen Participation Outreach**

## Expected Resources

### AP-15 Expected Resources – 91.220(c) (1, 2)

#### Introduction

As an entitlement City, the City expects to receive an annual allocation of CDBG and HOME funds. The expected amount of funds for the remainder of the Con Plan anticipates that funding will not increase or decrease. In addition, the City receives State Housing Initiative Partnership funding that shall be used as HOME match funding. Finally the City expects to receive NSP-3 program income from the sale foreclosed/abandoned properties purchased and sold by the Broward Alliance for Neighborhood Development. NSP-3 program income will be used to purchase, rehabilitate, and sale additional foreclosed/abandoned properties.

#### Priority Table

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Reminder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
CDBG	public - federal	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services	1,090,177	0	0	1,090,177	1,090,177	

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Reminder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
HOME	public - federal	Acquisition Homebuyer assistance Homeowner rehab Multifamily rental new construction Multifamily rental rehab New construction for ownership TBRA	377,358	0	0	377,358	377,358	
Other	public - federal	Acquisition Homebuyer assistance Homeowner rehab	0	0	0	0	0	
Other	public - state	Acquisition Homebuyer assistance Homeowner rehab Multifamily rental rehab	0	0	0	0	0	

Table 5 - Expected Resources – Priority Table

**Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied**

State Housing Initiative Partnership funds shall be used to satisfy HOME match requirements.

**If appropriate, describe publically owned land or property located within the jurisdiction that may be used to address the needs identified in the plan**

Upon occasion the City gains ownership of single family lots appropriate for the provision of affordable homeownership opportunities. In such cases, the City partners with Liberia Economic and Social Development, Inc. (LES) a duly recognized Community Housing Development Organization (CHDO) to construct new single family homes on vacant lots for sale to HOME eligible purchasers

**Discussion**

No further discussion necessary.

## Annual Goals and Objectives

### AP-20 Annual Goals and Objectives - 91.420, 91.220(c)(3)&(e)

#### Goals Summary Information

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
1	Housing Services	2014	2015	Affordable Housing	Citywide	Acquisition Affordable Housing Development Housing Rehabilitation - Owner Rental Rehabilitation Tenant Based Rental Assistance	CDBG: \$392,484 HOME: \$283,020	Rental units constructed: 100 Household Housing Unit Homeowner Housing Added: 3 Household Housing Unit Homeowner Housing Rehabilitated: 20 Household Housing Unit Tenant-based rental assistance / Rapid Rehousing: 10 Households Assisted
2	Section 108 Debt Service	2014	2019	Affordable Housing Non-Housing Community Development	Citywide	Debt Service on Section 108 Loans and Other Bonds	CDBG: \$25,000	Rental units constructed: 33 Household Housing Unit Buildings Demolished: 42 Buildings
3	Adams Street Bond Issuance Debt Service	2014	2019	Non-Housing Community Development	Low and Moderate Income Area	Affordable Housing Development	CDBG: \$120,000	Public Facility or Infrastructure Activities for Low/Moderate Income Housing Benefit: 1500 Households Assisted

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
4	Community Housing and Development Organization	2014	2019	Affordable Housing	Low and Moderate Income Area	Housing Rehabilitation - Owner	HOME: \$56,603	Homeowner Housing Added: 1 Household Housing Unit
5	General Public Services	2014	2019	Non-Housing Community Development	Citywide	Childcare and Afterschool Tutorials Senior Services Workforce training	CDBG: \$75,000	Public service activities other than Low/Moderate Income Housing Benefit: 100 Persons Assisted
6	Administration	2014	2018	Affordable Housing Public Housing Homeless Non-Homeless Special Needs Non-Housing Community Development General Administration	Citywide NSP Target Area Low and Moderate Income Area	Acquisition Affordable Housing Development Childcare and Afterschool Tutorials Debt Service on Section 108 Loans and Other Bonds Housing Rehabilitation - Owner Rental Rehabilitation Senior Services Tenant Based Rental Assistance Workforce training	CDBG: \$218,035 HOME: \$37,735	Other: 1000 Other

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
7	Economic Development	2014	2019	Non-Housing Community Development Economic Development	Citywide	Workforce training	CDBG: \$40,000	Other: 30 Other
8	Capital Improvement and Infrastructure	2014	2018	Non-Housing Community Development	Low and Moderate Income Area	Affordable Housing Development	CDBG: \$130,658	Public service activities for Low/Moderate Income Housing Benefit: 12 Households Assisted

Table 6 – Goals Summary

### Goal Descriptions

1	<b>Goal Name</b>	Housing Services
	<b>Goal Description</b>	CDBG shall act as a funding source to support various affordable housing activities. Activities shall include foreclosure acquisition, rehabilitation, and resale, housing rehabilitation, purchase assistance, and rental assistance. This goal also includes an allocation for "Development Incentives" in order to support private affordable housing developers that seek to provide appropriate affordable housing as the opportunities present themselves.
2	<b>Goal Name</b>	Section 108 Debt Service
	<b>Goal Description</b>	Section 108 Debt Service
3	<b>Goal Name</b>	Adams Street Bond Issuance Debt Service
	<b>Goal Description</b>	Adams Street Bond Issuance Debt Service (FFGFC)

4	<b>Goal Name</b>	Community Housing and Development Organization
	<b>Goal Description</b>	Community Housing and Development Organization
5	<b>Goal Name</b>	General Public Services
	<b>Goal Description</b>	The City has dedicated CDBG funds toward general public service efforts that support general well-being of low and moderate income households and families.
6	<b>Goal Name</b>	Administration
	<b>Goal Description</b>	General Administration of Federal Funds
7	<b>Goal Name</b>	Economic Development
	<b>Goal Description</b>	Economic Development activities, including but not limited to, training offered by Community Based Development Organizations.
8	<b>Goal Name</b>	Capital Improvement and Infrastructure
	<b>Goal Description</b>	Capital Improvements, Public Facilities, and Infrastructure. This goal includes actions to support the Model Block Program that concentrates funding in a yet to be chosen LMA neighborhood. It also allows for the Neighborhood Capital Improvement Program that may include beautification efforts, building improvements and other non-housing Community Development activities.

**Table 7 – Goal Descriptions**

**Estimate the number of extremely low-income, low-income, and moderate-income families to whom the jurisdiction will provide affordable housing as defined by HOME 91.215(b):**

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## AP-35 Projects – 91.220(d)

### Introduction

In order to reduce the number of cost burdened LMI families, the City of Hollywood shall focus on the rehabilitation of the affordable housing inventory and add new affordable housing opportunities. In addition, the City shall increase the earning potential of LMI persons and families by focusing on job training, employability skills, and education.

#	Project Name
1	Housing Services
2	Section 108 Debt Service
3	Adams Street Debt Service (FFGFC)
4	Liberia Economic and Social Development, Inc. - Construction Training Program
5	Neighborhood Capital Improvement Program
6	Model Block
7	Administration
8	Feeding South Florida - School Pantry
9	Hispanic Unity of Florida, Inc. - Workforce Development
10	HOPE South Florida - LIVE Hope
11	Impact Broward - Foster Grandparent Program
12	Russell Life Skills & Reading Foundation - Russell Reading Room
13	Second Chance Society - Hand-Up
14	Washington Park Childcare Center, Inc. - Subsidized Early Childhood Education and Family Strengthen
15	Women in Distress - Outreach Services for Victims of Domestic Violence
16	Liberia Economic and Social Development, Inc. - Community Housing and Development Organization
17	Development Incentives

**Table 8 – Project Information**

**Describe the reasons for allocation priorities and any obstacles to addressing underserved needs**

Like all of South Florida the City has a housing affordability issue. In order to reduce the number of cost burdened LMI families, the City of Hollywood shall focus on the rehabilitation of the affordable housing inventory and add new affordable housing opportunities. In addition, the City shall increase the earning potential of LMI persons and families by focusing on job training, employability skills, and education. The amount of funding available to address the issue is far less than necessary to make a significant impact. Therefore, the City is seeking leveraging opportunities to overcome the funding shortage.

## Projects

### AP-38 Projects Summary

#### Project Summary Information

Table 9 – Project Summary

<b>1</b>	<b>Project Name</b>	Housing Services
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Housing Services
	<b>Needs Addressed</b>	Housing Rehabilitation -Owner Rental Rehabilitation Tenant Based Rental Assistance Affordable Housing Development Acquisition
	<b>Funding</b>	CDBG: \$392,484
	<b>Description</b>	
	<b>Target Date</b>	9/30/2018
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	30
	<b>Location Description</b>	
	<b>Planned Activities</b>	Housing Rehabilitation, Tenant Based Rental Assistance, and Affordable Housing Development.
<b>2</b>	<b>Project Name</b>	Section 108 Debt Service

	<b>Target Area</b>	Low and Moderate Income Area
	<b>Goals Supported</b>	Section 108 Debt Service
	<b>Needs Addressed</b>	Affordable Housing Development
	<b>Funding</b>	CDBG: \$25,000
	<b>Description</b>	Section 108 Debt Service
	<b>Target Date</b>	9/30/2018
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	42
	<b>Location Description</b>	
	<b>Planned Activities</b>	Section 108 Debt Service
<b>3</b>	<b>Project Name</b>	Adams Street Debt Service (FFGFC)
	<b>Target Area</b>	NSP Target Area Low and Moderate Income Area
	<b>Goals Supported</b>	Adams Street Bond Issuance Debt Service
	<b>Needs Addressed</b>	Debt Service on Section 108 Loans and Other Bonds
	<b>Funding</b>	CDBG: \$120,000
	<b>Description</b>	FFGFC Debt Service
	<b>Target Date</b>	9/30/2018
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	
	<b>Location Description</b>	

	<b>Planned Activities</b>	Debt service payments.
<b>4</b>	<b>Project Name</b>	Liberia Economic and Social Development, Inc. - Construction Training Program
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Economic Development
	<b>Needs Addressed</b>	Workforce training
	<b>Funding</b>	CDBG: \$40,000
	<b>Description</b>	LES, in collaboration with Sheridan College, will provide a construction training program targeting low-income at-risk unemployed and underemployed City residents. Additionally, the program has a financial literacy component that provides basic financial and life skills assistance. Also, the program aids the participants in securing a GED where necessary.
	<b>Target Date</b>	9/30/2018
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	30 LMI families
	<b>Location Description</b>	
	<b>Planned Activities</b>	Construction Training and Financial Literacy
<b>5</b>	<b>Project Name</b>	Neighborhood Capital Improvement Program
	<b>Target Area</b>	Low and Moderate Income Area
	<b>Goals Supported</b>	Capital Improvement and Infrastructure
	<b>Needs Addressed</b>	Affordable Housing Development
	<b>Funding</b>	CDBG: \$89,000
	<b>Description</b>	Neighborhood Capital Improvement Program that may include beautification efforts, building improvements and other non-housing Community Development activities.

	<b>Target Date</b>	9/30/2018
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	12
	<b>Location Description</b>	
	<b>Planned Activities</b>	Beautification , Building Improvements, Streetscape, Water and Sewer Improvements, Curb and Gutter, Sidewalks, and other non-housing Community Development activities
<b>6</b>	<b>Project Name</b>	Model Block
	<b>Target Area</b>	Low and Moderate Income Area
	<b>Goals Supported</b>	Housing Services Capital Improvement and Infrastructure
	<b>Needs Addressed</b>	Housing Rehabilitation -Owner Affordable Housing Development Acquisition
	<b>Funding</b>	CDBG: \$130,658
	<b>Description</b>	
	<b>Target Date</b>	9/30/2018
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	12 households in LMA.
	<b>Location Description</b>	
	<b>Planned Activities</b>	Housing Rehabilitation, Acquisition,
<b>7</b>	<b>Project Name</b>	Administration

	<b>Target Area</b>	Citywide NSP Target Area Low and Moderate Income Area
	<b>Goals Supported</b>	Administration
	<b>Needs Addressed</b>	Housing Rehabilitation -Owner Rental Rehabilitation Workforce training Childcare and Afterschool Tutorials Senior Services Tenant Based Rental Assistance Debt Service on Section 108 Loans and Other Bonds Affordable Housing Development Acquisition
	<b>Funding</b>	CDBG: \$218,035 HOME: \$37,735
	<b>Description</b>	General administration of CDBG and HOME eligible activities.
	<b>Target Date</b>	9/30/2018
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	
	<b>Location Description</b>	
	<b>Planned Activities</b>	
<b>8</b>	<b>Project Name</b>	Feeding South Florida - School Pantry
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	General Public Services

	<b>Needs Addressed</b>	Childcare and Afterschool Tutorials
	<b>Funding</b>	CDBG: \$7,893
	<b>Description</b>	Funds received from the City of Hollywood will go towards the implementation of a School Pantry Program at West Hollywood Elementary School.
	<b>Target Date</b>	9/30/2018
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	500
	<b>Location Description</b>	6301 Hollywood, Blvd. Hollywood, Fl.
	<b>Planned Activities</b>	In school Food Pantry
9	<b>Project Name</b>	Hispanic Unity of Florida, Inc. - Workforce Development
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Economic Development
	<b>Needs Addressed</b>	Workforce training
	<b>Funding</b>	CDBG: \$6,161
	<b>Description</b>	Hollywood residents will enroll in workshops focused on workforce development and job placement. HUF has expanded its workforce development services to include the Bridge Program, Customer Service & Sales training, in collaboration with Sheridan Technical College. The program provides opportunities for entry level, sales and middle management positions to lead towards career laddering opportunities and increased wages. The training prepares participants for a certification from the National Retail Federation Foundation. Along with HUF employment coaching and wrap around services, participants can be closer to the ultimate goal of economic independence and asset building.
	<b>Target Date</b>	9/30/2018

	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	17 - LMI Individuals
	<b>Location Description</b>	5840 Johnson Street Hollywood, FL 33021
	<b>Planned Activities</b>	Workforce development and job placement.
<b>10</b>	<b>Project Name</b>	HOPE South Florida - LIVE Hope
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Economic Development
	<b>Needs Addressed</b>	Workforce training
	<b>Funding</b>	CDBG: \$9,575
	<b>Description</b>	The program reaches out to and engages area employers to encourage hiring of formerly homeless clients living in Hollywood housing, emergency and transitional shelters. The position will also provide job placement and retention support for the clients, and case management for clients in the City of Hollywood funded HOME TBRA program
	<b>Target Date</b>	9/30/2018
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	15 formerly homeless LMI individuals
	<b>Location Description</b>	HOPE South Florida, Inc. 5110 N. Fed. Hwy. Ste. 102 Ft. Lauderdale, FL, 33308 (NOTE: Hollywood residents only)
	<b>Planned Activities</b>	Job placement and retention support.
<b>11</b>	<b>Project Name</b>	Impact Broward - Foster Grandparent Program
	<b>Target Area</b>	Citywide

<b>Goals Supported</b>	General Public Services
<b>Needs Addressed</b>	Childcare and Afterschool Tutorials
<b>Funding</b>	CDBG: \$9,175
<b>Description</b>	The Foster Grandparent Program is an intergenerational program that provides low to moderate income volunteers 55 years of age and older to tutor children in Title I elementary schools in K-5 grades with the goals of improving the child's class participation, behavior and academic performance in specific areas identified by the classroom teacher. The CDBG funding will support 9 foster grandparent volunteers who will tutor children in five Hollywood Title One Elementary Schools for the entire school year.
<b>Target Date</b>	9/30/2018
<b>Estimate the number and type of families that will benefit from the proposed activities</b>	55 LMI children and 5 Foster Grandparents

	<b>Location Description</b>	<p>715 S. 46th Ave. Hollywood, FL 33021</p> <p>2400 Meade St. Hollywood, FL. 33020</p> <p>2751 N. 70th Ter.. Hollywood, FL. 33024</p> <p>2702 Funston St. Hollywood, FL. 33020</p>
	<b>Planned Activities</b>	Tutoring of LMI children
12	<b>Project Name</b>	Russell Life Skills & Reading Foundation - Russell Reading Room
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	General Public Services
	<b>Needs Addressed</b>	Childcare and Afterschool Tutorials
	<b>Funding</b>	CDBG: \$10,464
	<b>Description</b>	Children from underserved families in Hollywood will receive after-school and summer camp tutoring as well as engaged mentoring provided by The Russell Life Skills and Reading Foundation, Inc., d/b/a Russell Education Foundation. Russell Education Foundation Florida-certified teachers will incorporate evidence-based strategies and tools to improve the reading skills of kindergarten through 5th grade children from low-income households.

	<b>Target Date</b>	9/30/2018
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	189 LMI children
	<b>Location Description</b>	<p>Washington Park Community Center 5199 Pembroke Road Hollywood, FL 33021</p> <p>Dr. Martin Luther King, Jr. Park and Community Center 2400 Charleston Street Hollywood, FL 33020</p> <p>Kay Gaither Community Center 6291 Funston Street Hollywood, FL 33323</p> <p>McNicol Community Center 1411 South 28th Avenue Hollywood, FL 33020</p>
	<b>Planned Activities</b>	Afterschool Tutorials
<b>13</b>	<b>Project Name</b>	Second Chance Society - Hand-Up

<b>Target Area</b>	Citywide
<b>Goals Supported</b>	Economic Development
<b>Needs Addressed</b>	Workforce training
<b>Funding</b>	CDBG: \$8,679
<b>Description</b>	Second Chance Society, Inc. (SCS) serves homeless and struggling persons in Broward County through the Hand Up Program which was specifically designed to help these individuals return to a state of self-sufficiency and independence. Case Managers refer their clients once they have completed a treatment or rehabilitative program of some sort and are now ready to: (a) find work or, (b) take vocational training, both of which will enable them to get back to self-sufficiency. CDBG funding is used for tuition, text books, educational materials, licensure, exam fees, background checks, etc. to allow one to pursue a trade and become certified in fields such as Security, CDL Driver, Welding, HVAC, Real Estate, Auto Repair, Culinary Arts, Medical Assistant, Certified Nursing Assistant, Home Health Aide, Barbering and Cosmetology, Child Care, Teaching, etc.
<b>Target Date</b>	9/30/2018
<b>Estimate the number and type of families that will benefit from the proposed activities</b>	84 LMI clients

	<b>Location Description</b>	<p>Broward Outreach Center 2050 Scott Street Hollywood, Fl. 33020</p> <p>Jubilee Center 2020 Scott Street Hollywood, Fl. 33020</p> <p>Plymouth Colony – Salvation Army 1950 Sherman Street Hollywood, Fl. 33020</p> <p>The Salvation Army 2300 SW 56th Avenue West Park, Fl. 33023</p>
	<b>Planned Activities</b>	Job Placement and Workforce Development.
<b>14</b>	<b>Project Name</b>	Washington Park Childcare Center, Inc. - Subsidized Early Childhood Education and Family Strengthen
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	General Public Services
	<b>Needs Addressed</b>	Childcare and Afterschool Tutorials
	<b>Funding</b>	CDBG: \$11,089

	<b>Description</b>	The WPCCC provides a comprehensive early childhood educational program with elements designed to promote family stability. WPCCC provides this subsidized childcare to at-risk children of working poor parents.
	<b>Target Date</b>	9/30/2018
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	4 Childcare Scholarships
	<b>Location Description</b>	5731 Pembroke Road Hollywood, Fl. 33023
	<b>Planned Activities</b>	Childcare Scholarships
15	<b>Project Name</b>	Women in Distress - Outreach Services for Victims of Domestic Violence
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	General Public Services
	<b>Needs Addressed</b>	Workforce training
	<b>Funding</b>	CDBG: \$11,964
	<b>Description</b>	The activity provides outreach supportive services. An Advocate and a Therapist who will be designated to providing outreach services at the Women in Distress Hollywood Satellite Office. Services provided consist of registration of services for adults and children, advocacy, counseling, therapy and support groups for adults, as well as child and family therapy services. After individual needs and services are identified additional assistance will be provided through the Women in Distress Outreach Program.
	<b>Target Date</b>	9/30/2018
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	60 Victims of Domestic Violence

	<b>Location Description</b>	
	<b>Planned Activities</b>	Outreach Services and Counseling
<b>16</b>	<b>Project Name</b>	Liberia Economic and Social Development, Inc. - Community Housing and Development Organization
	<b>Target Area</b>	Low and Moderate Income Area
	<b>Goals Supported</b>	Community Housing and Development Organization
	<b>Needs Addressed</b>	Affordable Housing Development
	<b>Funding</b>	HOME: \$56,603
	<b>Description</b>	
	<b>Target Date</b>	
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	1 Affordable Single Family unit
	<b>Location Description</b>	
	<b>Planned Activities</b>	Housing Construction
<b>17</b>	<b>Project Name</b>	Development Incentives
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Housing Services
	<b>Needs Addressed</b>	Affordable Housing Development
	<b>Funding</b>	HOME: \$283,020
	<b>Description</b>	Allocation to incentivize the development of affordable housing.
	<b>Target Date</b>	9/30/2018

	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	100 Rental units
	<b>Location Description</b>	
	<b>Planned Activities</b>	Allocation to incentivize the development of affordable housing.

## **AP-50 Geographic Distribution – 91.220(f)**

### **Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed**

Twelve (12) of the seventeen (17) projects of the 2017-2018 Action Plan are LMI clientele specific. Therefore, the beneficiaries are primarily citywide. The remaining projects include "Administration" two (2) Debt Service Payments and two (2) LMA specific activates (Model Block and Neighborhood Capital Improvement Program).

### **Geographic Distribution**

<b>Target Area</b>	<b>Percentage of Funds</b>
Citywide	75
NSP Target Area	
Low and Moderate Income Area	25

**Table 10 - Geographic Distribution**

### **Rationale for the priorities for allocating investments geographically**

Twelve (12) of the seventeen (17) projects of the 2017-2018 Action Plan are LMI clientele specific. Therefore, the beneficiaries are primarily citywide. The remaining projects include "Administration" two (2) Debt Service Payments and two (2) LMA specific activates (Model Block and Neighborhood Capital Improvement Program).

### **Discussion**

No further discussion necessary.

## Affordable Housing

### AP-55 Affordable Housing – 91.220(g)

#### Introduction

This year the City intends to conduct a Housing Rehabilitation program that will assist 20 households. It is expected that 5 households assisted under the program shall be disabled homeowners. The City will continue its relationship with Liberia Economic and Social Development, Inc. to construct and affordable home (with homebuyer assistance). The City is in hopes of using its Developer incentive allocation to support the construction of new affordable rentals. It is the City's desire to identify a developer using other funding (i.e. Tax Credit Financing or a like mechanism to develop affordable rentals)

One Year Goals for the Number of Households to be Supported	
Homeless	0
Non-Homeless	20
Special-Needs	5
Total	25

**Table 11 - One Year Goals for Affordable Housing by Support Requirement**

One Year Goals for the Number of Households Supported Through	
Rental Assistance	10
The Production of New Units	100
Rehab of Existing Units	20
Acquisition of Existing Units	0
Total	130

**Table 12 - One Year Goals for Affordable Housing by Support Type**

#### Discussion

No further discussion necessary.

## **AP-60 Public Housing – 91.220(h)**

### **Introduction**

The Hollywood Housing Authority administers both a public housing and Section 8 housing voucher program. The housing authority owns and manages 2 public housing projects which contain 120 affordable rental units. It also administers 800 Section 8 housing vouchers and has a 500 person waiting list for vouchers and a 250 person senior waiting list for Public Housing sites. The Hollywood Housing Authority has routinely scored as a high performing Housing Authority, most recently scoring a 91 out of 100 on the most recent evaluation. The physical condition of the Hollywood Housing Authority public housing units have historically been very good. In addition, the Hollywood Housing Authority has constructed affordable rentals using Low income Tax Credits and using Neighborhood Stabilization Program funds in partnership with the City. To service the accessibility needs the 250 seniors on the waiting list typically require lowered ovens and walk-in/wheel-in showers

### **Actions planned during the next year to address the needs to public housing**

The Housing Authority shall continue to service the waiting list and hold general meeting with residents and the board to discuss public housing concerns and other supportive services needed.

### **Actions to encourage public housing residents to become more involved in management and participate in homeownership**

The Hollywood Housing Authority holds a general meeting so that residents can discuss with the board any issues related to the public housing and other supportive services needed. Residents are informed of City of Hollywood homeownership initiatives and encouraged to participate.

### **If the PHA is designated as troubled, describe the manner in which financial assistance will be provided or other assistance**

N/A

### **Discussion**

No further discussion necessary.



## **AP-65 Homeless and Other Special Needs Activities – 91.220(i)**

### **Introduction**

The Homeless in Broward County 2016 Point-In-time Count Report estimates that the top reason for homelessness is "Joblessness". Also, the report estimates that 47% of the current homeless population has no income. The Special Needs Population include the elderly, frail elderly, persons with mental, physical, and/or developmental disabilities, person with alcohol or other drug addictions, persons with HIV/AIDS and their families; and victims of domestic violence, dating violence, sexual assault, and stalking.

### **Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including**

#### **Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs**

The Institutional Delivery Structure offers multiple services for the special needs population and the homeless population. First-Call for Help of Broward County is a referral agency and the first point of contact for persons in need of crisis intervention, homeless prevention, emergency shelter, transitional housing, permanent supportive housing, food, clothing, job training, etc.. First Call for Help of Broward County uses trained volunteers and a data base of all social services providers within the region including those that are a part of the Continuum of Care. In addition, the City employs a Social Service Coordinator through the Division of Community Development and a Homeless Program Coordinator through the Police Department to provide street level outreach, crisis intervention, resource linkage, needs assessment and transportation to shelters and emergency housing.

#### **Addressing the emergency shelter and transitional housing needs of homeless persons**

The Broward County Homeless Initiative Partnership CoC provides homeless services including but not limited to Emergency Shelters, Transitional Housing, Permanent Supportive Housing, Homeless Prevention, Street Outreach, Counseling in Substance Abuse, Mental Health, and/or Life Skills, Childcare and Education, Employment Training and Placement, Healthcare, and Transportation needs.

The "Continuum of Housing" provides housing services through the Housing Opportunities for Persons with AIDS (HOPWA) program. In Broward County, the HOPWA program provides a variety of housing options that assist persons living with HIV/AIDS in the community. The "Continuum of Housing" programs span across Broward County and offer Emergency Transitional Housing, Assisted Living

Facilities, Mental Health Housing, Substance Abuse Housing, Community-Based Housing, Project-Based Rent, Tenant-Based Rental Vouchers, short-term rent, mortgage and utilities assistance, move-in assistance and Housing Case Management

**Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again**

The CoC provides homeless services including Homeless Prevention, Counseling in Substance Abuse, Mental Health, and/or Life Skills, Childcare and Education, Employment Training and Placement, Healthcare, and Transportation needs.

In addition to the activities of the CoC, the City of Hollywood seeks to fund agencies that assist persons who are leaving transitional housing in employment support (ie tracking progress, counseling, and intervention with supervisors where appropriate and beneficial). Also, the City seeks to fund agencies that subsidize work material purchase and training cost. Simultaneously, using HOME funds in coordination with the employment support efforts, the City aids families exiting transitional housing with Tenant Based Rental Assistance to prevent persons and families that were recently homeless from becoming homeless again.

**Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs.**

In addition to the Homeless Prevention activities of the CoC, the City of Hollywood employs a Social Service Coordinator who acts as a referral source for persons and families at risk of becoming homeless. The Social Service Coordinator is familiar with all regional programs that aid in homeless prevention and re-entry. The Social Service Coordinator pre-screens and refers persons/family in applying for said services.

## Discussion

No further discussion necessary.

<b>One year goals for the number of households to be provided housing through the use of HOPWA for:</b>
Short-term rent, mortgage, and utility assistance to prevent homelessness of the individual or family
Tenant-based rental assistance
Units provided in housing facilities (transitional or permanent) that are being developed, leased, or operated
Units provided in transitional short-term housing facilities developed, leased, or operated with HOPWA funds
Total

## **AP-75 Barriers to affordable housing – 91.220(j)**

### **Introduction**

The City of Hollywood Analysis of Impediments pointed out several strategies to remove or ameliorate the Barriers to Affordable Housing as follows:

Strategy 1: Continue the implementation of in-fill housing on a citywide basis.

Strategy 2: Continue operating the First-time Homebuyer program that has pre-purchase counseling, down payment and closing cost assistance to participants to purchase homes citywide.

Strategy 3: Continue to evolve marketing program to make use of any and all mediums that make contact with Low and Moderate Income Individuals in various languages

### **Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment**

The City of Hollywood has developed an Analysis of Impediments that did not point out any public policies as having a negative effect on affordable housing and/or residential investment. In addition, as required as a recipient of State Housing Initiative Partnership funds, the City of Hollywood has instituted the Affordable Housing Advisory Committee (AHAC) that reviews in any policy changes to advise the City Commission on any policies that may have a negative effect on affordable housing development.

### **Discussion**

No further discussion necessary.

## **AP-85 Other Actions – 91.220(k)**

### **Introduction**

In order to foster and maintain the affordable housing stock the City will be expanding its Housing Rehabilitation activities for LMI homeowners and seek public/private partnership opportunities to develop new affordable rentals. Simultaneously, as part of its housing rehabilitation activities the City will be testing homes for the presence of lead-based paint and educating homeowners on the hazards of lead-based paint.

The housing cost in the City remains unaffordable for LMI residents. Even during market slumps, housing cost burden has historically been high within the City. Therefore, in addition to cost reduction practices, the City must seek to increase the employment opportunities for its residents by recruiting new businesses to the City and retaining desirable businesses within the City. A highly employable workforce is desirable to most businesses; therefore, the City is funding job training, job placement, and employability skills training for those difficult to place residents. Success in increasing the employability skills of Hollywood residents is not only beneficial for business recruitment/retention but also aids in the reduction of poverty-level families.

The institutional structure surrounding the efforts of the City is strong and multi-faceted. However, the need is outpacing the funding. Therefore, the City and its partners will be seeking additional funding sources and refining delivery efforts to serve the target populations

### **Actions planned to address obstacles to meeting underserved needs**

The condition of rental properties can be most easily addressed by Lack of landlord participation in rental rehabilitation programs shall be addressed by partnering with private developers for the construction of affordable rental properties. The City is aware that the construction of new affordable rental properties does not repair substandard rental properties. However, the availability of a new affordable option applies market pressure on the surrounding competing landlords, which would encourage property repair in order to remain marketable.

### **Actions planned to foster and maintain affordable housing**

Housing Rehabilitation and Affordable Housing Development.

### **Actions planned to reduce lead-based paint hazards**

### **Actions planned to reduce lead-based paint hazards**

All participants of City of Hollywood housing programs are given in-depth information on the hazards of lead-based paint. Each housing unit in the City of Hollywood housing programs is searched for the presence of lead-based paint. If lead-based paint is identified it is abated.

### **Actions planned to reduce the number of poverty-level families**

The City of Hollywood goal for reducing poverty-level families is to increase the earning power by:

- Recruiting businesses to the City of Hollywood and encourage the hiring of Hollywood residents.
- Retaining businesses in Hollywood by having Economic Development staff periodically meet individually with business owners and responding expeditiously to business owner request.
- Identifying the labor needs of Hollywood businesses and preparing Hollywood residents to best fill those needs.
- Increasing the employability of Hollywood residents through funding job skills training, customer service training, and/or construction training.
- Early preparation of Hollywood youth through funding effective Early Learning Programs in Subsidized Childcare and After-school tutorials that focuses on Science, Technology, Engineering and Math.

### **Actions planned to develop institutional structure**

The institutional structure surrounding the efforts of the City is strong and multi-faceted. However, the need is outpacing the funding. Therefore, the City and its partners will be seeking additional funding sources and refining delivery efforts to serve the target populations.

### **Actions planned to enhance coordination between public and private housing and social service agencies**

Historically, the City has sought to leverage the funding available with private entities wherever possible in the development of housing and the provision of services. In addition, the City encourages applicants for CDBG funding to secure additional funding sources.

## **Discussion**

No further discussion necessary.

## Program Specific Requirements

### AP-90 Program Specific Requirements – 91.220(I)(1,2,4)

#### Introduction

The City of Hollywood has deferred payment loans in the housing market, however, the program income produced has been very low amounts and therefore it is best to conservatively estimate zero program income from the CDBG funds.

The HOME program requires that a HOME investment be secured by a mechanism that ensures an affordability period for 5 to 15 years depending on the amount of investment. However, the City of Hollywood deferred loans are not forgiven and therefore exceed the HOME affordability limits.

#### Community Development Block Grant Program (CDBG)

##### Reference 24 CFR 91.220(I)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed	0
2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan.	0
3. The amount of surplus funds from urban renewal settlements	0
4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan	0
5. The amount of income from float-funded activities	0
<b>Total Program Income:</b>	<b>0</b>

#### Other CDBG Requirements

1. The amount of urgent need activities	0
2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income. Overall Benefit - A consecutive period of one, two or three years may be used to determine that a minimum overall benefit of 70% of CDBG funds is used to benefit persons of low and moderate income. Specify the years covered that include this Annual Action Plan.	100.00%

**HOME Investment Partnership Program (HOME)**  
**Reference 24 CFR 91.220(l)(2)**

1. A description of other forms of investment being used beyond those identified in Section 92.205 is as follows:

State Housing Initiative Program funds are used to meet match requirements of HOME.

2. A description of the guidelines that will be used for resale or recapture of HOME funds when used for homebuyer activities as required in 92.254, is as follows:

Homebuyer Assistance - The City of Hollywood HOME assistance that enabled the homebuyer to buy the dwelling unit is determined to be any HOME assistance that reduced the purchase price from fair market value to an affordable price, but excludes the amount between the cost of producing the unit and the market value of the property (i.e., the development subsidy). The HOME assistance is secured by Deed Restriction and the City's Deferred Payment Promissory Note and Mortgage. Under the terms and conditions of the City's Deferred Payment Promissory Note and Mortgage, the debt is payable in full on the maturity date set forth in the Mortgage that is thirty years from the date of the signing or the Promissory Note and Mortgage. However at thirty (30) days prior to the maturity date, the mortgagee shall offer the mortgagor a refinancing option, pursuant to the same terms and conditions, so long as mortgagor has not defaulted on any terms or conditions set forth in the Mortgage.

3. A description of the guidelines for resale or recapture that ensures the affordability of units acquired with HOME funds? See 24 CFR 92.254(a)(4) are as follows:

Housing Rehabilitation - The City of Hollywood HOME assistance is any HOME investment made to rehabilitate the property and is secured by Deed Restriction and the City's Deferred Payment Promissory Note and Mortgage. Under the terms and conditions of the City's Deferred Payment Promissory Note and Mortgage, the debt is payable in full on the maturity date set forth in the Mortgage that is thirty years from the date of the signing or the Promissory Note and Mortgage. However at thirty (30) days prior to the maturity date, the mortgagee shall offer the mortgagor a refinancing option, pursuant to the same terms and conditions, so long as mortgagor has not defaulted on any terms or conditions set forth in the Mortgage. At maturity mortgagor is under no obligation to refinance the loan. Mortgagee may also require the principal balance of the loan to be due, in full, at any time prior to the maturity date in the event that mortgagor defaults on any term of the Mortgage including the house is sold, rented, ceases to be the primary residence of the buyer, transferred or conveyed or by any other means of title transference .The City may agree to

subordinate its mortgage interest in situations where a new mortgage is required to restructure the debt. The City terms exceeds the affordability limits at 24 CFR 92.254.

Rental Development - The City of Hollywood HOME assistance is any HOME investment made to acquire or rehabilitate the property and is secured by Deed Restriction, Mortgage, and Note and is due and payable at which point the property is no longer being used as an affordable rental property. The HOME investment is not forgiven and therefore exceeds the affordability limits at 24 CFR 92.254.

4. Plans for using HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds along with a description of the refinancing guidelines required that will be used under 24 CFR 92.206(b), are as follows:

There are no plans to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds. However, the City of Hollywood does plan to refinance an existing debt when conducting a Housing Replacement activity as part of the rehabilitation program.

In the event that a home is not suitable rehabilitation and must be demolished and replaced, the City may find it necessary to refinance an existing private financial obligation. In those cases the repayment will be based on a calculation of 30% of the household's gross monthly income with a maximum term of 30 years. Any portion of principal loan amount not included in the payment structure will be deferred and subject to the provisions City's Deferred Payment Promissory Note and Mortgage.

## **Discussion**

No further discussion necessary.

