



23 Public Safety Projects
267 CM@Risk Projects
8 Hollywood Projects

Hollywood's
PROVEN
CM Partner



City of Hollywood - New Hollywood Police Headquarters
RFQ-4642-20-DCM | November 23, 2020

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November 23, 2020

City of Hollywood, Florida
c/o: Office of City Clerk
2600 Hollywood Blvd., Rm#: 221
Hollywood, Florida 33020

Dear Selection Committee Members:

Kaufman Lynn Construction (KL) will deliver a world class Police Headquarters that not only meets the immediate goals, but that is built to last the test of time. The ability of our team to serve your needs is demonstrated in this qualifications package, highlights of which are here:

Prior Experience

CM@RISK PARTNERSHIP

We know you!

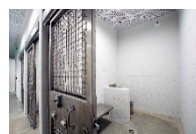
KL is a proven partner for Hollywood having recently built the Hollywood Nebraska Street Parking Garage. We know the City and your processes which means we will be effective in both preconstruction and construction.



Unique Mix of Experience

We are the ONLY team with a mix of experience that will benefit the City and Police Department from day one. KL brings this experience, and are not relying on consultants or a joint-venture for experience like:

- Police facilities including *the latest CM@Risk Police HQ built in South Florida!*
- Our KL personnel has built gun ranges including *2 Police training centers here in South Florida!*
- KL has built over 7,000 parking garage spaces in South Florida and the team *recently completed a CM@Risk parking garage for you!*



We Know Public Safety

KL has built public safety facilities – 23 facilities in South Florida – for decades. Not only do we understand the importance of these facilities to the community, but we have developed a thorough understanding of the details critical to the success of the facility. From the HVAC system in the gun range to the holding cells, evidence storage, and dozens of other unique spaces, the KL team has experience in each specific detail of your project.

267 CMAR Projects

CM at Risk Experts

We understand the partnering and teamwork basis of the Construction Management at Risk delivery method. KL will be a proactive partner with the City of Hollywood and your design team in order to get the best Police Headquarters campus for the best price delivered on-time. KL has the staff expertise in using the CM at Risk method for hundreds of projects to deliver these results.

Team Expertise

Experts Focused Using Their Expertise to Benefit Hollywood!

Other teams will have to use joint-venture partners or consultants to bring expertise while KL has those experts in-house and use consultants to enhance our ability. Our team is divided into 3 groups:

- We have a team that just built the latest CM@Risk Police HQ in South Florida dedicated to you Police Headquarters building
- We have a team that specializes in parking garages dedicated to your parking garage
- We have a team that has built multiple gun ranges focused on building your gun range. As a matter of fact Colin Lasch, Superintendent is a *former Marine Firearms Instructor*.

Overall Approach

A Tailored Approach to Meet Your Needs

We are proud to provide a **tailored custom approach for each component** of your project that demonstrates KL will be a proactive partner every step of the way. Our approach will:

- Provide important information to make early preconstruction decisions on final scope for each component of the project (Headquarters, Gun Range/Support, and Parking Garage)
- Create a construction plan that minimizes the disruption to the surrounding residents and businesses
- Construct the facility to top level quality in a manner that provides an efficient schedule and minimizes costs



Site and Local Conditions Knowledge

Making a Difference for LOCAL Businesses and Residents

We are a local South Florida company with a proven record building in and around the City of Hollywood. Through tested local outreach programs, we achieve high local subcontractor and labor participation. Our proven program is set up to make a difference in the community and we will provide the opportunities and outreach to involve the local businesses and residents.



We Know Hollywood

Not only did I grow up in Hollywood; KL has built 8 CM@Risk projects for the City with them all being completed on-time and on budget! We understand the City and we understand the local conditions. There is no learning curve for us and that is evident in the performance of KL compared to other firms when they have built in and for the City.

Schedule/Cost Control/Quality Control

Not Just Meeting, But Exceeding Expectations

As outlined in our proposal we understand the importance of Public Safety to the community. We will deliver it on-time, under budget and to a quality level above what is required.

As the CEO of Kaufman Lynn, I am and will remain an active part of your project. I appreciate your time and thoughtful consideration of Kaufman Lynn’s capabilities and experience.

Sincerely,

Michael I. Kaufman
CEO, Kaufman Lynn Construction



500 East Broward Boulevard | #170
Fort Lauderdale, FL 33394
o 561.361.6700 | f 561.361.6979

www.kaufmanlynn.com

CGC 021732

November 23, 2020

Paul Bassar
Contract Compliance Officer
City of Hollywood
2600 Hollywood Blvd
Hollywood, FL 33020

RE: New Hollywood Police Headquarters - CMAR MINIMUM QUALIFICATIONS REQUIREMENTS

Dear Mr. Bassar:

As the CEO of Kaufman Lynn Construction, I, Michael Kaufman, hereby confirm that Kaufman Lynn Construction meets all minimum requirements set forth by the City for the CM at Risk Services for the New Police Headquarters project, as outlined below:

Requirement 1: Firm has a minimum of (8) years’ in business as a General Construction Company.

Kaufman Lynn Construction is a Florida corporation continuously operating as a general construction company for 31 years.

Requirement 2: Firm is licensed under Florida Statutes 489

Kaufman Lynn Construction is a State of Florida certified General Contractor.



Requirement 3: Firm has a minimum of five successfully completed projects that required LEED Building Certification.

We have experience with various green and sustainable construction methods, including LEED and Green Globes. A sample of some of our 27 projects that have achieved LEED Certification include:

- 1. Boca Raton Fire Station #5
- 2. Miami-Dade College Academic Support Center
- 3. Coconut Creek Public Works/EOC Building
- 4. Hollywood Beach Safety Complex
- 5. Boca Raton Downtown Library

Please refer to Tab B. for details on these and other projects with similar scope.

Requirement 4: Firm’s experience in Construction Management at Risk methodology and provide a list of projects of similar scope and complexity completed within the last five years.

Kaufman Lynn Construction specializes in delivering projects in our community utilizing the CM at Risk delivery method. With 267 projects either in construction or delivered using this method, we understand the nuances of effective preconstruction and construction. Our CM at Risk projects completed in the last five years include:

- | | |
|----------------------------------------------------|----------------------------------------------|
| • Town of Jupiter Police Headquarters | • New Horizons Elementary School Renovation |
| • City of Hollywood Nebraska Street Parking Garage | • Jupiter Farms Elementary School Renovation |
| • City of Hallandale Beach Peter Bluesten Park | • Quadro |
| • City of Aventura Charter High School | • Temple Judea Expansion |
| • City of Boca Raton Downtown Library | • St. Mark’s Episcopal Church and School |
| • City of Miramar Park Amphitheater | • Coral Reef Commons |
| • Miramar West Center | • The Metropolitan |
| • Art Square Hallandale | • Doral View |
| • Temple Beth El Schaefer Campus Renewal | • Jean and David Colker Center |
| • Pacifica | • Surgical Park Center |

Requirement 5: Proposers shall have a single project bonding capability of at least Fifty Million Dollars (\$50,000,000.00) with a surety company with an A.M. Best rating of AA or better.

Hartford Fire Insurance Company, A.M. Best rated A+ XV underwrites bonds for Kaufman Lynn Construction with limits of \$175 million single/\$600 million aggregate. A letter from our surety agent is attached.

Requirement 6: Statement to liquidated damages and termination for default.

Kaufman Lynn Construction has not paid any liquidated damages or been terminated for default.

Our qualifications presented in this proposal far exceed your minimum requirements. The City of Hollywood has been an important client of ours for many years and we are committed to providing the same level of service for this project as you have come to expect from us.

Sincerely,


Michael Kaufman, CEO
Kaufman Lynn Construction

State of Florida
Department of State

I certify from the records of this office that KAUFMAN LYNN CONSTRUCTION, INC. is a corporation organized under the laws of the State of Florida, filed on January 24, 1989.

The document number of this corporation is K60557.

I further certify that said corporation has paid all fees due this office through December 31, 2020, that its most recent annual report/uniform business report was filed on January 6, 2020, and that its status is active.

I further certify that said corporation has not filed Articles of Dissolution.

*Given under my hand and the
Great Seal of the State of Florida
at Tallahassee, the Capital, this
the Sixth day of January, 2020*




Secretary of State

Tracking Number: 2366084583CC

To authenticate this certificate, visit the following site, enter this number, and then follow the instructions displayed.

<https://services.sunbiz.org/Filings/CertificateOfStatus/CertificateAuthentication>



November 23, 2020

City of Hollywood, Florida
2600 Hollywood Blvd., Rm#: 221
Hollywood, FL 33020

RE: Kaufman Lynn Construction, Inc., Solicitation # RFQ-4642-20-DCM, Construction
Manager at Risk Services for New Hollywood Police Headquarters

To Whom It May Concern:

We are pleased to share with you our favorable experience and high regard for Kaufman Lynn Construction, Inc. Kaufman Lynn has a 30-year track record for outstanding performance on a wide-ranging scope of projects for public and private owners. We routinely receive positive feedback from bond holders regarding the company's ability to deliver high-quality projects on time and on budget.


Hartford Fire Insurance Company provides surety bonds on behalf of Kaufman Lynn Construction, Inc. for single projects over \$175 million and an overall program in excess of \$600 million. Kaufmann Lynn has an available capacity in excess of \$400 million.

Hartford Fire Insurance Company is A.M. Best rated A+ XV and listed on the Department of Treasury's Listing of Approved Sureties with an underwriting limitation of \$991,602,000 on a per bond basis. Hartford Fire Insurance Company is licensed to do business in the State of Florida.

Hartford Fire Insurance Company is prepared to consider providing on their behalf payment and performance bonds for the above referenced project in an amount equal to or greater than one hundred percent (100%) of the estimated construction cost. Our support is conditioned upon completion of the underwriting process, including satisfactory review of contract documents, confirmation of financing and our ongoing review of the operational and financial capacity of Kaufman Lynn Construction, Inc.

This letter is not an assumption of liability and is issued only as a prequalification reference request from our client. It should be understood that any arrangement for bonds is strictly a matter between Kaufman Lynn Construction, Inc. and Hartford Fire Insurance Company.

Sincerely,


Kathleen M. Coen
Attorney-in-Fact



POWER OF ATTORNEY

Direct Inquiries/Claims to:

THE HARTFORD
BOND, T-12
One Hartford Plaza
Hartford, Connecticut 06155
Bond.Claims@thehartford.com
call: 888-266-3488 or fax: 860-757-5835

KNOW ALL PERSONS BY THESE PRESENTS THAT:

Agency Name: LOCKTON COMPANIES LLC
Agency Code: 39-427620

- | | |
|-------------------------------------|------------------------------------------------------------------------------------------------------------------|
| <input checked="" type="checkbox"/> | Hartford Fire Insurance Company, a corporation duly organized under the laws of the State of Connecticut |
| <input checked="" type="checkbox"/> | Hartford Casualty Insurance Company, a corporation duly organized under the laws of the State of Indiana |
| <input type="checkbox"/> | Hartford Accident and Indemnity Company, a corporation duly organized under the laws of the State of Connecticut |
| <input type="checkbox"/> | Hartford Underwriters Insurance Company, a corporation duly organized under the laws of the State of Connecticut |
| <input type="checkbox"/> | Twin City Fire Insurance Company, a corporation duly organized under the laws of the State of Indiana |
| <input type="checkbox"/> | Hartford Insurance Company of Illinois, a corporation duly organized under the laws of the State of Illinois |
| <input type="checkbox"/> | Hartford Insurance Company of the Midwest, a corporation duly organized under the laws of the State of Indiana |
| <input type="checkbox"/> | Hartford Insurance Company of the Southeast, a corporation duly organized under the laws of the State of Florida |

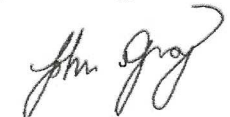
having their home office in Hartford, Connecticut, (hereinafter collectively referred to as the "Companies") do hereby make, constitute and appoint, up to the amount of Unlimited :

Kathleen M. Coen, Louis J. Bensinger, Gary J. Giuliatti, Michelle G Higgins, Tammy L. Orehek, Holly Tallone of BLUE BELL, Pennsylvania

their true and lawful Attorney(s)-in-Fact, each in their separate capacity if more than one is named above, to sign its name as surety(ies) only as delineated above by ☒ and to execute, seal and acknowledge any and all bonds, undertakings, contracts and other written instruments in the nature thereof, on behalf of the Companies in their business of guaranteeing the fidelity of persons, guaranteeing the performance of contracts and executing or guaranteeing bonds and undertakings required or permitted in any actions or proceedings allowed by law.

In Witness Whereof, and as authorized by a Resolution of the Board of Directors of the Companies on May 6, 2015 the Companies have caused these presents to be signed by its Senior Vice President and its corporate seals to be hereto affixed, duly attested by its Assistant Secretary. Further, pursuant to Resolution of the Board of Directors of the Companies, the Companies hereby unambiguously affirm that they are and will be bound by any mechanically applied signatures applied to this Power of Attorney.




John Gray, Assistant Secretary

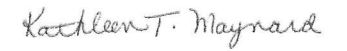

M. Ross Fisher, Senior Vice President

STATE OF CONNECTICUT }
COUNTY OF HARTFORD } ss. Hartford

On this 5th day of January, 2018, before me personally came M. Ross Fisher, to me known, who being by me duly sworn, did depose and say: that he resides in the County of Hartford, State of Connecticut; that he is the Senior Vice President of the Companies, the corporations described in and which executed the above instrument; that he knows the seals of the said corporations; that the seals affixed to the said instrument are such corporate seals; that they were so affixed by authority of the Boards of Directors of said corporations and that he signed his name thereto by like authority.



CERTIFICATE


Kathleen T. Maynard
Notary Public
My Commission Expires July 31, 2021

I, the undersigned, Assistant Vice President of the Companies, DO HEREBY CERTIFY that the above and foregoing is a true and correct copy of the Power of Attorney executed by said Companies, which is still in full force effective as of November 23, 2020
Signed and sealed at the City of Hartford.




Kevin Heckman, Assistant Vice President

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Tab A

EXECUTIVE SUMMARY



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EXECUTIVE SUMMARY

BASIC COMPANY INFORMATION

a. Kaufman Lynn Construction, Inc.

b. Headquarters: 3185 South Congress Avenue, Delray Beach, FL 33445

Broward County Office: 500 East Broward Boulevard #170, Fort Lauderdale, FL 33394

c. Telephone: (561) 361-6700

Fax: (561) 361-6979

d. Email: gsouthern@kaufmanlynn.com (with copy to: jzalkin@kaufmanlynn.com)

e. Primary Contact: Garret Southern

PROFESSIONAL LICENSES AND CERTIFICATIONS

Kaufman Lynn Construction and all assigned key professional staff possess all licenses and certifications required to undertake and complete the New Police Headquarters project for the City of Hollywood.

State of Florida
Department of State

I certify from the records of this office that KAUFMAN LYNN CONSTRUCTION, INC. is a corporation organized under the laws of the State of Florida, filed on January 24, 1989.

The document number of this corporation is K60557.

I further certify that said corporation has paid all fees due this office through December 31, 2020, that its most recent annual report/uniform business report was filed on January 6, 2020, and that its status is active.

I further certify that said corporation has not filed Articles of Dissolution.

Given under my hand and the
Great Seal of the State of Florida
at Tallahassee, the Capital, this
the Sixth day of January, 2020



Randy K. Lee
Secretary of State

Tracking Number: 2366084583CC

To authenticate this certificate, visit the following site, enter this number, and then follow the instructions displayed.

<https://services.sunbiz.org/Filings/CertificateOfStatus/CertificateAuthentication>

Ron DeSantis, Governor
Halsey Beshears, Secretary

Florida
dbpr

STATE OF FLORIDA
DEPARTMENT OF BUSINESS AND PROFESSIONAL REGULATION
CONSTRUCTION INDUSTRY LICENSING BOARD

THE GENERAL CONTRACTOR HEREIN IS CERTIFIED UNDER THE
PROVISIONS OF CHAPTER 489, FLORIDA STATUTES

KAUFMAN, MICHAEL I
KAUFMAN LYNN CONSTRUCTION, INC.
3185 SOUTH CONGRESS AVE.
DELRAY BEACH FL 33445-7324

LICENSE NUMBER: CGC021732
EXPIRATION DATE: AUGUST 31, 2022
Always verify licenses online at MyFloridaLicense.com

Do not alter this document in any form.
This is your license. It is unlawful for anyone other than the licensee to use this document.

BROWARD COUNTY LOCAL BUSINESS TAX RECEIPT
115 S. Andrews Ave., Rm. A-100, Ft. Lauderdale, FL 33301-1895 – 954-831-4000
VALID OCTOBER 1, 2020 THROUGH SEPTEMBER 30, 2021

DBA: KAUFMAN LYNN CONSTRUCTION INC
Business Name: KAUFMAN LYNN CONSTRUCTION INC
Owner Name: KAUFMAN MICHAEL I/QUAL
Business Location: 500 E BROWARD BLVD #170 LAUDERHILL
Business Phone:
Receipt #: 180-8749
Business Type: GENERAL CONTRACTOR (GENERAL CONTRACTOR)
Business Opened: 02/13/2009
State/County/Cert/Reg: CGC021732
Exemption Code:
Rooms:
Seats:
Employees: 47
Machines:
Professionals:
Number of Machines:
For Vending Business Only
Vending Type:
Tax Amount: 135.00
Transfer Fee: 0.00
NSF Fee: 0.00
Penalty: 0.00
Prior Years: 0.00
Collection Cost: 0.00
Total Paid: 135.00

THIS RECEIPT MUST BE POSTED CONSPICUOUSLY IN YOUR PLACE OF BUSINESS

THIS BECOMES A TAX RECEIPT WHEN VALIDATED
This tax is levied for the privilege of doing business within Broward County and is non-regulatory in nature. You must meet all County and/or Municipality planning and zoning requirements. This Business Tax Receipt must be transferred when the business is sold, business name has changed or you have moved the business location. This receipt does not indicate that the business is legal or that it is in compliance with State or local laws and regulations.

Mailing Address:
KAUFMAN LYNN CONSTRUCTION INC
3185 S CONGRESS AVE
DELRAY BEACH, FL 33445

Receipt #01A-19-00008942
Paid 07/24/2020 135.00

2020 - 2021

BROWARD COUNTY LOCAL BUSINESS TAX RECEIPT

EXECUTIVE SUMMARY

NATIONAL, REGIONAL, OR LOCAL STATUS

Kaufman Lynn Construction is a regional firm that specializes in public sector projects.

DESCRIPTION OF FIRM

Founded in 1989, Kaufman Lynn Construction is a full-service commercial contractor with over \$2 billion in built projects. KL is **local** and brings the expertise and experience to your project, ensuring that the multiple components of the Police Headquarters project are completed on time and on budget.

Our firm has a broad range of experience across an array of project types including public safety and governmental/municipal.

As a local general contractor and construction manager, KL uses multiple delivery methods, but primarily uses Construction Management at Risk.

Kaufman Lynn is 100% employee owned, which means every

employee has a vested interest in the success of your project. Our CEO, Michael Kaufman, and President, Frank White, will work closely with your project team to ensure it is executed effectively and timely.

Accurate pricing, dedication to job safety, aggressive scheduling, and owner satisfaction are the core principles of our success. Our goal is a seamless project completion and smooth delivery for each and every owner.

By blending best-in-class cost savings alternatives with stringent quality control processes, Kaufman Lynn Construction continues to be a respected industry leader in building public and private projects throughout Florida.

YEARS IN BUSINESS:
31 years

SERVICES:
Preconstruction
Construction Management
Design-Build Construction
General Construction

BROWARD ADDRESS:
500 East Broward Boulevard #170
Fort Lauderdale, FL 33394

CORPORATE ADDRESS:
3185 South Congress Avenue
Delray Beach, FL 33445
561.361.6700

WEBSITE:
KaufmanLynn.com



23 Public Safety Facilities in South Florida

EXECUTIVE SUMMARY

YEARS IN BUSINESS

Since our founding in 1989, Kaufman Lynn Construction has specialized in large scale, multi-building projects with police station, support and parking garage components. We are a 31-year-old South Florida based construction firm that understands the nuances of municipal facilities, the coordination that goes into this specialized work, and has the relationships with the specialized subconsultants to ensure they function properly from day one and for decades to come. Kaufman Lynn is also the South Florida Expert at CM at Risk delivery having performed over 267 CM at Risk projects.

COMPANY STATUS

Kaufman Lynn Construction is a corporation, established in 1989 by our CEO, Michael I. Kaufman. In 2019, we transitioned to a 100% employee-owned company with the same corporate structure in place.

- a. Incorporated on January 24, 1989
- b. Incorporated in the State of Florida
- c. CEO: Michael Kaufman, President: Frank W. White III

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Tab B

RELATED CONSTRUCTION EXPERIENCE



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RELATED CONSTRUCTION EXPERIENCE



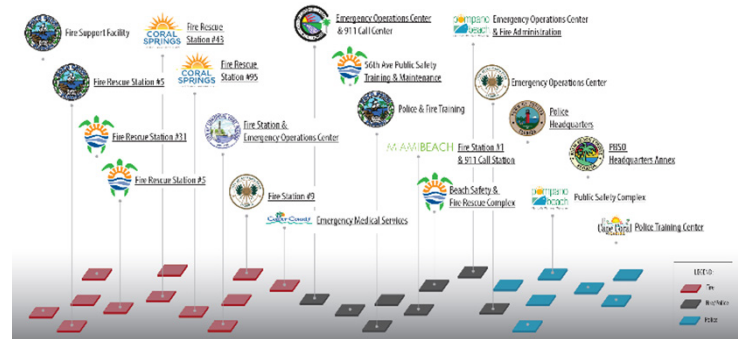
Local Experience

We have built numerous projects both in and for the City of Hollywood, including large private projects as well as public safety facilities and a parking garage for the City.

We know the City – we know the local nuances – we know the product type. What does this mean for you? We understand your processes and procedures which allows us to focus on getting the results you are looking for.

Public Safety Specialists

KL has built 23 public safety facilities and specializes in them. We understand the importance of the facilities and how the details make the difference. This proposal demonstrates our knowledge as your local expert. We will apply this knowledge to enhance your facility and be a proactive partner in the design phase.



CM@Risk Experience

KL delivers more projects using CM@Risk than any other delivery method. This is what we do and how our company is set up. With one of the largest in-house preconstruction departments in South Florida with 18 people, we will be able to get into the details and add value throughout the design and pricing stage.

Matching Up with Your Project

With the EXACT experience we understand the nuances of your facility and will make a difference. THIS Experience IS ALL IN SOUTH FLORIDA.

<p>POLICE ADMIN</p> <p>Latest <i>CM@Risk</i> Police HQ in South Florida!</p> <p>2.6M SF OF ADMIN SPACE</p>	
<p>GUN RANGES</p> <p>Team built 2 nearby <i>CM@Risk</i> Police Training Facilities with gun ranges and 1 in preconstruction</p> <p>Proven teamwork with all 3 having been built with our consultant Action Target</p>	
<p>PARKING GARAGES</p> <p>7,250 PARKING SPACES</p> <p>Similar sized and function PG built for nearby Coral Springs including pedestrian connector</p>	

RELATED CONSTRUCTION EXPERIENCE

1. LARGE COMPLEX PROJECT CONSTRUCTION WITH MULTIPLE BUILDINGS

As a seasoned builder across South Florida and beyond, Kaufman Lynn has extensive experience with constructing large complex projects with multiple buildings. We are currently building JM Family Enterprises’ new Headquarters Campus, which consists of multiple office buildings, two parking garages, a gymnasium, dining hall, and all corresponding landscapes and hardscapes. This \$150 million project is all being completed on an active campus near the busy Hillsboro Boulevard corridor.

Many of our current projects are multi-building apartment communities on tight sites in urban Broward, Miami-Dade, and Palm Beach Counties. **We understand the nuances of building in dense urban environments** and working around surrounding homes and businesses with minimal disruptions.



"We have over 1,200 associates working adjacent to the new campus construction (as close as 20 feet) and I have been pleasantly surprised that the only comments I receive is how clean, organized, and unobtrusive the construction is. The KL team has gone above and beyond to ensure that construction remains on schedule without disrupting our day-to-day operations."

Mike Tiufekchiev
JM Family Enterprises

OCCUPIED
CAMPUS
EXPERTISE

KL built JM Family Enterprises Headquarters, one of the largest occupied campus construction projects in Broward County. We have proven ourselves as partners on this \$150 million undertaking, working with minimal disruptions for the associates who work within feet of significant construction activities.



BROWARD
COUNTY
EXPERTS



RELATED CONSTRUCTION EXPERIENCE

2. RIGHT OF WAY, BROWARD COUNTY & FDOT EXPERTISE

Building in Broward County for 31 years means that we are very familiar with the various permitting agencies in the area. Many of our projects have required modifications or tie-ins to the surrounding roads. We understand Broward County and Florida Department of Transportation’s requirements and we have always taken a proactive approach in coordinating construction activities with these individual agencies.

FDOT RIGHT OF WAY PERMIT PROTOCOLS

As a South Florida construction manager, many of our projects require coordination with Florida Department of Transportation (FDOT). We take ownership of full coordination with both FDOT and private land owners in helping the City to negotiate easements where applicable.

In addition to our experience coordinating with FDOT on our public and private construction projects, we are also **currently building for FDOT as a client** at Golden Glades Multimodal Transit Center. This project involves extensive sitework pertaining to multiple entities, including FDOT, The City of Miami Gardens, and South Florida Regional Transit Authority (SFRTA or Tri-Rail). Additionally, this project also shares a border with private owners for an apartment complex and other neighboring industrial and private business uses.



PROVEN  EXPERIENCE

As we were building the Nebraska Street Parking Garage, FDOT was performing road work immediately adjacent to the site. We were sharing dewatering permits with the adjacent work, requiring careful coordination with FDOT. We also coordinated MOT to ensure the safety along the busy corridor. Though Kaufman Lynn Construction refrained from impacting SR A1A, the utility work required 1-lane shut downs which could affect delivery and access at the garage site if not properly coordinated. The field personnel were in constant communication and would coordinate sequences to allow work to proceed smoothly.

3. NAVIGATING SALE/LEASE AND PERMIT PROTOCOLS

We understand the fact that this site is partly Hollywood City property and partly being constructed on private property. This requires a more complex permitting and approval process, as well as navigating sales and leases of land. We understand this process as we have done it ourselves when constructing our own headquarters office, and we have a plan to help the City through this process.



First, **we have a dedicated team member that will assist with permitting.** Manuel Ruiz, who held a similar role for your Nebraska Street Garage project, will coordinate with the various agencies, including Broward Department of Planning and Environmental Protection, Broward County FDOT, SFWMD, Florida Department of Environmental Protection, and more. Each specific agency has different requirements and timelines, and Manny will serve as a key team member in order to expedite the process, as he did with Nebraska Street Garage.



City of Hollywood New Projects Permit Requirements			
Permit/Requirement	Agency	Review/Action	Notes
Surface Water Management License	Broward Department of Planning and Environmental Protection & SFWMD	60-90 Days	Permit application to be submitted to SFWMD. SFWMD will review and issue a license. License is required to allow for building permit.
New Construction Permit (Subgrade, sidewalk, and road work)	Broward County FDOT	60-90 Days	Permit application to be submitted to FDOT. FDOT will review and issue a permit. Permit is required to allow for building permit.
Right-Of-Way Closure or Traffic Modification	Broward County FDOT	60-90 Days	Permit application to be submitted to FDOT. FDOT will review and issue a permit. Permit is required to allow for building permit.
Water Use Individual Permit - Dewatering	South Florida Water Management District	60-90 Days	Permit application to be submitted to SFWMD. SFWMD will review and issue a permit. Permit is required to allow for building permit.
Bill to Use Generic Permit for Stormwater Discharge and Dewatering Operations	Florida Department of Environmental Protection	30-45 Days	Permit application to be submitted to DEP. DEP will review and issue a permit. Permit is required to allow for building permit.
Notice of Proposed Construction or Alteration	Federal Aviation Administration (FAA)	30 Days	Permit application to be submitted to FAA. FAA will review and issue a permit. Permit is required to allow for building permit.
Permit Drawing Package	Hollywood Building Dept.	60-90 Days (30-45 Days for Review/Action)	Permit application to be submitted to Hollywood Building Dept. Hollywood Building Dept. will review and issue a permit. Permit is required to allow for building permit.
During Construction Submittals (Shop Drawings)	Hollywood Building Dept.	10-15 Days	Permit application to be submitted to Hollywood Building Dept. Hollywood Building Dept. will review and issue a permit. Permit is required to allow for building permit.
Sub-Permits	Hollywood Building Dept.	60-90 Days	Permit application to be submitted to Hollywood Building Dept. Hollywood Building Dept. will review and issue a permit. Permit is required to allow for building permit.

The City will benefit directly from KL’s recent experience with navigating a sale and lease while building a headquarters. KL recently built a new 25,000 s.f. headquarters building in nearby Southern Palm Beach County. In order to help finance the project, we subdivided the parcel and built a 5-story, 132,000 s.f. self storage facility on the adjacent site pad. **We contracted with a local land use attorney, Bonnie Miskel, to help facilitate this process.** If necessary, we will follow a similar path with your project.

After completion, we sold that property to CubeSmart Self Storage and used the proceeds to continue to build our headquarters building. Additionally, we donated a pocket park and a covered bus stop on the site for the City of Delray Beach to encourage walkability and public transit on the bustling Congress Avenue corridor.



Each component of this project had separate permitting, site plans, parking requirements, and approval processes. We worked hand-in-hand with the City of Delray Beach, Palm Beach County, and SFRTA (Tri-Rail) throughout the project for permitting and approvals, as well as negotiating the sale of the adjacent developed parcel with CubeSmart Self Storage. This complicated effort resulted in a multi-building, joint-use facility with covered parking and public space, all on a busy traffic corridor--**EXACTLY like your new Police Headquarters project.**

4. HOW WE ADD VALUE

THIS IS WHAT WE DO

Kaufman Lynn Construction’s (KL) main qualification is our expertise in the Construction Management at Risk (CMatRisk) delivery method.

Over 90% of our government projects are delivered utilizing the CMatRisk method of delivery (267 projects) and the other few projects utilize the design-build method which is very similar in preconstruction and construction.

What does this do for the City of Hollywood? It provides certainty of outcome and certainty of process. The KL difference is real and provides tangible results, as evidenced by our many successful projects both for and in the City of Hollywood.

PRECONSTRUCTION

We will work with you from day one to establish a GMP that is within your budget and also includes everything on the Police Department’s wish list. We have a proven and methodical approach to making sure the plan of construction is well thought out and the budget and schedule works for the City of Hollywood.



Approach

As outlined in detail in this proposal under the approach section, we have already begun thinking on how to perform the work with a team that has specialists for each section of your project. This proven experience with public safety, gun range/support space, and parking garage construction will benefit the City from day one.

During the preconstruction process our operations team will work with you and the community to create a phasing plan that breaks up the project into components. Each component will then be discussed in detail with the City and the Police Department in order to refine and really tailor the plan for each specific component.

Resources

KL has one of the largest preconstruction/estimating department in South Florida, which means we can provide the attention this project needs.



5. CONSTRUCTION COSTS AND BIDDING CONDITIONS IN SOUTHEAST FLORIDA

KL is a local South Florida construction manager with 31 years of subcontractor relationships. We are also one of the region’s largest construction firms, which means that subcontractors want to work with us. With annual revenue above \$450 million, we are constantly engaging the local subcontractor market and have up to date cost information specific to our area.

Though we have a large group of prequalified trade contractors that receive our bids, we frequently participate in community outreach events to promote current and upcoming projects and reach additional companies to add to our bid list. While we engage with key trades during the preconstruction process to gain trade level input into design options, we still invite multiple firms for each trade during GMP bidding to assure our clients the lowest possible prices.

THE LIST									
GENERAL CONTRACTORS & CONSTRUCTION COMPANIES									
RANKED BY 2019 SOUTH FLORIDA BILLINGS									
Rank	Company	Address	2019 Billings	2018 Billings	2017 Billings	No. of Employees	Years in Business	Owner	Website
1	Coastal Construction Group	10000 SW 15th St., Suite 200, Miami, FL 33199	\$750.00 million	\$650.00 million	\$575.00 million	240	2	Thomas Murphy	coastalconstruction.com
2	Suffolk	215 Atlantic Blvd., Suite 1700, Miami, FL 33132	\$600.00 million	\$510.00 million	\$510.00 million	220	2	Patricia Tully	suffolk.com
3	Balfour Beatty US	7801 N.W. 34th Court, Suite 200, Fort Lauderdale, FL 33309	\$500.00 million	\$475.00 million	\$395.00 million	267	2	Scott Winkler	balfourbeatty.com
4	Kent Construction	7000 Northwest Highway, Suite 600, Boca Raton, FL 33433	\$310.00 million	\$210.00 million	\$200.00 million	221	2	Mike Reid	kentconstruction.com
6	Kaufman Lynn Construction	3185 S. Congress Ave., Delray Beach, FL 33445	\$407.58 million	\$520.68 million	\$298.23 million	147		Michael Kaufman	kaufmanlynn.com
7	Turner Construction Co.	5000 Corporate Center, Suite 200, Miami, FL 33156	\$240.40 million	\$240.00 million	\$175.00 million	280	1	John J. Turner	turnerconstruction.com
8	Stratton	4400 N.W. 12th St., Suite 100, Fort Lauderdale, FL 33304	\$230.00 million	\$230.00 million	\$190.00 million	90	1	Jeff Haffey	stratton.com
9	Vander Construction	10000 SW 15th St., Suite 200, Miami, FL 33199	\$220.00 million	\$197.00 million	\$170.00 million	75	1	Mike Kelly	vanderconstruction.com
10	Robins & Morton	4300 SW 15th St., Suite 100, Miami, FL 33156	\$207.70 million	\$204.00 million	\$150.00 million	90	1	Sam Morton	robinsmorton.com
11	Butters Construction & Development	4000 Corporate Center, Suite 200, Miami, FL 33156	\$200.00 million	\$170.00 million	\$150.00 million	100	1	Mark Butters	buttersconstruction.com
12	ANF Group	2100 S.W. 15th St., Suite 100, Fort Lauderdale, FL 33304	\$180.00 million	\$150.00 million	\$100.00 million	100	1	Michael Anderson	anfgroup.com
13	Link Construction Group	5000 N.W. 15th St., Suite 100, Fort Lauderdale, FL 33309	\$180.00 million	\$150.00 million	\$100.00 million	140	1	William Link	linkconstructiongroup.com
14	BCC Associates	2000 S.W. 15th St., Suite 100, Fort Lauderdale, FL 33304	\$170.00 million	\$150.00 million	\$100.00 million	90	1	Barry Berman	bccassociates.com
15	Janeau Construction Co.	10000 SW 15th St., Suite 200, Miami, FL 33199	\$150.00 million	\$120.00 million	\$100.00 million	20	1	Jim Janeau	janeauconstruction.com
16	DC Construction Associates	5000 N.W. 15th St., Suite 100, Fort Lauderdale, FL 33309	\$140.00 million	\$120.00 million	\$100.00 million	40	1	David Carter	dcconstruction.com
17	Burke Construction Group	10000 SW 15th St., Suite 200, Miami, FL 33199	\$140.00 million	\$120.00 million	\$100.00 million	40	1	Tom Burke	burkeconstruction.com
18	Gulf Building	10000 SW 15th St., Suite 200, Miami, FL 33199	\$140.00 million	\$120.00 million	\$100.00 million	40	1	John Burke	gulfbuilding.com
19	Anderson Moore Construction Corp.	10000 SW 15th St., Suite 200, Miami, FL 33199	\$140.00 million	\$120.00 million	\$100.00 million	100	1	Christopher Harris	andersonmoore.com
20	Lead Engineering Contractors, LLC	10000 SW 15th St., Suite 200, Miami, FL 33199	\$140.00 million	\$120.00 million	\$100.00 million	100	1	Marlene Gonzalez	leadeng.com
21	Marker Construction Group	10000 SW 15th St., Suite 200, Miami, FL 33199	\$140.00 million	\$120.00 million	\$100.00 million	40	1	Roger Marker	markerconstruction.com
22	Basca Construction Associates	10000 SW 15th St., Suite 200, Miami, FL 33199	\$140.00 million	\$120.00 million	\$100.00 million	20	1	Joe Basca	bascaconstruction.com
23	Hernandez Construction	10000 SW 15th St., Suite 200, Miami, FL 33199	\$140.00 million	\$120.00 million	\$100.00 million	20	1	Alan Hernandez	hernandezconstruction.com

Most Recent CM@Risk Police Headquarters in South Florida



JUPITER POLICE HEADQUARTERS
JUPITER, FL

Scope of Work

Brandon and Neil constructed this Police Headquarters which was designed to withstand 192-mph winds and will also house the town’s IT data center and serve as the emergency operations center. The project also includes a veterans’ memorial and site improvements, as well as the demolition of an existing Police Department building, and other structures after completion of the new facility. **This project included a \$1.2 million grant from FEMA, coordinated by Ryan Reiter.**

Delivery Method
CM at Risk

Completion
August 2020

Project Size
39,000 sf

Final Cost
\$15.2 million

Original Budget/Final GMP
\$16.9 million/\$15.2 million

UNDER BUDGET!

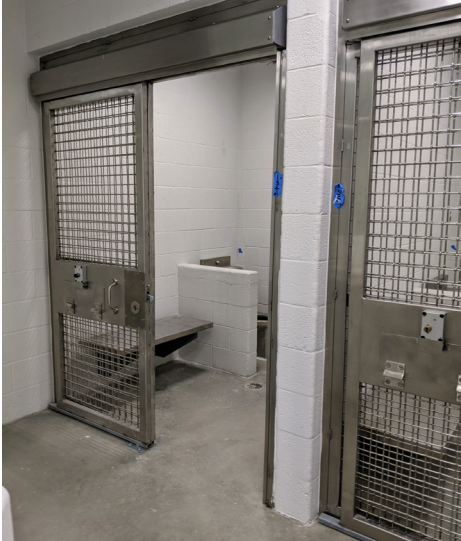
VE Savings
ODP Sales Tax Savings:
\$64,367

CM Fees
\$690,175

Change Orders
17 (owner directed scope changes)

Preconstruction Fees
\$77,994

Status
Completed



Police Administration & Training Facility



BOCA RATON POLICE & FIRE ADMIN
BOCA RATON, FL

Scope of Work
100,000 square foot complete renovation, including the removal and replacement of the roof and complete interior renovation. The shell of the building was hardened into a Category 5 Hurricane Shelter. The facility features training rooms, an auditorium, gymnasium as well as Police and Fire administrative offices.



- Delivery Method
CM at Risk
- Completion
May 2007
- Project Size
100,000 sf
- Final Cost
\$9 million
- Original Budget/Final GMP
\$9 million/\$9 million
- VE Savings
\$110,000 in savings
- CM Fees
\$340,000
- Change Orders
6 (scope changes)
- Preconstruction Fees
\$41,535
- Status
Completed

New Construction of Police Gun Range & Training Facility



CAPE CORAL POLICE GUN RANGE & TRAINING FACILITY
CAPE CORAL, FL

Scope of Work
New construction of a safe and efficient police training facility for the City of Cape Coral Police Department with a fully functional 50-yard gun range a 300 s.f. shoot house, and a 1,600 s.f. open air pavilion. The range includes 25 individual 4' wide lanes. The facility also includes office space, restrooms, Weapon cleaning room, ammunition room, and storage. Hurricane rated to 160 mph wind rating.



KL and Action
Target Project

- Delivery Method
CM at Risk
- Completion
Winter 2021 (estimated)
- Project Size
4,000 s.f.
- Final Cost
TBD (in preconstruction)
- Original Budget/Final GMP
\$6 million/TBD
- VE Savings
TBD
- CM Fees
TBD
- Change Orders
TBD
- Preconstruction Fees
TBD
- Status
Preconstruction



PBSO DISTRICT 1 HEADQUARTERS

WEST PALM BEACH, FL

Scope of Work

New construction of the Palm Beach Sheriff’s Office District 1 Headquarters building. The project includes a 25,000 s.f. substation building, new Marine Unit facility with vehicle repair shop with associated support areas, a specialty vehicle storage shelter, and all associated site improvements including sufficient public and secured parking, access roads, drainage, utility infrastructure, etc.

Delivery Method	CM at Risk
Completion	Spring 2022 (estimated)
Project Size	25,000 s.f.
Final Cost	TBD (in preconstruction)
Original Budget/Final GMP	\$9.4 million/TBD
VE Savings	TBD
CM Fees	TBD
Change Orders	TBD
Preconstruction Fees	TBD
Status	Preconstruction

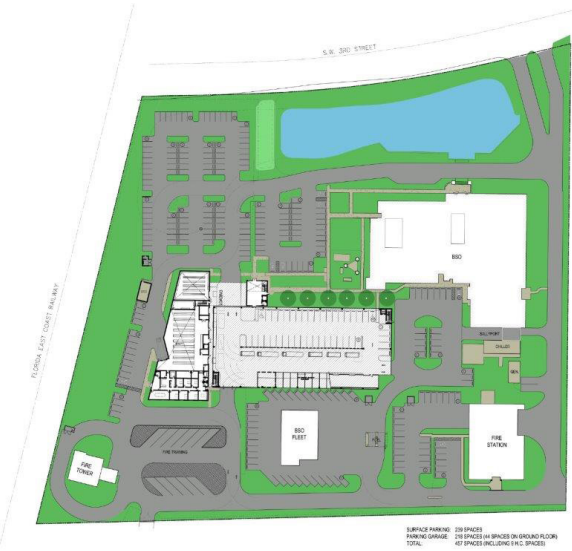


POMPANO BEACH PUBLIC SAFETY COMPLEX (POLICE HQ/EOC/FIRE ADMIN)

POMPANO BEACH, FL

Scope of Work

New construction of two separate 2-story buildings to house an Emergency Operations Center and Fire Administration offices. Interior renovations of existing Broward Sheriff’s Office and Public Safety Complex include demolition of existing walls/partitions, construction/installation of new utility connections, reconfiguration of interior walls and lobby areas.



Delivery Method	CM at Risk
Completion	June 2021 (estimated)
Project Size	100,000 sf
Final Cost	TBD
Original Budget/Final GMP	\$23 million/TBD
VE Savings	TBD
CM Fees	TBD
Change Orders	TBD
Preconstruction Fees	\$115,000
Status	Preconstruction



New Construction of Public Safety Facility

LIGHTHOUSE POINT FIRE STATION 22/EOC
LIGHTHOUSE POINT, FL

Scope of Work
New construction of a 16,100 sf fire station/EOC center and of a 8,200 sf community center. The Category 5+ hurricane rated facility will house 24 firefighter/paramedics, two chief officers and will include 3 drive through emergency vehicle parking stalls, vehicle exhaust systems, individual sleeping quarters, bunker storage, medical storage training room, decontamination area, kitchen and day room, office, generator and an EOC on the second floor.



Delivery Method	CM at Risk
Completion	June 2022 (estimated)
Project Size	16,100 sf
Final Cost	\$6.8 million
Original Budget/Final GMP	\$6.8 million/\$6.8 million
VE Savings	TBD
CM Fees	TBD
Change Orders	None
Preconstruction Fees	\$79,404
Status	Under construction



New Construction of Public Safety Facility for You!

HOLLYWOOD BEACH PUBLIC SAFETY COMPLEX
HOLLYWOOD, FL

Scope of Work
New construction of a 2-story Public Safety Building with a 3-bay Fire Station, Beach Safety and Community Redevelopment Agency offices and parking. Project also included the renovation of an existing 1-story historic structure. This shell design, along with impact rated windows, has the ability to withstand 155 mph wind and storm conditions equal to or greater than a Category 5 storm.



Delivery Method	Qualified Bid
Completion	June 2012
Project Size	44,254 sf
Final Cost	\$6.6 million
Original Budget/Final GMP	\$6.6 million/\$6.6 million
VE Savings	\$17,000 contingency returned to owner
CM Fees	\$371,362
Change Orders	3
Preconstruction Fees	\$69,000
Status	Completed

RELATED CONSTRUCTION EXPERIENCE



New Construction of Public Safety Complex for You!

HOLLYWOOD PUBLIC SAFETY & TRAINING COMPLEX

HOLLYWOOD, FL

Scope of Work

Maintenance and training facilities for the City of Hollywood Fire Department. Maintenance/Warehouse Building - 15,275 square feet, Training Building - 11,240 square feet, Site Improvements - 10 acres. The Hollywood 56th Avenue Public Safety Site contains 1.06 acres dedicated for an exterior **SWAT Obstacle Course and K-9 Training Area**. The SWAT Obstacle course contains various agility training structures such as rope nets, A-frame log walls, platform jumps, balance beams, hurdles, and parallel pipe bars which help train officers for tactical maneuvers. The canine agility course contains plastic tunnels, car doors, plywood walls, buried isolation boxes, and cool down pavilion with pet fountains, so that the Police Dogs can train with real-life situations.



Delivery Method
CM at Risk

Completion
August 2010

Project Size
26,515 sf

Final Cost
\$5.6 million

Original Budget/Final
GMP
\$5.6 million/\$5.6 million

VE Savings
1.5% savings on ODP
Program

CM Fees
\$280,000

Change Orders
1

Preconstruction Fees
\$98,000

Status
Completed

RELATED CONSTRUCTION EXPERIENCE



New Construction of Public Safety Facility

COCONUT CREEK EOC & 911 CALL CENTER

COCONUT CREEK, FL

Scope of Work

The project includes the demolition of the existing public works facility and the construction of a 24,500 square foot, two-story replacement building. The new facility provides offices for the Public Works administration, engineering and staff, Police Department records storage and staff and houses the City's Emergency Operations Center as well as a consolidated Regional 911 Dispatch Center. The building is designed to withstand winds of up to 155 mph. LEED Silver Certified.



Delivery Method
Qualified Bid

Completion
July 2013

Project Size
24,500 sf

Final Cost
\$6.8 million

Original Budget/Final
GMP
\$6.8 million/\$6.8 million

VE Savings
\$ 166,579

CM Fees
\$520,200

Change Orders
26

Preconstruction Fees
\$86,700

Status
Completed

New Construction of Public Safety Facility & Parking Garage

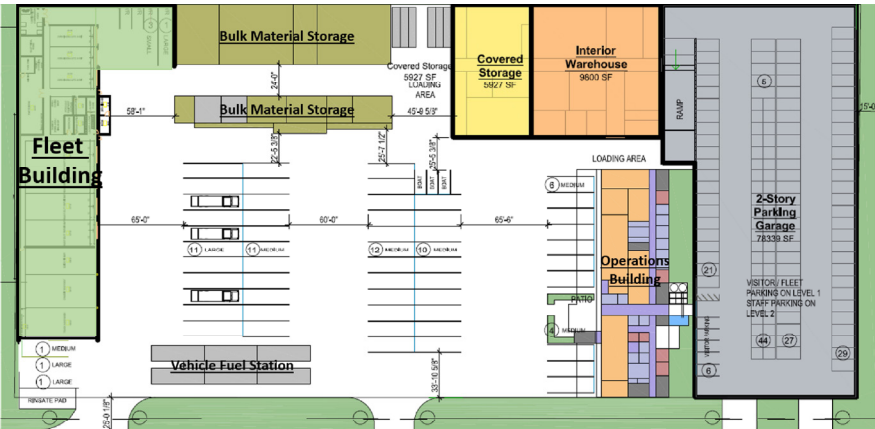


OAKLAND PARK EOC, PUBLIC WORKS & PARKING GARAGE

OAKLAND PARK, FL

Scope of Work

New construction of an operations building, EOC, fleet building, storage warehouse, vehicle fueling station, and two-story parking garage for the City of Oakland Park. This project is funded by a GO Bond program and KL sought and received grant funding to help with the overall cost.



Delivery Method	CM at Risk
Completion	TBD
Project Size	116,000 sf
Final Cost	TBD
Original Budget/Final GMP	TBD
VE Savings	TBD
CM Fees	TBD
Change Orders	None
Preconstruction Fees	TBD
Status	In Preconstruction

Municipal Complex with Parking Garage



CORAL SPRINGS MUNICIPAL COMPLEX & PARKING GARAGE

CORAL SPRINGS, FL

Scope of Work

New construction of a 5-story, 148,480 s.f. municipal facility and freestanding, 4-level, 607-space precast parking garage with pedestrian bridge connecting to the office building. The complex includes an Emergency Operations Center, City Commission chambers, general offices, meeting rooms, and a one stop shop for citizen services.



Delivery Method	Prequalified Bid
Completion	February 2018
Project Size	68,000 sf
Final Cost	\$34 million
Original Budget/Final GMP	\$32.8 million/\$34 million
VE Savings	N/A
CM Fees	\$952,000
Change Orders	30 (owner added technology scope)
Preconstruction Fees	N/A
Status	Completed



JM FAMILY OFFICE & PARKING COMPLEX
DEERFIELD BEACH, FL

Scope of Work
CM at Risk services for the redevelopment of a corporate office complex for this Fortune 100 company. The phased replacement includes multiple office buildings, training and event center, two parking garages and outdoor spaces. Kaufman Lynn Construction worked closely with the client to develop an optimal sequencing of the building process to accommodate the over 1,200 staff members during construction.



Delivery Method
CM at Risk

Completion
November 2021

Project Size
596,122 sf

Final Cost
\$141.3 million

Original Budget/Final GMP
\$143.8 million/\$141.3 million

VE Savings
TBD

CM Fees
6%

Change Orders
49 (owner adjusted scope)

Preconstruction Fees
\$1.3 million

Status
Phase I Completed

KAUFMAN LYNN HEADQUARTERS & PARKING
DELRAY BEACH, FL

Scope of Work
New construction of a joint use office and storage complex including a 3-story, 25,000 s.f. headquarters office building and concurrent construction of 6-story, 132,000 s.f. self-storage facility on the same site. Key focus on future adaptability and high technology as Kaufman Lynn grows as a construction leader in the Southeast.



Delivery Method
CM at Risk

Completion
October 2017

Project Size
157,000 sf

Final Cost
\$14 million

Original Budget/Final GMP
\$14 million/\$14 million

VE Savings
N/A

CM Fees
N/A

Change Orders
N/A

Preconstruction Fees
N/A

Status
Completed

CM@Risk Support Space on Challenging Site



DON SOFFER AVENTURA HIGH SCHOOL
AVENTURA, FL

Project Description
New construction of a four-story, 53,400 s.f. high school on 2 acres of property with a capacity for 800 students. This project includes a 10,450 s.f. gymnasium situated adjacent to the school on property located in Waterways Park. Your proposed Project Manager for the HQ building, Brandon Rastok, built this project.



CM@Risk Parking Garage for You!



SAME
TEAM

HOLLYWOOD NEBRASKA PARKING GARAGE
HOLLYWOOD BEACH, FL

Scope of Work
New construction of a 8-story, 304-space parking garage with electric charging stations and rest rooms. The garage features a unique punched metal façade. Proposed team members Garret Southern, Marc Savoy and Manuel Ruiz worked with the City of Hollywood on this complex project.



Delivery Method
CM at Risk

Completion
September 2019

Project Size
596,122 sf

Final Cost
\$13.1 million

Original Budget/Final GMP
\$13.1 million/\$14 million

VE Savings
KL recommended changes to facade material (\$120,000)

CM Fees
\$1 million

Change Orders
12

Preconstruction Fees
\$24,960

Status
Completed

Delivery Method
CM at Risk

Completion
August 2019

Project Size
53,400 sf

Final Cost
\$12.6 million

Original Budget/Final GMP
\$13.8 million/\$12.6 million

VE Savings
\$140,000

CM Fees
5.5%

Change Orders
23

Preconstruction Fees
\$47,000

Status
Completed

RELATED CONSTRUCTION EXPERIENCE

Municipal Parking Garage



POMPANO BEACH PIER PARKING GARAGE

POMPANO BEACH, FL

Scope of Work

Design and construction of a 239,646 s.f., 662-space parking garage in close proximity to the beach. The new garage is the corner piece of the Pompano Beach Pier Park master development which is a new city destination with new restaurants, retail shops, and a potential hotel establishment. The exterior of the garage features undulating abstract sails, evocative of the ocean and maritime location and is in harmony with the Pompano Beach Bridge.



Delivery Method
Design Build

Completion
June 2016

Project Size
239,646 sf

Final Cost
\$20.6 million

Original Budget/Final
GMP
\$11.3 million/\$17.3 million

VE Savings
\$160,000

CM Fees
\$1.3 million

Change Orders
19 (owner added scope)

Preconstruction Fees
\$108,000

Status
Completed

RELATED CONSTRUCTION EXPERIENCE

Multi-Building Project & Parking Garage



GOLDEN GLADES MULTIMODAL TRANSIT CENTER

MIAMI, FL

Scope of Work

New Construction of a state-of-the-art park-and-ride and transit terminal facility that will operate 24 hours a day, year round. Designed to effectively accommodate the horizontal and vertical transportation needs of a wide spectrum of anticipated users of all ages and abilities, the facility supports various public transit and complimentary transportation services. The Golden Glades Multimodal Transportation Facility includes 10,450 square feet of retail, direct access to Tri-Rail from the new parking garage, 2,375 parking spaces, 53 truck spaces and a 4,500-square-foot transit hub. Other elements include a driver's break lounge, bicycle parking and lockers.



Delivery Method
Design Build

Completion
May 2021 (estimated)

Project Size
1,028,445 sf

Final Cost
\$28.9 million (joint venture, KL contract)

Original Budget/Final
GMP
\$30.4 million/\$28.9 million

VE Savings
N/A

CM Fees
8.8%

Change Orders
14

Preconstruction Fees
N/A

Status
Under Construction



PALM BEACH STATE COLLEGE PUBLIC SAFETY
LAKE WORTH FL

Scope of Work
KL team members Garret Southern, Matt Hurley, and Jeff Zalkin and **Action Target** built this 98,540 s.f. Public Safety Building which integrates the criminal justice, fire safety, emergency medical technician, and emergency medical services departments. Phase I of the project featured a 18,000 s.f., 24-lane handgun and rifle range and classroom facility. Phase II created a new training center to simulate emergency situations for public safety personnel, as well as offers a lobby/reception area, auditorium and computer lab. Specialized lab planning included extensive forensic labs. Labs for trace evidence and toxicology as well as dirty and wet labs comprise part of the overall forensic suite. A blackout lab, photography/microscopy lab, and associated prep and storage spaces completed the new full service space. Represents experience of individual team members.



Delivery Method	CM at Risk
Completion	2013
Project Size	98,540 sf
Final Cost	\$23.2 million
Original Budget/Final	GMP N/A
VE Savings	N/A
CM Fees	N/A
Change Orders	N/A
Preconstruction Fees	N/A
Status	Completed



BROWARD COLLEGE PUBLIC SAFETY
DAVIE, FL

Scope of Work
Garret Southern, Jeff Zalkin, and the **Action Target** team constructed this 53,000 s.f., training and educational facility built on a 2-acre site for law enforcement. The facility includes a reception area; offices for administrative, instructional and support personnel; document processing center; storage areas; audio-visual center; classrooms; auditorium; forensic laboratories; lecture halls; gymnasium, locker rooms, and showers; physical training rooms; pistol and rifle ranges; a 20-station indoor shooting range (with rubber trap system); driver training range; courtyard; library; conference rooms; and a food service area. Represents experience of individual team members.



Delivery Method	CM at Risk
Completion	2012
Project Size	53,000 sf
Final Cost	\$8.3 million
Original Budget/Final	GMP N/A
VE Savings	N/A
CM Fees	N/A
Change Orders	N/A
Preconstruction Fees	N/A
Status	Completed

RELATED CONSTRUCTION EXPERIENCE



New Police Headquarters Facility

CAPE CORAL POLICE HEADQUARTERS
CAPE CORAL, FL

Scope of Work
Design Coordinator Jeff Zalkin was involved in construction of the City of Cape Coral’s current headquarters building. New construction of a 105,000 s.f. Public Safety Building on a 5.3 acre site. This category 5 hurricane hardened building provides all operational and administrative space needed for a 450-person modern police department. Represents experience of individual team members.



Delivery Method	CM at Risk
Completion	2009
Project Size	105,000 sf
Final Cost	\$22 million
Original Budget/Final GMP	\$22 million/\$22 million
VE Savings	N/A
CM Fees	N/A
Change Orders	N/A
Preconstruction Fees	N/A
Status	Completed

RELATED CONSTRUCTION EXPERIENCE

KL & Action Target: Gun Range Experts

Although members of the KL team have significant gun range experience and we are currently building one for the City of Cape Coral, we have partnered with Action Target to offer you additional expertise. Action Target is a world-wide industry leading corporation serving the needs of law enforcement, military and commercial organizations. Action Target has provided unique and innovative shooting range solutions since its inception in 1986. They have been involved in thousands of gun ranges in over 50 countries. What began as a few innovators fulfilling a need for a local law enforcement agency has evolved into a world-wide industry leading corporation serving the needs of law enforcement, military, and commercial organizations.

The following pages indicate select project experience from our subconsultants, Action Target.



PALM BEACH GARDENS POLICE DEPARTMENT
LAW ENFORCEMENT INDOOR SHOOTING RANGE / PALM BEACH GARDENS, FLORIDA

This unique range was designed to implement both steel and paper target systems for advanced police training. Shooting steel indoors has its own set of challenges and special care was taken to design the Palm Beach Gardens Police Department range to handle this effectively. First, custom portable Bobber Xtreme targets were designed to make removal of these systems easy. Second, trenches were put into the floor to lower the targets where splatter is reduced and mechanics are protected. Finally, the tactical ceiling panels are positioned to properly contain bullet fragments.

Beyond the steel targets, this range also implements DTaPS turning targets, combat wall baffles, and the Total Containment Trap.™

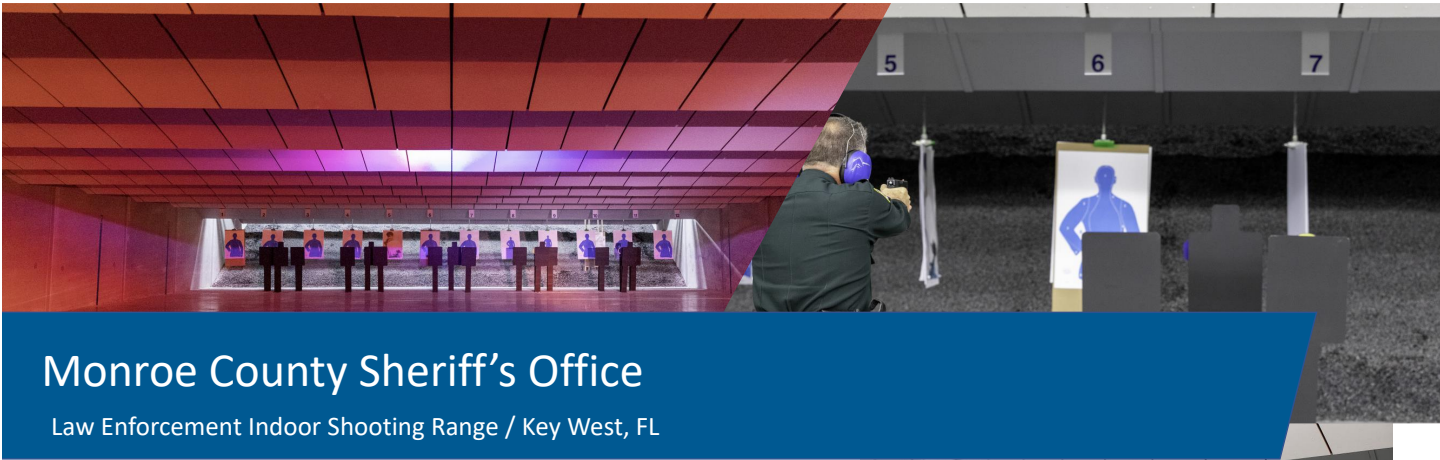
PROJECT SCOPE

- 10 total firing lines
- Total Containment Trap™
- Screw Conveyor System
- Dust collection unit
- DTaPS turning targets
- Custom portable Bobber Xtreme reactive steel targets
- Tactical ceiling baffles
- Wall baffles



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ActionTarget.com 149



Monroe County Sheriff's Office

Law Enforcement Indoor Shooting Range / Key West, FL

The Monroe County Sheriff's Office indoor shooting range offers range officers a variety of training opportunities. A high-speed 180 degree turning target system allows trainers to prepare shoot / no-shoot drills or traditional qualification courses. An additional level of threat recognition can be achieved with the dual lateral running targets.

Removable steel "Bobber" targets allow trainers to offer a new level of training with a variety of shapes and colors presented from behind steel shields. Trainers can program the system to fit their specific training desires.

PROJECT SCOPE

- 12 lane range
- Rubber Berm Trap
- Tactical Overhead Baffles
- High Speed Turning Target System
- DRM Pro Running Man Target System
- Dual Head Steel Bobber Target System



CHESTER COUNTY EMERGENCY SERVICES

LAW ENFORCMENT TRAINING FACILITY / COATESVILLE, PA

The premier law enforcement training facility in Pennsylvania is found at the Chester County Emergency Services training facility just outside of Philadelphia. This range has two bay with shooting distances of 50 yards and 100 yards. The 50-yard bay is a tactical range with 12 lanes dedicated to tactical pistol and rifle training. The 100-yard bay is a 4-lane fixed bay dedicated to long range rifle training.

PROJECT SCOPE

- Total Containment Traps
- Tactical Baffles
- Fixed Baffles
- Fixed Lateral 360 targets
- Dual Running Man Pro
- AWD Pro Target Retrievers



FEDERAL LAW ENFORCEMENT TRAINING FACILITY (FASTC)

INDOOR & OUTDOOR RANGES / BLACKSTONE, VA

This training facility for federal law enforcement officers has three total ranges. Two ranges are 25 meters long with 15 lanes each. The third range is a covered outdoor 100-meter range with 30 lanes and is 200 feet wide. The 100-meter range has 40' long tactical baffle plates that span the entire range with no columns in the middle of the range.

PROJECT SCOPE

- Rubber Berm Traps
- Tactical Baffles
- Fixed Lateral 360 targets
- AWD Pro target retrievers
- Dual Running Man Pro targets
- Defender Shooting Stalls



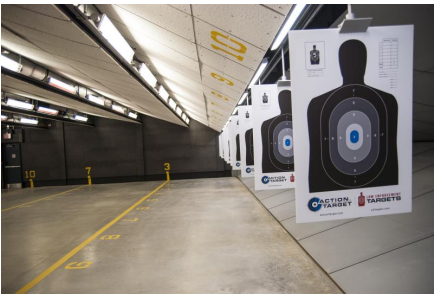
PRINCE GEORGE'S COUNTY PD

LAW ENFORCEMENT TRAINING FACILITY / UPPER MARLBORO, MD


This training facility in the D.C. area has six total ranges with distances ranging from 25 yards, 50 yards, and 200 yards. All but one range has tactical baffles, allowing for downrange training with full ballistic coverage overhead. Acoustical fiber boards cover every wall and ceiling baffle. The facility also includes a TAC house village, which allows for non-live fire force on force training. A breach door also allows for tactical entry breaching.

PROJECT SCOPE

- Total Containment Traps
- Fixed & Tactical Baffles
- DTAPS turning targets
- AWD target retrievers
- Dual Running Man Pro targets
- TAC House



RELATED CONSTRUCTION EXPERIENCE




FORT WORTH POLICE DEPARTMENT
LAW ENFORCEMENT INDOOR SHOOTING RANGE / FORT WORTH, TEXAS

For decades the Fort Worth PD used an outdoor range just outside of the downtown area for their firearms training. After many decades of use and encroachment from new residential and commercial development the decision was made that new facilities were needed. In order to avoid running into the same encroachment issues down the road an indoor facility was determined to be the best choice. The city was able to find four buildings owned by the federal government that would allow

them to create a unified public safety training facility, housing the training departments of both the police and fire departments. Four total ranges were built: two 25 yard, one 50 yard, and one 100 yard. All ranges use Action Target's Total Containment Trap, Tactical Overhead Safety Baffles, various turning and moving targets systems, and provide the officers of the Fort Worth PD with a much needed range facility to safely carry out their firearms training.

PROJECT SCOPE

- Four total ranges (25, 50, and 100 yard distances)
- 80 total shooting lanes
- Total Containment Trap™
- Screw Conveyor Systems
- Tactical ceiling baffles
- Wall baffles
- Running man targets
- Mancom™ AWD target retrievers

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SAN MATEO COUNTY SHERIFF'S OFFICE
LAW ENFORCEMENT INDOOR SHOOTING RANGE / SAN MATEO, CALIFORNIA

The San Mateo Sheriff's Office indoor range was built on top of an old outdoor range from the 1940's to reduce sound and to showcase "green" range technology. All bullets fired into the range are fully recycled and the air being discharged from the range ventilation system is cleaner than the city's air going in. Fixed Lateral 360 turning targets combined with the DRM Pro™ provide dynamic and static training and qualification for

local officers and trainees. The wireless central range control allows firearms trainers complete control of the range equipment anywhere within the range.

The money for this range facility was donated by two local Silicon Valley businessmen to give back to Law Enforcement and help give them better training tools to keep them safe.

PROJECT SCOPE

- Total Containment Trap™
- Screw conveyor system
- Dust collection unit
- Tactical ceiling baffles
- Combat wall baffles
- Mancom™ Fixed Lateral 360
- DRM Pro™ running man system
- PEPP sound abatement
- Evaporative cooling range ventilation

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Tab C

CONSTRUCTION TEAM MEMBERS' EXPERIENCE



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CONSTRUCTION TEAM MEMBERS' EXPERIENCE

Single Point ACCOUNTABILITY



We are not a joint venture; thus, our decision making will be nimble. Garret Southern will lead the team and brings a mix of knowledge and experience that literally nobody else can: **building Police Headquarters facilities, Police training facilities (gun ranges), parking garages and just as importantly projects for the City of Hollywood.**

The Right Experts for The Right Component

Having the right people specializing on specific components of your project ensures that each component will be maximized to be effective for every officer. **Please note that we have consultants to enhance our abilities, but the experience lies within KL's team and that makes a difference!**



POLICE HEADQUARTERS

Brandon Rastok, Project Manager, and Neil Richardson, Superintendent, **just built South Florida's latest CM at Risk Police Headquarters** (opened up in September 2020). They will bring that experience and one of the first things we will do is discuss ways in which we can improve on some details to make your facility even better.



SUPPORT BUILDING - GUN RANGE

Our team and direct KL employees have built gun ranges (Matt Hurley, Project Manager and Colin Lasch, Superintendent).

As a matter of fact, Colin is a former Marines Firearm Instructor.



PARKING GARAGE

Focused on the parking garage will be Marc Savoy, Project Manager and Chase Sammons, Superintendent. Both bring a long history of building parking structures.

Marc recently completed the Nebraska Street Parking Garage for you.

Added Specialists



In addition to the expert team above we have several individuals that have specific expertise to ensure overall project success. Walter Wharton, Superintendent, is a long-term employee of KL with Police facility experience and will be our internal quality control inspector. Josh Kayne, MEP Superintendent, will be involved in ensuring that the vital systems in the building are built properly, to specifications, and function as planned.



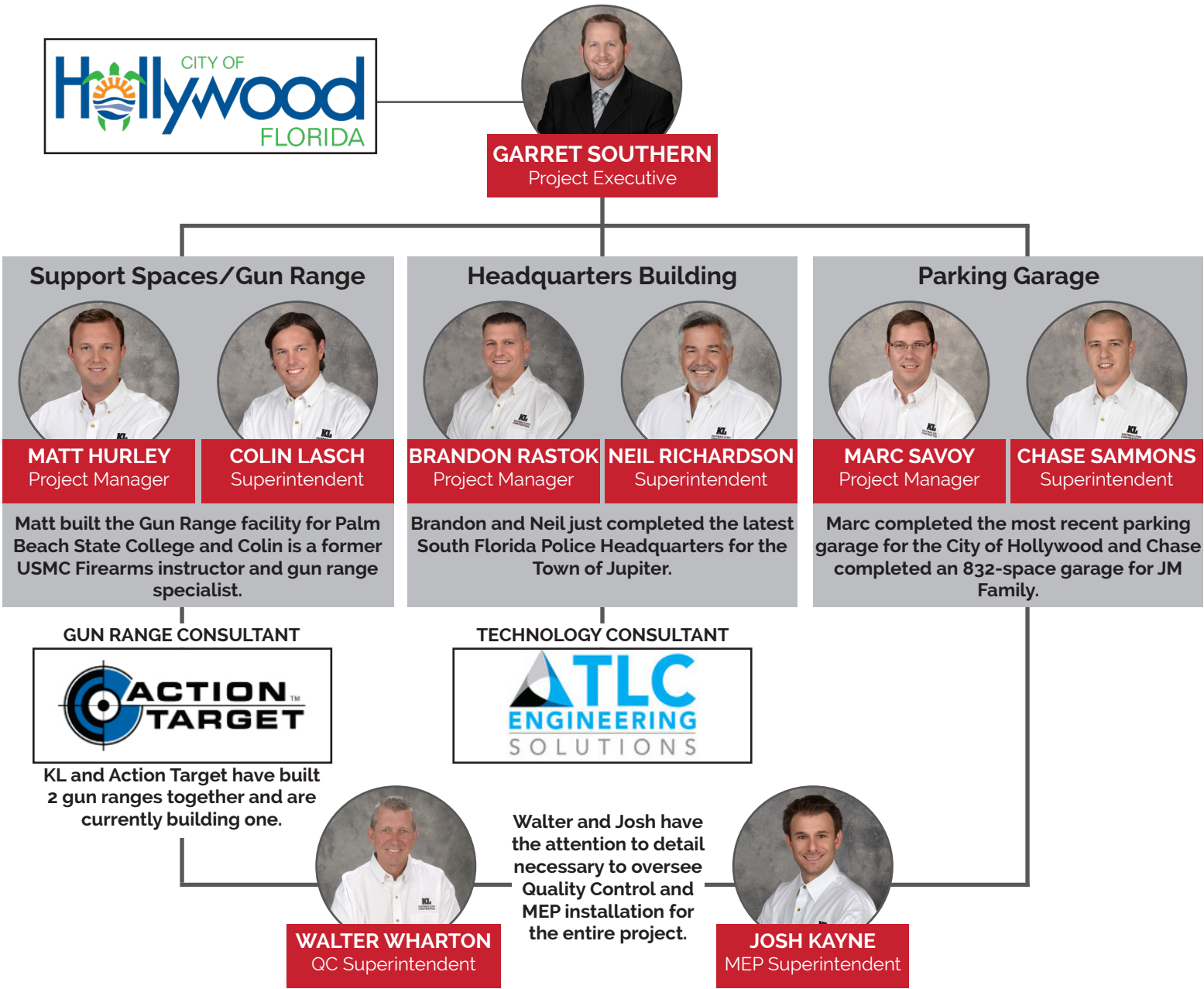
THE KL TEAM CHECKS EVERY BOX!

- ✓ Police Headquarters
- ✓ Parking Garages
- ✓ Gun Ranges
- ✓ City of Hollywood



CONSTRUCTION TEAM MEMBERS' EXPERIENCE

We have assembled an expert team with a unique blend of experience across each facet of your project, including police headquarters, gun ranges, and parking garages, as well as building for and in the City of Hollywood.



KL SUPPORT

JEFF ZALKIN
Design Coordinator

RYAN REITER
Grant Support

SAM DOGGART
EVP Preconstruction

SPECIALTY SUBCONSULTANTS

ACTION TARGET	AARON LUDWIG Gun Range Consultant	MCO CONSTRUCTION & SERVICES, INC.	ANN MCNEILL Community Outreach
TLC ENGINEERING SOLUTIONS	TAW NORTH Security/Technology Consultant	clearpath epm	MICHAEL JOHNSON Emergency Project Management
TOWER SYSTEMS INC.	TOM HARRINGTON Tower Systems Consultant	KL KAUFMAN LYNN CONSTRUCTION	MANUEL RUIZ Permit Expediter

CONSTRUCTION TEAM MEMBERS' EXPERIENCE

KL & Action Target: Gun Range Experts



In order to best serve your needs for the Gun Range and Training portion of your project, we have partnered with Action Target, world-wide industry leading corporation serving the needs of law enforcement, military and commercial organizations. Action Target has provided unique and innovative shooting range solutions since its inception in 1986. They have been involved in thousands of gun ranges in over 50 countries. What began as a few innovators fulfilling a need for a local law enforcement agency has evolved into a world-wide industry leading corporation serving the needs of law enforcement, military, and commercial

organizations. Members of the KL team and Action Target have previously collaborated on several gun ranges built for training and certification, including:

PALM BEACH STATE COLLEGE PUBLIC SAFETY TRAINING FACILITY

Garret Southern, Matt Hurley, Jeff Zalkin, and the Action Target team constructed a new 17,427 s.f., one-story, firing range with 12 lanes for rifles and 12 lanes for pistols on approximately 1.5 acres of land. The range is located on the east side of the building with the front of house and training classroom areas located on the west side.



The range area includes a bullet trap system utilizing a series of augers for retrieval and removal of the spent ammunition. The horizontal augers feed into a central auger which removes bullets from the range area and deposits them in an exterior storage drum. The range is fed by two, 90-ton new air handlers located on the east end of the building in the HVAC Court. All ductwork is fed through the range ceilings to the firing line area.

BROWARD COLLEGE INSTITUTE OF PUBLIC SAFETY



Garret Southern, Jeff Zalkin, and the Action Target team constructed this 53,000 s.f., training and educational facility built on a 2-acre site for law enforcement.

The facility includes a reception area; offices for administrative, instructional and support personnel; document processing center; storage areas; audio-visual center; classrooms; auditorium; forensic laboratories; lecture halls; gymnasium, locker rooms, and showers; physical training rooms; pistol and rifle ranges; a 20-station indoor shooting range (with rubber trap system); driver training range; courtyard; library; conference rooms; and a food service area.

CONSTRUCTION TEAM MEMBERS' EXPERIENCE

2. LARGE COMPLEX BUILDING EXPERIENCE

As a seasoned builder across South Florida and beyond, Kaufman Lynn has extensive experience with constructing large complex projects with multiple buildings. We are currently building JM Family Enterprises' new Headquarters Campus, which consists of multiple office buildings, two parking garages, a gymnasium, dining hall, and all corresponding landscapes and hardscapes. This \$150 million project is all being completed on an active campus near the busy Hillsboro Boulevard corridor.

Many of our current projects are multi-building apartment communities on tight sites in urban Broward, Miami-Dade, and Palm Beach Counties. **We understand the nuances of building in dense urban environments** and working around surrounding homes and businesses with minimal disruptions.

Below are a few samples of some of our larger scale complex projects. Whether for public or private clients, we always exhibit strategies for exemplary cost containment and minimization of change orders. For detailed descriptions of our processes, please see Tab D.



JM Family Headquarters Complex



Coral Springs Municipal Complex



Siena Lakes

3. SUB CONSULTANTS/ SUB CONTRACTORS

KL will go above and beyond to make sure that the new Hollywood Police HQ is the best facility possible, which is why we have consultants focused on the following areas:



Threat Assessment: **ClearPath EPM** will work with Hollywood, KL and HOK/ODP in order to provide ways to reduce the vulnerabilities of the facility.



Technology Optimization: **TLC Engineering Solutions** specializes in enhancing the technology infrastructure of the facility to ensure it functions as desired by working with KL, HOK/ODP providing additional resources and tools such as security camera 3D modeling during the design phase.



Permit Expediter: KL team member **Manuel Ruiz** will make sure that there are no delays in transitioning from the design to construction once the GMP is established, just like he did with your Nebraska Street Garage.



Communication Tower Consultant: **Tower Systems, Inc.** (TSI) has been a leader in the industry for more than 45 years and has installed towers and managed projects worldwide. In the likely event that the tower will be relocated, TSI will contribute their decades of experience and expertise to effectively and efficiently relocate the tower.



Community Outreach: The KL team is a leader in small business and community outreach. We've developed such titles as "Corporate Partner of the Year" for the 2018 Palm Beach Matchmaker Conference due to our heavy work in this space. We've partnered with our CBE mentor/protégé partner MCO Construction & Services to assist with small business outreach.

CONSTRUCTION TEAM MEMBERS' EXPERIENCE

GARRET SOUTHERN, LEED AP

Project Executive

Public Safety Experience

23 CM@RISK PROJECTS

17 GOV'T PROJECTS



Years of Experience
25

Education
B.S. Building Construction, University of Florida

Registrations/Certifications
LEED AP BD+C
OSHA 30

Background
Garret has over 25 years of construction experience including governmental, educational, office, residential and commercial facilities. His responsibilities include the operation in all fields of administration, policies and procedures, and the overall day to day construction duties like team leadership, project organization, managing cost control and financial reporting as well as preparing project and cash flow schedules, and assisting the estimating department in pre-construction efforts.



Jupiter Police Headquarters, Jupiter, FL
39,000 s.f. | \$15.2 million
New construction of a 39,000 s.f. Police Department which has been designed to withstand 192 mph winds and will also house the town's IT data center and serve as the emergency operations center. The project also includes a veterans' memorial and site improvements, as well as the demolition of an existing Police Department building, and other structures after completion of the new facility.



Broward College Public Safety Institute
Davie, FL
New construction of a 53,000 s.f., training and educational facility built on a 2-acre site for law enforcement. The facility includes admin offices, document processing center, storage areas, classrooms, auditorium, forensic labs, gymnasium, physical training rooms, pistol and rifle ranges, a 20-station indoor shooting range (with rubber trap system), driver training range, library, conference rooms, and a food service area.



JM Family Office Complex & Garage, Deerfield Beach, FL
\$150 million | 596,000 s.f.
New construction of a phased office complex including multiple office buildings, training and event center, two parking garages and outdoor spaces.



Coral Springs Municipal Complex & Garage, Coral Springs, FL
\$34 million | 68,000 s.f.
New construction of a 5-story, 68,000 s.f. municipal facility and freestanding, 4-level parking garage. The complex includes an Emergency Operations Center, City Commission chambers, general offices, meeting rooms, and a one stop shop for citizen services.



Oakland Park Public Works & EOC Building, Oakland Park, FL
15,000 s.f. | \$12.0 million
New construction of a public works building, EOC and garage.



Golden Glades Intermodal Transit Center, Miami, FL
1,028,445 s.f. | \$56.3 million
New construction of a transit terminal facility. Includes 10,450 square feet of retail, direct access to Tri-Rail from the new parking garage, 2,375 parking spaces, 53 truck spaces and a 4,500-square-foot transit hub. Other elements include a driver's break lounge, bicycle parking and lockers.

BRANDON RASTOK

Project Manager-Police Headquarters

\$124 MILLION

PUBLIC SECTOR PROJECTS

POLICE HQ EXPERT



Years of Experience

20

Education

B.S. Construction Engineering Technology, University of Akron

A.S. Surveying and Construction Engineering Technology, University of Akron

Registrations

OSHA 30

Background

Brandon has 20 years of hands-on experience with both renovation and new construction projects. He will bring a strong work ethic to the project, maintaining strict schedules, directing subcontractors, and managing the project team overall. Brandon has a history of completing complex projects on time and on budget.

South Florida's Latest CM@Risk Police Headquarters!



Jupiter Police Headquarters

Jupiter, FL

39,000 s.f. | \$15.2 million

New construction of a 39,000 s.f. Police Department which has been designed to withstand 192 mph winds and will also house the town's IT data center and serve as the emergency operations center. The project also includes a veterans' memorial and site improvements, as well as the demolition of an existing Police Department building, and other structures after completion of the new facility. Future phases include a new Town Hall and Athletic Center.



Summit County Sheriff's Training Facility

Green, OH

17,400 s.f. | \$2.6 million

New construction of a 17,000 s.f. of offices, training rooms, indoor shooting range, and outdoor shooting range.



Don Soffer Aventura Charter High School

Aventura, FL

53,400 s.f. | \$12.6 million

New construction of a Category-5 rated, four-story, 53,400 s.f. high school on 2 acres of property with a capacity for 800 students. This project includes a 10,450 s.f. gymnasium situated adjacent to the school on property located in Waterways Park.



Bass Museum of Art

Miami Beach, FL

20,500 s.f. | \$8 million

Renovation and expansion of galleries, courtyard with walking trail and lighting, wayfinding, WIFI, restrooms, and educational wing for this iconic art museum in the heart of Miami Beach.

Tab C-4

CONSTRUCTION TEAM MEMBERS' EXPERIENCE

NEIL RICHARDSON

Superintendent-Police Headquarters

\$173 MILLION

PUBLIC SECTOR PROJECTS

POLICE HQ EXPERT



Years of Experience

35

Registrations

OSHA 10

OSHA 30

Forklift Operator

Background

As superintendent his duties include quality control oversight for all subcontractors, coordination of weekly safety meetings and monthly safety inspections, on-site coordination of subcontractor performance, communication and teamwork, preparation of two-week look ahead schedule and filing and journaling meeting minutes, job logs and daily reports.

Background

Neil has over 35 years of experience in the construction industry including numerous CM at Risk and Design/Bid/Build of municipal projects, educational facilities, public and private facilities. He is well known for continuously building productive relationships with owners and subcontractors due to his "can do" attitude and strong communication skills.

South Florida's Latest CM@Risk Police Headquarters!



Jupiter Police Headquarters

Jupiter, FL

39,000 s.f. | \$15.2 million

New construction of a 39,000 s.f. Police Department which has been designed to withstand 192 mph winds and will also house the town's IT data center and serve as the emergency operations center. The project also includes a veterans' memorial and site improvements, as well as the demolition of an existing Police Department building, and other structures after completion of the new facility. Future phases include a new Town Hall and Athletic Center.

One of the Country's Largest Public Safety Buildings!



FBI Headquarters

Washington, DC

\$70 million

Foreman on the renovation of an 8-story, 2.3 million sf headquarters office building for the Federal Bureau of Investigation. J. Edgar Hoover Building.



Palm Beach Lakes High School Renovation

Palm Beach Lakes, FL

\$7.8 million

Renovation and repairs including ADA and CSIR compliance requirements, replacement of exterior doors and windows, roof repair, upgrades to the sound system, security system, fire alarm system, HVAC system, electrical switch gear, lighting replacement, paving and play court resurfacing, plumbing work, bathroom replacements, ceiling and flooring replacements, and interior finishes.

48  New Hollywood Police Headquarters - RFQ-4642-20-DCM

Kaufman Lynn Construction  49

MARC SAVOY

Project Manager-Parking Garage

3,679 SPACES

PARKING GARAGE PROJECTS

PARKING GARAGE SPECIALIST

Latest CM@Risk Parking Garage for You!



Hollywood Nebraska Garage
Hollywood, FL
128,542 s.f. | \$10.3 million

New construction of a 8-story, 304 parking space garage with electric charging stations and rest rooms. The garage features a unique punched metal façade. Marc has proven himself as an expert in parking garages by building your latest CM@Risk garage, an iconic addition to Hollywood Beach.

One of South Florida's Largest Parking Garages!



Golden Glades Intermodal Transit Center
Miami, FL
1,028,445 s.f. | \$56.3 million

New construction of a transit terminal facility. Includes 10,450 square feet of retail, direct access to Tri-Rail from the new parking garage, 2,375 parking spaces, 53 truck spaces and a 4,500-square-foot transit hub. Other elements include a driver's break lounge, bicycle parking and lockers.



FAU Parking Garage III
Boca Raton, FL
325,000 s.f. | \$11.5 million

New construction of a 4-story, 1000 space structural precast concrete parking garage constructed to allow for future retail space on ground floor. This was constructed alongside a new campus Recreation Center and Alumni Center, creating a new campus focal point around the football stadium.

Years of Experience

16

Education

B.S. Construction Management, University of North Florida
A.A. Building Construction, Santa Fe Community College

Registrations

OSHA 10
OSHA 30
Forklift Operator

Background

Marc has over 16 years of construction management experience in governmental, residential, higher education, public and private sectors. Marc's duties include developing and maintaining the project schedule, coordinating with the Owner's representatives and architect, managing cost control and financial reporting, supervising field staff, design participation, bidding, contract negotiation, facilities inspection and coordination of preventative maintenance.

50  New Hollywood Police Headquarters - RFQ-4642-20-DCM

Tab C-4

CONSTRUCTION TEAM MEMBERS' EXPERIENCE

CHASE SAMMONS

Superintendent-Parking Garage

1,523 SPACES

PARKING GARAGE PROJECTS

PARKING GARAGE SPECIALIST

LEED Gold-tracking Parking Garage in Broward County!



JM Family Office Complex & Garage
Deerfield Beach, FL
\$150 million | 596,000 s.f.

New construction of a phased office complex including multiple office buildings, training and event center, an 831-space parking garage and outdoor spaces. This parking garage features green and sustainable practices such as water harvesting for landscaping irrigation and solar panels.



Pompano Beach Municipal Pier Garage
Pompano Beach, FL
\$20.6 million | 239,646 s.f.

Design and construction of a 239,646 s.f., 662-space parking garage in close proximity to the beach. The new garage is the corner piece of the Pompano Beach Pier Park master development which is planned as a new city destination with new restaurants, retail shops, and a potential hotel establishment. The exterior of the garage features undulating abstract sails, evocative of the ocean and maritime location and is in harmony with the Pompano Beach Bridge.



Oakland Park EOC Building & Parking Garage
Oakland Park, FL
15,000 s.f. | \$12.0 million

New construction of a public works building, EOC and garage. This important public safety project will help the City streamline its emergency management personnel and processes.



Kaufman Lynn Headquarters & Parking Complex
Delray Beach, FL
325,000 s.f. | \$11.5 million

New construction of a joint use office and storage complex including a 3-story, 25,000 s.f. headquarters office building and concurrent construction of 6-story, 132,000 s.f. self-storage facility on the same site. Key focus on future adaptability and high technology as Kaufman Lynn grows as a construction leader in the Southeast.

Years of Experience

16

Education

B.S. Construction Science and Management, Clemson University

Registrations

OSHA 30

Background

Chase has over 16 years of experience across various project types, including office, multifamily, and public safety. As superintendent, his duties include quality control oversight for all subcontractors, coordination of weekly safety meetings and monthly safety inspections, on-site coordination of subcontractor performance, communication and teamwork, preparation of two-week look ahead schedule and filing and journaling meeting minutes, job logs and daily reports.

Kaufman Lynn Construction  51


MATT HURLEY, CGC, LEED AP

Project Manager-Support Space/Gun Range


9 GOVERNMENT/
PUBLIC PROJECTS

GUN
RANGE
SPECIALIST


A Local CM@Risk Police Gun Range Project!




PBSC Public Safety Building, Lake Worth, FL
\$23.2 million | 98,540 s.f.
New construction of Public Safety Building. Phase I of the project featured a 18,000 s.f., 24-lane handgun and rifle range and classroom facility. Phase II created a new training center to simulate emergency situations for public safety personnel, as well as offers a lobby/reception area, auditorium and computer lab. Specialized lab planning included extensive forensic labs.




Coral Springs Municipal Complex & Garage, Coral Springs, FL
\$34 million | 68,000 s.f.
New construction of a 5-story, 68,000 s.f. municipal facility and freestanding, 4-level parking garage. The complex includes an Emergency Operations Center, City Commission chambers, general offices, meeting rooms, and a one stop shop for citizen services.



Coral Springs Fire Stations #43
Coral Springs, FL
\$3.3 million | 8,000 s.f.
Total demolition of both existing fire stations. New construction of two identical 8,000 s.f. fire stations, each featuring three apparatus bays. Includes a commercial grade kitchen, and living quarters/dorm rooms, showers, lockers, and includes extensive sitework.



Coral Springs Fire Stations #95
Coral Springs, FL
\$3.3 million | 8,000 s.f.
Total demolition of both existing fire stations. New construction of two identical 8,000 s.f. fire stations, each featuring three apparatus bays. Includes a commercial grade kitchen, and living quarters/dorm rooms, showers, lockers, and includes extensive sitework.



Years of Experience
9

Education
B.S. Business Administration,
Lynn University
A.S. Construction Management,
Palm Beach State College


Registrations/Certifications
Florida General Contractors'
License CGC1522705

LEED Accredited Professional

Background
Matt has over 9 years of construction experience including municipal, higher education, and residential facilities, but his expertise lies in public safety and fire station facilities. His responsibilities include the operation in all fields of administration, policies and procedures, and the overall day to day construction duties like team leadership, project organization, managing cost control and financial reporting as well as preparing project and cash flow schedules, and assisting the estimating department in preconstruction efforts.

COLIN LASCH

Superintendent-Support Space/Gun Range



USMC
WEAPONS
INSTRUCTOR

GUN
RANGE
SPECIALIST

A CM@Risk Police Gun Range Project!



Cape Coral Police Training Facility
Cape Coral, FL
\$6 million
New construction of a safe and efficient police training facility for the City of Cape Coral Police Department with a fully functional 50-yard gun range, a 300 s.f. shoot house, and a 1,600 s.f. open air pavilion. The range includes 25 individual 4' wide lanes. The facility also includes office space, restrooms, Weapon cleaning room, ammunition room, and storage. Hurricane rated to 160 mph wind rating.



FEMA Data Center
Acquisition and furnishing new office space for two new work divisions within a large federal data center.



Defense Contract Audit Agency (DCAA) Office
Acquisition and interior build-out of new office space for approximately 10 federal personnel. Included contract negotiation for a new lease, interior office build-out and renovation, acquisition of new FF&E and relocation of personnel.



Defense Contract Audit Agency (DCAA) Office
Acquisition and interior build-out of new office space for approximately 8 federal personnel. Included remodeling interior office space, modification to HVAC and electrical systems and telecommunications support.

USMC Combat Posts
Various
Outposts Ground and logistics support for field construction of 8 new combat outposts during Operation Iraqi Freedom.



Years of Experience
13

Education
M.S. Building Construction
Georgia Institute of Technology

United States Marine Corps, 1999-2007

Registrations/Certifications
OSHA 30
LEED Accredited Professional
FAA Drone Pilot's License

Background
Colin is a results-oriented, hands-on construction professional well versed in municipal projects. His responsibilities include the operation in all fields of administration, policies and procedures, and the overall day to day construction duties like team leadership, project organization, managing cost control and financial reporting as well as preparing project and cash flow schedules, and assisting the estimating department in preconstruction efforts.

Colin was a closequarters marksmanship instructor, range safety officer, and instructor-trainer for the U.S. Marine Corps, 1999-2007. He worked on live fire ranges that included the types of facilities required for SWAT-style and law enforcement tactics. He understands the functionality of fire range and training facilities and what law enforcement agencies would be looking for in a facility designed to their tactical considerations.

WALTER WHARTON, CGC

Superintendent-Quality Control

17 GOVERNMENT/
PUBLIC PROJECTS

QUALITY
CONTROL
SPECIALIST



Coral Springs Municipal Complex & Garage, Coral Springs, FL
\$34 million | 68,000 s.f.
New construction of a 5-story, 68,000 s.f. municipal facility and freestanding, 4-level parking garage. The complex includes an Emergency Operations Center, City Commission chambers, general offices, meeting rooms, and a one stop shop for citizen services.



JM Family Office Complex & Garage Deerfield Beach, FL
\$150 million | 596,000 s.f.
New construction of a phased office complex including multiple office buildings, training and event center, an 831-space parking garage and outdoor spaces.



Boca Raton Police & Fire Administration Boca Raton, FL
\$9 million | 100,000 s.f.
100,000 square foot complete renovation, including the removal and replacement of the roof and complete interior renovation. The shell of the building was hardened into a Category 5 Hurricane Shelter. The facility features classroom/training rooms, an auditorium, gymnasium as well as Police, Fire and Life Safety administrative offices.



Coral Springs Fire Stations #43 and 95, Coral Springs, FL
\$6.6 million | 16,000 s.f.
Total demolition of both existing fire stations. New construction of two identical 8,000 s.f. fire stations, each featuring three apparatus bays. Includes a commercial grade kitchen, and living quarters/dorm rooms, showers, lockers, and includes extensive sitework.



Temple Beth El Renovations Boca Raton, FL
25,000 s.f. | \$24 million
Multiphased renovation and expansion of the Schaefer Family Campus.



Years of Experience
47

Education
Palm Beach State College, Building Construction

Registrations
Florida General Contractors' License CGC060674
OSHA 30

Background
Walter has over 40 years of experience, much of it being for municipal and institutional clients. As superintendent, his duties include QC oversight for all subcontractors, coordination of weekly safety meetings and monthly safety inspections, on-site coordination of subcontractor performance, communication and teamwork, preparation of Requests for Information (RFIs), tracking review of submittals, preparation of two-week look ahead schedule and filing and journaling meeting minutes, job logs and daily reports.

54

New Hollywood Police Headquarters - RFQ-4642-20-DCM

Tab C-4

CONSTRUCTION TEAM MEMBERS' EXPERIENCE

JOSH KAYNE

Superintendent-MEP

FLORIDA LICENSED
ELECTRICIAN

MEP
SPECIALIST



Jupiter Police Headquarters, Jupiter, FL
39,000 s.f. | \$15.2 million
New construction of a 39,000 s.f. Police Department which has been designed to withstand 192 mph winds and will also house the town's IT data center and serve as the emergency operations center. The project also includes a veterans' memorial and site improvements, as well as the demolition of an existing Police Department building, and other structures after completion of the new facility. Future phases include a new Town Hall and Athletic Center.



JM Family Office Complex & Garage Deerfield Beach, FL
\$150 million | 596,000 s.f.
New construction of a phased office complex including multiple office buildings, training and event center, two parking garages and outdoor spaces.



Lauderhill Performing Arts Center and Library Lauderhill, FL
48,000 s.f. | \$20 million
Ground up construction of a 47,585 s.f. arts center and library with state-of-the-art theater lighting, dimming system, sound system, and multi-purpose "mini theater" room.



Panorama Tower Miami, FL
\$350 million
Construction of an 81-story hotel attached to a tower. Project included a pool deck with 4 pools, podium level with a music studio, pet salon, day care, fitness center, and meeting areas. The tallest building on East Coast south of New York City.



Hard Rock Stadium Renovation Miami Gardens, FL
\$500 million
Project highlights included a one of a kind canopy roof, 4 new HD videoboards, LED sports lighting, fully renovated concourse and club areas. Oversaw the coordination for all MEP subcontractors including low voltage, audio, security, and broadcast.



Years of Experience
17

Education
LaSalle University

Registrations
OSHA 30
Florida Electrician's License
Journeyman Electrician's License
Aerial Work Platform Certified

Background
Josh has over 17 years of experience across various project types, including office, multifamily, and public safety. As superintendent, his duties include quality control oversight for all subcontractors, coordination of weekly safety meetings and monthly safety inspections, on-site coordination of subcontractor performance, communication and teamwork, preparation of two-week look ahead schedule and filing and journaling meeting minutes, job logs and daily reports. He specializes in the details involved in MEP installation and quality control.

Kaufman Lynn Construction

55

CONSTRUCTION TEAM MEMBERS' EXPERIENCE

JEFF ZALKIN, LEED AP
Design Coordinator



\$217 MILLION PUBLIC SAFETY PROJECTS

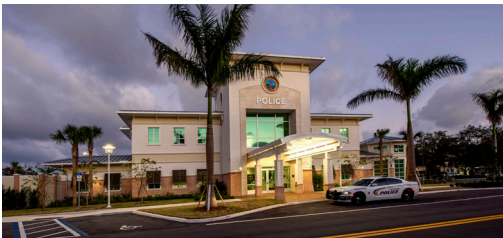


Years of Experience
22

Education
MBA, Florida International University
B.S., University of Florida

Registrations/Certifications
LEED Accredited Professional

Background
Jeff has been involved in public sector projects for the past 22 years primarily focused on municipal and public safety facilities. He understands the nuances of municipal facilities, more specifically police headquarters and administration facilities and will be a point person working with the design team during preconstruction to ensure the final product meets all project goals.



Jupiter Police Headquarters, Jupiter, FL
39,000 s.f. | \$15.2 million
New construction of a 39,000 s.f. Police Department which has been designed to withstand 192 mph winds and will also house the town's IT data center and serve as the emergency operations center. The project includes holding cells, administration space, evidence storage, and training areas.



Miramar Police Headquarters, Miramar, FL
\$23 million | 65,000 s.f.
New construction of 65,000 s.f. police headquarters. Includes EOC, generator, and is Category 5 hurricane rated.



Cape Coral Police Headquarters, Cape Coral, FL
\$22 million | 105,000 s.f.
New construction of a 105,000 s.f. Public Safety Building on a 5.3 acre site. This category 5 hurricane hardened building provides all operational and administrative space needed for a 450-person modern police department.



PBSC Public Safety Building, Lake Worth, FL
\$23.2 million | 98,540 s.f.
New construction of Public Safety Building. Phase I of the project featured a 18,000 s.f., 24-lane handgun and rifle range and classroom facility. Phase II created a new training center to simulate emergency situations for public safety personnel, as well as offers a lobby/reception area, auditorium and computer lab. Specialized lab planning included extensive forensic labs.



Broward College Public Safety Institute Davie, FL
New construction of a 53,000 s.f., training and educational facility built on a 2-acre site for law enforcement. The facility includes admin offices, document processing center, storage areas, classrooms, auditorium, forensic labs, gymnasium, physical training rooms, pistol and rifle ranges, a 20-station indoor shooting range (with rubber trap system), driver training range, library, conference rooms, and a food service area.

CONSTRUCTION TEAM MEMBERS' EXPERIENCE

RYAN REITER
Grant Support



USMC VETERAN

\$6.7 MILLION RECENT GRANTS/ APPROPRIATIONS



Years of Experience
12

Military Service
United States Marine Corps

Background
Ryan Reiter brings over 12 years of government and community relations experience to the table, including Chief of Staff to then County Commissioner, Chip LaMarca. As Director of Government Relations for Kaufman Lynn, Ryan's responsibilities include oversight of all public sector engagement, grant development, and lobbying efforts on the local, state, and federal levels of government.

During the preconstruction phase of the project, Ryan will work closely with all stakeholders to develop state and federal grant/appropriations to help offset the cost to the city. Once construction is complete, Ryan will collaborate with all parties involved to organize all ceremonial events related to the successful completion of all projects.



Jupiter Police Headquarters, Jupiter, FL
39,000 s.f. | \$15.2 million
New construction of a 39,000 s.f. Police Department which has been designed to withstand 192 mph winds and will also house the town's IT data center and serve as the emergency operations center. The project includes holding cells, administration space, evidence storage, and training areas.



Coral Springs Municipal Complex & Garage Coral Springs, FL
\$34 million | 68,000 s.f.
New construction of a 5-story, 68,000 s.f. municipal facility and freestanding, 4-level parking garage. The complex includes an Emergency Operations Center, City Commission chambers, general offices, meeting rooms, and a one stop shop for citizen services.



Hollywood Nebraska Garage Hollywood, FL
128,542 s.f. | \$10.3 million
New construction of a 8-story, 304 parking space garage with electric charging stations and rest rooms. The garage features a unique punched metal façade.



Cape Coral Police Training Facility Cape Coral, FL
\$6 million
New construction of a safe and efficient police training facility for the City of Cape Coral Police Department with a fully functional 50-yard gun range, a 300 s.f. shoot house, and a 1,600 s.f. open air pavilion. The range includes 25 individual 4' wide lanes. The facility also includes office space, restrooms, Weapon cleaning room, ammunition room, and storage. Hurricane rated to 160 mph wind rating.



Oakland Park EOC Building & Parking Garage Oakland Park, FL
15,000 s.f. | \$12.0 million
New construction of a public works building, EOC and garage. This important public safety project will help the City streamline its emergency management personnel and processes.

CONSTRUCTION TEAM MEMBERS' EXPERIENCE

SAM DOGGART

Preconstruction Lead

43 CM@RISK PROJECTS

PRECONSTRUCTION EXPERT



Jupiter Police Headquarters, Jupiter, FL
39,000 s.f. | \$15.2 million
New construction of a 39,000 s.f. Police Department which has been designed to withstand 192 mph winds and will also house the town's IT data center and serve as the emergency operations center. The project includes holding cells, administration space, evidence storage, and training areas.



Coral Springs Municipal Complex & Garage
Coral Springs, FL
\$34 million | 68,000 s.f.
New construction of a 5-story, 68,000 s.f. municipal facility and freestanding, 4-level parking garage. The complex includes an Emergency Operations Center, City Commission chambers, general offices, meeting rooms, and a one stop shop for citizen services.



Hollywood Nebraska Garage
Hollywood, FL
128,542 s.f. | \$10.3 million
New construction of a 8-story, 304 parking space garage with electric charging stations and rest rooms. The garage features a unique punched metal façade.

Years of Experience

40+

Education

Accounting and Business, St. Petersburg College

Registrations

LEED Accredited Professional

Certified General Contractor, CGC

061310

Background

Sam is known for building productive relationships with owners, architects, engineers and subcontractors, fully embracing the collaborative approach of construction management. His vast experience with complex building systems allow Sam to provide insightful alternatives to the design team, maximizing the available budget without compromising program or design. As Precon Lead, he will manage the estimating department and will coordinate closely with the business development and operations teams to assure continuity and accuracy of cost estimates & construction budgets.

Sam is supported by one of South Florida's largest in-house preconstruction teams!



58  New Hollywood Police Headquarters - RFQ-4642-20-DCM

Tab C

CONSTRUCTION TEAM MEMBERS' EXPERIENCE

AARON LUDWIG

Action Target Consultant

\$40+ MILLION

PROJECTS WITH KL TEAM

GUN RANGE SPECIALIST



Shooter's World Tampa
Tampa, FL
24 shooting lanes
Converted a furniture store into a massive indoor commercial shooting range. This impressive range houses three shooting bays with nine 25 yard lanes each and seven 100 yard lanes.



Fort Worth Police Department
Fort Worth, TX
Two 25-yard ranges and One 100-yard range
Public safety training facility housing the police and fire training departments. Four total ranges were built using Action Target's Total Containment Trap, Tactical Overhead Safety Baffles, various turning and moving targets systems.



Additional Projects:
Southlake Police Department
Houston Police Department
Austin Police Department
Dallas Police Department
Dallas Co Sheriff's Office
Frisco Police Department
Plano Police Department
Odessa Police Department
Wichita Falls Police Department
Federal Reserve Bank, Dallas
University of Texas, Austin
DFW Gun Range, Dallas
DPS, Laredo
Shooter's World, Orlando
Shooter's World, The Villages



Years of Experience

15

Education

B.S. Manufacturing Engineering/ Business Management, BYU

Registrations

NRA
TX Tactical Police Association
TX Police Association
International Association of Chiefs of Police

Background

Aaron Ludwig is the Action Target Territory Manager/Range Design Consultant for the South Central United States. Over the course of the past fourteen years, Aaron has successfully completed over 200 shooting range design and installations in this geographical area, including over 100 ranges in the state of Texas. Aaron will assist the team in shooting range design and equipment installation. His assistance will include detailed shooting range drawings and requirements.

Kaufman Lynn Construction  59

CONSTRUCTION TEAM MEMBERS' EXPERIENCE

5. CAPABILITIES AND PROJECT LEVEL RESPONSIBILITIES

a. Construction Coordination and Management

Construction is a collaborative activity, pooling the knowledge and experience of many people. After an initial kick-off meeting, we suggest weekly meetings with the entire team for complete and accurate exchanges of information and maximum accountability. KL uses Procore, an on-demand construction software platform designed to facilitate document management and team communication. By hosting documents online, they are available to all team members. Owners have 24/7 access to contract documents, change orders, RFI's, meeting minutes, schedules and progress photos. All team members can access the information in real time (24/7) on their tablets, phones or computers to keep everyone up to date on progress. RFI's are tracked and users can easily see the status. Even more importantly the process of responding to an RFI is as simple as sending an email, which assures use of the software by team members.

b. Design Review Approaches

Incorporating "Hands-On" Experience

We act as a design assist partner to the project team, lending our "hands on" knowledge of constructibility, pricing accuracy, market conditions, life cycle cost analysis, technical material and systems validation, energy efficiency vs. first cost analysis, schedule expertise, subcontractors and vendor selection, long lead and critical equipment procurement, LEED recommendations, and code experience, to name a few. We also act as the conduit of communication to all team partners during the life of the design process, because clear, concise and continual discussion and documentation is a key component to the success of the design stage.



Looking at the options

Similar to how we are called on for accurate and reliable cost data, we provide alternative approaches for different aspects of construction installations and means and methods. These options analyses can bring significant cost and time savings to the project while maintaining the high level of function and quality envisioned. As the project team moves through design charrettes, KL will identify alternatives for systems, materials, equipment and their associated cost and time for evaluation and decision by the project team. This on-going design menu log remains in place for discussion until items are agreed to be discarded and/or implemented. Before final construction document pricing, the project team completes a final review of the "Options Log". This assures the entire team that no good idea has been lost through design, and offers a last look at the "wish list" items that now may be affordable based on best value for every dollar spent.

c. Constructability Analysis

Ideally, we provide a constructability analysis during the design-development stage, working with the design professionals to identify design to construction inconsistencies, dissimilar materials issues, installation sequencing voids, and options for systems and materials going into the final design.

d. Project Budget Estimating and Detailed Construction Cost Estimating

Developing a Budget and Stretching the Value of Every Dollar

The first budget/estimate is based on schematic plans and early specifications unique to the project program and

CONSTRUCTION TEAM MEMBERS' EXPERIENCE

planned budget. We include some critical subcontractor input and a complete quantitative analysis with graphical take-offs at this point. Where appropriate we make assumptions and establish allowances for items undetermined. As the design develops we solicit additional subcontractor input, working towards tighter cost parameters and begin identifying contingencies. We prepare a gap analysis to identify "holes" or "overlaps" in the estimated amount and review Value Management options to adjust cost to within the target amount. At this point we also discuss wish list items for possible inclusion in the budget.

e. Value Analysis and Value Engineering for Economical Impact Without Sacrificing Vision

In the Kaufman Lynn Construction world, Value Engineering optimizes the allocation of projected funds (the budget) without reducing the quality of a project. Unlike many other construction managers, we do not simply try to find a cheaper product that "cheapens the design," we seek to find more economical but equal or better options that remain consistent with the project team's vision and life cycle limits.

f. Life Cycle Cost Analysis: Making Sure that "Less Expensive Now" Doesn't Translate to "High Long-Term Operations Costs"

Life cycle cost analysis is an integral part of the value management process, providing an assessment of costs associated with each of the various options under consideration. The life cycle cost for the Police Headquarters is the total economic cost of owning and maintaining the building.

A complete life cycle cost analysis will not only take into account the initial costs of equipment, materials and installation, but also the cost of the future re-installations in present dollars. Utilizing our in-house multidisciplinary estimating capabilities, Kaufman Lynn Construction guides the project team in making informed decisions in the evaluation of all options brought to the table.

g. Project Scheduling and Scheduling Management

Accurate and Meaningful Schedules Established Early to Guide the Project

Once selected, the project team prepares a preliminary schedule which includes durations for permitting, material procurement, submittals and fabrication, all construction activities and commissioning periods. Each area of the project is separated to allow clear visibility of the flow and sequence of work. Our subcontractors and suppliers are required to submit their final sequencing, durations and level of detail schedule as part of their competitive bid and becomes part of the contract.

Scheduling Continuity from Preconstruction through Construction

The project manager is responsible for the schedule throughout the project. During construction, the schedule is reviewed with the superintendent and the project executive at least weekly and two-week look-ahead schedules are distributed at the weekly subcontractor meeting.

Even the Smallest Details are Tracked on our Schedules

To ensure an accurate scheduling process for all shop drawings and submittals, we create a comprehensive procurement schedule as a primary section to our overall CPM schedule. Each submittal and scheduling activity is clearly identified with early start, late start, early finish and late finish dates and then made part of the critical path of the project. The onsite team reviews this section of our critical path schedule daily and distributes it to our project subcontractors and suppliers.

CONSTRUCTION TEAM MEMBERS' EXPERIENCE

Prior to commencement of construction, we create a comprehensive shop drawing/submittal log and material procurement log with our project management software, Procore, which is tied directly to the schedule. This log is updated daily and reviewed at all weekly subcontractor and owner meetings. The status section of this log alerts all parties responsible for the next step in the submittal/shop drawing process and provides them with a deadline that is derived directly from the critical path schedule.

h. Quality Control (Design and Construction)

Intense Oversight of Submittals with an Extra Set of Eyes to Support the Design Team

We review all drawings to ensure all systems are compatible. We then review all submittals to make sure that proper materials and installation processes are being submitted in compliance with the contract documents so that when we get to the GMP we are clear that the systems on the construction plans are compatible with one another and in conformance with all current requirements for the project.

Inspections and Regular Communication by our Superintendents

Our superintendents use tablets in the field that are continually updated with the most recent plans and check subcontractors' work against the plans as it is put in place. Any issues that need review by the design team, are photographed and sent to the entire team for review and response via Procore. This process is in addition to our weekly onsite meetings that include subcontractors, owners and design professionals where we walk the jobsite to allow all parties to inspect current work.

Punch List Management and Close-Out

Prior to turning over the project, we review all systems with the respective vendor's technical team to review the proper sequencing, interface and controls.

The management of the punch list is really an extension of our quality control program which includes a pre-installation meeting with subcontractors to review submittals, specifications and materials as well as three stages of inspection:

Initial inspection: Before a subcontractor proceeds with their scope, we have them prepare a mock-up. Once inspected and approved by our team this mock-up area becomes the control sample for all later work.

In-progress inspections: Our superintendent conducts ongoing inspections of work put in place.

Final inspection: Before a subcontractor is "dismissed" from the site, our superintendent performs a final inspection and notes any deficiencies.

Any open items that are identified during any of these inspections are tracked on an "open deficiency log" and are reviewed at weekly subcontractor meetings. Using this approach means that most items are corrected before they get to the punch list.

Our field team will ensure that all materials that are to be used meet or exceed the requirements of the specifications and will inspect the materials as they are delivered to the project prior to their use.

Our field team will require as-built surveys be prepared during the work and will review and submit to the requisite utility companies for tier review and approval rather than waiting until the completion of the project to submit a large as-built package. This will minimize the time for approval.

As the project is completed in smaller "phases", any deficiencies will be addressed immediately rather than at the end of the project. This will ensure that these items do not "fall through the cracks."

CONSTRUCTION TEAM MEMBERS' EXPERIENCE

i. Bidding and subcontractor relationships

Kaufman Lynn has deep relationships with the area's top trade subcontractors, including concrete, electrical, and plumbing. With ongoing projects across Broward County as well as a recently completed project for the City of Hollywood, we are comfortable with all the local companies and site conditions. Our knowledge, experience and relationships will benefit the City of Hollywood and the Police Department.

Thorough and Open Bidding Process is part of our transparent approach

Face-to-Face Workshops

Prior to bidding the project, we generate market awareness by initiating project trade workshops.

These workshops provide all interested subcontractors and vendors the opportunity to:

1. Meet with the project team
2. Review and discuss the plans and specification and the project in general
3. Get clear understanding of timelines and sequencing of activity

These face to face sessions are invaluable to provide assessment of the trade and vendor capability, notwithstanding workload and labor resource. We are focused on using local subcontractors and vendors whenever feasible, as this keeps revenue in the area, creates a sense of ownership from employees, and minimizes response time to the project.

Prior to soliciting subcontractor bids, our estimating team prepares detailed scope packages based on the construction drawings and specifications. Each scope package spells out exactly what needs to be included in the bid, leaving nothing to interpretation by the subcontractor. In preparing the scope packages, the estimating team pays particular attention to areas of potential overlap between trades. For example, though the plumbing trade is responsible for installing gas lines, oftentimes gas lines are only included on the civil drawings, not the plumbing drawings. Knowing that most trades will only review "their" plans, our team includes the gas lines in the written scope package and includes a specific directive to the civil plans. Similarly, we typically use oils and interceptors in storm drain connections. These interceptors can be installed on the storm drainage side, which is part of the plumbing scope, or the underground utility storm collection system, which is part of the civil scope. When preparing the scope packages, our team assures that a) the interceptors are not missed and b) that they are not duplicated in both the plumbing and civil bids.



Making Connections

KL uses outreach events to connect local workers with businesses, maximizing the opportunities for your local workforce.

CONSTRUCTION TEAM MEMBERS' EXPERIENCE

j. Cost Control and Change Order Management

Accurate Tracking Eliminates Surprises

Accurate cost control for construction projects can be summed up in one key word, “continuity”. Continuity requires effectively communicating how the bid was developed to the people who are responsible for the development of job cost reporting. We accomplish this through open lines of communication and established accurate and highly detailed cost coding that both the project manager and superintendent understand and implement. The project manager and superintendent are responsible for accurately cost coding all invoices and subcontractor requisitions. Through Timberline Accounting software, our accounting department then inputs this information along with project payroll and incidentals to create the Job Cost Report and Job Transaction Report. These reports are then published on a weekly basis for review by the Project Executive, Project Manager and Superintendent.

Change Order Avoidance and Negotiation

KL’s proven, proactive approach to preconstruction, including the detailed scopes released to subcontractors and thorough analysis of bids, is the primary reason why we have an exceptionally low amount of contractor initiated change orders.

For us, change order review is not just pricing up a change but reviewing alternatives to help find the best options. We become a client advocate in coming up with best value solutions. You can rest assured that before we submit any change order request, we have fully vetted both the issue causing the need for a change and the best option for addressing the issue.

In the case of owner initiated change orders we conduct a full constructability review and then offer viable options and alternatives to reduce or even eliminate cost and schedule impacts of the requested changes.

k. Preparation/Review of Shop Drawings

To ensure an accurate scheduling process for all shop drawings and submittals, we create a comprehensive procurement schedule as a primary section to our overall CPM schedule. Each submittal and scheduling activity is clearly identified with early start, late start, early finish and late finish dates and then made part of the critical path of the project. This section of our critical path schedule is monitored daily and updated weekly at a minimum. Then it is distributed to our project subcontractors and suppliers.

Prior to commencement of construction, we create a comprehensive shop drawing/submittal log with our project management software, PROCORE. This log is updated daily and reviewed at all weekly subcontractor and owner meetings. The status section of this log alerts all parties responsible for the next step in the submittal/shop drawing process and provides them with a deadline that is derived directly from the critical path schedule.

CONSTRUCTION TEAM MEMBERS' EXPERIENCE

l. Project Mobilization

Our initial step in the mobilization process is a survey of the site to utilities and other future improvements. Based on the survey, we develop a preliminary staging plan. We then meet with the City and stakeholders, such as neighbors to discuss the site utilization. Based on the input we modify the preliminary plan and develop a detailed maintenance of traffic (MOT) plan. The mobilization itself is an approximately 10 day process, which we time to coincide with permitting and the Notice to Proceed. During mobilization we bring in temporary infrastructure, such as power and water, establish a perimeter fence and establish gated access points to the site, install silt sedimentation run-off control, set up temporary construction parking and laydown area and bring in an office trailer, storage trailer and dumpster.

m. Punch List Management and Close-Out

The management of the punch list is really an extension of our quality control program which includes a pre-installation meeting with subcontractors to review submittals, specifications and materials as well as three stages of inspection:

Initial inspection: Before a subcontractor proceeds with their scope, we have them prepare a mock-up. Once inspected and approved by our team this mock-up area becomes the control sample for all later work.

In-progress inspections: Our superintendent conduct ongoing inspections of work put in place.

Final inspection: Before a subcontractor is “dismissed” from the site, our superintendent and/or quality control consultant perform a final inspection and note any deficiencies.

Any open items that are identified during any of these inspections are tracked on an “open deficiency log” and are reviewed at weekly subcontractor meetings. Using this approach means that most items are corrected before they get to the punch list.

n. Inspections

Inspections and Regular Communication by our Superintendents

Our superintendents use tablets in the field that are continually updated with the most recent plans and check subcontractors’ work against the plans as it is put in place. Any issues that need review by the design team, are photographed and sent to the entire team for review and response via Procore. This process is in addition to our weekly onsite meetings that include subcontractors, owners and design professionals where we walk the jobsite to allow all parties to inspect current work.



Kaufman Lynn Construction’s “Building Better Buildings” Program includes detailed inspections of the exterior building envelope leading to better Indoor Air Quality, lower maintenance and a longer life of the building.

o. Assigned team's experience with projects of similar size and type

Our experienced team of experts has proven experience with projects of similar size and type, including CM at Risk projects for municipal clients. We have the most unique blend of experience to build each facet of your project successfully. **Garret Southern, Jeff Zalkin, Brandon Rastok, and Neil Richardson** all recently completed South Florida's latest CM at Risk police headquarters for the Town of Jupiter.

Jeff Zalkin and Colin Lasch are currently in preconstruction on a police training facility including a gun range for the City of Cape Coral Police Department.

Garret Southern, Chase Sammons, and Josh Kayne recently completed an 831-space parking garage with sustainable features include solar and water recapture for JM Family Enterprises.

Finally, **Garret Southern and Marc Savoy** completed the City of Hollywood's latest CM at Risk project, Nebraska Street Parking Garage. We have proven experience within our KL team with each separate section of your project that will benefit the City from day one.






THE KL
TEAM
CHECKS
EVERY BOX!

- ✓ Police Headquarters
- ✓ Parking Garages
- ✓ Gun Ranges
- ✓ City of Hollywood



p. Assigned team's experience with effective budget control

Effective budget control is an important part of each of Kaufman Lynn's projects, no matter the client. That's why we have a dedicated team of more than 20 in-house pre-construction experts, using industry-leading software to create detailed budgets down to the last dime. This robust team of professionals is lead by **Sam Doggart**, who along with **Garret Southern**, recently completed an impressive array of value engineering updates at Hallandale Beach's Peter Bluesten Park. This \$28.5 million project including a YMCA, sports fields, undergrounding and more, had value engineering options totaling \$2.2 million! During the value engineering phase, the project aesthetics and functionality were not altered and the new components were all of equal or better quality.





CASE STUDY BLUESTEN PARK

BLUESTEN PARK GO BOND FUND SAVINGS	
Original GO Bond Bluesten Park Funding	\$36,453,218
Kaufman Lynn Original GMP 1/13/2017	\$30,561,000
Adjusted GMP for Lighting Enhancements	\$430,000
Value Engineering	(\$2,200,000)
Architect / Engineer Contract (ACAI 5.7%)	\$2,095,949
Pre-Construction Contract (Kaufman Lynn)	\$348,729
Current cost paid by City	\$183,000
Penalty	\$425,000
Kaufman Lynn Contingency (included in KL original GMP)	(\$1,370,000)
City's Project Contingency *	\$1,123,000
Revised GO Bond Bluesten Park Funding	\$31,596,678
GO Bond cost savings to City	\$4,856,540

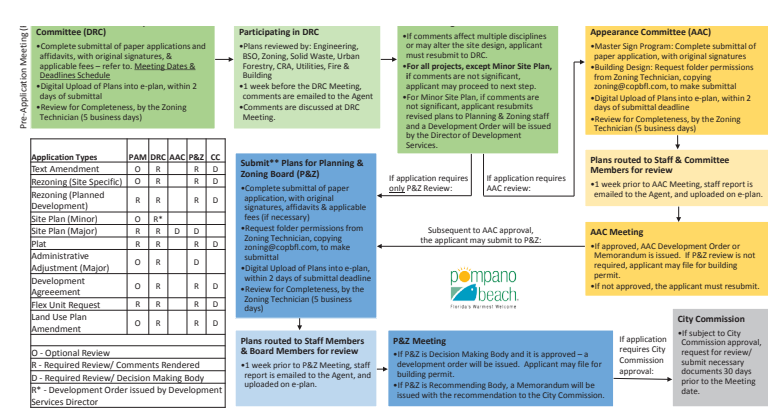
(1) During the value engineering phase the project aesthetics and functionality was not altered or changed.

(2) Alternatives to the materials being used on the vertical construction components were incorporated into the design providing equal or better quality.

(3) Changes will reduce future operating and maintenance cost.



q. Assigned team's experience with effective schedule control



Committee (DRC)
• Complete submittal of paper applications and affidavits, with original signatures, & applicable fees – refer to Meeting Dates & Deadlines Schedule
• Digital Upload of Plans into e-plan, within 2 days of submittal
• Review for Completeness, by the Zoning Technician (5 business days)

Participating in DRC
• Plans reviewed by: Engineering, BSO, Zoning, Solid Waste, Urban Forestry, CMA, Utilities, Fire & Building
• 1 week before the DRC Meeting, comments are emailed to the Agent
• Comments are discussed at DRC Meeting

Submit Plans for Planning & Zoning Board (P&Z)**
• Complete submittal of paper application, with original signatures, affidavits & applicable fees (if necessary)
• Request folder permissions from Zoning Technician, copying zoning@copfl.com, to make submittal
• Digital Upload of Plans into e-plan, within 2 days of submittal deadline
• Review for Completeness, by the Zoning Technician (5 business days)

Plans routed to Staff Members & Board Members for review
• 1 week prior to P&Z Meeting, staff report is emailed to the Agent, and uploaded on e-plan

P&Z Meeting
• If P&Z is Decision Making Body and it is approved – a development order will be issued. Applicant may file for building permit.
• If P&Z is Recommending Body, a Memorandum will be issued with the recommendation to the City Commission.

City Commission
• If subject to City Commission approval, request for review/submit necessary documents 30 days prior to the Meeting date.

Appearance Committee (AAC)
• Master Sign Program: Complete submittal of paper application, with original signatures
• Building Design: Request folder permissions from Zoning Technician, copying zoning@copfl.com, to make submittal
• Digital Upload of Plans into e-plan, within 2 days of submittal deadline
• Review for Completeness, by the Zoning Technician (5 business days)

Plans routed to Staff & Committee Members for review
• 1 week prior to AAC Meeting, staff report is emailed to the Agent, and uploaded on e-plan

AAC Meeting
• If approved, AAC Development Order or Memorandum is issued. If P&Z review is not required, applicant may file for building permit.
• If not approved, the applicant must resubmit.

When tasked with a deadline to open the Pompano Beach Municipal Pier Parking Garage before the 4th of July celebration, **Garret Southern** proved to be highly effective at leading a team to be schedule conscious. Understanding that the City utilized a tiered approval process allowed our team to schedule key milestones to coincide with scheduled meetings. In fact, because the various boards (DRC, AAC, P&Z, etc) meet at different intervals – sometimes only once a month with agenda items due weeks in advance - we created a small CPM schedule just to map out this application process. Going to this level of detail resulted in accurate schedule forecasts. Of course, not everything is

CONSTRUCTION TEAM MEMBERS' EXPERIENCE

q. Assigned team's experience with LEED certified projects

"Green" solutions can greatly reduce the operating costs of an upgraded facility and may be desirable even if they require higher initial costs. To find the best overall solutions for our clients, we start the process to sustainable design and construction with a 'question and answer' workshop with LEED accredited in-house professionals and your staff. This conversation allows us to set meaningful and affordable goals and objectives. Whether the goal is to achieve LEED certification or not, we provide our clients a host of energy saving suggestions as well as alternative systems as part of Kaufman Lynn's Standard Operating Procedures.

KL's team of 17 LEED Accredited Professionals and LEED Green Associates has experience evaluating strategies, implementing practices, finding resources and weighing cost/benefits for each option to blend budget decisions with energy efficient, environmentally-friendly construction.

Kaufman Lynn is well versed in providing "green" cost savings alternatives on LEED projects in addition to construction methods to ensure the greatest accumulation of points for building certification. We implement "Green Building Techniques" even on projects that are not pursuing LEED Certification as part of our standard everyday practice. We recycle up to 90% of all construction debris on our jobsites by supplying each construction site with recycling containers. We provide pollution and erosion control; we have a concrete truck washout area on each site to prevent any soil contamination; we also pay very close attention to the Indoor Air Quality during construction. In our interior finishes we use low VOC paints, adhesives and sealants and we always achieve very high percentages of recycled content in our building materials.

Kaufman Lynn has completed 27 LEED certified projects, including LEED Silver and LEED Gold Projects. Some of our projects that have achieved LEED Certification are as follows:

27 LEED PROJECTS



Tab D

EXECUTION AND MANAGEMENT



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EXECUTION AND MANAGEMENT

SPECIFIC APPROACH TO NEW HOLLYWOOD POLICE HEADQUARTERS

Over the course of hundreds of successfully completed projects, we have developed a clearly defined base-line level for quality – both in how we approach and manage the project and the final product.

While established processes create the framework for our interactions, each project has a unique set of conditions. That's why each project starts with an assessment of the conditions and an approach that's specific to the project.

The following outlines:

1. Unique Approach to the New Hollywood Police Headquarters
2. Process answers of the RFQ Questions (1-13)

Understanding the city and project

Kaufman Lynn Construction (KL) understands the project and location. The following are just some of the details we will take into account to create a **CUSTOM SOLUTION FOR NEW HOLLYWOOD POLICE HEADQUARTERS:**

- With over 150,000 residents and 441 full and part time police positions this is a critical facility for the community.
- KL has followed the planning and passing of the Bond that is providing funding for the facility and has been focused on this project

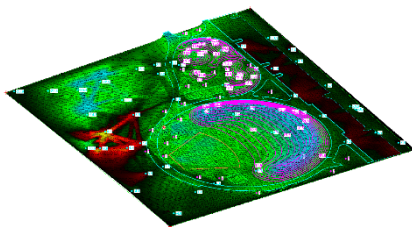


Understanding the Site

As you will see in the Knowledge of Site and Local Conditions where we expand on the topics below, we have experience in Hollywood and understand the site constraints.

Site Elevation & Drainage:

The recent storms from Tropical Storm ETA has really illustrated the need for this site to be raised and proper drainage be installed. We recommend that you consider even going above the minimum height requirement to ensure that this important facility is safeguarded from sea level rise for decades.



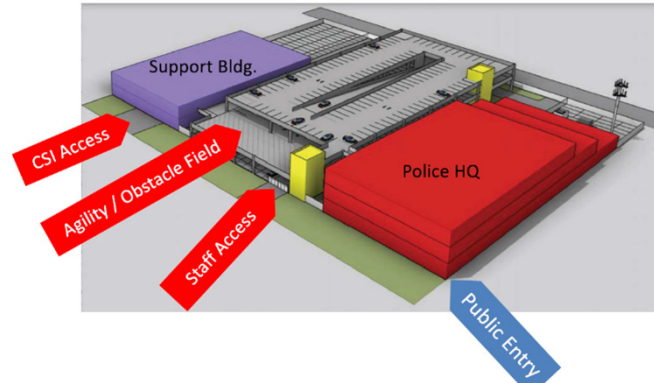
Some tools we will utilize to help the City of Hollywood is to provide computer aided cut-and-fill models (example to the left) to fully evaluate the requirements to add fill to bring up the buildings. This will allow us to achieve a level of accuracy that will save time and money. We are currently building a Public Safety facility for the City of Miami Beach which has pioneered solutions for sea level rise and can bring those solutions around resiliency to Hollywood.

Communications Tower:

One critical component for your operations is the communications tower that is currently on site and will be relocated as part of the new facility. We have Tower Systems Inc. (TSI) as part of our team to ensure that the construction of this component is done correctly and that the switch over from the old tower to the new one is done smoothly without interruptions.

KL has been focused on this project since the Bond was first contemplated. We have been created a plan and look forward to walking you through it as the process moves on.

Having specialized in building public safety facilities we understand the importance of having these built and operational as quickly as possible for the best price with top level quality that lasts.



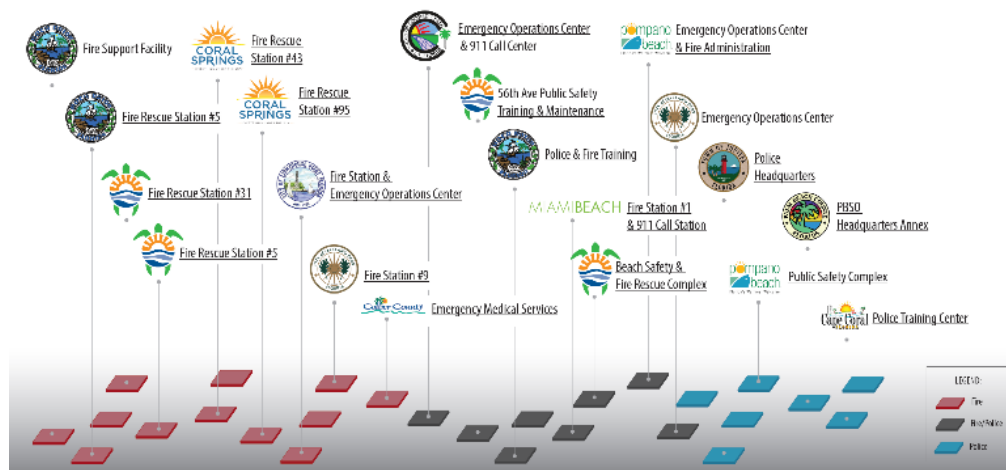
The site abuts a neighborhood as well as surrounding businesses. It's our continuous policy, with consent and oversight of the City, to keep in constant contact with residents to ensure zero impact of their daily lives.

It's necessary to underground the surrounding overhead utilities to keep the site safe, clean, and efficient. Kaufman Lynn has extensive and proven expertise in this aspect of the job. As we did with the Nebraska Street Parking Garage, Kaufman Lynn will take the lead on coordinating with the appropriate agencies to guarantee a seamless transition.

Our plan has teams of experts that specialize in each building (Police HQ, Parking Garage, Gun Range) and have them focus on their area of expertise. **This approach will allow us to have a plan for each building which will shorten the schedule and also get the parking garage and gun range/support building in full operation before the Police HQ is finished.**

Since the current facility is next door it is feasible to turn over the Support Building (Gun Range) and allow the Police to utilize those services months ahead of final completion of the larger Police HQ building. We have a detailed schedule, permitting, and phasing plan that will benefit the City and Police force saving money and getting the facilities in operation sooner.

KL has built public safety facilities – in South Florida - for decades. Not only do we understand the importance of these facilities to the community, but we have developed a thorough understanding of the details critical to the success of the facility. ***We will apply this knowledge to enhance your facility and be a proactive partner in the design phase.***



EXECUTION AND MANAGEMENT

We reviewed your needs assessment and the building adjacencies as well as the blocking diagrams and understand your scope and the 3-building solution. The below discussion of the major building components are examples of how we apply our expertise to enhance the use of each component to make the overall facility more effective.



One of the most important aspects in terms of functionality of the project is probably the least exciting – the service yard.


Pictured to the left is the service yard for the Jupiter Police HQ which includes a 6,000 gallon above ground diesel tank. We have built both above and below ground tanks and will ask the right questions to make sure you get the solution that's best for you. Some considerations are:

- Above ground tanks can hold more in the same footprint since below ground tanks tend to be shallower.
- Below ground tanks require more oversight to ensure proper installation so leaks do not occur such as what happened in the construction of Miramar's Police HQ where 3,000 gallons of diesel spilled into the ground causing an environmental concern < <https://www.sun-sentinel.com/local/broward/fl-miramar-fuel-spill-20170126-story.html>> (NOT A KL PROJECT)

Based on our experience with Police and Public Safety agencies, we know how important it is to control the flow of people especially during crisis time and limit the access of the public and media into the overall facility.



The community room best practices are as follows:

- Provide access to the room directly from the main lobby allowing for control and separation from the main facility.
 - Have an open space that can be reconfigured for different types of event: conference style for meetings or speaker style for media briefings. Involve the PIO in the set-up and configuration of this space.
 - Have a door that leads directly to the outside allowing for direct exiting of events without having to go back through the lobby.
 - Have a small, but separate space for setting up that sometimes (recommended) has a sink and refrigerator as well as counter space to stage for events. This allows for food prep (community meetings) or information prep (police functions).
- 
- A photograph showing a portion of a meeting room. In the foreground, there is a large, light-colored wooden conference table. Several blue upholstered chairs are arranged around the table. The floor is covered with a grey and blue patterned carpet. In the background, a wooden partition wall is visible.

EXECUTION AND MANAGEMENT



Patrol Division
We know that the patrol division will be open space with workstations and several closed offices. This allows the officers to easily come in and fill out their work efficiently and effectively. KL will work with you and the design team to make sure this space has the usability functions to enable the officers to get their work done and get back out to the community.

Records Room
Storing and organizing records is a key component of a good functioning police facility. Fitting numerous large movable filing systems allows the department to retain and access records efficiently and effectively. These systems are recessed in the slab and KL will ensure proper coordination of the system with the drawings.



Marine/Beach Patrol
KL IS UNIQUELY QUALIFIED TO UNDERSTAND YOUR NEEDS HAVING BUILT THE HOLLYWOOD FIRE RESCUE & BEACH SAFETY COMPLEX FOR YOU.

Our assumption is that the new HQ will work in tandem with the facility on the beach and we will bring methods and solutions such as marine equipment storage incorporated into this facility.

Marine Patrol
KL is currently in preconstruction on the Palm Beach Sheriff's District 1 HQ and Marine Unit Building. We will go over the spaces in this facility and compare them with your program to

suggest possible enhancements that might not be included.

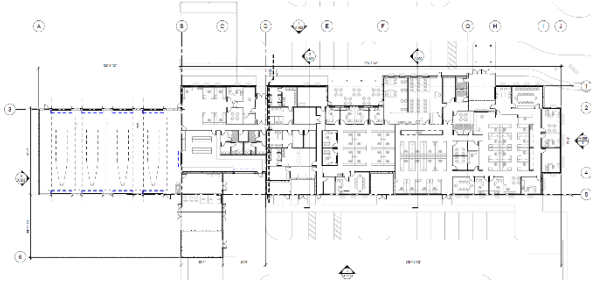
To the right is a thumbnail of just the PBSO Marine Unit component and is a mixture of administration, storage, and even work bays.

Interview Rooms

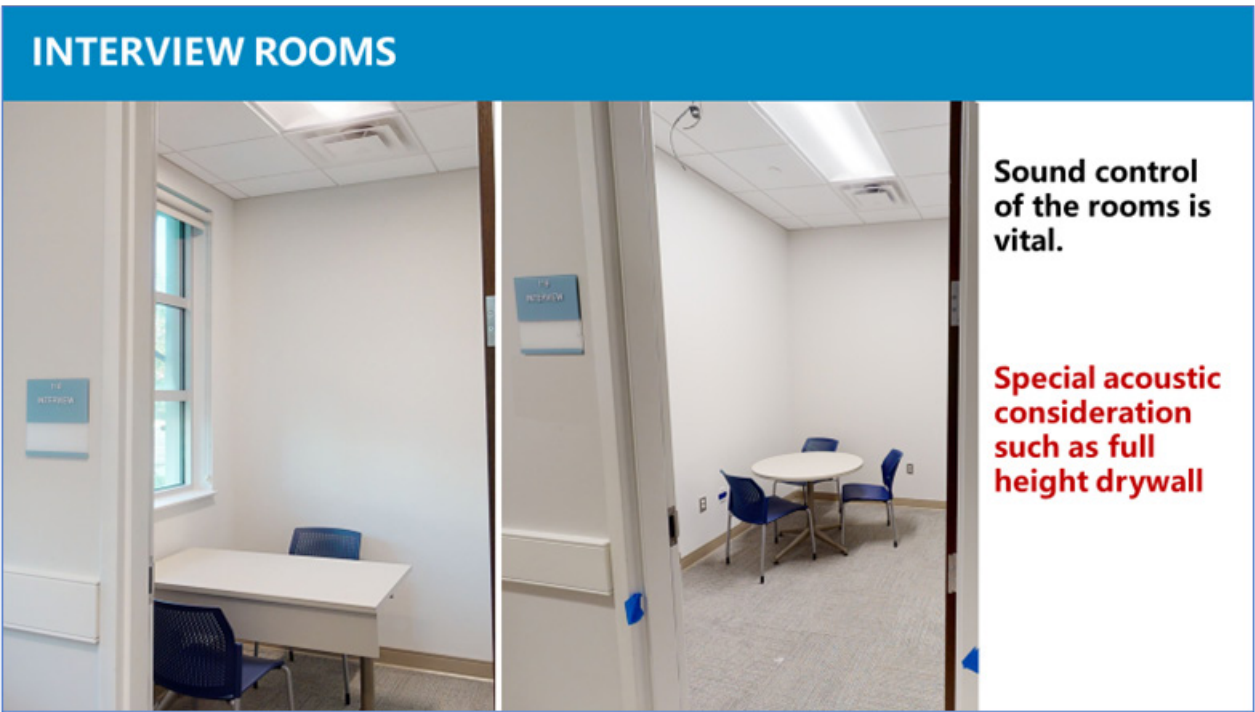
One area – or actually a series of rooms – are the interview rooms which are usually spread out throughout the facility near various departments. While they may look like typical small rooms, these rooms require extra considerations.

Some key considerations of this space that KL will build into your facility are:

- In most spaces, the drywall stops at the dropped ceiling. However, to avoid sound from traveling to adjacent areas, we recommend extending the drywall to the structural ceiling.
- Video and audio recording are now typically built into the rooms and are not obvious to the person being interviewed.



EXECUTION AND MANAGEMENT



Police HQ – Building 1 – Second Floor:

CSI – Forensic Labs
KL has built the spectrum of laboratories, including forensic labs for public safety and higher education clients. We bring this knowledge to bear during preconstruction and construction of this space. Some key aspects to consider are:

- Level of analysis to be conducted. This will determine the building infrastructure that is needed to support this space.
- How flexible do you want this space to be for future equipment? Building in extra circuits will allow for equipment to be moved and for this space to adapt over the years.
- Ensuring the back of house services can handle this space is important. This will have a lot of outlets, but if all on the same circuit then they all cannot be used simultaneously. KL will make sure the use intent is followed through and that the building will perform as intended.



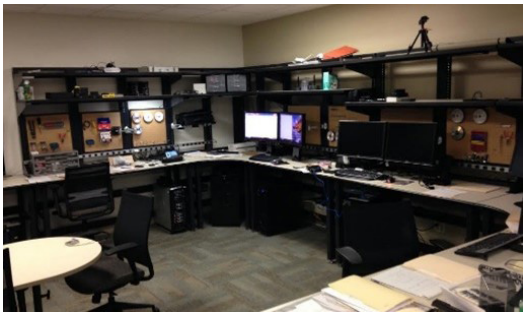
EXECUTION AND MANAGEMENT

Digital Electronics Lab

This space can be different so it will be important to understand your intent here. We will ask the right questions and work with the design team to make sure your facility meets your needs.



In addition to our expertise we have TLC Engineering on our team and they specialize in technology for this type of work.



Speaking of digital: today's policing includes the use of body cameras. We understand that this requires not only workspaces for repairs and replacement, which tend to be located either near the digital lab or as part of the IT support in the building, but also daily storage with capability to upload videos, which may require separate infrastructure near the briefing room.

Staff Locker Rooms

Locker rooms for police facilities differ from those found in recreational settings like community centers. We found that police officers prefer full height lockers along with seating.

While not a vital area for the function of the police facility it is an area that if not done right will cause unnecessary frustration for police officers. One such example is the monitoring the moisture in these types of spaces. It is these types of small details that KL is focused on to make the daily experience of each police officer a positive one.



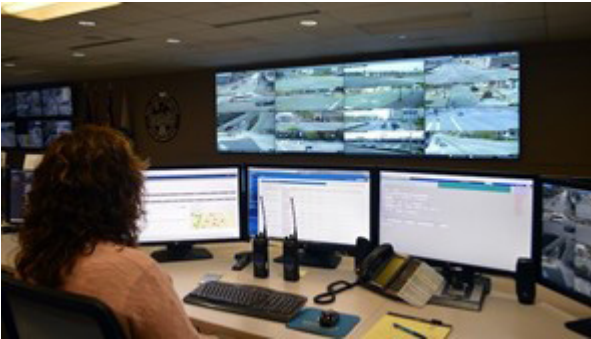
EXECUTION AND MANAGEMENT

Police HQ – Building 1 – Third Floor:

Police Command

Police Department leadership space is about allowing that leadership to perform their job effectively and efficiently while also having the space to interact and plan. Some of the considerations will be:

- Office infrastructure to allow for reconfigurations without renovation which means paying special attention to data and outlet locations.
- Key support space like lobbies and conference rooms must be incorporated to allow for formal meetings and impromptu discussions.



Real Time Crime Center

The RTCC is a technology hub that will evolve as the tools evolve; thus, the space requires ample power and data nodes for new technology to connect to.

KL understands this space uses a combination of your additional state-of-the-art technology like video surveillance cameras, automatic license plate readers, and crime analytics to help combat crime in real time. A key question is if the RTCC is to be staffed full-time or if it is to be

utilized ad hoc? The answer to that can affect the set up and demands of the space on the building infrastructure.

HOLLYWOOD POLICE DEPARTMENT
LAW ENFORCEMENT EXPLORER
POST #81



Youth Services

The document is not clear on what this space is to be, but KL is familiar with your Hollywood Youth Explorers program and can build a space that is more conducive to youth activities and recommend materials that will hold up over time.

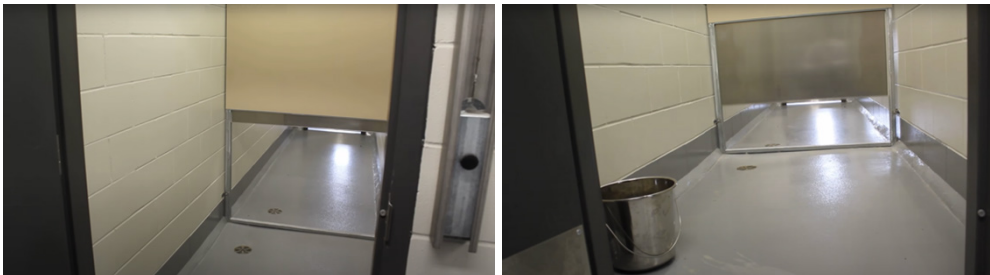
Public Affairs

This group has evolved and will continue to evolve as the way in which we communicate to the public and news outlets change. This unit also helps coordinate many of the activities that tie into the overall Hollywood Community. A key part of this unit is to also make sure the first floor community space can also serve as an effective media room as described in our discussion in this section of the first floor spaces.

EXECUTION AND MANAGEMENT

Support Services – Building 2 – First Floor: K9 Unit

A pride for any law enforcement agency, the K9 Unit requires a unique space and set of resources. Kennel runs are an important part of guaranteeing a K9’s comfort, training, as well as health and safety. Creating a space that’s easily cleaned and contained ensures a K9’s health and comfort. Constructing the kennel run, we will work with the end user to ensure that it meets the needs of both the Officer and the K9.



Steel weather sealed doors to keep the K9’s safe from outside elements

One thing that might be considered if the K9’s remain at the station is an isolation room with separate A/C (possibly a VRV HVAC system) to hold infirm K9s comfortably so that they don’t cross contaminate with other the K9’s in the unit.

The K9 unit can be a noisy if not built correctly. That noise can have a negative impact on the K9’s behavior and training as well having an negative effect on the work room for the officers of the unit. Ceiling and wall acoustics should be considered when constructing the kennel runs.

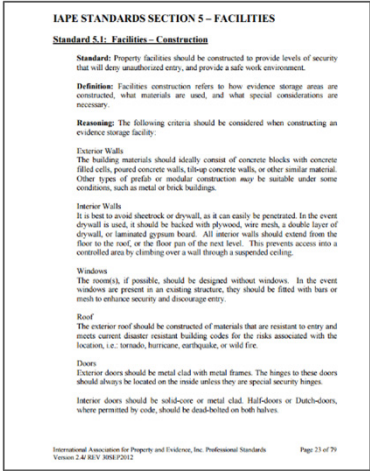
We see in the needs assessment that a grooming table and tub were included, when outfitting a grooming area, it’s important to include storage for the unit (i.e. tack room) so that equipment is kept tidy and easily acceptable.

Evidence Storage

A key function of a police facility is the evidence, and we understand the most VITAL part is the chain of custody of the evidence. 3 separate spaces work in tandem (Evidence Processing, Evidence Packaging, and Evidence Storage). We understand these spaces and will make sure they are built to your specifications as well as introduce best practices for the group to discuss during preconstruction.



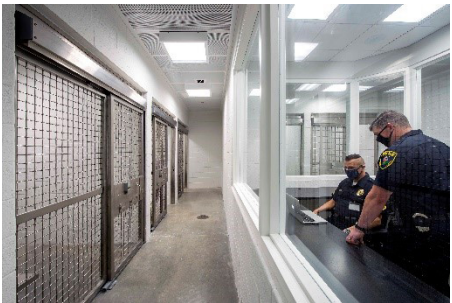
EXECUTION AND MANAGEMENT



Vehicle Forensics

Providing a secure space to keep vehicles and allow your team to go over it in an enclosed space that is protected from the elements and public at large.

One question that is not clear is if this is part of the overall Sally Port or a separate self-contained area. The recently completed Jupiter Police HQ used a combined area both for automobile forensics and for secure parking to transport individuals.



Holding Cells

Security and visibility are the key components that define this space. We recommend that the interior walls in this area will use concrete block, regardless of the exterior wall structure.



Because we specialize in public safety facilities, we understand the best practices and guidelines from IAPE along with the guidelines for biological evidence).

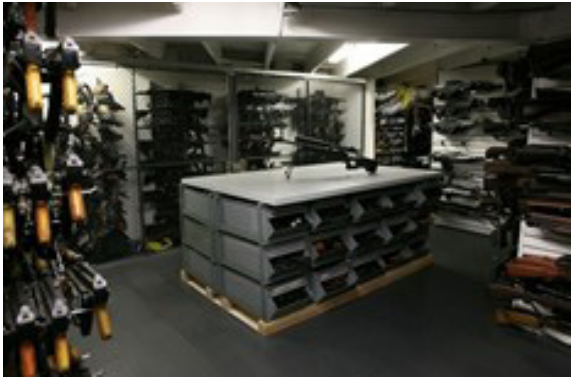
KL will ask early questions to understand what type of evidence Hollywood has to store the most and we will work with the design team to make sure the space is optimized specifically for you.

EXECUTION AND MANAGEMENT

Support Services – Building 2 – Second Floor:

This floor is defined by two highly specialized areas we are experienced in building:

- SWAT Team
- Gun Range



SWAT Team

The main nuance of the SWAT team area is the specialized gear the unit uses which is almost always kept separate from the armory and gear for other officers. Typically, there are two types of solutions for this space:

1. room-based solutions or
2. cabinet based solutions

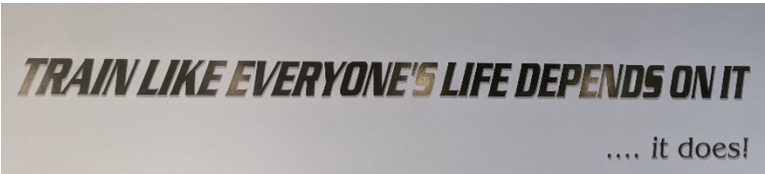
While cabinet based solutions take up less space they also provide less flexibility as the gear and team evolves over time.

Gun Range

NOTE: We have Action Target on as a consultant but the knowledge on gun ranges is not just with them, but also with KL. Our team has built Police Gun Ranges here in South Florida and KL is currently working with Action Target delivering the City of Cape Coral Police Training Facility. When it comes to delivering police gun ranges, we are a proven team.

Type of Training

Many of the details of the space will depend on the desired training you want to conduct.



There are many decisions that will have to be made during the design/preconstruction phase and KL will be a PROACTIVE PARTNER in asking the right questions so that your facility is tailored to your training needs:



- Having a large door that leads into the range from the outside is something that many Police Departments prefer to allow for flexibility. Having an oversized door as pictured to the left enables oversized obstacles to be brought into the range for training. Since the range is on the second floor, there could be an opportunity to bridge the garage to the range to provide for cars to be brought in for more effective training.
- Having different bullet targeting system (paper targets, metal poles, etc) also provide increased training flexibility and something we highly recommend.

EXECUTION AND MANAGEMENT

Ventilation and Lead Exposure Mitigation

The ventilation system must control exposure to lead in accordance with 29 CFR 1910.1025, Lead Exposure. The supply and exhaust air system are critical to the operation of an indoor range and the health of building occupants. We will work with the design team to get the best performing systems at the best cost. In addition to the exhaust system a slight negative air pressure must be maintained on the range, which can be achieved by exhausting typically 3 to 7 percent more air than is supplied. Because of its special requirements, the air system in the gun range will be a separate system from the rest of the building.

Noise Control

Noise reduction in the range and noise transmission out of the range are different considerations. Mass and material flexibility are two key attributes for a sound transmission barrier. Heavy masonry walls or concrete tilt-walls provide mass and protection from stray shots. Absorptive acoustical surfacing will reduce the noise level in the range but will have little effect on the transmission outside the range.

Noise levels in the range should not exceed 85 decibels and should be considerably less to improve communication between shooters and the range and/or training official. Conventional acoustical treatment can be used on surfaces behind the firing line.

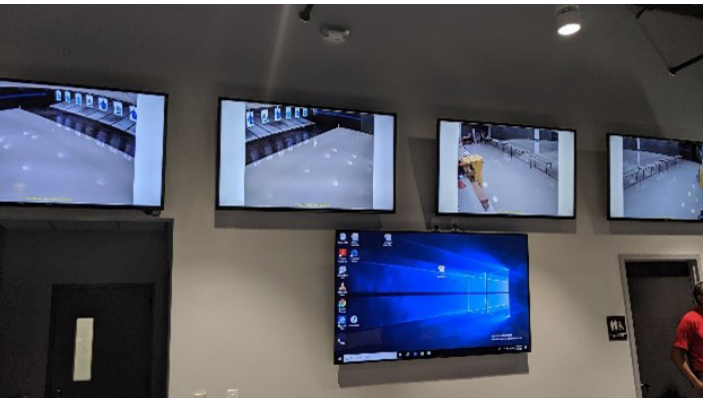


Lighting Considerations

Energy-efficient light fixtures should be used to provide ambient and targeted lighting in the firing range. Fluorescent fixtures should have VDT-compatible parabolic lenses to concentrate light on the horizontal plane and reduce glare on wall surfaces. Lights are controlled by a firing range control system to vary lighting schemes for different shooting and emergency situations. Light baffles shall protect all lights within 40' downrange of the firing line. As pictured to the left we have even adapted cruiser lights to provide additional situational lighting for training purposes.

Communications System

Beyond the technology infrastructure a two-way intercom communication system should be included to connect the range participants with the range master and include a visual call indicator light.



Technology Infrastructure:

Police department training components are highly technical facilities. Prior to construction documents there should be a clear understanding of the use intent in order for the design to include all the infrastructure and technology that will be built into the facility. This goes well beyond the command booth and typically includes a series of cameras, recording equipment, and monitors to watch and replay training.

EXECUTION AND MANAGEMENT

TRAP OPTIONS

Steel

Rubber



Trap System

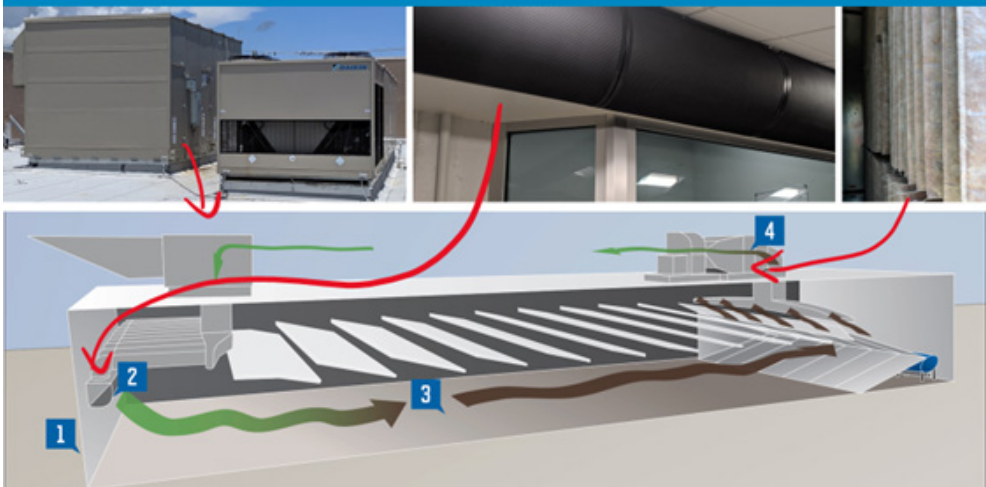
KL understands both rubber trap system and steel trap system. There are many details to be worked out and pro/cons to discuss to decide which system is best for you.

We will present you with the initial costs and long-term costs of each of those systems.

HVAC Considerations

Our experience is the gun range will have one system and the rest of the building will have another system in order to make sure all space work as designed. We understand the needs of all your spaces and can work with the design team for ground or rooftop mounted systems depending on the City's preference.

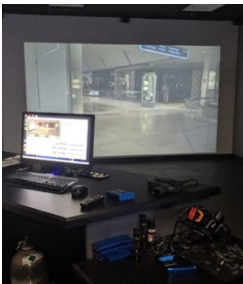
MECHANICAL SYSTEM



Additional Training Spaces to Consider

Electronic Police Simulation

As pictured to the left specialized space can be utilized to house electronic scenario simulation equipment. This space has special electrical, and HVAC considerations and we will make sure it is built correctly should you want to include a space such as this.



Driving Simulation

The KL/AT team will also ask key questions to make sure we build in the correct infrastructure. To the right is a picture of a driving Police simulation that is housed in the same room as scenario simulation. Proper planning allowed for the same space to house multiple training tools in this Police Training Facility.



EXECUTION AND MANAGEMENT

Parking Garage:

Kaufman Lynn has built 7,250 parking garage spaces in South Florida including the recently completed Nevada Street Parking Garage for the City of Hollywood. We know how to build parking garages well.

Some nuances of your garage will be:

Structure

There are two methods of designing and building this garage: utilizing a Cast-in-place solution or a Precast solution. Each one has pros and cons and we have built many of both types and can help you decide the best solution for cost and performance.

PRECAST:

This method is typically the fastest and cheapest method, but there are some drawbacks that Hollywood might want to consider regarding this method specifically as it pertains to your use case:

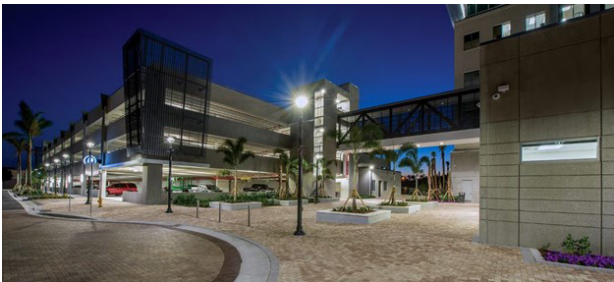
- The first floor is to have a higher floor to ceiling height and might have to be raised more than a cast-in-place solution to have the desired clearance due to the structural tees that extend down from the ceiling.
- Precast takes up more of a footprint and might be a challenge to build given the desire to have a building on either side of the garage. This limits the room to construct which will make utilizing precast more complicated possibly negating the cost benefit.
- Precast parking facilities require more ongoing maintenance especially taking care of the caulking at the joints.



CAST-IN-PLACE:

This method is typically a little more costly and takes longer than precast but provides more flexibility in design and use. Some factors to consider are:

- Cast-in-place provides a more open floor-to-ceiling solution that allows for easier reconfiguration should an additional use be needed to be added.
- While typically more expensive initially, the upkeep on a cast-in-place parking garage is lower over the life span of the facility.



Higher First Floor Ceiling

The Coral Springs Municipal Center that KL built has a parking garage that provides added height in the first floor similar to what you plan on doing to provide secure parking for oversized vehicles. The key is to figure out the desired clearance and coordinate it with the chosen structural system as the overall building height will change based on these variables.

Pedestrian Bridges

The description of your new facility has two pedestrian bridges. This is an item that KL is well versed in building and will coordinate the details early in the design process to make sure the connections are set right on either side.

In construction we will make sure it is connected at the right time to keep the overall timeline moving. This might be a small item overall, but one that takes scheduling and coordination to do safely and effectively. Above is the pedestrian bridge being lifted into place on the Coral Springs Municipal Center.



EXECUTION AND MANAGEMENT

COVID-19 & Healthy Buildings:



Physical Buildings Can Promote Effectiveness

It is well known that a well built and well-functioning building can lead to better performance. Studies have shown that healthy buildings lead to less missed days of work due to illnesses gained from the environment.

KL has always followed the principles of Healthy Buildings as developed by Harvard University School of Public Health.

We now have taken it to a new level in order to incorporate best practices to help facilities remain safe and operational during a situation like the current pandemic.

SOLUTIONS TO CONSIDER – HVAC SYSTEM

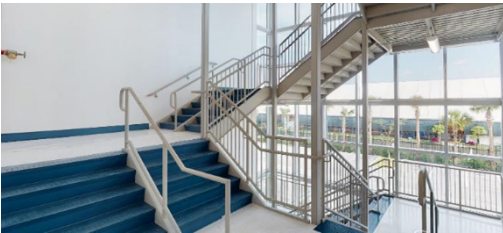
Some of the things that help keep viruses at a minimum are different than the approach that was taken in the past. The following are just some of the key items we will discuss with the team to ensure the system chosen for your facility is optimized:

- HVAC systems should exceed outdoor air ventilation rates required by ASHRAE 62.1. Best practice is 30% higher rate which will also help achieve LEED scoring
- Improved air quality by installing more efficient air filters. Recommend of MERV-13 or MERV-14 filters to 75 to 85 percent efficient in removing particles. HEPA filters are more than 99 percent efficient, but not practical due to cost, energy use and operations.
- Viruses thrive in low-humidity environments. Maintaining 40%-60%relative humidity is ideal.
- Ultraviolet germicidal irradiation (UVGI) systems installed in HVAC systems kill airborne particles that carry viruses.

SOLUTIONS TO CONSIDER – BUILT ENVIRONMENT

While the HVAC system is key for providing a comfortable and healthy environment; we have learned that social distancing and avoiding crowding is important as well. KL will bring innovative solutions to the team to discuss and possibly incorporate into the final design. Some things we will discuss:

- Utilize strategies to de-densify the spaces and rethink space utilization to maximize the spreading out of people naturally without increasing the square footage your project.
- Determining the optimal flow of people to allow for single direction stairs for access to upper floors. As an alternative a wider central stairwell can be used that can allow for separation of up and down (see picture to the right).



COVID PRECAUTIONS DURING Construction

KL is proactive in ensuring that we take every safety precaution, especially on an active campus. Every worker will have their temperature checked upon arrival, wear masks and socially distance on the jobsite. In addition, every job has field oxygen sensors to test workers to provide an extra level of assessment to ensure all are healthy and the projects remains on-track.

EXECUTION AND MANAGEMENT

The following writeup contains answers to questions 1-13 from the RFQ.

1. Plans to store equipment



During construction of the Nebraska Street Parking Garage, Kaufman Lynn contracted with the vacant lot on A1A to utilize as staging area. As a proven construction manager, we will develop a plan in partnership with you to ensure it works for the residents, the City of Hollywood, and us for construction. If the construction of the clubhouse overlaps with our project, we'll coordinate with you and the other contractor to ensure efficiency. We will discuss various options with the City but our initial analysis shows we can be self-contained to the site especially with utilizing our LEAN Construction methods that reduce site space needs by about 60%. Previously in this approach we've discussed the need to fill and raise the site. This will all be taken in account when laying out the site for staging and equipment.

2. Public engagement plan

Early in preconstruction we are going to develop a plan to communicate with the residents and nearby businesses being affected by construction of your project. This will be spearheaded by Ann McNeill of MCO Construction, who has extensive experience in communications and community outreach.



Ann has worked with KL on numerous public projects and outreach programs and will work with the team to create a custom plan to make sure the surrounding community is informed as to the specific timing of the work within each phase of construction. She will work with the City staff to tailor an outreach plan and then work with our on-site team to implement the plan during construction.



Making Connections

KL uses outreach events to connect local workers with businesses, maximizing the opportunities for your local workforce.

Though Kaufman Lynn Construction is not a small business, we support the effort to grow local businesses and have actively mentored several small construction management firms over the years. In fact, we were recently awarded Corporate Partner of the Year at the 2018 Palm Beach Matchmaker Conference because of our efforts to advance small businesses. Specifically, Kaufman Lynn Construction teamed with the School District of Palm Beach County's Office of Diversity to teach an 8-session comprehensive course on construction for small and minority businesses.

This course focused on expanding the SBE firms certified with the District as well as giving tangible solutions to help the small businesses grow. Each session averaged about 40 attendees who indicated that they received the information they needed to make their business more successful in a post-session survey.

EXECUTION AND MANAGEMENT

This is just one example of our outreach efforts. We routinely participate in community outreach events and host project specific events to engage the local small business community to participate in the bidding process. When appropriate we help small businesses partner with larger subcontractors by hosting matchmaker events.

3. Operating with minimal disruptions

This is a CM@Risk project and we understand our role is to be a leader in overseeing all aspects of the work including the day-to-day communication with the businesses and residents affected by the project. The following highlight some of services from KL to take place during construction.

Communication with City Residents

Our communications plan will be set in preconstruction and include the activities and responsibilities of the individuals for construction. The whole team will be focused on ensuring good relationships with the residents. Some of the key points to our plan will include:

- Door-to-door (socially distanced) introductions prior to work being done in front of the business or resident’s home
- Staff will always wear identifiable KL shirts and be located with the work, so the subcontractors are not disturbed while doing the work
- Develop a website for businesses and residents to receive updates and submit comments



IN-HOUSE COMMUNICATION EXPERTISE
Having worked for Lockheed Martin, Elaine Hinsdale is an expert at creating and implementing an effective communication information plan.

Early in preconstruction we are going to develop a plan to communicate with the residents being affected by your project. This will be spearheaded by Elaine Hinsdale, Vice President of Marketing for KL, who previously worked for Lockheed Martin for 12 years as Corporate Communications Director. Elaine, while at Lockheed Martin, spearheaded internal and external communication and outreach initiatives for this large defense contractor. She also lead communication efforts for the most recent CM@Risk Police Headquarters facility in South Florida for the Town of Jupiter.

Elaine will work with the team to create a custom plan to make sure the community is informed as to the specific timing of the work. She will work with the City staff to implement a communication plan in preconstruction and then work with our on-site team to implement the plan in construction.

Coordination

Once underway with construction, it is going to be important to keep all parties informed to the current status so that every aspect of the project remains on-track including the work that will be performed by others. Each entity involved (FPL, AT&T, Comcast) is unique and we will work with them and the City to set up a mode of coordination and communication with each to ensure maximum effectiveness and efficiency.



The City will know where every dollar is with our transparent and complete reporting and GMP process.

EXECUTION AND MANAGEMENT



Maintaining the Schedule Despite Encountering Unforeseen Conditions

Example: Coral Springs Municipal Complex
The project included the relocation of a storm water canal which encroached on the east side of the building footprint. The design envisioned creating a 500-foot long, 8’x7’ culvert along the north and west side of the property which would connect to the existing canal on the west side. The culvert design included two drainage collection structures on the northwest and northeast side of the system (Special Structure 4 and 3 respectively.) Special Structure 3 was designed to collect water from pipes that ran underneath Sample Road, connecting the site’s storm water canal to the offsite system.

The precast panels for the ground floor of the city hall had a 3-month lead time and the schedule anticipated that during this time, the site would be cleared, the culvert built and the foundations poured. However, when we started excavation for the culvert, we discovered that the pipes which Special Structure 3 was supposed to tie into were not at the location nor of the size indicated on the plans the civil engineer had used to design the structure. This halted the construction of the culvert on the north end of the site as the civil engineer had to redesign the collection structure, which was a two-months process.

Since we were required to maintain waterflow at the same output throughout construction, which meant that the canal could not be infilled until the alternate flow was established, this unforeseen condition threatened to delay start of the structure. Instead, working closely with the Sunshine Water District, the team devised a phased building plan, reshaping the canal on the east side of the site, creating a temporary canal and filling in portions of the old canal, so that the construction of building foundations could be completed on time.

4. Complex project issues

Issues often arise in complex projects such as yours, and KL has a proven process to overcome issues. As we were building the Nebraska Street Parking Garage, FDOT was performing road work immediately adjacent to the site. We were sharing dewatering permits with the adjacent work, requiring careful coordination with FDOT. We also coordinated MOT to ensure the safety along the busy corridor. Though Kaufman Lynn Construction refrained from impacting SR A1A, the utility work required 1-lane shutdowns which could affect delivery and access at the garage site if not properly coordinated. The field personnel were in constant communication and would coordinate sequences to allow work to proceed smoothly.

The City of Hollywood has seen first-hand how we proactively plan to eliminate issues and if any arise during construction, we address them immediately. Just like the parking garage this project may have adjacent construction going on at the same time (golf clubhouse) and we will coordinate to ensure it is a smooth process for the City.

5. Resources and Capabilities

KL is one of the largest Construction Managers in South Florida and will dedicate the staff and resources to this project. We have proven that the City of Hollywood is a vital client for us and you have the commitment of everyone proposed and the personal commitment of Mike Kaufman that every resource in the firm will be available should it be needed for this important public safety facility.

Upon selection we will have an initial kickoff meeting with the City and Police Department. After the initial kickoff meeting, we suggest weekly meetings with the entire team for complete and accurate exchanges of information and maximum accountability. During each meeting all vital project log information is reviewed with all parties. If action is necessary, a task is assigned and put on a master “Action” list with the responsible party’s name and date of completion for the item. At the conclusion of the meeting, the master action list is reviewed to make sure that everyone knows what they are responsible for and when the information is due. Each subsequent weekly meeting starts off by reviewing the previous week’s master action list to ensure everyone has completed their tasks and determine the team’s next steps.

The early schedule will include durations beyond construction. We will coordinate with the City, Police Department, FDOT, regulating entities and the design team to capture the duration for such things as the design completion, approval, and permitting. Our scheduling software, Primavera P6, interfaces with our project management software, Procore, which means that many reporting issues monitored by Procore are automatically updated when changes to the schedule occur.

EXECUTION AND MANAGEMENT

KL uses Procore, a collaborative construction software designed to facilitate document management and team communication. By hosting documents online, they are available to all team members. The City will have 24/7 access to contract documents, change orders, RFI's, meeting minutes, schedules and progress photos.

RFI's are tracked and users can easily see the status. Even more importantly, the process of responding to an RFI is as simple as sending an email, which assures use of the software by team members.

6. Cost Control and Change Order Management

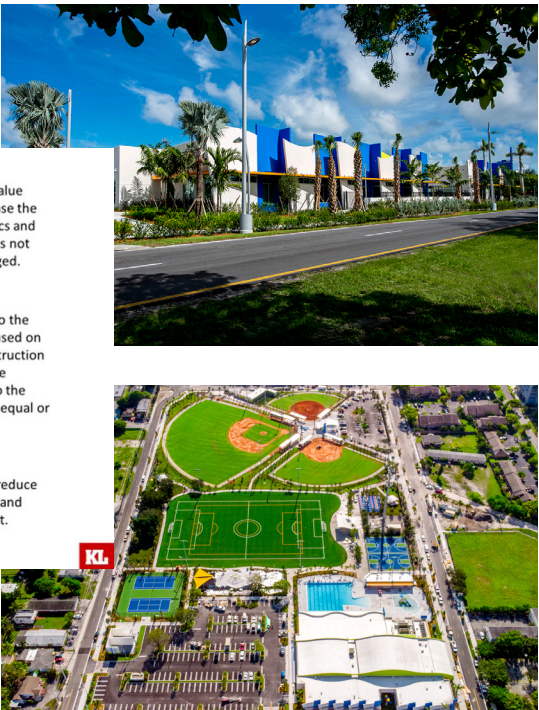
Effective budget control is an important part of each of Kaufman Lynn's projects, no matter the client. That's why we have a dedicated team of more than 20 in-house pre-construction experts, using industry-leading software to create detailed budgets down to the last dime. This robust team of professionals is lead by Sam Doggart, who along with Garret Southern, recently completed an impressive array of value engineering updates at Hallandale Beach's Peter Bluesten Park. This \$28.5 million project including a YMCA, sports fields, undergrounding and more, had value engineering options totaling \$2.2 million! During the value engineering phase, the project aesthetics and functionality were not altered and the new components were all of equal or better quality.



CASE STUDY BLUESTEN PARK



- (1) During the value engineering phase the project aesthetics and functionality was not altered or changed.
- (2) Alternatives to the materials being used on the vertical construction components were incorporated into the design providing equal or better quality.
- (3) Changes will reduce future operating and maintenance cost.



Accurate Tracking Eliminates Surprises

Accurate cost control for construction projects can be summed up in one key word, "continuity". Continuity requires effectively communicating how the bid was developed to the people who are responsible for the development of job cost reporting. We accomplish this through open lines of communication and established accurate and highly detailed cost coding that both the Project Manager and Superintendent understand and implement. The Project Manager and Superintendent are responsible for accurately cost coding all invoices and subcontractor requisitions. Through Timberline Accounting software, our accounting department then inputs this information along with project payroll and incidentals to create the Job Cost Report and Job Transaction Report. These reports are then published on a weekly basis for review by the Project Executive, Project Manager and Superintendent.

EXECUTION AND MANAGEMENT

Change Order Avoidance and Negotiation

PROJECT NAME	ORIGINAL COST	FINAL COST
Hollywood 56th Ave Public Safety	\$5.6 million	\$5.6 million
Boca Fire Rescue Station #5	\$3.4 million	\$3.4 million
Hollywood Fire Rescue Station #31	\$4.4 million	\$4.4 million
Hollywood Fire Rescue Station #5	\$4.3 million	\$3.6 million
Boca Police & Fire Training Facility	\$9.0 million	\$9.0 million
Hollywood Fire Rescue and Beach Safety Complex	\$6.6 million	\$6.6 million
Coral Springs Fire Stations #43 & #95	\$6.6 million	\$6.6 million
Coconut Creek Public Works EOC	\$6.9 million	\$6.9 million
Deerfield Beach Public Works Facility	\$9.2 million	\$9.1 million

On Budget	Under Budget
-----------	--------------

Comprehensive GMPs are one of the reasons why we consistently deliver our projects on or below budget as seen by the related projects featured in this response.

KL's proven, proactive approach to preconstruction, including the detailed scopes released to subcontractors and thorough analysis of bids, is the primary reason why we have an exceptionally low amount of contractor initiated change orders. For us, change order review is not just pricing up a change but reviewing alternatives to help find the best options. We become a client advocate in coming up with best value solutions. You can rest assured that before we submit any change order request, we have fully vetted both the issue causing the need for a change and the best option for addressing the issue.

In the case of owner initiated change orders we conduct a full constructability review and then offer viable options and alternatives to reduce or even eliminate cost and schedule impacts of the requested changes.

7. Firm's experience with LEED projects

Kaufman Lynn is well versed in providing "green" cost savings alternatives on LEED projects in addition to construction methods to ensure the greatest accumulation of points for building certification. We implement "Green Building Techniques" even on projects that are not pursuing LEED Certification as part of our standard everyday practice. We recycle up to 90% of all construction debris on our jobsites by supplying each construction site with recycling containers. We provide pollution and erosion control; we have a concrete truck washout area on each site to prevent any soil contamination; we also pay very close attention to the Indoor Air Quality during construction. In our interior finishes we use low VOC paints, adhesives and sealants and we always achieve very high percentages of recycled content in our building materials.



EXECUTION AND MANAGEMENT

8. Cost Management Plan (Design and Construction)

Developing a Budget and Stretching the Value of Every Dollar

Kaufman Lynn is confident in our ability to work keep cost in line because we’ve done it as a team time and time again. Our pre-construction department is one of the largest and best in the business. With **21 pre-construction professionals working in our South Florida** office, our depth in the subcontractor market is unmatched. With **RECENT** and **LOCAL** Public Safety Projects in our portfolio, our historical data against schematic design is **RELIABLE** within 1% of the actual cost.



The first budget/estimate is based on schematic plans and early specifications unique to the project program and planned budget. We include some critical subcontractor input and a complete quantitative analysis with graphical take-offs at this point. Where appropriate we make assumptions and establish allowances for items undetermined.

As the design develops, we solicit additional subcontractor input, working towards tighter cost parameters and begin identifying contingencies. We prepare a gap analysis to identify ‘holes’ or ‘overlaps’ in the estimated amount and review Value Management options to adjust cost to within the target amount. At this point we also discuss wish list items for possible inclusion in the budget.

Grant Support

Beyond finding value out of every dollar you have for this project, Kaufman Lynn has a unique position within its ranks. Ryan Reiter, our Director of Government Relations, is here to assist you with identifying **attainable state and federal grants to help offset the cost of construction**.

Most recently, he assisted the Town of Jupiter in fulfilling a **\$1.2 million grant** from FEMA to fund the cost of hardening their new Police Headquarters.

9. Bidding and subcontractor relationships

Kaufman Lynn has deep relationships with the area’s top trade subcontractors, including concrete, electrical, and plumbing. With ongoing projects across Hollywood and Broward County as well as a recently completed project located in the City, we are comfortable with all the local companies and site conditions. Our knowledge, experience and relationships will benefit the City of Hollywood.

Thorough and Open Bidding Process is part of our transparent approach

Face-to-Face Workshops

Prior to bidding the project, we generate market awareness by initiating project trade workshops.

These workshops provide all interested subcontractors and vendors the opportunity to:

- 1. Meet with the project team
- 2. Review and discuss the plans and specification and the project in general
- 3. Get clear understanding of timelines and sequencing of activity

EXECUTION AND MANAGEMENT

These face-to-face sessions are invaluable to provide assessment of the trade and vendor capability, notwithstanding workload and labor resource. We are focused on using local subcontractors and vendors whenever feasible, as this keeps revenue in the area, creates a sense of ownership from employees, and minimizes response time to the project.

Prior to soliciting subcontractor bids, our estimating team prepares detailed scope packages based on the construction drawings and specifications. Each scope package spells out exactly what needs to be included in the bid, leaving nothing to interpretation by the subcontractor. In preparing the scope packages, the estimating team pays particular attention to areas of potential overlap between trades. For example, though the plumbing trade is responsible for installing gas lines, oftentimes gas lines are only included on the civil drawings, not the plumbing drawings. Knowing that most trades will only review “their” plans, our team includes the gas lines in the written scope package and includes a specific directive to the civil plans. Similarly, we typically use oils and interceptors in storm drain connections. These interceptors can be installed on the storm drainage side, which is part of the plumbing scope, or the underground utility storm collection system, which is part of the civil scope. When preparing the scope packages, our team assures that a) the interceptors are not missed and b) that they are not duplicated in both the plumbing and civil bids.

10. Minimizing Disruptions

KL has completed more than 1,827 projects on occupied campuses. We are cognizant of the fact that the Police Department will remain operational throughout construction, and the KL team will be taking measures to isolate ourselves from the ongoing activities.

We are committed to ensuring a smooth construction process, from day one through building commissioning. Just like we do in nearby Broward County at JM Family Enterprises and with all our active campus projects, KL will work around ongoing operations with minimal disruptions to the surrounding businesses, neighborhoods, and ongoing operations at the facility. Safety is a priority, so the KL team works hand-in-hand with an independent safety consultant to ensure the site is 100% secure.

11. Traffic Management

Traffic management is one of the keys to making this project a success. With recent work on the east side of the corridor with FDOT, we have intimate knowledge of the area and understand the community and residents and visitors must be able to travel freely given the limited roadways that exist. There is not a one-size-fits-all solution to traffic management on this project, but we will use a variety of methods to ensure safe and fluid traffic movements around the work areas.



KL will work with the City and FDOT to utilize the best traffic management methods in order to maximize the work and minimize the disruptions to the businesses and residents.

These methods include limiting construction times and deliveries to avoid causing disruptions as well as keeping us isolated and self-contained within the construction boundaries. We will set up a site utilization and MOT plan during preconstruction and get your approval and feedback in order to make sure it works for all parties involved.

EXECUTION AND MANAGEMENT

12. Quality Control

Intense Oversight of Submittals with an Extra Set of Eyes to Support the Design Team

We review all drawings to ensure all systems are compatible. We then review all submittals to make sure that proper materials and installation processes are being submitted in compliance with the contract documents so that when we get to the GMP we are clear that the systems on the construction plans are compatible with one another and in conformance with all current requirements for the project.

Inspections and Regular Communication by our Superintendents

Our superintendents use tablets in the field that are continually updated with the most recent plans and check subcontractors' work against the plans as it is put in place. Any issues that need review by the design team, are photographed and sent to the entire team for review and response via Procore. This process is in addition to our weekly onsite meetings that include subcontractors, owners and design professionals where we walk the jobsite to allow all parties to inspect current work.

3rd Party Inspections

KL uses Mike Gagnon, a 3rd party inspector, to verify everything that what is installed meets code and specifications. He will measure and test everything and provide KL and the City a report verifying the installation. This results in a building that is not only built well, but one that has been checked and rechecked especially regarding the exterior envelop.

Mock-Ups

KL will create mock-ups of key systems and components of each of the three facilities (Police HQ, Parking Garage, Support Building) so you can see the physical form and approve look and quality. This sets the standard for the subcontractor and the work in place is measured against this approved look and methods enabling us to provide a finished facility that meets your intent and expectations.



Kaufman Lynn Construction's "Building Better Buildings" Program includes detailed inspections of the exterior building envelope leading to better Indoor Air Quality, lower maintenance and a longer life of the building.

13. Punch List Management and Close-Out

The management of the punch list is really an extension of our quality control program which includes a pre-installation meeting with subcontractors to review submittals, specifications and materials as well as three stages of inspection:

Initial inspection: Before a subcontractor proceeds with their scope, we have them prepare a mock-up. Once inspected and approved by our team this mock-up area becomes the control sample for all later work.

In-progress inspections: Our superintendent conduct ongoing inspections of work put in place.

Final inspection: Before a subcontractor is "dismissed" from the site, our superintendent and/or quality control consultant perform a final inspection and note any deficiencies.

Any open items that are identified during any of these inspections are tracked on an "open deficiency log" and are reviewed at weekly subcontractor meetings. Using this approach means that most items are corrected before they get to the punch list.

Tab E

PAST PERFORMANCE (REFERENCES)



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PAST PERFORMANCE (REFERENCES)

Experience that Matters

Kaufman Lynn (KL) focuses on public sector work and that includes public safety. While we have used all types of delivery method, we utilize CM@Risk more than any other.

Our Best Reference Is You!

KL has spent decades building for you! We have built numerous Public Safety facilities and most recently the CM@Risk Nevada Street Parking Garage. Every project has been built on-time, in budget and most importantly without the headaches the City has experienced on other projects with other firms.



Recent CM@Risk References

The following are recent cities nearby that we have delivered CM@Risk projects. Every one of them is a repeat client like Hollywood due to the level of expertise and service we provide!



We recently completed the latest CM@Risk Police HQ in South Florida. Roger Held, Building Official said “They have **provided exceptional service** throughout all phases of the project.”



When the City of Aventura needed a CM@Risk firm to deliver a 4-story hurricane hardened facility, they turned to KL. Antonio Tomei specifically praised KL for the “**critical decisions early in preconstruction that saved time.**”



The City of Hallandale Beach trusted KL to deliver their largest GO Bond project using CM@Risk. Gregg Harris said that KL “**set the bar for how CM@Risk projects should be delivered:** through partnership, teamwork and exceptional execution.”



Over the years, Miramar has chosen KL to deliver almost all of the important CM@Risk projects for the City. Vernon Hargray, City Manager states, “Kaufman Lynn continued **showing its cooperative ‘can do’ attitude** through final completion.”

Additional Relevant References

In addition to the above we have several clients that we have provided construction services for and several that we are currently providing CM@Risk services for Public Safety projects that are not yet completed.

We recently built 2 fire stations and the City Hall for the City of Coral Springs for over \$35M utilizing a prequalified bid method. KL was ranked the best on those three projects due to the combination of experience, expertise and delivering a project below budget.



KL is currently delivering Public Safety CM@Risk projects for Oakland Park (EOC and Admin), Pompano Beach (Public Safety Complex and EOC), Lighthouse Point (EOC, Fire Station) and Miami Beach (911 Call Center, Fire Station, Admin).



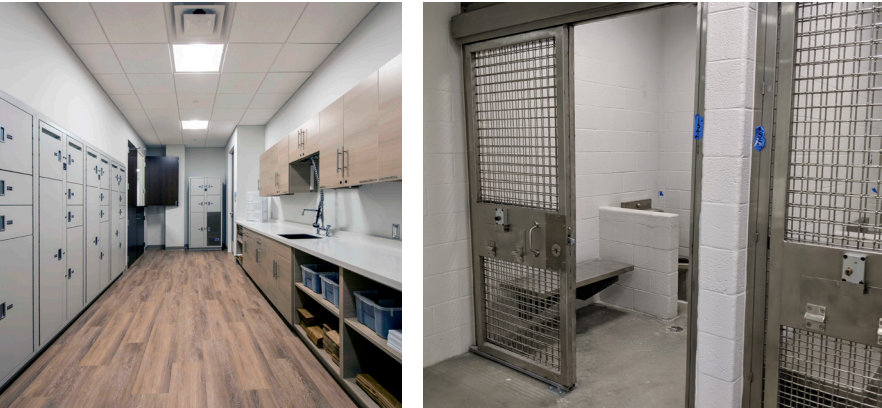


JUPITER POLICE HEADQUARTERS

JUPITER, FL

Reference
Michael Villella, Town of Jupiter
210 Military Trail, Jupiter, FL 33458
(561) 741-2218, michaelv@jupiter.fl.us

Project Description
New construction of a 39,000 s.f. Police Department which has been designed to withstand 192 mph winds and will also house the town’s IT data center and serve as the emergency operations center. The project also includes a veterans’ memorial and site improvements, as well as the demolition of an existing Police Department building, and other structures after completion of the new facility. Future phases include a new Town Hall and Athletic Center.



Delivery Method
CM at Risk

Completion
August 2020

Project Size
39,000 sf

Final Cost
\$15.2 million

Original Budget/Final GMP
\$16.9 million/\$15.2 million

VE Savings
ODP Sales Tax Savings:
\$64,367

CM Fees
\$690,175

Change Orders
17 (owner directed)

Preconstruction Fees
\$77,994

Status
Phase I Completed

REFERENCE QUESTIONNAIRE

It is the responsibility of the contractor/vendor to provide a minimum of three similar type references using this form and to provide this information with your submission. Failure to do so may result in the rejection of your submission.

Giving reference for: Kaufman Lynn Construction

Firm giving Reference: Town of Jupiter

Address: 210 Military Trail, Jupiter, FL 33458

Phone: 561-741-2218

Fax: 561-741-2585

Email: michaelv@jupiter.fl.us

1.

Q:

What was the dollar value of the contract?

A:

\$16.9 million
2.

Q:

Have there been any change orders, and if so, how many?

A:

\$404,695 of which \$277,350 was owner requested
3.

Q:

Did they perform on a timely basis as required by the contract?

A:

Yes
4.

Q:

Was the project manager easy to get in contact with?

A:

Yes
5.

Q:

Would you use them again?

A:

Yes
6.

Q:

Overall, what would you rate their performance? (Scale from 1-5)

A:

☒

5

Excellent

☐

4

Good

☐

3

Fair

☐

2

Poor

☐

1

Unacceptable
7.

Q:


Is there anything else we should know, that we have not asked?

A:

Very good firm to work with and excellent quality of construction

The undersigned does certify that the foregoing and subsequent statements are true and correct and are made independently, free from vendor interference/collusion.

Name: Michael Villella Title: CFO & Project Manager

Signature:  Date: 11-10-2020

SAME
TEAM



POMPANO BEACH PIER PARKING GARAGE

POMPANO BEACH, FL

Reference
Horacio Danovich, City of Pompano Beach
100 West Atlantic Boulevard, Pompano Beach, FL 33060
954-786-4634, horacio.danovich@copbfl.com

Scope of Work
Design and construction of a 239,646 s.f., 662-space parking garage in close proximity to the beach. The new garage is the corner piece of the Pompano Beach Pier Park master development which is a new city destination with new restaurants, retail shops, and a potential hotel establishment. The exterior of the garage features undulating abstract sails, evocative of the ocean and maritime location and is in harmony with the Pompano Beach Bridge.



Delivery Method
Design Build

Completion
June 2016

Project Size
239,646 sf

Final Cost
\$20.6 million

Original Budget/Final GMP
\$11.3 million/\$17.3 million

VE Savings
\$160,000

CM Fees
\$1.3 million

Change Orders
19 (owner added scope)

Preconstruction Fees
\$108,000

Status
Completed

Solicitation # RFQ-4642-20-DCM

REFERENCE QUESTIONNAIRE

It is the responsibility of the contractor/vendor to provide a minimum of three similar type references using this form and to provide this information with your submission. Failure to do so may result in the rejection of your submission.

Giving reference for: Kaufman Lynn Construction

Firm giving Reference: City of Pompano Beach

Address: 100 West Atlantic Blvd. Pompano Beach, FL 33060

Phone: 954-786-4634

Fax: _____

Email: Horacio.Danovich@copbfl.com

1. Q: What was the dollar value of the contract?
- A: \$20,545,193.03
2. Have there been any change orders, and if so, how many?
- A: \$791,833.03
3. Q: Did they perform on a timely basis as required by the contract?
- A: Yes
4. Q: Was the project manager easy to get in contact with?
- A: Yes
5. Q: Would you use them again?
- A: Yes
6. Q: Overall, what would you rate their performance? (Scale from 1-5)
- A: ☒ 5 Excellent ☐ 4 Good ☐ 3 Fair ☐ 2 Poor ☐ 1 Unacceptable
7. Q: Is there anything else we should know, that we have not asked?
- A: We've since selected KL to be our CMAR for our New Public Safety Complex

The undersigned does certify that the foregoing and subsequent statements are true and correct and are made independently, free from vendor interference/collusion.

Name: Horacio Danovich Title: CIP & Innovation District Director

Signature: _____ Date: 11/16/2020



DON SOFFER AVENTURA HIGH SCHOOL
AVENTURA, FL

Reference
Antonio Tomei, City of Aventura
19200 West Country Club Drive, Aventura, FL 33180
305-466-8901, tomeit@cityofaventura.com

Project Description
New construction of a four-story, 53,400 s.f. high school on 2 acres of property with a capacity for 800 students. This project includes a 10,450 s.f. gymnasium situated adjacent to the school on property located in Waterways Park.



Delivery Method
CM at Risk

Completion
August 2019

Project Size
53,400 sf

Final Cost
\$12.6 million

Original Budget/Final GMP
\$13.8 million/\$12.6 million

VE Savings
\$140,000

CM Fees
5.5%

Change Orders
23

Preconstruction Fees
\$47,000

Status
Completed

Solicitation # RFQ-4642-20-DCM

REFERENCE QUESTIONNAIRE

It is the responsibility of the contractor/vendor to provide a minimum of three similar type references using this form and to provide this information with your submission. Failure to do so may result in the rejection of your submission.

Giving reference for: Kaufman Lynn Construction

Firm giving Reference: City of Aventura

Address: 19200 W Country Club Drive, Aventura, FL 33180

Phone: 305-466-8901

Fax:

Email: tomeit@cityofaventura.com

1. Q: What was the dollar value of the contract?
A: \$12,635,581.40
2. Have there been any change orders, and if so, how many?
A: (\$1,224,259.60)
3. Q: Did they perform on a timely basis as required by the contract?
A: Yes
4. Q: Was the project manager easy to get in contact with?
A: Yes
5. Q: Would you use them again?
A: Yes
6. Q: Overall, what would you rate their performance? (Scale from 1-5)
A: ☒ 5 Excellent ☐ 4 Good ☐ 3 Fair ☐ 2 Poor ☐ 1 Unacceptable
7. Q: Is there anything else we should know, that we have not asked?
A: Great company to work with.

The undersigned does certify that the foregoing and subsequent statements are true and correct and are made independently, free from vendor interference/collusion.

Name: Antonio F. Tomei Title: CAPITAL PROJECTS MANAGER

Signature: Antonio F. Tomei Date: 11/16/20

PAST PERFORMANCE (REFERENCES)



HALLANDALE BEACH BLUESTEN PARK
HALLANDALE BEACH, FL

Reference
Gregg Harris, City of Hallandale Beach
400 S Federal Highway, Hallandale Beach, FL 33009
954-457-1489, eagles25@bellsouth.net

Project Description
Multi-phased park project which includes a new community recreation building with an indoor basketball court, weight rooms, meeting rooms, administrative offices, restrooms, and lockers and bathing facilities. Other new park amenities include: family recreational/community pool, tennis courts, basketball courts, multi-purpose sports field, baseball diamonds, racquet ball courts, walking/exercise trails, exercise stations, playgrounds and field house/restrooms.



Delivery Method
CM at Risk
Completion
September 2019
Project Size
16 acres
Final Cost
\$25.5 million
Original Budget/Final GMP
\$30 million/\$25.5 million
VE Savings
\$600,000
CM Fees
\$1.7 million
Change Orders
43
Preconstruction Fees
\$348,730
Status
Completed

Solicitation # RFQ-4642-20-DCM

REFERENCE QUESTIONNAIRE

It is the responsibility of the contractor/vendor to provide a minimum of three similar type references using this form and to provide this information with your submission. Failure to do so may result in the rejection of your submission.

Giving reference for: Kaufman Lynn Construction

Firm giving Reference: City of Hallandale
Address: 400 S Federal Highway, Hallandale Beach, FL 33009
Phone: 954-457-1489
Fax: _____
Email: eagles25@bellsouth.net

- 1. Q: What was the dollar value of the contract?
A: \$25,540,662.92
- 2. Have there been any change orders, and if so, how many?
A: (\$3,003,337.08)
- 3. Q: Did they perform on a timely basis as required by the contract?
A: Yes
- 4. Q: Was the project manager easy to get in contact with?
A: Yes
- 5. Q: Would you use them again?
A: Yes
- 6. Q: Overall, what would you rate their performance? (Scale from 1-5)
A: ☒ 5 Excellent ☐ 4 Good ☐ 3 Fair ☐ 2 Poor ☐ 1 Unacceptable
- 7. Q: Is there anything else we should know, that we have not asked?
A: Team effort for value engineering project for cost savings

The undersigned does certify that the foregoing and subsequent statements are true and correct and are made independently, free from vendor interference/collusion.

Name: Gregg Harris Title: Capital Project Manager

Signature: Gregg Harris Digitally signed by Gregg Harris Date: 2020.11.13 15:56:34 -05'00' Date: 11/13/2020

PAST PERFORMANCE (REFERENCES)



SAME TEAM

MIRAMAR AMPHITHEATER
MIRAMAR, FL

Reference
Vernon Hargray, City of Miramar
2300 Civic Center Place Miramar, FL 33025
954-602-3333, vehargray@miramarfl.gov

Project Description
New construction of an amphitheater that will provide an unprecedented opportunity for live concert performances and outdoor entertainment festivals to be housed and produced in a uniquely developed venue in South Florida. Project includes a 4,500 s.f. stage house with open-air venue that will sit 5,000 people (3,000 covered canopy; 2,000 grass area), built for live concerts, film, and television production. Project includes a ticket booth, electronic signage, lakes, and beautiful fountains and extensive site work.



Delivery Method
CM at Risk
Completion
March 2017
Project Size
13,000 s.f.
Final Cost
\$5.7 million
Original Budget/Final GMP
\$5.7 million/\$5.7 million
VE Savings
\$42,964
CM Fees
\$308,575
Change Orders
3
Preconstruction Fees
\$27,000
Status
Completed

Solicitation # RFQ-4642-20-DCM

REFERENCE QUESTIONNAIRE

It is the responsibility of the contractor/vendor to provide a minimum of three similar type references using this form and to provide this information with your submission. Failure to do so may result in the rejection of your submission.

Giving reference for: Kaufman Lynn Construction

Firm giving Reference: City of Miramar
Address: 2300 Civic Center Place Miramar, FL 33025
Phone: 954-602-3333
Fax: _____
Email: _____

1.

Q:

What was the dollar value of the contract?

A:

\$5,737,216.97
2.

Q:

Have there been any change orders, and if so, how many?

A:

(\$42,964.03)
3.

Q:

Did they perform on a timely basis as required by the contract?

A:

Yes. Performance well under time period.
4.

Q:

Was the project manager easy to get in contact with?

A:

Yes. The project manager was on-site daily and always accessible.
5.

Q:

Would you use them again?

A:

Absolutely.
6.

Q:

Overall, what would you rate their performance? (Scale from 1-5)

A:

☒

5 Excellent

☐

4 Good

☐

3 Fair

☐

2 Poor

☐

1 Unacceptable
7.

Q:

Is there anything else we should know, that we have not asked?

A:

The company provided value engineering ideas throughout the project.

The undersigned does certify that the foregoing and subsequent statements are true and correct and are made independently, free from vendor interference/collusion.

Name: Vernon E. Hargray Title: 11.19.20
Signature: Vernon E. Hargray Date: 11.19.20

PAST PERFORMANCE (REFERENCES)

In addition to our reference pages and forms on the preceding pages, please see additional quotes below from various neighboring municipalities as well as signed reference letters on the following pages.



"Kaufman Lynn built two fire stations concurrently and each one was completed within budget and on-time - actually ahead of schedule. During construction, the need to open one of the stations sooner than originally planned arose and **Kaufman Lynn demonstrated their partnership focus** by resequencing and accelerating the project to meet the City's needs.

Alexander Hernandez, Chief Building Official
City of Coral Springs



"As the city's first municipal garage, this project sets the bar for future parking structures in Pompano Beach and everywhere else in South Florida. KL's team was superb from the start. Personnel acted in the most courteous and professional manner and **worked tirelessly to satisfy the City's every need.**"

Horacio Danovich, CIP Manager
City of Pompano Beach



"Kaufman Lynn has recently completed the City of Hollywood's **largest and most complex public safety** project to date. We have found everyone in the Kaufman Lynn organization to be quality and cost conscious and focused on the City's goals. I can without hesitation recommend Kaufman Lynn!"

Bob Wertz, Senior Project Manager
City of Hollywood



"Kaufman Lynn continued showing its cooperative **"can do" attitude** through final completion. Based on our current and past experience with your firm, we would not hesitate to recommend Kaufman Lynn for public owners, particularly for complex projects."

Vernon Hargray, former Assistant City Manager, Operations
City of Miramar



"As the largest project in our recent General Obligation Bond, your team set the bar for how a CM@Risk project should be delivered: through partnership, teamwork and exceptional execution."

Gregg Harris, Former Manager of Capital Projects
City of Hallandale Beach



Town of Jupiter

August 12, 2020

To whom it may concern,

In our experience, Kaufmann Lynn has been an outstanding team to work with throughout the construction of the new Town of Jupiter Police Department facility as well as the Veterans Memorial.

Kaufman Lynn has met all of our standards and expectations, delivered high quality workmanship and has provided exceptional service throughout all phases of the project. They have also completed the project within the required time frame and within the allowed budget.

We would highly recommend Kaufman Lynn to any other organization.

If you have any questions, please feel free to contact me directly.

Sincerely,

Roger Held
Building Official
Town of Jupiter
210 Military Trail
Jupiter FL 33458
(561) 741-2669
rogerh@jupiter.fl.us



CITY MANAGER'S OFFICE

Horacio Danovich, CIP Manager

E: horacio.danovich@copbfl.com | P: 954.786.7834 | F: 954.786.7836

October 20, 2016

Mr. Nathan Coker, Project Manager
Kaufman Lynn Construction
4850 T-Rex Avenue, Suite 300
Boca Raton, FL 33431

RE: Pompano Beach Municipal Garage

Dear Mr. Coker:

Please accept this letter as my sincere appreciation for the exceptional construction work provided by your firm on the Pompano Beach Municipal Garage. The city sought to make this project a landmark and you assembled a team of professionals to deliver this very important project in a timely fashion and on budget.

The 662 space iconic parking structure opened in July following a stringent timeline, which was requested by the City to ensure our citizens would have a place to park for the 4th of July celebration. You met the timeline with room to roam and your efforts will not be forgotten. As the city's first municipal garage, this project sets the bar for future parking structures in Pompano Beach and everywhere else in South Florida. Working with the right team proves that there are endless and creative design and construction possibilities, even for a parking garage.

To say that Kaufman Lynn has made a lasting impression on the City of Pompano Beach's built environment would be an understatement and we truly appreciate everything you have done for our City.

Sincerely,


Horacio Danovich
City of Pompano Beach
CIP Manager
100 West Atlantic Boulevard, Room 276
Pompano Beach, Florida 33060
T: (954) 786-7834 F: (954) 786-7836
E-mail: Horacio.Danovich@copbfl.com



City of Aventura

Government Center
19200 West Country Club Drive
Aventura, Florida 33180

October 24, 2019

Michael Kaufman
Kaufman Lynn Construction
3185 S Congress Avenue
Delray Beach, FL 33445

Dear Mr. Kaufman:

I want to write this recommendation letter on behalf of the City of Aventura based on the work that KL did constructing our new High School. This new school is a four-story, 53,400 sf facility with a capacity of 800 students. This project also includes a 10,450 sf standalone gymnasium building situated adjacent to the school.

The City commission made a promise to the community and without KL's leadership and commitment to us that promise could not have been met. Due to the City having to take ownership of the land, there was some doubt on if the school would be able to open in August. KL fast-tracked the schedule in order to make sure that the students would be in their new facility for the start of the school year and delivered the project to the City several months early. It was KL that helped make critical decisions early in preconstruction that saved time such as their recommendation to utilize tilt-wall construction for the structure.

Teamwork and partnership are two words I would use to describe the KL team. They went well above what they had to in order to get the facility completed and made sure that all concerns were always addressed. Effective communications made sure that we were always aware of what was occurring and enabled us to plan our operations effectively for the handoff of the completed project.

The onsite team delivering a top-quality project **early** and **under** budget – something that is not common in my experience. With a large park located adjacent to the new school, KL was effective in not disrupting the park activities and the park remained operational at all times.

My experience with Kaufman Lynn has been outstanding and I highly recommend KL for other construction projects.

Sincerely,



Antonio F. Tomei
Capital Projects Manager

ENID WEISMAN
MAYOR

COMMISSIONERS
DENISE LANDMAN
DR. LINDA MARKS
GLADYS MEZRAHI
MARC NAROTSKY
ROBERT SHELLEY
HOWARD WEINBERG

RONALD J. WASSON
CITY MANAGER



Interim City Manager
Greg Chavarria

Joy D. Adams
Mayor

Sabrina Javellana
Vice Mayor

Anabelle Taub
Commissioner

Michelle Lazarow
Commissioner

Mike Butler
Commissioner

400 S. Federal Highway
Hallandale Beach, FL 33009
Ph (954) 457-1300
Fax (954) 457-1454

www.coHB.org

September 5, 2019

Michael Kaufman
Kaufman Lynn Construction
3185 S Congress Avenue
Delray Beach, FL 33445

Dear Mr. Kaufman:

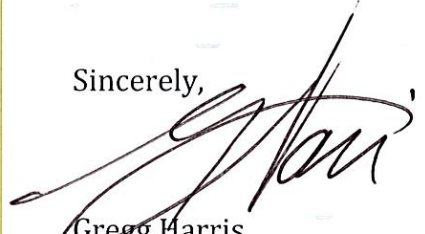
On behalf of myself and the City of Hallandale Beach, we want to thank you for the outstanding work of the Kaufman Lynn (KL) team to make the new Peter Bluesten Park a reality for the City. As the largest project in our recent General Obligation Bond, your team set the bar for how a CM at Risk project should be delivered: through partnership, teamwork and exceptional execution.

KL's teamwork approach was evident from the beginning. You took the time to truly understand our goals and together we were able to save the City almost \$5 million dollars without altering the functionality of the park and community center one bit. Many of the cost savings ideas presented by your team even reduce future operating and maintenance costs for the City. The KL team exceeded our expectations and delivered a project that cost less and delivered more amenities to the residents than originally planned.

During construction the onsite team was focused on delivering a top-quality project on-time and within budget. Since the park included multiple stakeholders from the City and the YMCA, operator of the community center, your team's ability to effectively coordinate and communicate contributed greatly to the overall success. Your team took "ownership" of the schedule and ensured that all parties – including the City – stayed on track. From design milestones, permitting, construction, and even coordinating with City supplied vendors your team made sure everything was sequenced properly and completed in a timely manner.

My experience with Kaufman Lynn has been outstanding and I look forward to working with the KL team on future construction projects.

Sincerely,


Gregg Harris
Manager of Capital Projects
City of Hallandale Beach

November 16, 2020

Hollywood Police Department Team,

Action Target looks forward to working with the Kaufman Lynn team as a consultant in the design of the Hollywood Police Department Firearms Training Facility. Action Target is currently working on the Cape Coral PD project with the same team, and has successfully completed two other Law Enforcement Ranges with KL team members.

Action Target's consulting focus will be on the shooting range equipment to ensure that the shooting range is both a safe and effective training tool for the Hollywood PD officers. The equipment design will include:

- Police Department specific training needs and desires
- Bullet Trap options
- Target system options
- Overhead and sidewall ballistic protection options
- Sound abatement options
- Shooting range HVAC options

Action Target will help identify the specific needs of the Police Department and provide design assistance with custom range equipment layout drawings. Action Target will work directly with the architect and contractor to ensure that the range space is designed and built appropriately for the shooting range end goal.

If awarded the opportunity to provide the shooting range equipment, Action Target will also provide full construction administration of the shooting range product installation (an authorized Action Target installation team will be on site for the duration of the installation). Action Target will also deduct any consulting fees from the range equipment purchase price.

I have attached my professional resume and a recent project reference list. I hope you will not hesitate to contact me with any questions!

Thank you,
Aaron Ludwig
801-592-6613
aaronl@actiontarget.com



BETTER EQUIPPED. BETTER PREPARED.™

3411 S Mountain Vista Pkwy Provo, UT 84606 801.377.8033 801.377.8096 ActionTarget.com

Action Target – Hollywood PD, FL

Recent Law Enforcement Project Referral List

Includes Action Target estimated contract amounts

Palm Beach Gardens PD (\$1m)

Palm Beach Gardens, FL
Sgt Glenn Wright
561-799-4529
GWright@pbgfl.com

Monroe County SO (\$1m)

Key West, FL
Sgt Tom Hill
305-292-7010
THill@keyssso.net

Fort Worth PD (\$5m)

Fort Worth, TX
James Howard, Rangemaster
817-871-6563
james.howard@fortworthtexas.gov

Indianapolis PD (\$2m)

Indianapolis, IN
Chad Gray
317-560-8171
chad.gray@indy.gov

Gilbert PD (\$3.8m)

Gilbert, AZ
Sgt Bill Campbell
480-892-1520
bill.campbell@gilbertaz.gov

San Mateo CSO (\$4m)

San Mateo, CA
Cpt Mark Duri
650-743-0428
MDuri@smcgov.org

Salina PD (\$1m)

Salina, KS
Cpt Gary Hanus
785-577-5597
gary.hanus@salina.org

Los Angeles PD (\$2.5m)

Los Angeles, CA
Sgt Pete Corkey
949-633-7402
30751@lapd.lacity.org

Portland PD (\$2m)

Portland, OR
Kelly Van Blokland
Director of Firearms Training
503-545-3497
kelly.vanblokland@portlandoregon.gov

Washington CSO (\$2m)

Hillsboro, OR
Daniel Muehleck
503-793-0612
daniel_muehleck@co.washington.or.us

Altoona PD (\$1.3m)

Altoona, IA
Cpt Tony Chambers
515.720.4535
TChambers@Altoonapd.com

FASTC - Foreign Security Training Center (\$8.8m)

Blackstone, VA
Chris Graham, Trainer
434-298-3318
GrahamCS2@state.gov

Chester County Emergency Services (\$2.3m)

Coatesville, PA
Pat Davis, Director of Law
Enforcement Services
610-344-4619
jpdavis@chesco.org

Prince George County PD (\$6.5m)

Brandywine, MD
Wayne McBride
240-832-0715
wmcbride@co.pg.md.us

Royal Canadian Mounted Police (\$2.7m)

Chilliwack, BC
Eric Dyck
City Project Manager
604-703-4250
dyck@chilliwack.com

Royal Canadian Mounted Police (\$2.8m)

Regina, SK
Donovan Lamb
306-216-0854
donovan.lamb@rcmp-grc-gc.ca

Charlotte Mecklenburg PD (\$1.3m, MATCH House)

Charlotte, NC
Kathleen Cishek, City
Engineer / Project Manager
704-618-0491
kcishek@ci.charlotte.nc.us



BETTER EQUIPPED. BETTER PREPARED.™

3411 S Mountain Vista Pkwy Provo, UT 84606 ☎ 801.377.8033 📠 801.377.8096 🌐 [ActionTarget.com](https://www.ActionTarget.com)

Tab F

KNOWLEDGE OF SITE AND LOCAL CONDITIONS



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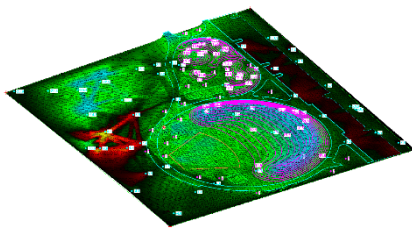
KNOWLEDGE OF SITE AND LOCAL CONDITIONS

UNDERSTANDING THE SITE

We have experience in Hollywood and understand this site and the site constraints.

Site Elevation & Drainage:

The recent storms from Tropical Storm ETA has really illustrated the need for this site to be raised and proper drainage be installed. We recommend that you consider even going above the minimum height requirement to ensure that this important facility is safeguarded from sea level rise for decades.



Some tools we will utilize to help the City of Hollywood is to provide computer aided cut-and-fill models (example to the left) to fully evaluate the requirements to add fill to bring up the buildings. This will allow us to achieve a level of accuracy that will save time and money. We are currently building a Public Safety facility for the City of Miami Beach which has pioneered solutions for sea level rise and can bring those solutions around resiliency to Hollywood.



Soils testing:

Arsenic-containing herbicides were used years ago to control weeds at golf courses, which typically are removed for safety must be tested before crews and building is set on site. Not having that soils report as of yet we're unsure of how much of the site needs to be properly removed and how much clean soil needs to be brought in. As previously mentioned, any containments in the air or soil are harmful to our LEO's health and as such, harmful to the public safety they provide.



Communications Tower:

One critical component for your operations is the communications tower that is currently on site and will possibly be relocated as part of the new facility. Tower Systems Inc. (TSI) is part of our team to ensure that the construction of this component is done correctly and that the switch over from the old tower to the new one is done smoothly without interruptions.

TSI has over 45 years in the industry and has seen it all. According to the massing produced by the design criteria architect, it is likely for this to occur. Tower Systems will assist with any decisions made regarding the tower and provide solutions based on budget and schedule.



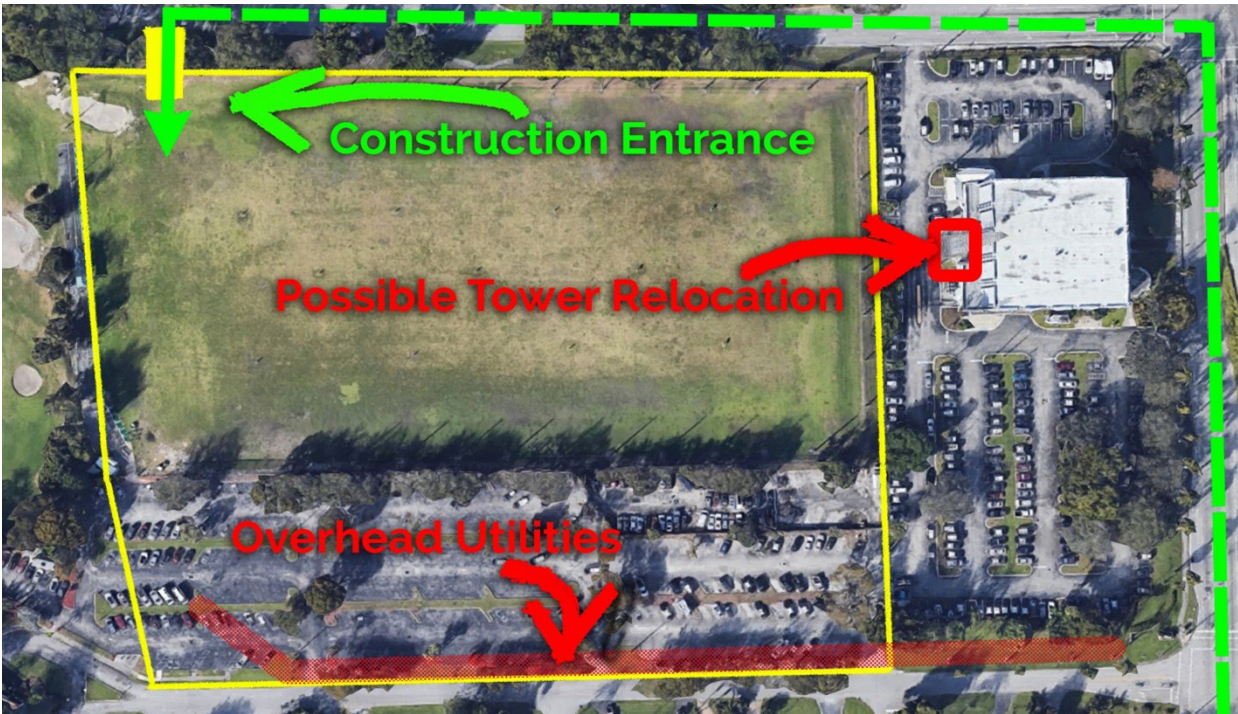
KNOWLEDGE OF SITE AND LOCAL CONDITIONS

With over 45 years in the industry and located here in Florida, TSI has built hundreds of projects in a variety of different ways – whether atop the building or set aside the building in a secure area.

With Kaufman Lynn’s oversight, TSI will coordinate with the FAA and appropriate agencies to ensure any needed relocation and construction is done correctly and that a smooth transition occurs from the old tower to the new tower. Kaufman Lynn prides itself with impeccable construction management which orchestrates a variety of subcontractors and subconsultants working completely in concert with one another.

Utilities Undergrounding & Good Neighbor Policy:

The site borders a neighborhood as well as surrounding businesses. Our plan, with consent and oversight of the City, is to keep in constant contact with residents to ensure zero impact of their daily lives. They will know to contact us should any questions or concerns arise ensuring that we can quickly address those concerns and keep the project moving along.



It’s necessary to underground the surrounding overhead utilities that border the site to not only keep the site safe, clean, and efficient, but to make sure they are protected from weather events. Kaufman Lynn has extensive and proven expertise in this aspect of the job. As we did with the Nebraska Street Parking Garage, Kaufman Lynn will take the lead on coordinating with the appropriate agencies to guarantee a seamless transition.



KNOWLEDGE OF SITE AND LOCAL CONDITIONS

Site Utilities:

As mentioned previously, the site will need massive reconstruction and new utilities – rerouting of electrical, telephone & data, as well as water, sewage, and relocation of the valves. The site is currently not leveled for the new foundations which is a positive for creating new lines of utilities.

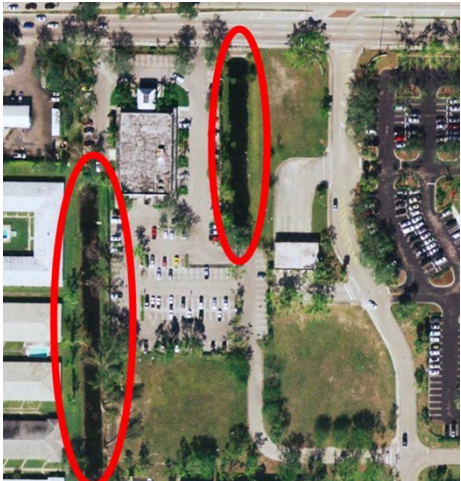
Kaufman Lynn has the experience and expertise in coordinating with various agencies that will be involved in this project to ensure proper construction and connection at the appropriate time.



Our vast experience and deep relationships with the various regulatory agencies and coordinating entities allows us to have Quick responses to questions; Insight to their means & methods; and an understanding of their various certified contractor processes.

CASE STUDY: CORAL SPRINGS MUNICIPAL COMPLEX

This is an example of how Kaufman Lynn tackles projects with site challenges on a project with a building and garage just like your proposed facility. The site on which the City of Coral Springs selected to build their new state-of-the-art municipal complex and parking garage, had two canals which impeded the foundations of the complex especially since the building location shifted during pre-construction to be directly over one of the canals. Kaufman Lynn worked with the architects and civil engineers to develop a plan efficiently and safely build atop the canal and utilize the remainder for beautiful landscape features. This was accomplished on-time and enabled the building to be completed as originally planned.



KNOWLEDGE OF SITE AND LOCAL CONDITIONS

Tree Relocation:

We observed trees that will have to be relocated especially in the new parking lot. Proper tree relocation is a time-consuming activity and KL will include it into our schedule to ensure it is done properly.

For correct tree relocating process is:

- 1) Water
- 2) Root Prune
- 3) Water
- 4) Relocate
- 5) Water

This ensures the trees are prepared and survive the move.



KNOWLEDGE OF SITE AND LOCAL CONDITIONS

The Right Experience

Your facility matches up PERFECTLY with what we focus on. Not just the facility function, but the location and delivery method as well.

A PERFECT Match

You have 4 elements identified in the RFP as critical to demonstrating past performance. Below are reasons why we are the best construction manager for the new Police HQ and have the past performance and plan to make a difference for Hollywood:

1

Hurricane Force Winds: Every public safety facility we have built is to the standard to withstand hurricane force winds. To the right is the recently completed Jupiter Police HQ which can withstand hurricane force winds up to 192mph and won a grant of over \$1M because of it.



Low Elevations Construction: We build over \$400M yearly here in South Florida, and many of our projects are along the coastline. No better proof than the over half dozen facilities KL has built for the City!



2

Local Subcontractor Relationships: KL has strong relationships with the local subcontractors and suppliers. With 24 SOUTH FLORIDA Public Safety facilities and the latest CM@Risk Police HQ – we understand the subcontractors and suppliers specific to this type of facility from the CSI laboratories to the body camera wall hangers. The picture to the right is the evidence processing room from Jupiter and you can see the specialized lockers needed. KL has the relationships and experience needed for this space and all other specialized spaces in your facility.



3

Local Permitting Agencies: Having just completed the Nebraska Street Parking Garage we have the most recent knowledge of every agency that will be in contact with the new Police HQ project. We also have a dedicated team member, Manuel Ruiz, to expedite permitting ensuring that there is a smooth and quick transition from design to construction. He held a similar role for you on the Nebraska Street Parking Garage, your latest CM@Risk project.



4

Unforeseen Conditions: KL is a partner to Hollywood, and we understand the need to not increase a GMP once established even unforeseen conditions occur (as proven on the recent parking garage we built for you). We can take steps during preconstruction like Ground Penetrating Radar or even 3D Radar Tomography - pictured to the right – which is much more accurate to eliminate the underground uncertainty.



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Tab G.

LOCATION OF FIRM'S OFFICE



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LOCATION OF FIRM'S OFFICE

Kaufman Lynn Construction's Broward County office is located at 500 East Broward Boulevard #170, Fort Lauderdale, FL 33394. We are a LOCAL company with our headquarters located in Southern Palm Beach County, located at 3185 South Congress Avenue, Delray Beach, FL 33445.

BROWARD COUNTY LOCAL BUSINESS TAX RECEIPT

115 S. Andrews Ave., Rm. A-100, Ft. Lauderdale, FL 33301-1895 – 954-831-4000

VALID OCTOBER 1, 2020 THROUGH SEPTEMBER 30, 2021

DBA:
Business Name: KAUFMAN LYNN CONSTRUCTION INC

Receipt #: 180-8749
Business Type: GENERAL CONTRACTOR (GENERAL CONTRACTOR)

Owner Name: KAUFMAN MICHAEL I/QUAL
Business Location: 500 E BROWARD BLVD #170
LAUDERHILL

Business Opened: 02/13/2009
State/County/Cert/Reg: CGC021732
Exemption Code:

Business Phone:

Rooms

Seats

Employees
47

Machines

Professionals

For Vending Business Only						
Number of Machines:			Vending Type:			
Tax Amount	Transfer Fee	NSF Fee	Penalty	Prior Years	Collection Cost	Total Paid
135.00	0.00	0.00	0.00	0.00	0.00	135.00

THIS RECEIPT MUST BE POSTED CONSPICUOUSLY IN YOUR PLACE OF BUSINESS

THIS BECOMES A TAX RECEIPT

WHEN VALIDATED

This tax is levied for the privilege of doing business within Broward County and is non-regulatory in nature. You must meet all County and/or Municipality planning and zoning requirements. This Business Tax Receipt must be transferred when the business is sold, business name has changed or you have moved the business location. This receipt does not indicate that the business is legal or that it is in compliance with State or local laws and regulations.

Mailing Address:

KAUFMAN LYNN CONSTRUCTION INC
3185 S CONGRESS AVE
DELRAY BEACH, FL 33445

Receipt #01A-19-00008942
Paid 07/24/2020 135.00

2020 - 2021

BROWARD COUNTY LOCAL BUSINESS TAX RECEIPT

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Tab H

FINANCIAL RESOURCES



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500 East Broward Boulevard | #170
Fort Lauderdale, FL 33394
☎ 561.361.6700 | 📠 561.361.6979

www.kaufmanlynn.com

CGC 021732

November 23, 2020

City of Hollywood
Office of the City Clerk
2600 Hollywood Blvd., Room #220
Hollywood, Florida 33020

Re: Kaufman Lynn Construction
Solicitation # RFQ-4642-20-DCM - New Hollywood Police Headquarters

Kaufman Lynn Construction's current financial condition is strong. We maintain a minimum of \$12,500,000 in working capital and as of June 30th, 2020 the company had over \$23,000,000 in cash over \$19,000,000 of working capital and over \$400,000,000 in backlog. The company is not currently nor has ever been involved in any bankruptcy proceedings.

Should you have any questions or require additional information please contact us.

Regards,

Doug Simms,
Chief Financial Officer

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Tab I

LEGAL PROCEEDINGS AND PERFORMANCE



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LEGAL PROCEEDINGS AND PERFORMANCE

1. Within the last five (5) years, no construction arbitration demands were filed by or against Kaufman Lynn Construction, Inc. that involved public projects.
2. Within the last five (5) years, no construction related lawsuits were filed by or against Kaufman Lynn Construction, Inc. that involved public projects.
3. Within the last five (5) years, no lawsuits, administrative proceedings, or hearings were initiated by the NLRB or similar state agency against Kaufman Lynn Construction, Inc.
4. Neither Kaufman Lynn Construction, Inc. nor any subsidiaries ever had a bankruptcy petition filed in this name, voluntarily or involuntarily. Kaufman Lynn Construction, Inc. is not a subsidiary to a parent entity.
5. No contract to which Kaufman Lynn Construction, Inc. was a party has ever been terminated by the other party.
6. Kaufman Lynn Construction, Inc. has never had to use bonding money to complete a project or pay a subcontractor or supplier.

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REQUIRED FORMS



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DRUG-FREE WORKPLACE PROGRAM

IDENTICAL TIE BIDS - Preference shall be given to businesses with drug-free workplace programs. Whenever two or more bids which are equal with respect to price, quality, and service are received by the state or by any political subdivision for the procurement of commodities or contractual services, a bid received from a business that certifies that it has implemented a drug-free workplace program shall be given preference in the award process. Established procedures for processing tie bids will be followed if none of the tied vendors have a drug-free workplace program. In order to have a drug-free workplace program, a business shall:

1. Publish a statement notifying employees that the unlawful manufacture, distribution, dispensing, possession, or use of a controlled substance is prohibited in the workplace and specifying the actions that will be taken against employees for violations of such prohibition.
2. Inform employees about the dangers of drug abuse in the workplace, the business's policy of maintaining a drug-free workplace, any available drug counseling, rehabilitation, and employee assistance programs, and the penalties that may be imposed upon employees for drug abuse violations.
3. Give each employee engaged in providing the commodities or contractual services that are under bid a copy of the statement specified in subsection (1).
4. In the statement specified in subsection (1), notify the employee that, as a condition of working on the commodities or contractual services that are under bid, the employee will abide by the terms of the statement and will notify the employer of any conviction of, or plea of guilty or nolo contendere to, any violation of chapter 893 or of any controlled substance law of the United States or any state, for a violation occurring in the workplace no later than five (5) days after such conviction.
5. Impose a sanction on, or require the satisfactory participation in a drug abuse assistance or rehabilitation program (if such is available in the employee's community) by, any employee who is so convicted.
6. Make a good faith effort to continue to maintain a drug-free workplace through implementation of these requirements.

As the person authorized to sign the statement, I certify that this firm complies fully with the above requirements.


SIGNATURE

Michael Kaufman
PRINTED NAME

Kaufman Lynn Construction, Inc.
NAME OF COMPANY

RFQ/RFP/ITB Number: RFQ-4642-20-DCM Title: Construction Manager at Risk Services
for New Hollywood Police Headquarters

CERTIFICATIONS REGARDING DEBARMENT, SUSPENSION AND OTHER
RESPONSIBILITY MATTERS

The applicant certifies that it and its principals:

- (a) Are not presently debarred, suspended, proposed for debarment, declared ineligible, sentenced to a denial of federal benefits by a state or federal court, or voluntarily excluded from covered transactions by any federal department or agency;
- (b) Have not within a three-year period preceding this application been convicted of or had a civil judgment rendered against them for commission of fraud or a criminal offense in connection with obtaining, attempting to obtain, or performing a public (federal, state, or local) transaction or contract under a public transaction, violation of Federal or State antitrust statutes or commission of embezzlement, theft, forgery, bribery, falsification or destruction of records, making false statements, or receiving stolen property;
- (c) Are not presently indicted for or otherwise criminally or civilly charged by a governmental entity (federal, state, or local) with commission of any of the offenses enumerated in paragraph (b) of this certification; and
- (d) Have not within a three-year period preceding this application had one or more public transactions (federal, state, or local) terminated for cause or default.

Applicant Name and Address:

Kaufman Lynn Construction, Inc.

3185 South Congress Avenue

Delray Beach, FL 33445

Application Number and/or Project Name:

Construction Manager at Risk Services for New Hollywood Police Headquarters

Applicant IRS/Vendor Number: 65-0098115

Type/Print Name and Title of Authorized Representative:

Michael Kaufman

Signature:  Date: 11/23/2020

RFQ/RFP/ITB Number: RFQ-4642-20-DCM Title: Construction Manager at Risk Services for New Hollywood Police Headquarters

NON-COLLUSION AFFIDAVIT

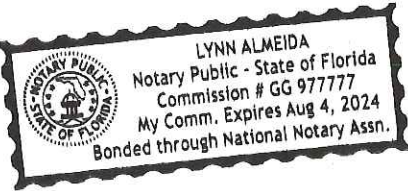
STATE OF: Florida

COUNTY OF: Palm Beach, being first duly sworn, deposes and says that:

- (1) He/she is CEO of Kaufman Lynn Construction, the Bidder that has submitted the attached Bid.
- (2) He/she has been fully informed regarding the preparation and contents of the attached Bid and of all pertinent circumstances regarding such Bid;
- (3) Such Bid is genuine and is not a collusion or sham Bid;
- (4) Neither the said Bidder nor any of its officers, partners, owners, agents, representatives, employees or parties in interest, including this affiant has in any way colluded, conspired, connived or agreed, directly or indirectly with any other Bidder, firm or person to submit a collusive or sham Bid in connection with the contractor for which the attached Bid has been submitted or to refrain from bidding in connection with such contract, or has in any manner, directly or indirectly, sought by agreement or collusion or communication or conference with any other Bidder, firm or person to fix the price or prices, profit or cost element of the Bid price or the Bid price of any other Bidder, or to secure an advantage against the City of Hollywood or any person interested in the proposed Contract; and
- (5) The price or prices quoted in the attached Bid are fair and proper and are not tainted by any collusion, conspiracy, connivance or unlawful agreement on the part of the Bidder or any of its agents, representatives, owners, employees, or parties in interest, including this affiant.

(SIGNED)  CEO
Title

Subscribed and sworn to before me this
5th day of November, 2020
My commission expires:



RFQ/RFP/ITB Number: RFQ-4642-20-DCM Title: Construction Manager at Risk Services for New Hollywood Police Headquarters

STATEMENT OF QUALIFICATION CERTIFICATION

Please Note: All fields below must be completed. If the field does not apply to you, please note N/A in that field.
If you are a foreign corporation, you may be required to obtain a certificate of authority from the department of state, in accordance with Florida Statute §607.1501 (visit <http://www.dos.state.fl.us/>).


Company: (Legal Registration) Kaufman Lynn Construction, Inc.
Name/Principal/Project Manager: Michael Kaufman, CEO
Address: 3185 South Congress Avenue
City: Delray Beach State: FL Zip: 33445
Telephone No. 561-361-6700 FEIN/Tax ID No. 65-0098115 Email: executiveassistant@kaufmanlynn.com
Does your firm qualify for MBE or WBE status: MBE WBE

ADDENDUM ACKNOWLEDGEMENT - Proposer acknowledges that the following addenda have been received and are included in the proposal:

Addendum No.	Date Issued	Addendum No.	Date Issued
_____	_____	_____	_____
_____	_____	_____	_____

VARIANCES: State any variations to specifications, terms and conditions in the space provided below or reference in the space provided below all variances contained on other pages of bid, attachments or bid pages. No variations or exceptions by the Proposer will be deemed to be part of the bid submitted unless such variation or exception is listed and contained within the bid documents and referenced in the space provided below. If no statement is contained in the below space, it is hereby implied that your bid/proposal complies with the full scope of this solicitation. If this section does not apply to your bid, simply mark N/A. **If submitting your response electronically through BIDSYNC you must click the exception link if any variation or exception is taken to the specifications, terms and conditions.**

The below signatory hereby agrees to furnish the following article(s) or services at the price(s) and terms stated subject to all instructions, conditions, specifications addenda, legal advertisement, and conditions contained in the bid/proposal. I have read all attachments including the specifications and fully understand what is required. By submitting this signed proposal I will accept a contract if approved by the City and such acceptance covers all terms, conditions, and specifications of this bid/proposal. The below signatory also hereby agrees, by virtue of submitting or attempting to submit a response, hereby agrees that in no event shall the City's liability for respondent's indirect, incidental, consequential, special or exemplary damages, expenses, or lost profits arising out of this competitive solicitation process, including but not limited to public advertisement, bid conferences, site visits, evaluations, oral presentations, or award proceedings exceed the amount of five hundred dollars (\$500.00). This limitation shall not apply to claims arising under any provision of indemnification or the City's protest ordinance contained in this competitive solicitation.

Submitted by:
Michael Kaufman
Name (printed)
11/23/2020
Date:

Signature
CEO
Title

SWORN STATEMENT PURSUANT TO SECTION 287.133 (3) (a) FLORIDA STATUTES ON PUBLIC ENTITY CRIMES

THIS FORM MUST BE SIGNED AND SWORN TO IN THE PRESENCE OF A NOTARY PUBLIC OR OTHER OFFICIAL AUTHORIZED TO ADMINISTER OATHS

1. This form statement is submitted to The City of Hollywood
by Michael Kaufman, CEO for Kaufman Lynn Construction, Inc.
(Print individual's name and title) (Print name of entity submitting sworn statement)
whose business address is 3185 South Congress Avenue, Delray Beach, FL 33445
and if applicable its Federal Employer Identification Number (FEIN) is 65-0098115 If the entity has no FEIN, include the Social Security Number of the individual signing this sworn statement.

2. I understand that "public entity crime," as defined in paragraph 287.133(1)(g), Florida Statutes, means a violation of any state or federal law by a person with respect to and directly related to the transaction of business with any public entity or with an agency or political subdivision of any other state or with the United States, including, but not limited to, any bid, proposal, reply, or contract for goods or services, any lease for real property, or any contract for the construction or repair of a public building or public work, involving antitrust, fraud, theft, bribery, collusion, racketeering, conspiracy, or material misinterpretation.

3. I understand that "convicted" or "conviction" as defined in Paragraph 287.133(1)(b), Florida Statutes, means a finding of guilt or a conviction of a public entity crime, with or without an adjudication of guilt, in an federal or state trial court of record relating to charges brought by indictment or information after July 1, 1989, as a result of a jury verdict, nonjury trial, or entry of a plea of guilty or nolo contendere.

4. I understand that "Affiliate," as defined in paragraph 287.133(1)(a), Florida Statutes, means:

1. A predecessor or successor of a person convicted of a public entity crime, or
2. An entity under the control of any natural person who is active in the management of the entity and who has been convicted of a public entity crime. The term "affiliate" includes those officers, directors, executives, partners, shareholders, employees, members, and agents who are active in the management of an affiliate. The ownership by one person of shares constituting a controlling interest in another person, or a pooling of equipment or income among persons when not for fair market value under an arm's length agreement, shall be a prima facie case that one person controls another person. A person who knowingly enters into a joint venture with a person who has been convicted of a public entity crime in Florida during the preceding 36 months shall be considered an affiliate.

5. I understand that "person," as defined in Paragraph 287.133(1)(e), Florida Statutes, means any natural person or any entity organized under the laws of any state or of the United States with the legal power to enter into a binding contract and which bids or applies to bid on contracts let by a public entity, or which otherwise transacts or applies to transact business with a public entity. The term "person" includes those officers, executives, partners, shareholders, employees, members, and agents who are active in management of an entity.

6. Based upon information and belief, the statement which I have marked below is true in relation to the entity submitting this sworn statement (please indicate which statement applies).

X Neither the entity submitting sworn statement, nor any of its officers, director, executives, partners, shareholders, employees, members, or agents who are active in the management of the entity, nor any affiliate of the entity has been charged with and convicted of a public entity crime subsequent to July 1, 1989.

_____ The entity submitting this sworn statement, or one or more of its officers, directors, executives, partners, shareholders, employees, members, or agents who are active in the management of the entity, or an affiliate of the entity, or an affiliate of the entity has been charged with and convicted of a public entity crime subsequent to July 1, 1989..

_____ The entity submitting this sworn statement, or one or more of its officers, directors, executives, partners, shareholders, employees, members, or agents who are active in the management of the entity, or an affiliate of the entity has been charged with and convicted of a public entity crime, but the Final Order entered by the Hearing Officer in a subsequent proceeding before a Hearing Officer of the State of the State of Florida, Division of Administrative Hearings, determined that it was not in the public interest to place the entity submitting this sworn statement on the convicted vendor list. (attach a copy of the Final Order).

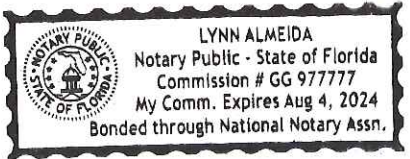
I UNDERSTAND THAT THE SUBMISSION OF THIS FORM TO THE CONTRACTING OFFICER FOR THE PUBLIC ENTITY IDENTIFIED IN PARAGRAPH 1 ABOVE IS FOR THAT PUBLIC ENTITY ONLY AND THAT THIS FORM IS VALID THROUGH DECEMBER 31 OF THE CALENDAR YEAR IN WHICH IT IS FILED. I ALSO UNDERSTAND THAT I AM REQUIRED TO INFORM THAT PUBLIC ENTITY PRIOR TO ENTERING INTO A CONTRACT IN EXCESS OF THE THRESHOLD AMOUNT PROVIDED IN SECTION 287.017 FLORIDA STATUTES FOR A CATEGORY TWO PROJECT OF ANY CHANGE IN THE INFORMATION CONTAINED ON THIS FORM.

Sworn to and subscribed before me this 5th day of November, 2020
[Signature]
(Signature)

Personally known ✓

Or produced identification _____

Notary Public-State of FLORIDA
My commission expires 8/4/2024
(Type of identification)



Lynn Almeida
(Printed, typed or stamped commissioned name of notary public)

RFQ/RFP/ITB Number: RFQ-4642-20-DCM Title: Construction Manager at Risk Services for New Hollywood Police Headquarters

HOLD HARMLESS AND INDEMNITY CLAUSE

(Company Name and Authorized Representative's Name)

Kaufman Lynn Construction, Inc., the contractor, shall indemnify, defend and hold harmless the City of Hollywood, its elected and appointed officials, employees and agents for any and all suits, actions, legal or administrative proceedings, claims, damage, liabilities, interest, attorney's fees, costs of any kind whether arising prior to the start of activities or following the completion or acceptance and in any manner directly or indirectly caused, occasioned or contributed to in whole or in part by reason of any act, error or omission, fault or negligence whether active or passive by the Contractor, or anyone acting under its direction, control, or on its behalf in connection with or incident to its performance of the Contract.

[Signature]
SIGNATURE

Michael Kaufman
PRINTED NAME

Kaufman Lynn Construction, Inc.
COMPANY OF NAME

11/23/2020
DATE

Failure to sign or changes to this page shall render your bid non-responsive.

SOLICITATION, GIVING, AND ACCEPTANCE OF GIFTS POLICY

Florida Statute 112.313 prohibits the solicitation or acceptance of Gifts. "No Public officer, employee of an agency, local government attorney, or candidate for nomination or election shall solicit or accept anything of value to the recipient, including a gift, loan, reward, promise of future employment, favor, or service, based upon any understanding that the vote, official action, or judgment of the public officer, employee, local government attorney, or candidate would be influenced thereby." The term "public officer" includes "any person elected or appointed to hold office in any agency, including any person serving on an advisory body."

City of Hollywood policy prohibits all public officers, elected or appointed, all employees, and their families from accepting any gifts of any value, either directly or indirectly, from any contractor, vendor, consultant, or business with whom the City does business.

The State of Florida definition of "gifts" includes the following:

- Real property or its use
- Tangible or intangible personal property, or its use
- A preferential rate or terms on a debt, loan, goods, or services
- Forgiveness of indebtedness
- Transportation, lodging, or parking
- Food or beverage
- Membership dues
- Entrance fees, admission fees, or tickets to events, performances, or facilities
- Plants, flowers or floral arrangements
- Services provided by persons pursuant to a professional license or certificate
- Other personal services for which a fee is normally charged by the person providing the services
- Any other similar service or thing having an attributable value not already provided for in this section.

Any contractor, vendor, consultant, or business found to have given a gift to a public officer or employee, or his/her family, will be subject to dismissal or revocation of the Contract.

As the person authorized to sign the statement, I certify that this firm will comply fully with this policy.


SIGNATURE

Michael Kaufman

PRINTED NAME

Kaufman Lynn Construction, Inc.

CEO

NAME OF COMPANY

TITLE

Failure to sign this page shall render your bid non-responsive.



Kaufman Lynn Construction, Inc.
500 East Broward Boulevard | #170
Fort Lauderdale, FL 33394
561.361.6700

