



Stormwater Program Management

RFQ-320-25-JJ

Prepared for: City of Hollywood
Prepared by: CES Consultants, Inc.
Date: July 10, 2025



Address: 880 SW 145th Avenue
Suite 106
Pembroke Pines, FL 33027

Phone: 954.613.4353
Email: cesinfo@cesconsult.com
Website: cesconsult.com

Form 1

FORM 1

SUBMITTAL CHECKLIST FORM

The items below are required components of your solicitation response in order for your bid/proposal/submittal to be considered responsive and responsible. Please complete and submit this submittal checklist form as the cover page of your submittal with all of the items below in the order listed.

Please indicate Yes or No in the "Submitted (Yes/No)" column below to indicate which required components were provided with your submittal.

Submitted (Yes/No)	Required Bid Components
Yes	This Submittal Checklist Form completed and included as the cover page of your submittal.
Yes	A Table of Contents that clearly identifies each section and page number of your submittal.
Yes	Information and/or documentation that addresses and/or meets the requirements outlined in Section III – Scope of Work/Services, including any procedural or technical enhancements/innovations which do not materially deviate from the objectives or required content of the Scope of Work/Services.
Yes Please note <i>Form 3: Bid Form</i> is not applicable, per the Questions & Answers listed in OpenGov.	Forms (Completed) Form 1 Submittal Checklist Form* Form 2 Acknowledgement and Signature Page Form 3 Bid Form* Form 4 Vendor Reference Form* Form 5 Hold Harmless and Indemnity Clause Form 6 Non-Collusion Affidavit Form 7 Sworn Statement...Public Entity Crimes Form 8 Certifications Regarding Debarment... Form 9 Drug-Free Workplace Program Form 10 Solicitation, Giving, and Acceptance... Form 11 W-9 (Request for Taxpayer Identification)
Yes	Certificate(s) of insurance that meet the requirements of Section 2.17
Yes	Proof of State of Florida Sunbiz Registration

This checklist is only a guide, please read the entire solicitation to ensure that your submission includes all required information and documentation.



July 10, 2025

Mr. Hugo Davalos, Senior Project Manager;
Mr. Jean Joinville, Procurement Manager;
Mr. Otis Thomas, Director/Chief Procurement Officer;
and Selection Committee Members

City of Hollywood

1621 N. 14th Avenue
Hollywood, FL 33020

RE: City of Hollywood RFQ-320-25-JJ – Stormwater Program Management

Dear Mr. Davalos, Mr. Joinville, Mr. Thomas, and Selection Committee Members:

Celebrating its centennial birthday this year, the City of Hollywood (City) is Broward County's third-largest municipality. As it has been for the past century, the City remains committed to progress. As a result, the City seeks qualified and experienced firms to provide program management services for the implementation of its recently completed Stormwater Master Plan (SWMP) and engineering support for the operation and maintenance of its stormwater system. **As your hometown Program Management experts, CES is ready to contribute our robust program management experience, local stormwater expertise, and flexible capacity to deliver in support of your goals and vision for the successful implementation of your Stormwater Program.**

The CES Team offers the City the following benefits:

Demonstrated Program Management Experience and Stormwater Expertise: The CES Team has successfully delivered program and project management services for major public infrastructure initiatives throughout South Florida. Notably, our Program Manager, **Christopher (Chris) R. Bennett, PE**, brings more than two decades of public- and private-sector experience in civil engineering and municipal infrastructure program delivery, with a consistent record of completing complex projects on time and within budget while minimizing change orders and controlling costs. **Having served as a senior leader for both the City of Miami and the City of Fort Lauderdale, Chris offers experience from an owner's perspective.** He provided executive-level oversight and technical guidance on major initiatives including the Miami SWMP Update, Fort Lauderdale's SWMP Phases I and II, and Fort Lauderdale's \$200M Water and Sewer Consent Order programs. His leadership also encompassed procurement, community engagement, regulatory compliance, and transparent capital planning processes, earning recognition such as the **Florida Stormwater Association's 2021 Stormwater Program of Excellence Award**. Chris will use lessons learned and best practices from his Miami and Fort Lauderdale experience to successfully deliver Hollywood's Stormwater Program on time and within budget.

The CES Team's specialized expertise in hydraulic modeling, stormwater infrastructure design, permitting, and comprehensive construction management and inspection ensures seamless oversight and successful execution of each project phase. **Additionally, CES team member, Jacobs—ranked as the No. 1 program management firm globally for the fourth consecutive year in 2024 by Engineering News-Record—brings unmatched program management experience and depth of resources to our team.**

Capacity to Deliver: CES, with a dedicated program management service line, will lead this contract. CES's Broward County office ensures immediate responsiveness and support. Additionally, with a reach back that includes thousands, the CES Team has the depth and flexibility to scale resources as needed, optimizing efficiency and ensuring timely completion. **Our local team is prepared to immediately mobilize and work collaboratively with the City. As a Broward County resident, Chris, along with CES President & COO, Juan Alfonso, AIA, NCARB, RID, CCM, our Principal-in-Charge, Charles J. Moseley, and others on our team who also live in Broward County, all take great pride in our team's ability to deliver quality support to the City.**

Thank you for your time and consideration. We appreciate the opportunity to support the City and welcome the chance to further discuss our capabilities and approach at your convenience. We acknowledge receipt of Addenda #1–#4. Should you have any questions, please contact Juan at 954.613.4353 or cesinfo@cesconsult.com.

Sincerely,
CES Consultants, Inc.

Juan Alfonso, AIA, NCARB, RID, CCM
President & COO

Charles J. Moseley
Senior Vice President/Principal-in-Charge

Christopher R. Bennett, PE
Vice President/Program Manager

State of Incorporation: Florida

Evidence of Authority

2025 FLORIDA PROFIT CORPORATION AMENDED ANNUAL REPORT

DOCUMENT# P97000085972

Entity Name: CES CONSULTANTS, INC.**Current Principal Place of Business:**3150 SW 38TH AVENUE
SUITE 450
MIAMI, FL 33146**Current Mailing Address:**3150 SW 38TH AVENUE
SUITE 450
MIAMI, FL 33146 US**FEI Number:** 65-0792884**Certificate of Status Desired:** No**Name and Address of Current Registered Agent:**ORTIZ, RUDY
3150 SW 38TH AVENUE
SUITE 450
MIAMI, FL 33146 US*The above named entity submits this statement for the purpose of changing its registered office or registered agent, or both, in the State of Florida.***SIGNATURE:** RUDY ORTIZ

02/20/2025

Electronic Signature of Registered Agent

Date

Officer/Director Detail :

Title CEO, CHAIRMAN, SECRETARY
Name ORTIZ, RUDY
Address 880 SW 145TH AVENUE
SUITE 106
City-State-Zip: PEMBROKE PINES FL 33027

Title SENIOR VICE PRESIDENT
Name HOOT, DAVID
Address 2056 VISTA PARKWAY
SUITE 200
City-State-Zip: WEST PALM BEACH FL 33411

Title CEO
Name ORTIZ, RUDY M
Address 208 NORTH LAURA STREET
SUITE 800
City-State-Zip: JACKSONVILLE FL 32202

Title SENIOR VICE PRESIDENT
Name MOSELEY, CHARLES
Address 3150 SW 38TH AVENUE
SUITE 450
City-State-Zip: MIAMI FL 33146

Title SENIOR VICE PRESIDENT
Name SAID, MORSY
Address 45-10 COURT SQUARE
1ST FLOOR
City-State-Zip: LONG ISLAND CITY NY 11101

Title CEO
Name ORTIZ, RUDY
Address 2002 N LOIS AVE
SUITE 160
City-State-Zip: TAMPA FL 33607

Title SENIOR VICE PRESIDENT
Name CARABALLO, JOSE
Address 3150 SW 38TH AVENUE
SUITE 450
City-State-Zip: MIAMI FL 33146

Title PRESIDENT, COO
Name ALFONSO, JUAN
Address 3150 SW 38TH AVENUE
SUITE 450
City-State-Zip: MIAMI FL 33146

Continues on page 2

I hereby certify that the information indicated on this report or supplemental report is true and accurate and that my electronic signature shall have the same legal effect as if made under oath; that I am an officer or director of the corporation or the receiver or trustee empowered to execute this report as required by Chapter 607, Florida Statutes; and that my name appears above, or on an attachment with all other like empowered.

SIGNATURE: RUDY ORTIZ

CEO

02/20/2025

Electronic Signature of Signing Officer/Director Detail

Date

Tab A: Table of Contents



Tab A: Table of Contents

Form 1 1

Transmittal Letter 2

Evidence of Authority 3

Tab A: Table of Contents 4

Tab B: Executive Summary 5

Tab C: Firm Qualifications and Experience 11

Tab D: Organizational Profile and Project Team Qualifications 25

Tab E: Approach to Scope of Work 36

Tab F: Knowledge of the Site and Local Conditions 52

Tab G: References – Vendor Reference Form 54

Tab H: Subconsultant Information 71

Tab I: Financial Resources 76

Tab J: Legal Proceedings and Performance 77

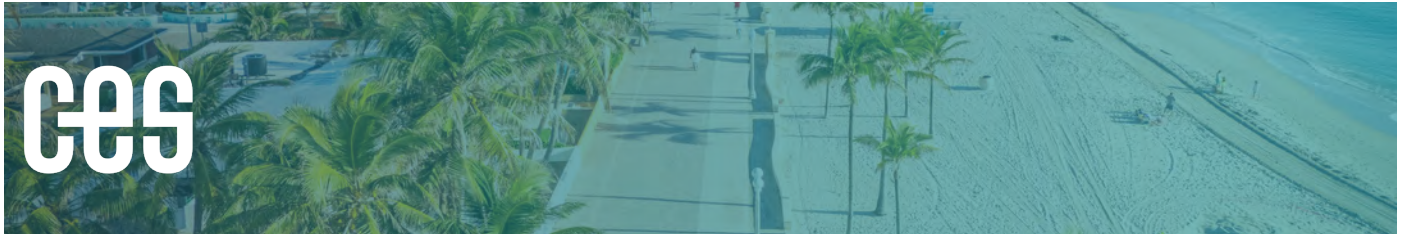
Tab K: Required Forms 78

Appendix: Relevant Projects and Resumes A-1



Tab B: Executive Summary

Tab B: Executive Summary



Overview

CES Consultants, Inc. (CES) is a local, homegrown, minority-owned, multidisciplinary professional services firm **founded in 2001**, with offices throughout Florida and in New York, New Jersey, and DC. We provide program management, owner's representation, construction management, professional engineering, construction inspection, design-build, progressive design-build, and program analytics and technology services primarily to public-sector clients and agencies.

Since the firm's inception, CES personnel have been involved in some of the largest infrastructure improvement projects and programs in Florida and New York. The company's **professional staff of 140+ professionals** has extensive experience in the areas of program management, owner's representation, project controls, cost control, estimating, scheduling, permitting services, QA/QC, program analytics and technology, change management, document controls systems, claim analysis, dispute resolution, construction management, construction inspection services, civil and land development engineering, water and wastewater utility, roadway, grading, drainage, and stormwater engineering design, hydraulic modeling, structural engineering, and mechanical and electrical engineering.

CES's program management services span the project design and implementation process, ranging from feasibility studies and preliminary engineering reports to full design and construction management. **Due to our relevant experience, the CES Team has no learning curve and can deliver the City's program management services efficiently, providing the City with cost-effective solutions. Other municipalities and public agencies, including the City of Miami, have benefited from the CES Team's program management support.**

Over the last 24 years, CES has earned a distinguished track record as program/project managers, construction project managers, and owner's representatives throughout the East Coast and most notably in the Tri-County area. CES staff have played principal-level roles on South Florida's largest, multi-phased infrastructure capital improvement projects and programs. We have worked side-by-side with public and municipal clients and owners to deliver their projects on time and within budget while upholding the highest standards of quality and safety. We are dedicated to working with the City to find the most innovative and value-added solutions to optimize the use of your existing assets and to maximize the reach of existing budgets and potential funding sources.



CES has three South Florida offices, including one in **Broward County**, allowing us to quickly mobilize to a job site:

**880 SW 145th Avenue, Suite 106
Pembroke Pines, FL 33027
Phone: 954.613.4353 | Fax: Not Applicable
cesinfo@cesconsult.com**

**Primary Contact
Juan Alfonso, AIA, NCARB, RID, CCM
President & COO**

Our Broward County office will service this contract.

CES leadership has delivered a combined \$50B in program management assignments over the last 20+ years.

CES and its professionals have delivered major projects and programs, and our experience and lessons learned on these programs will be brought to the City. Our program/project management experience includes clients large and small seeking to replace, repair, renew and expand aging infrastructure while enhancing quality of life and planning for future growth.

The CES Team brings lessons learned and best practices from local programs; stormwater knowledge and understanding; a community presence, vested in the region to maximize local economic benefits; and a proven spirit of collaboration with agencies having jurisdiction over the work.

We have learned valuable lessons and developed best practices that are key to delivering these projects and programs successfully. We have learned:

- » The importance of early coordination to develop innovative designs with a focus on effective and efficient constructability.
- » Risk assessment, change management, and claims avoidance strategies given local construction industry trends, standards, practices, capacity, and capabilities.
- » Communication with vested stakeholders/agencies to develop phasing strategies for the work focused on minimizing impact to ongoing operations.
- » The definition of target standards of quality and safety for the program.
- » A proactive approach to permitting and regulatory agency requirements and procedures.

The CES Team has a proven, successful history of delivering major infrastructure programs throughout South Florida, effectively applying professional and technical expertise to plan, manage, and control resources, schedule, and risk to assure the successful delivery of quality, functional projects on time and within budget. Our applied experience is guaranteed to meet and exceed the City's expectations while ensuring that your projects are designed and constructed with conformity to plans, specifications and special provisions in each contract. Our main objective is to work with City staff to ensure quality support and delivery throughout the wide gamut of activities that your potential projects will need, all while focusing on providing quality delivery in a timely and cost-effective manner.

We Have a Strong Local Presence

Our team offers a unique advantage rooted in professional excellence and personal investment. CES has a strong local presence, including team members who are not only based in our Broward County office, but who are also Broward County residents. As such, we are deeply familiar with the local landscape and personally committed to the success of the City's Stormwater Master Plan. Our proximity allows for rapid mobilization and responsive service. At the same time, our status as residents ensures that we are genuinely invested in delivering a high-quality outcome because our families, neighbors, and communities will directly benefit from it. With experience managing complex infrastructure projects across South Florida and beyond, our multidisciplinary team brings unmatched expertise, a proven track record, and a collaborative spirit. We understand the importance of early coordination, risk mitigation, and stakeholder engagement, and we are dedicated to maximizing the City's Stormwater Master Plan's value through innovative, cost-effective solutions that reflect our professional standards and our commitment to the region's future.



Officers, Principals, Supervisory Staff and Key Individuals

CES officers, principals, supervisory staff and key individuals who will be directly involved with the work include the following:

Team Member	Project Role	Office Location
Charles J. Moseley	Principal-in-Charge	Pembroke Pines, FL
Christopher R. Bennett, PE	Program Manager	Pembroke Pines, FL
Javier Cabrera Marini	Program Controls & Analytics; Analytics & Reporting	Pembroke Pines, FL
Rafael Urdaneta	Construction Management/CEI Lead	Pembroke Pines, FL

Additional key personnel include the following:

Team Member	Project Role	Office Location
Yvonne Garth	Public Engagement Lead	Davie, FL
Mauricio Lara, PE, PMP	Program Operations Manager	Fort Lauderdale, FL

Evaluation Criteria

For ease of reference, we have summarized the key elements of our proposal on the following pages by focusing on how our submittal meets and exceeds the Evaluation Criteria detailed in the solicitation.



1. Firm Qualifications and Experience

Overall approach, similar project experience and project management



25%

Our overall approach is included in Tab E. CES believes in the importance of effective leadership. For this program, Program Manager **Christopher (Chris) R. Bennett, PE** will serve as CES's on-site representative to handle all aspects of the Stormwater Master Plan Program. He is accountable for directing all phases of projects from inception through completion. Under Chris' leadership, CES proposes a structured, integrated, and proactive approach centered on achieving the City's established Level of Service (LOS) goals through efficient project execution, comprehensive technical expertise, and stakeholder collaboration.



Chris is a skilled civil engineer with 25 years of experience in infrastructure design, construction management, and quality assurance/quality control for municipal and transportation projects. His expertise includes overseeing roadway resurfacing, full-depth reconstruction, stormwater and utility installations, and right-of-way improvements. **As former Assistant Director of Public Works for Miami and Fort Lauderdale, he has led large-scale capital improvement programs, including Fort Lauderdale's \$250M infrastructure upgrade and Miami's \$400M Miami Forever Bond program.** Chris has directed stormwater master planning, utility coordination, and compliance efforts, ensuring adherence to local, state, and federal regulations. With a strong background in process improvement, asset management, and resilience planning, he has implemented systems like e-Builder and Cartegraph to streamline project execution and life-cycle management.

Additionally, the CES Team's similar project experience is included in Tab C, as well as in the Appendix.

2. Organizational Profile and Project Team Qualifications

Professional experience and qualifications of team members



25%

CES has an experienced and diverse team of qualified professionals with a deep portfolio of relevant projects completed for municipalities and public agencies, strong in talent and technical expertise, and specifically focused for the assignments the City has planned for this program. The CES Team includes qualified professionals in the various disciplines and specialties required to accomplish the potential tasks orders requested by the City.

Our professional staff has an established record of experience and performance with public-sector agencies in Florida that exemplifies the quality and ability that the City desires. The CES Team is dedicated to working cohesively with the City to define, plan, design, and implement your projects.



The professional experience and qualifications of team members is included in Tab D, as well as in the Appendix.

Additionally, our subconsultants' information is included in Tab H. **It is important to note *Engineering News-Record (ENR)* ranked Jacobs—a CES teaming partner—the No. 1 program management firm globally for the fourth consecutive year in 2024. Jacobs also ranked No. 1 on ENR's Top 500 Design Firms list for the seventh consecutive year in 2024. Jacobs has held a top five position in the Top 500 list since ENR's rankings began in 2003.**

3. Approach and Methodology

Understanding City's needs, goals and objectives, overview of proposed vision, ideas, and methodology, as it relates to meeting project budget and timeline for completion



25%

The City of Hollywood's Stormwater Program Management initiative requires robust, comprehensive program management services to effectively implement the recently completed Stormwater Master Plan. The overarching objective is clear: mitigate flooding and enhance stormwater management through strategic implementation of \$375M in prioritized capital improvements over the next 10–15 years. This includes interim projects of approximately \$75M, with \$10M allocated to immediate, fast-tracked improvements through 2030, and larger Capital Improvement Program "Group 1" projects totaling \$300M scheduled for completion between 2030 and 2040. **The CES Team will work with City staff and develop a phased implementation strategy that enables rapid delivery of near-term, shovel-ready projects while concurrently preparing design, permitting, and procurement pathways for the longer-term Group 1 capital improvements.**



The City's stormwater infrastructure faces unique challenges due to its coastal location, low-lying topography, and susceptibility to tidal flooding exacerbated by climate change and sea-level rise. The Stormwater Master Plan identifies critical areas citywide, addresses historic flooding concerns, and aligns solutions with stringent environmental and regulatory requirements. **The CES Team fully recognizes the City's commitment to resiliency, transparency, and proactive community engagement to achieve comprehensive flood mitigation and stormwater management.**

Detailed in Tab E is our understanding of the City's needs, goals and objectives, overview of proposed vision, ideas, and methodology, as it relates to meeting project budget and timeline for completion.

4. Past Performance – References

Provide at least three references, preferably from government entities, for completed projects with similar scope contained in this RFQ



15%

The CES Team has an excellent past performance history with public-sector clients and agencies. We have an established record of experience and performance with public-sector clients and agencies that exemplifies the quality and ability that the City desires.

Included in Tab G are at least three references from government entities for completed projects with similar scope contained in this RFQ.



5. Value of Past Contract Awards by the City in the Last Five Years

Capacity and availability to complete this project. Recent, current, and projected workloads of the firms; and the volume of work previously awarded to each firm by the agency



5%

Workload, availability, and past contract awards by the City in the last five years are addressed in Tab E.

With a diverse and deep bench of professional staff, the CES Team has a robust workforce and operational structure to efficiently manage and integrate the City's stormwater projects into our existing workload. Regular operational staffing meetings ensure proactive resource allocation, optimal responsiveness, and continuous engagement, preventing project disruptions and ensuring program continuity.

The CES Team is fully committed and immediately available upon contract award to support the City with the necessary staff and resources to deliver quality results from Day 1. With our depth of local resources, we have the capacity to mobilize quickly and manage concurrent assignments, if needed.

Our team structure allows us the flexibility to assign the right personnel for each project without delays or resourcing issues. The ability to appropriately staff up or down based on project needs allows us to align resources efficiently, serving as a powerful budget management tool that helps the City avoid unnecessary costs and optimize use of available funds.



CES holds weekly operational meetings to discuss staffing for our current and future workload based on the Project Management, Backlog, and Look Ahead reports generated by our Acumatica software. This allows us to remain agile and fully aligned with current and upcoming workload needs. Our focus is to keep projects moving, address issues early, and deliver outcomes that meet the City's purpose and goals for budget, schedule, and quality.

6. Location of Respondent Office Managing Project

Proximity and overall distance from Consultant's office that will perform the work to the City of Hollywood

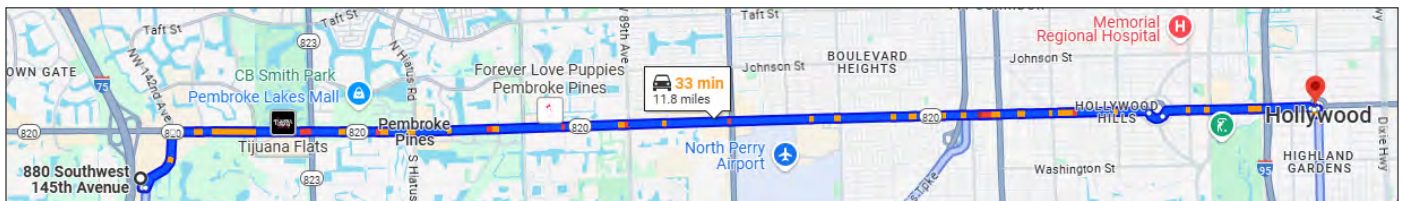


5%

CES has three South Florida offices, including one in Broward County, allowing us to quickly mobilize to a job site:

**880 SW 145th Avenue, Suite 106
Pembroke Pines, FL 33027
Phone: 954.613.4353**

Our Broward County office, which is approximately 12–13 miles from Hollywood City Hall, will service this contract.



Tab C: Firm Qualifications and Experience

Tab C: Firm Qualifications and Experience

CES is a local, homegrown, minority-owned, multidisciplinary professional services firm founded in 2001, with offices throughout Florida and in New York, New Jersey, and DC. We provide program management, owner's representation, construction management, professional engineering, construction inspection, design-build, progressive design-build, and program analytics and technology services primarily to public-sector clients and agencies.

Minimum Qualifications and Scope of Service Requirements

CES's program management experience includes experience within the last five years. The CES Team's relevant experience is listed in the table on the following pages. CES is normally and routinely engaged in performing design and program management services. In fact, we have dedicated engineering and program management service lines. The CES Team's professional licenses are included at the end of this section. In addition, CES has no conflict of interest with regard to any other work performed by CES for the City.

Ability to Meet Time and Budget Requirements

The CES Team is fully available and committed to the City to ensure successful implementation and delivery of any task order assigned. The CES Team will be highly responsive and will communicate proactively to keep projects moving, to avoid surprises, and to mitigate delivery risks. The CES Team's continued success is due in part to the collaborative and proactive management style that we bring to each and every work order. Prior to beginning work, we will meet with the City and other stakeholders to ensure that we fully understand your goals and preferences. This information will be relayed to the entire team, ensuring that there is a common vision and a clear understanding of how we will achieve this vision while maximizing the return on your investments. With a diverse and deep bench of professionals, each task order will be addressed with assignment of the right professionals, each of whom is ready to start and experienced in the work required. This approach drives solid budget control. The CES Team is dedicated to working cohesively with the City to define, plan, design, and implement your proposed projects.

Minority- or Woman-Owned Business

As demonstrated on page 15, CES is a **Florida Unified Certification Program DBE** and a **Florida State Minority Supplier Development Council MBE**. Copies of our subconsultants' relevant certificates are included in this section.

Firm Name

CES Consultants, Inc.

Company Address

880 SW 145th Avenue, Suite 106
Pembroke Pines, FL 33027

Phone Number

954.613.4353

Fax Number

Not Applicable

E-Mail Address

cesinfo@cesconsult.com

Website

cesconsult.com

Contact Person

Juan Alfonso, AIA, NCARB, RID, CCM
President & COO

Number of Years of Experience in Providing the Services as It Relates to the Work and Services Contemplated

24

Business Structure

Florida S-type corporation; CES is registered as a legal entity in Florida.

Relative Size of the Firm

140+ professionals



Relevant Experience

The CES Team's relevant experience is listed below and on the following page. Project details are included in the Appendix.

Project Name	Appendix Page Number
City of Miami Office of Capital Projects Program/Project Management Services, Miami, FL	A-3
Citywide Program Management Support Services for Stormwater Infrastructure Improvements – Groups 1 & 2, Miami, FL	A-9
Miami Beach Integrated Water Master Plan CSC: South of Fifth Street Basin Stormwater Model, Miami Beach, FL	A-10
North Shore D Neighborhood Improvement Project – Phase 1, Miami Beach, FL	A-11
Key Biscayne CSC (Continuing Architectural & Engineering Services), Key Biscayne, FL	A-12
West Avenue North & South Neighborhood Utility & Resiliency Improvements, Miami Beach, FL	A-13
West Avenue Basin Stormwater Model, Miami Beach, FL	A-16
First Street Neighborhood & Resiliency Improvement Project, Miami Beach, FL	A-17
Broward Metropolitan Planning Organization MTECC General Program Management Services, Broward County, FL	A-19
Miami-Dade Water & Sewer Department (MDWASD) Ocean Outfall Legislation (OOL) Program Management Services, Miami-Dade County, FL	A-20
Miami Dade College Program Management Services: Infrastructure Asset Data Mining & Analysis, Miami, FL	A-23
Miccosukee Tribe of Indians of Florida Septic-to-Sewer Program, Miami, FL	A-24
Watson Island Emergency Directional Drill 36-Inch HDPE Water Main, Miami-Dade County, FL	A-25
Design-Build Rehabilitation of 48-Inch/54-Inch Force Main on SE 9th Avenue & SE 10th Avenue to GTL WWTP, Fort Lauderdale, FL	A-26
SW 27th Avenue Drainage Improvements, Roadway Reconstruction & Widening, Miami, FL	A-27
City of Miami 2021 Stormwater Master Plan, Miami, FL	A-28
NE 191st Street System Stormwater Drainage & Roadway Improvements, Aventura, FL	A-29
City of Homestead Water & Sewer Infrastructure Master Planning, Homestead, FL	A-30
City of Miami Gardens CSC TO: Roadway & Drainage Improvements for Annexed Area, Miami Gardens, FL	A-31
City of Hollywood CSC: Rotary Park Surface Water Management System Inspection & Certification, Hollywood, FL	A-32
City of Largo GES Task Order: Starkey Road Basin Management Plan (BMP) Projects, Largo, FL	A-33
City of Tampa GES Task Order: Septic-to-Sewer Study, Tampa, FL	A-34
City of Miami Beach Engineering Services for Water & Wastewater Systems Projects, Miami Beach, FL	A-35
Broward County Water & Wastewater Services CSC: Water & Sanitary Sewer System Improvements & Service Conversions for UAZs, Broward County, FL	A-37
MDWASD Pump Station Improvement Program, Miami-Dade County, FL	A-38
Engineering, Design & Related Services for the Local Pump Station Improvement Program, Miami-Dade County, FL	A-41
City of Pembroke Pines General Engineering Services Continuing Service Contract, Pembroke Pines, FL	A-43
City of Miami Beach Construction Engineering Inspection (CEI) Services on an As-Needed Basis, Miami Beach, FL	A-44
Tribalwide Construction Engineering Inspection Continuing Services Contract, Seminole Tribe of Florida Reservations, FL	A-45

Project Name	Appendix Page Number
City of Hollywood Construction Engineering Inspection Continuing Services Contract, Hollywood, FL	A-47
South Florida Water Management District (SFWMD) STA 1W Expansion #2 G-780, G-781 & G-782 Pump Stations, South Florida	A-48
SFWMD Stormwater Treatment Area (STA) #5 and #6 Internal Improvements Planning & Design, South Florida	A-49
Fort Lauderdale Waterworks Program, Fort Lauderdale, FL	A-50
Stormwater Master Plan, Deerfield Beach, FL	A-51
Tidal Flood Mitigation and Shoreline Protection, Hollywood, FL	A-52
Pump Station Bulkhead Rehabilitation, Weston, FL	A-54
Indian Creek Neighborhood Improvement Project, Miami Beach, FL	A-55
Integrated Water Program – Blue-Green Infrastructure Strategy/Road Elevation Policy/Neighborhood Prioritization, Miami Beach, FL	A-56
Miscellaneous Sea Wall Replacements, Miami Beach, FL	A-58
Seawall Program Development & Prioritization, Miami Beach, FL	A-59
Broward County Public Schools Smart Program Communications, Broward County, FL	A-60
City of Hollywood Complete Streets Landscaping Project, Hollywood, FL	A-62
Fort Lauderdale-Hollywood International Airport New Runway and Terminal 4 Expansion, Broward County, FL	A-64
City of Hollywood New Police Headquarters, Hollywood, FL	A-66
City of Fort Lauderdale Las Olas Beach Park Project, Fort Lauderdale, FL	A-68
City of Fort Lauderdale Sanitary Force Main Rehabilitation and Replacement Project – Marketing & Public Relations, Fort Lauderdale, FL	A-70
Groundwater Assessment, Stormwater Design and Construction at Woodlawn and Perry, Tampa, FL	A-72
Chancey Road Phase 3, Wesley Chapel, FL	A-73
Pasco-Hernando State College (PHSC) Porter Campus at Wiregrass Ranch, Wesley Chapel, FL	A-74
Wiregrass Ranch Boulevard, Phases 2, 3, and 4, Wesley Chapel, FL	A-75
Wiregrass Ranch S4 Collector Road, Wesley Chapel, FL	A-76
JEA Electric System Resilience Assessment and Adaptation Plan, Jacksonville, FL	A-77
Seminole Tribe of Florida Water and Wastewater Utility Program, Hollywood, FL	A-78
South Florida Military Installation Resilience Review (MIRR), Southeast Florida	A-79
City of St. Petersburg Stormwater Management Master Plan Update, St. Petersburg, FL	A-80
Stormwater Master Plan Modeling and Design Implementation – City of Fort Lauderdale, Broward County, FL	A-81
Collect Drainage and Gravity Sewers Rim and Invert Elevations – City of Hallandale Beach, Broward County, FL	A-82
18-Inch Force Main on Bayshore – City of Fort Lauderdale, Broward County, FL	A-83
NE 21st Avenue and NE 24th Terrace Stormwater Improvements – City of Fort Lauderdale, Broward County, FL	A-84
Consent Decree Program – Miami-Dade Water & Sewer Department, Miami, FL	A-85
Pump Station 28 and Force Main Improvements – City of Miami Beach, Miami Beach, FL	A-86
Various Projects, Colorado and Utah	A-87
Professional Cost Estimating and Scheduling Services/Staff Augmentation, Miami, FL	A-88
Truman Waterfront Upland Improvement, Key West, FL	A-88
R.M. Clayton Water Reclamation Center, Atlanta, GA	A-89

CES Consultants, Inc.

State of Florida

Department of State

I certify from the records of this office that CES CONSULTANTS, INC. is a corporation organized under the laws of the State of Florida, filed on October 6, 1997.

The document number of this corporation is P97000085972.

I further certify that said corporation has paid all fees due this office through December 31, 2025, that its most recent annual report/uniform business report was filed on January 6, 2025, and that its status is active.

I further certify that said corporation has not filed Articles of Dissolution.

*Given under my hand and the
Great Seal of the State of Florida
at Tallahassee, the Capital, this
the Sixth day of January, 2025*


Secretary of State

Tracking Number: 0859582493CC

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<https://services.sunbiz.org/Filings/CertificateOfStatus/CertificateAuthentication>

Licensee

Name: **CES CONSULTANTS, INC.** License Number: **8811**
 Rank: **Registry** License Expiration Date:
 Primary Status: **Current** Original License Date: **02/28/2001**

Related License Information

License Number	Status	Related Party	Relationship Type	Relation Effective Date	Rank	Expiration Date
52515	Current, Active	ORTIZ, RUDY MANUEL	Registry		Professional Engineer	02/28/2027

Licensee

Name: **CES CONSULTANTS, INC** License Number:
 Rank: **Architect Business Information** License Expiration Date:
 Primary Status: **Current** Original License Date: **01/30/2024**

Related License Information

License Number	Status	Related Party	Relationship Type	Relation Effective Date	Rank	Expiration Date
AR98523	Current, Active	ALFONSO, JUAN MANUEL DBA:CES CONSULTANTS, INC	Responsible Supervisor	01/30/2024	Architect	02/28/2027
AR98523	Current, Active	ALFONSO, JUAN MANUEL DBA:CES CONSULTANTS, INC	Qualifying Architect	01/30/2024	Architect	02/28/2027



Cummins Cederberg, Inc.**Licensee**

Name: **CUMMINS CEDERBERG, INC.** License Number: **29062**
 Rank: **Registry** License Expiration Date:
 Primary Status: **Current** Original License Date: **04/02/2010**

Related License Information

License Number	Status	Related Party	Relationship Type	Relation Effective Date	Rank	Expiration Date
69839	Current, Active	CEDERBERG, JANNEK	Registry	03/22/2010	Professional Engineer	02/28/2027



OFFICE OF ECONOMIC AND SMALL BUSINESS DEVELOPMENT
 Governmental Center Annex
 115 S. Andrews Avenue, Room A680 • Fort Lauderdale, Florida 33301 • 954-357-6400

January 5, 2024

Mr. Jason Cummins
CUMMINS CEDERBERG, INC.
 888 S. Andrews Avenue, Suite 206
 Fort Lauderdale, Florida 33316

Dear Mr. Cummins:

The Broward County Office of Economic and Small Business Development (OESBD) is pleased to announce that your firm's **County Business Enterprise (CBE)** has been renewed.

Your firm's certification is continuing from your anniversary date but is contingent upon the firm verifying its eligibility annually through this office. You will be notified in advance of your obligation to continue eligibility in a timely fashion. **However, the responsibility to ensure continued certification is yours.** Failure to document your firm's continued eligibility for the CBE program within **thirty (30) days** from your anniversary may result in the expiration of your firm's certifications. Should you continue to be interested in certification after it has expired, you will need to submit a new application, and all required supporting documentation for review.

To review current Broward County Government bid opportunities, visit: www.broward.org/Purchasing and click on "Current Solicitations and Results." Also, from this website, you can log into your firm's profile in Periscope to ensure you have added all appropriate classification codes. Bid opportunities over \$3,500 will be advertised to vendors via e-mail and according to classification codes, so please ensure that both the Purchasing Division and OESBD are apprised of your current e-mail address.

Your primary certification group is: **Architecture and Engineering Services**. This is also how your listing in our directory will read. You may access your firm's listing by visiting the Office of Economic and Small Business Development Directory, located on the internet at: www.broward.org/EconDev and click on "Certified Firm Directories."

Your firm may compete for, and perform work on Broward County projects in the following areas:

NAICS CODE: 237990, 541330, 541620

We look forward to working with you to achieve greater opportunities for your business through county procurement.

Sincerely,

SANDY-MICHAEL
 MCDONALD

Digitally signed by SANDY-MICHAEL MCDONALD
 Date: 2024.01.19 06:44:55
 +08'00'

Sandy-Michael McDonald, Director
 Office of Economic and Small Business Development

Cert Agency: BC-CBE
ANNIVERSARY DATE: December 19th

Broward County Board of County Commissioners
 Mark D. Bogen • Lamar P. Fisher • Beam Furr • Steve Geller • Robert McKinzie • Nan H. Rich • Hazelle P. Rogers • Tim Ryan • Michael Udine
 Broward.org

Delta Consultants, LLC

THE OFFICIAL SITE OF THE FLORIDA DEPARTMENT OF BUSINESS & PROFESSIONAL REGULATION



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[AB&T Delinquent Invoice & Activity List Search](#)

Licensee

Name: **DELTA CONSULTANTS LLC** License Number: **36082**

Rank: **Registry** License Expiration Date:

Primary Status: **Current** Original License Date: **05/21/2022**

Related License Information

License Number	Status	Related Party	Relationship Type	Relation Effective Date	Rank	Expiration Date
86167	Current, EVORA, MARIANA Active	Registry			Professional Engineer	02/28/2027

Page 1 of 1



Garth Solutions, Inc.

GHD Services Inc.**Licensee**

Name:	GHD SERVICES INC	License Number:	9931
Rank:	Registry	License Expiration Date:	
Primary Status:	Current	Original License Date:	12/17/2003

Related License Information

License Number	Status	Related Party	Relationship Type	Relation Effective Date	Rank	Expiration Date
64017	Current, Active	MOORE, BRIAN	Registry	09/12/2019	Professional Engineer	02/28/2027

Jacobs Engineering Group, Inc.**Licensee**

Name: JACOBS ENGINEERING GROUP INC License Number:
 Rank: Landscape Architecture Business Info License Expiration Date:
 Primary Status: Current Original License Date: 02/10/2009

Related License Information

License Number	Status	Related Party	Relationship Type	Relation Effective Date	Rank	Expiration Date
LA0001156	Current, NEIN, BRETT A DBA:JACOBS ENGINEERING GROUP INC Active		Landscape Architect	01/27/2009	Registered Landscape Architect	11/30/2025

Licensee

Name: JACOBS ENGINEERING GROUP INC. License Number: 2822
 Rank: Registry License Expiration Date:
 Primary Status: Current Original License Date: 05/21/1979

Related License Information

License Number	Status	Related Party	Relationship Type	Relation Effective Date	Rank	Expiration Date
66932	Current, Active	STEJSKAL, DAVID C	Registry		Professional Engineer	02/28/2027

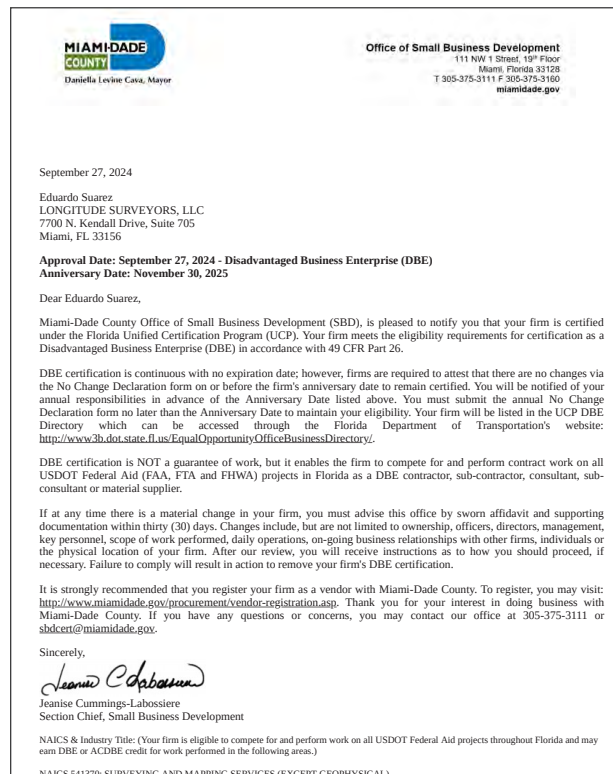
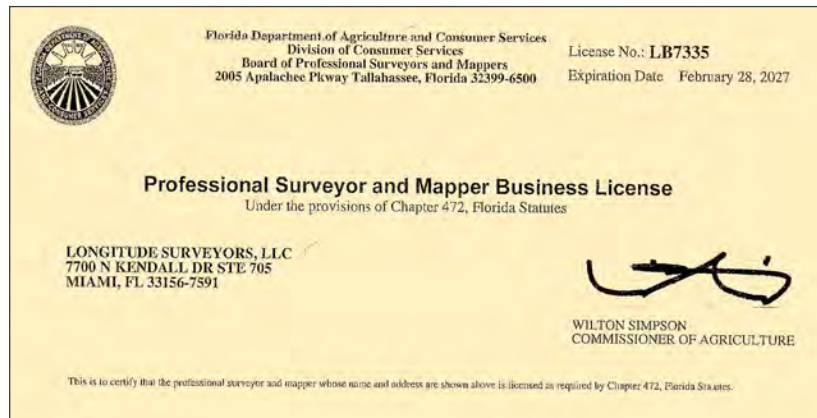
Licensee

Name: JACOBS ENGINEERING GROUP INC License Number:
 Rank: Architect Business Information License Expiration Date:
 Primary Status: Current Original License Date: 05/30/1989
 Secondary Status: Active

Related License Information

License Number	Status	Related Party	Relationship Type	Relation Effective Date	Rank	Expiration Date
AR0017275	Current, KIRBY, DANIEL LEE JR DBA:PREMIERE CITIES Active		Responsible Supervisor	10/05/2021	Architect	02/28/2027
AR0017275	Current, KIRBY, DANIEL LEE JR DBA:PREMIERE CITIES Active		Qualifying Architect	10/05/2021	Architect	02/28/2027

Longitude Surveyors, LLC

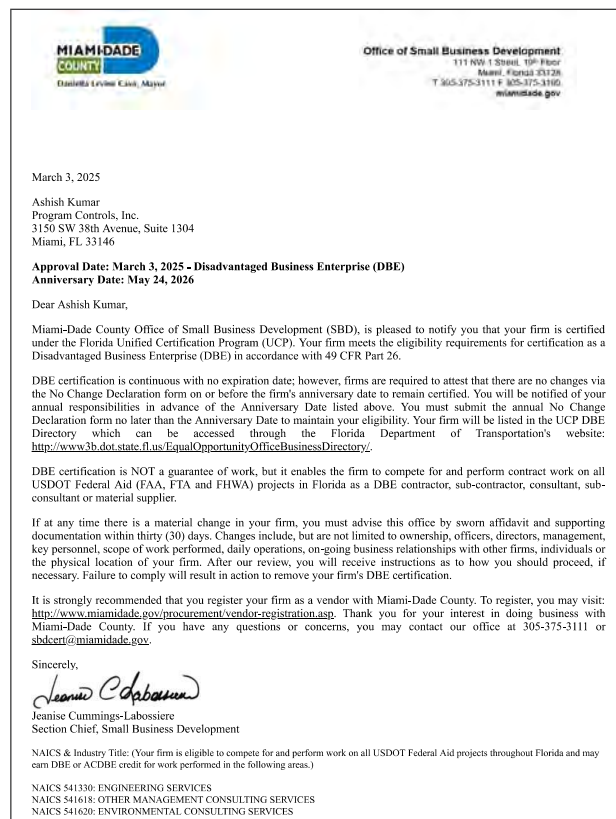


Program Controls Inc.**Licensee**

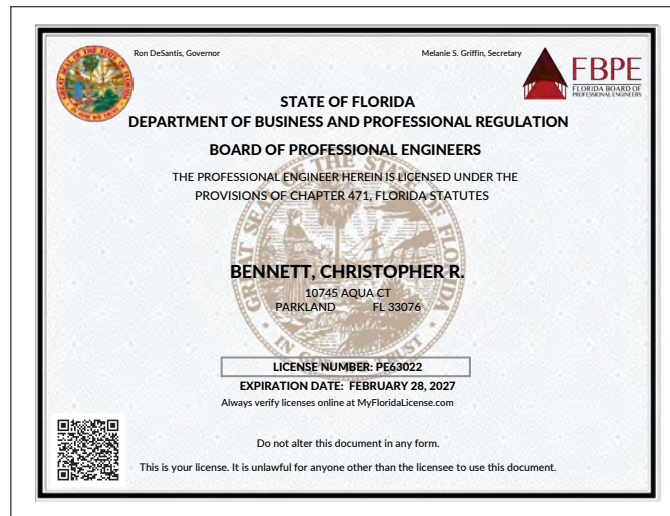
Name: PROGRAM CONTROLS, INC. License Number: 30076
 Rank: Registry License Expiration Date:
 Primary Status: Current Original License Date: 11/07/2012

Related License Information

License Number	Status	Related Party	Relationship Type	Relation Effective Date	Rank	Expiration Date
50029	Current, Active	KUMAR, ASHISH	Registry	11/07/2012	Professional Engineer	02/28/2027



Licenses for Key Personnel





Tab D: Organizational Profile and Project Team Qualifications

Tab D: Organizational Profile and Project Team Qualifications

CES has an experienced and diverse team of qualified professionals with a deep portfolio of relevant projects completed for municipalities and public agencies, strong in talent and technical expertise, and specifically focused for the assignments the City has planned for this program. The CES Team includes qualified professionals in the various disciplines and specialties required to accomplish the potential tasks orders requested by the City.

Our professional staff has an established record of experience and performance with public-sector agencies in Florida that exemplifies the quality and ability that the City desires. The CES Team is dedicated to working cohesively with the City to define, plan, design, and implement your projects.

The members of the project team are listed in the table below and on the following pages. Our proposed organizational chart is included after the table.

Each team member's experience and qualifications are included in their respective brief resumes. Due to page limitations, we have included brief resumes for key personnel only. Brief resumes for the rest of our team members are included in the Appendix. Additionally, a detailed profile of CES is included in Tab C. Our subconsultants and the services they will provide are identified in Tab H, as well as in our proposed organizational chart.

Team Member	Project Role/Title	Project Responsibilities	Level of Involvement*/ Percentage of Time to be Assigned Full Time to This Project*	Experience and Qualifications/ Resume Page Number
 indicates key personnel				
 Charles J. Moseley	Principal-in-Charge	Has overall responsibility and accountability for the CES Team	20%	31
 Christopher R. Bennett, PE	Program Manager	Provides program leadership, stakeholder coordination, and team oversight	75%	32
 Yvonne Garth	Public Engagement Lead	Develops and executes public engagement and digital outreach strategy	15%	33
Beverly Santicola	Grants Management Lead	Identifies grants and prepares/ tracks grant applications	50%	A-91
 Javier Cabrera Marini	Program Controls & Analytics; Analytics & Reporting	Oversees cost estimating and scheduling leads, sets Key Performance Indicators, builds dashboard tools, and provides trend tracking	30%	34
Russell McElreath, CCP	Cost Estimating Lead	Manages budgets and performs value engineering	35%	A-92
Julian G. Ortega, PSP, LEED AP	Scheduling Lead	Manages schedules and performs value engineering	25%	A-93

Team Member	Project Role/Title	Project Responsibilities	Level of Involvement* / Percentage of Time to be Assigned Full Time to This Project*	Experience and Qualifications/ Resume Page Number
 indicates key personnel				
 Mauricio Lara, PE, PMP	Program Operations Manager	Oversees project management, engineering design, and construction management/CEI leads, coordinates consultants, and ensures technical integration	70%	35
David Moreno, PE	Project Management Lead	Leads project management services	75%	A-94
David Scott, PE	Project Management Lead	Leads project management services	75%	A-95
Nikolai Gage, PE	Engineering Design Lead	Leads engineering design services	60%	A-96
Shawn Waldeck, PE	Engineering Design Lead	Leads engineering design services	50%	A-97
Rafael Urdaneta	Construction Management/CEI Lead	Leads construction oversight, phasing coordination, inspections, and reporting	75%	A-98
Mario Nuñez	Construction Management/CEI Lead	Leads construction oversight, phasing coordination, inspections, and reporting	80%	A-99
Jorge Zurita, CGC	Project Manager/ Construction Manager	Provides on-call support in respective discipline	80%	A-100
Rigoberto Fuentes	Project Manager/ Construction Manager	Provides on-call support in respective discipline	On call	A-101
Aaron Anderson, PE	Project Manager/ Construction Manager	Provides on-call support in respective discipline	On call	A-102
Darren Dyer, PE	Project Manager/ Construction Manager	Provides on-call support in respective discipline	On call	A-103
Juliana Gomez Ortega, EIT	Project Manager/ Construction Manager	Provides on-call support in respective discipline	On call	A-104
Chris Schiappa	Project Manager/ Construction Manager	Provides on-call support in respective discipline	On call	A-105
Kevin K. Albrecht, PE	Hydraulics/Modeling	Provides on-call support in respective discipline	On call	A-106
Jason Montminy, ENV SP	Hydraulics/Modeling	Provides on-call support in respective discipline	On call	A-107
Ernesto Fernandez, PE, CGC, CUC	Permitting Specialist	Provides on-call support in respective discipline	On call	A-108
Mitch Griffin, PhD, PE	Permitting Specialist	Provides on-call support in respective discipline	On call	A-109

Team Member	Project Role/Title	Project Responsibilities	Level of Involvement* / Percentage of Time to be Assigned Full Time to This Project*	Experience and Qualifications/ Resume Page Number
 indicates key personnel				
Leigh Ann Cannon, ENV SP	Permitting Specialist	Provides on-call support in respective discipline	On call	A-110
Penny Cutt	Permitting Specialist	Provides on-call support in respective discipline	On call	A-111
Sergio Williams, PE	Civil Engineering	Provides on-call support in respective discipline	On call	A-112
Raymond Sciortino, PE	Civil Engineering	Provides on-call support in respective discipline	On call	A-113
Mariana Evora, PE	Civil Engineering	Provides on-call support in respective discipline	On call	A-114
Luis Aguiar	Civil Engineering	Provides on-call support in respective discipline	On call	A-115
Jose Penafiel	CEI/Inspection	Provides on-call support in respective discipline	On call	A-116
Jose Hernandez	CEI/Inspection	Provides on-call support in respective discipline	On call	A-117
Walter Sarmiento	CEI/Inspection	Provides on-call support in respective discipline	On call	A-118
Mary Cardenas-Aldir	CEI/Inspection	Provides on-call support in respective discipline	On call	A-119
Carlos Correa	CEI/Inspection	Provides on-call support in respective discipline	On call	A-120
Jennifer E. Bistyga, EI	Coastal Engineering & Climate Resilience	Provides on-call support in respective discipline	On call	A-121
Jordon Cheifet, PE, CFM	Coastal Engineering & Climate Resilience	Provides on-call support in respective discipline	On call	A-122
Jason Bird, CFM	Climate Resilience	Provides on-call support in respective discipline	On call	A-123
Steven A. Janosik, PE	Geotechnical Engineering	Provides on-call support in respective discipline	On call	A-124
John C. Phillips, PE	Geotechnical Engineering	Provides on-call support in respective discipline	On call	A-125
Eduardo M. Suarez, PSM	Surveying	Provides on-call support in respective discipline	On call	A-126
Greg Bouie, PSM	Surveying	Provides on-call support in respective discipline	On call	A-127
Frederick Thompson, CGC	Procurement/Bidding Support	Provides on-call support in respective discipline	On call	A-128

Team Member	Project Role/Title	Project Responsibilities	Level of Involvement* / Percentage of Time to be Assigned Full Time to This Project*	Experience and Qualifications/ Resume Page Number
 indicates key personnel				
Mary C. Rivero, CPSM	Procurement/Bidding Support	Provides on-call support in respective discipline	On call	A-129
Leigh Shaw, CCP, LEED AP BD+C, VMA	Cost Estimating	Provides on-call support in respective discipline	On call	A-130
Marissa Germain	Scheduling	Provides on-call support in respective discipline	On call	A-131
Marc Santicola	Grants Management	Provides on-call support in respective discipline	On call	A-132
Amanda L. Shepler	Grants Management	Provides on-call support in respective discipline	On call	A-134
Brent Campbell	Public Engagement	Provides on-call support in respective discipline	On call	A-135
Deniece Williams	Public Engagement	Provides on-call support in respective discipline	On call	A-136
<i>*Please note the level of involvement/percentage of time to be assigned full time to this project will be updated after contract award to ensure participation aligns with the awarded scope and program requirements.</i>				

Program Manager with Unmatched Expertise

Our proposed Program Manager, **Christopher (Chris) R. Bennett, PE**, brings more than two decades of public- and private-sector experience in civil engineering and municipal infrastructure program delivery, with a consistent record of completing complex projects on time and within budget while minimizing change orders and controlling costs. As a senior leader for both the City of Miami and the City of Fort Lauderdale, Chris provided executive-level oversight and technical guidance on major initiatives including the Miami Stormwater Master Plan Update, Fort Lauderdale's Stormwater Master Plan Phases I and II, and Fort Lauderdale's \$200M Water and Sewer Consent Order programs. He led successful efforts to secure both bond and grant funding—most notably helping the City of Miami obtain over \$80M in resilience grants—ensuring programs remained within targeted budgets and enabling broader implementation of needed improvements. **His leadership also encompassed procurement, community engagement, regulatory compliance, and transparent capital planning processes, earning recognition such as the Florida Stormwater Association's 2021 Stormwater Program of Excellence Award.**



Additional information on Chris' experience and qualifications is included on his resume in this section.

Organizational Chart

The CES Team

1. CES Consultants, Inc.

2. Cummins Cederberg, Inc.

3. Delta Consultants, LLC

4. Garth Solutions, Inc.

5. GHD Services Inc.

6. Jacobs Engineering Group, Inc.

7. Longitude Surveyors, LLC

8. Program Controls Inc.

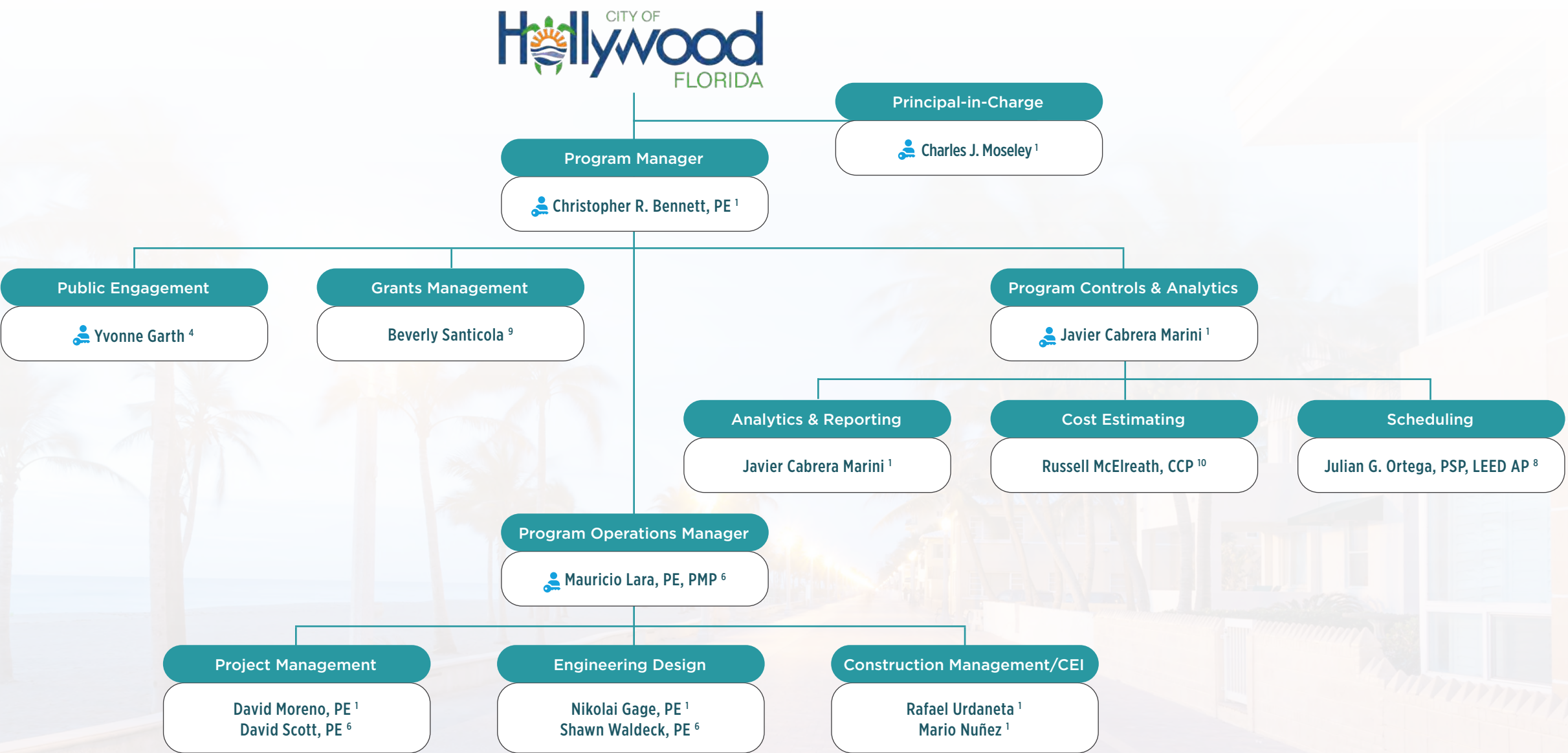
9. Santicola & Company

10. U.S. Cost, Incorporated (dba RIB U.S.COST)

Please note the organizational chart highlights key staff & leadership; additional resources are available.

indicates key personnel

Please note that due to page limitations, we have included resumes for key personnel only; additional resumes are included in the Appendix.



On-Call Support				
Project Managers/Construction Managers Jorge Zurita, CGC 1 Rigoberto Fuentes 1 Aaron Anderson, PE 6 Darren Dyer, PE 6 Juliana Gomez Ortega, EIT 6 Chris Schiappa 4 Hydraulics/Modeling Kevin K. Albrecht, PE 1 Jason Montminy, ENV SP 6	Permitting Specialists Ernesto Fernandez, PE, CGC, CUC 1 Mitch Griffin, PhD, PE 6 Leigh Ann Cannon, ENV SP 6 Penny Cutt 2 Civil Engineering Sergio Williams, PE 1 Raymond Sciortino, PE 6 Mariana Evora, PE 3 Luis Aguiar 3	CEI/Inspection Jose Penafiel 1 Jose Hernandez 1 Walter Sarmiento 1 Mary Cardenas-Aldir 1 Carlos Correa 1 Coastal Engineering & Climate Resilience Jennifer E. Bistyga, EI 2 Jordon Cheifet, PE, CFM 2 Jason Bird, CFM 6	Geotechnical Engineering Steven A. Janosik, PE 5 John C. Phillips, PE 5 Surveying Eduardo M. Suarez, PSM 7 Greg Bouie, PSM 7 Procurement/Bidding Support Frederick Thompson, CGC 1 Mary C. Rivero, CPSM 1	Cost Estimating & Scheduling Leigh Shaw, CCP, LEED AP BD+C, VMA 10 Marissa Germain 8 Grants Management Marc Santicola 9 Amanda L. Shepler 9 Public Engagement Brent Campbell 4 Deniece Williams 4

Key Personnel Resumes



CHARLES J. MOSELEY

Principal-in-Charge



YEARS WITH CES:

1

YEARS WITH OTHER FIRMS:

30

EDUCATION

BA, English Literature, University of California Los Angeles (UCLA)
(Top 10 Program) (Emphasis on Deconstructive Postmodernism)

14 Years Entrepreneurial Experience

TRAINING

Miller Heiman Sales

Shipley Proposals

Leadership Discovery Program
(B&V)

Project Management Essentials
(MWH)

Construction Management
Association of America (CMAA)

- Construction Management Professional Practice
- CM Project Management
- CM Contract Management
- CM Cost Management
- CM Quality Management
- CM Time Management
- CM Value Engineering
- CM Safety Training

USAID Compliance & Federal
Acquisition Regulations

- Geo-MIS and Data Quality Reporting Standards & Compliance
- FBI Procurement Procedures Compliance
- Fraud Awareness Training

Ethics & Federal Compliance
(17 Years)

Mr. Charles Moseley brings more than three decades of distinguished international program management experience across five continents. With a comprehensive background in leading multidisciplinary program management and project teams, Charles has been a trusted advisor and made significant contributions to diverse industries, including international supply chain management, information and communications technology, and infrastructure development in areas such as water, wastewater, power, and transportation.

As an accomplished Program Management leader, Charles is adept at addressing client priorities and needs with a holistic perspective, emphasizing the importance of a “whole of client organization” approach to achieve superior organizational delivery. His strategic mindset, coupled with expertise in project delivery, business development, contract negotiations, and team development, positions him as a key driver of success for CES’s Program Management/Construction Management clients. With a commitment to excellence in every phase of program execution, Charles’ leadership will drive transformative outcomes for our clients.

Charles is experienced in all phases of program execution, from conceptualization with the client to program mobilization and optimization, performance analytics, project design and construction, contract compliance and performance evaluation. He has led planning efforts for key programmatic pursuits, developed programmatic processes and procedures, and ensured just-in-time program resourcing through proactive recruitment of key personnel.

Experience includes:

Citywide Program Management Support Services, Miami, FL: Served as Program Director, helping to lead overall delivery of this W/WW/Stormwater/Coastal Protection/Roads/Parks & Rec/Vertical Infrastructure CIP (\$1B+ CIP construction value).

Resilient Infrastructure Program, Key Biscayne, FL: Served as Program Director, structuring and helping to lead delivery of this showcase climate-change resiliency program to protect the Village of Key Biscayne from flooding and sea-level rise threats through a W/WW/SW/Coastal/Roads/Power & Data/Vertical Infrastructure CIP with an estimated \$400M construction value.

SW & RW Resilience Program, North Bay Village, FL: Served as Program Director, structuring and helping to lead delivery of this showcase climate-change resiliency program to protect North Bay Village from climate change and sea-level rise through a W/WW/SW/Coastal/Roads/Power & Data CIP with an estimated \$180M construction value.

North Miami Beach Water Capital Investment Program, North Miami Beach, FL: Served as Program Director, leading the planning and helping to lead overall delivery of this W/WW CIP under a blended capacity model. This 5-year/\$117M CIP is designing and constructing improvements to the utility’s water distribution network, wastewater collection system and Water Treatment Plant.

FLL I&I Reduction Program, Fort Lauderdale, FL: Served as Program Director, structuring and helping to lead delivery of this showcase climate-change resiliency program to reduce the infiltration of water into the City of Fort Lauderdale’s sewage networks with an estimated \$100M construction value.

Tampa Bay Water System Engineer Program, Tampa, FL: Served as Program Director, providing leadership and support to this Water Supply & Distribution CIP addressing Tampa Bay Water’s water supply, treatment, and distribution improvement needs and to support the implementation of more than \$1.2B in CIP projects.



CHRISTOPHER R. BENNETT, PE

Program Manager



YEARS WITH CES:

<1

YEARS WITH OTHER FIRMS:

24.5

EDUCATION

Executive Certificate in Project Management, Florida Atlantic University 2015

BS, Civil Engineering, University of Alaska Anchorage, 2000

REGISTRATIONS & CERTIFICATIONS

Florida Professional Engineer #63022, 2005

Federal Emergency Management Agency (FEMA) Certifications, 2014

- IS-100
- IS-200
- IS-700
- IS-800
- G-300
- G-402

Certified Stormwater Operator Levels 1 & 2, Florida Stormwater Association, 2020

Mr. Christopher (Chris) Bennett is a seasoned civil engineer with 25 years of experience in infrastructure design, construction management, program management, and quality assurance/quality control for municipal and transportation projects. His expertise includes overseeing roadway resurfacing, full-depth reconstruction, stormwater and utility installations, and right-of-way improvements. As former Assistant Director of Public Works for Miami and Fort Lauderdale, he has led large-scale capital improvement programs, including Fort Lauderdale's \$250M infrastructure upgrade and Miami's \$400M Miami Forever Bond program. Chris has directed stormwater master planning, utility coordination, and compliance efforts, ensuring adherence to local, state, and federal regulations. With a strong background in process improvement, asset management, and resilience planning, he has implemented systems like e-Builder and Cartegraph to streamline project execution and life-cycle management. For the projects listed below, Chris provided budget and grant compliance oversight, funding support, design and construction quality assurance, and general public outreach support.

Experience includes:

City of Fort Lauderdale, River Oaks Neighborhood Stormwater Improvements, Fort Lauderdale, FL: Project Executive/QA Manager. Located between Davie Road, SW 9th Avenue, SR-84, and I-95, this project was the largest stormwater infrastructure upgrade in the city's history aimed at reducing flood risk and improving water quality for runoff to the New River. Scope included installation of 26,000 LF of HDPE and RCP drainage pipe ranging from 12" to 72", over 300 drainage structures, exfiltration trenches, outfall energy dissipators, water quality structures, tidal backflow prevention valves, and creek/canal dredging. Additional improvements involved the relocation of existing water and sewer lines, cured-in-place pipe (CIPP) lining, pavement restoration, landscaping enhancements, and swale reconstruction.

City of Fort Lauderdale, Durrs Neighborhood Stormwater Improvements, Fort Lauderdale, FL: Project Executive/QA Manager. Project enhances neighborhood-wide drainage infrastructure to reduce flooding and strengthen the area's overall climate resilience, improve drainage efficiency, and enhance community accessibility and safety. Scope included installation of 35,000 feet of stormwater pipe, more than 250 drainage structures, and exfiltration trenches to improve flood management. Additional improvements included relocating existing water and sewer lines, reconstructing swales, pavement restoration, and installing new sidewalks to enhance neighborhood connectivity.

City of Fort Lauderdale, Edgewood Neighborhood Stormwater Improvements, Fort Lauderdale, FL: Project Executive/QA Manager. This neighborhood-wide stormwater improvement project reduces flooding, enhances stormwater management and water quality, and improves neighborhood sustainability. Scope included installing over 5 miles of RCP and HDPE drainage pipe ranging from 15" to 66" in diameter, along with more than 350 stormwater inlet & manhole structures. Additional improvements included utility relocations, tidal backflow prevention valves, exfiltration trenches, landscape restoration & enhancement, and roadway re-grading and pavement restoration to reduce flooding and enhance stormwater collection and conveyance. Upgrades provide more efficient water discharge and long-term flood mitigation for the community.

City of Fort Lauderdale, River Oaks Pump Stations, Fort Lauderdale, FL: Project Executive/QA Manager. Project involved the construction of two (2) stormwater pump stations with capacities of 66,000 gallons per minute (GPM) and 10,000 GPM, along with coffer cell and native landscaping and fencing within and around the River Oaks Stormwater Preserve. The project also included installation of collection system piping to connect the pump stations to the neighborhood's stormwater infrastructure and a major outfall pipe into the New River. The project provides flood protection, improves water quality, and enhances sustainability for the River Oaks and Edgewood neighborhoods and restored the Coconut Canal's drainage capacity.



YVONNE GARTH

PRESIDENT & CEO



PROFESSIONAL BIO

Yvonne Garth, President & CEO of Garth Solutions, Inc. (GSI), brings over 31 years of strategic leadership in public relations, marketing, and communications to complex, high-profile projects throughout South Florida and beyond. Since founding GSI in 2003, Yvonne has established the firm as a trusted partner for public and private sector clients dedicated to engaging diverse stakeholders in transformative initiatives. Under her leadership, GSI has successfully executed comprehensive outreach and communication campaigns for prominent organizations that include Broward County Public Schools, Broward County Aviation Department, and nearly all municipalities across Broward.

Yvonne's expertise spans stakeholder engagement, brand development, targeted messaging, media relations, and more. Her background includes nearly a decade as an Advertising and Public Relations Executive at a top-tier agency, where she directed strategic campaigns for global brands, laying a strong foundation for GSI's innovative approach to public sector communications.

Renowned for her ability to leverage deep community relationships, Yvonne consistently facilitates strategic partnerships and collaborations that deliver measurable results. Her commitment to public service and community engagement is exemplified by her previous roles as Commissioner and Vice Mayor for the City of Miramar, as well as Chair and Board Member for the Broward County Small Business Advisory Board, and Board Member of the Miramar Cultural Arts Trust. This blend of local insight and firsthand industry insight positions GSI as a premier communications firm adept at navigating complex, multi-stakeholder environments.

YEARS IN INDUSTRY

33 YEARS

YEARS WITH GSI

22 YEARS

EDUCATION

B.S., JOURNALISM & MARKETING

University of Maryland (1992)

WHY YVONNE?

VETERAN LEADERSHIP

Over 31 years of experience leading programs for high-profile clients.

CAMPAIGN EXECUTION

Proven track record in grassroots and digital campaigns that drive awareness and stakeholder support.

STRATEGIC NETWORK

Deep relationships with decision-makers across Florida municipalities and business sectors.

ENGAGEMENT INNOVATION

Develops creative strategies that translate complex projects into clear community narratives.

PUBLIC INSIGHT

Former Commissioner and Vice Mayor of Miramar with deep knowledge of public sector operations and needs.

RELEVANT EXPERIENCE

- Broward County Public Schools, SMART Bond Program | Fort Lauderdale, FL
- City of Hollywood New Police Headquarters | Hollywood, FL
- City of Miami Gardens Municipal Complex | Miami Gardens, FL
- FLL Airport New Runway and T4 Expansion | Fort Lauderdale, FL
- FLL Airport Part 150 Noise Compatibility Planning Study | Fort Lauderdale, FL
- Las Olas Beach Park Project | Fort Lauderdale, FL
- Naples Airport Authority, Marketing & Public Relations | Naples, FL
- Sole Mia Local Preference Office, | North Miami, FL
- Town of Davie Water Resiliency Assessment | Davie, FL

SKILLS & EXPERTISE



TEAM LEADERSHIP



COMMUNICATION STRATEGY



STRATEGIC PARTNERSHIPS



PROGRAM MANAGEMENT



COMMUNITY OUTREACH



STAKEHOLDER ENGAGEMENT



EVENT MANAGEMENT



MEETING FACILITATION





JAVIER CABRERA MARINI

Program Controls & Analytics; Analytics & Reporting



YEARS WITH CES:

<1

YEARS WITH OTHER FIRMS:

29.5

EDUCATION

BS, Civil Engineering, Polytechnic University of Puerto Rico

PROJECT MANAGEMENT SYSTEMS

Primavera P6

Aconex

EcoSys

ProCore

Power BI

eBuilder

Camunda BPM/Zeebe

TECHNICAL SKILLS

Data Analysis

Program & Construction Management

Earned Value Management

Estimating

Planning & Scheduling

Budget & Cost Control

Change & Risk Management

Baseline & Benchmarking process

Trending & Forecasting

Progress & Performance

Lean/Agile

Process Improvement

Green Belt

Business Analytics

Mr. Javier Cabrera Marini has over 30 years of extensive experience as a Construction Manager, Project Controls Manager, and Project Manager, overseeing highly complex projects and programs across the Caribbean, Western Europe, Australia, and North America. Javier excels in driving successful project outcomes. Throughout his career, his unwavering dedication to project controls has proven instrumental in enabling clients to achieve on-time and within-budget project completions. Over the past three decades, Javier has meticulously honed his skills, including estimating, planning, scheduling, cost control, change management, risk management, earned value management, and data analysis. During his tenure as head of the Project Controls Department, he actively pursued the maximization of technology and process improvement. He delved into Lean Six Sigma/Green belt training, gaining a fresh perspective on optimizing program management processes. He is unwavering in his commitment to utilizing Project Mgmt. Information Systems (PMIS) to provide substantial benefits to our clients by simplifying and streamlining project data to offer a single source of truth for decision-making. His adept presentation of project data has garnered praise from clients, who value its utility in facilitating informed decisions and averting unexpected issues.

Experience includes:

Black & Veatch, Overland Park, Kansas: Project Controls Department Head tasked with establishing a project controls department from scratch. Traditional project controls principles are not always suitable for telecom projects or programs in general. Embraced the use of lean/agile techniques, demonstrating that combining them with conventional project controls principles led to success. The use of technology, data management, and enterprise software played crucial roles in making the telecom project controls group stand out within the company. Developed and integrated the use of business analytics for program management, boosted the confidence and reputation of the project controls department, cultivated high-performance professionals, implemented logic-driven schedules (CPM), and integrated Earned Value with Lean practices for project controls. As a Subject Matter Expert (SME), supported the following programs: the initial Tesla Charging Station Network for the Model S, the first Google Fiber Market in Kansas City, Sprint Network Vision, AT&T Turf, and the Kentucky Information Highway, among others.

Smart Grid Field Area Network Project, Avangrid, Upstate New York, USA: Business Manager. Responsible for overseeing the deployment of a private communication field area network and the installation of smart grid devices to secure the Avangrid Power Grid in Upstate New York and New England. From a Program Management and Project Controls perspective, the project staff used mobile devices to track smart grid device installations. The team developed a cloud-based home-grown software using Python, with data hosted on an MS Azure database. Real-time Power BI reports provided the client with instant information regarding their progress. In addition, field inspectors used Matterport Cameras for surveying substation buildings and to produce a final 360-degree view of the completed project, along with as-built drawings and final documentation.

5G Deployment Program, Sprint, Sprint Central Region USA: Project Manager responsible for the assessment and potential deployment of over a thousand 5G improvement projects/sites across Missouri, Kansas, Ohio, Indiana, Kentucky, Pennsylvania, and West Virginia. The scope of work included Project Management Services, Project Controls, Site Acquisition, Vendor Selection, Material and Equipment Coordination, Construction Services, field coordination, inspection, and Commissioning Services to ensure projects had working 5G capabilities. Pioneered the use of Power BI. Project processes synchronized data from disparate client systems, and while competitors in other markets reported prior week data, the team were able to provide daily project data and status report. The team became Sprint's number one vendor, receiving praise for the accuracy the data and the ability to mitigate risk with timely reporting.



Mauricio Lara, PE, PMP | Program Operations Manager

Mauricio brings extensive expertise in planning and delivering major water, wastewater, and civil infrastructure projects for the public sector. His work includes treatment plants, sewer and water networks, pump stations, and large-scale restoration initiatives involving high-capacity pumps, levees, canals, and control structures. He has led flood control structure inspections and supported multimillion-dollar capital improvement programs across South Florida. Serving as project engineer, manager, and program manager, Mauricio has overseen complex utility projects and played a key role in digital transformation initiatives for top engineering firms and utilities, with a strong focus on water and wastewater systems.

YEARS OF EXPERIENCE

23 Years

YEARS WITH JACOBS

1 Year

EDUCATION AND TRAINING

- » MBA, General Management, Nova Southeastern University
- » BA, Civil Engineering, EAFIT University
- » Executive Project Management Certificate, Florida Atlantic University

REGISTRATIONS | CERTIFICATIONS

- » Professional Engineer: FL (#69929)
- » Project Management Professional: Global (#691289)

KEY RELEVANT EXPERIENCE

Broward County Reuse Plant Expansion Construction Administration Services, Broward County, Broward County, FL

Project Manager. Responsible for contract management field personnel, designers and sub consultants' coordination during the project throughout project lifecycle. Managed contract and coordinated with the county and the contractor to uphold project specifications and budgetary conditions. Facilitated communication between all parties involved, conducted regular progress meetings, and provided comprehensive updates to the client throughout the project lifecycle to ensure transparency and alignment with their vision. Expansion of an existing 10 MGD, up-flow filter, reclaimed water plant. The project intends to implement a reclaimed water facility expansion that will yield a 26 MGD total production capacity at the NRWTP facility. This \$54M project included the expansion and modification of existing filter feed transfer station, expansion of existing partitioned concrete structure, expansion of existing chlorine contact tanks, and a new concrete slab/containment area. Through effective communication and regular site visits, facilitated problem-solving and addressed any issues promptly to maintain project momentum and quality standards.

Sawgrass WTP Train A Secondary Treatment Design, City of Sunrise Utilities Department, City of Sunrise, FL

Project Manager. Overseeing the project design lifecycle, from conception to completion. This involves orchestrating the design process with technical teams and subject matter experts, ensuring seamless coordination with the city authorities, sub-consultants, permitting agencies, and plant operators. Ensuring that all deliverables are met on time and within budget constraints. Central point of contact, facilitating communication and collaboration among various stakeholders to ensure the project progresses smoothly and achieves its objectives. Additionally, responsible for coordinating with subject matter experts to identify and mitigate risks, resolve conflicts, and ensure compliance with regulations and standards throughout the project. Design associated with the replacement of equipment located in Blower Building 1 by

constructing a new building adjacent to the existing Blower Building 1 and demolishing the existing building once the new process and electrical services have been made operational. The replacement of the Train A aeration process equipment also allows modifications to the Train A Aeration Basins to be made. These modifications eliminate the existing Surge Tanks, by incorporating them into the aeration basins, as well as the large Dosing Pumps, which reached the end of their useful lives. The Sawgrass WWTP has a permit to treat an Annual Average Daily Flow of 20 MGD. This is a \$35M construction cost project.

Through effective communication and regular design review meetings, facilitated problem-solving and addressed any issues promptly to maintain project momentum and quality standards.

Sawgrass WWTP High-Level Disinfection (HLD) Reuse Facility Construction Administration Services, City of Sunrise, FL

Project Manager. Oversaw all project phases, all phases of a new \$15M, 4 MGD high-level disinfection facility project on an under-developed site, coordinating with city departments, plant staff, designers, contractors, and stakeholders to meet contract goals on time and within budget. Managed timelines, resources, and risk mitigation strategies to guarantee a successful outcome. Facilitated communication between all parties involved, conducted regular progress meetings, and provided comprehensive updates throughout the project lifecycle to ensure transparency and alignment with their vision. Key components included a transfer station, MCC and gear, chemical and electrical buildings, a 5M-gallon reuse water tank, and a high service pumping station. Navigated major underground utility conflicts through strategic planning and close coordination, minimizing disruptions and plant downtime.



Tab E: Approach to Scope of Work

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Understanding of the City's Needs, Goals and Objectives

The City of Hollywood's Stormwater Program Management initiative requires robust, comprehensive program management services to effectively implement the recently completed Stormwater Master Plan (SWMP). The overarching objective is clear: mitigate flooding and enhance stormwater management through strategic implementation of \$375M in prioritized capital improvements over the next 10–15 years. This includes interim projects of approximately \$75M, with \$10M allocated to immediate, fast-tracked improvements through 2030, and larger Capital Improvement Program (CIP) "Group 1" projects totaling \$300M scheduled for completion between 2030 and 2040. **The CES Team will work with City staff and develop a phased implementation strategy**



that enables rapid delivery of near-term, shovel-ready projects while concurrently preparing design, permitting, and procurement pathways for the longer-term Group 1 capital improvements.

The City's stormwater infrastructure faces unique challenges due to its coastal location, low-lying topography, and susceptibility to tidal flooding exacerbated by climate change and sea-level rise. The SWMP identifies critical areas citywide, addresses historic flooding concerns, and aligns solutions with stringent environmental and regulatory requirements. **The CES Team fully recognizes the City's commitment to resiliency, transparency, and proactive community engagement to achieve comprehensive flood mitigation and stormwater management.**

Vision: CES's Overall Approach to Accomplishing the Projects and Program

CES believes in the importance of effective leadership. For this program, Program Manager **Christopher (Chris) R. Bennett, PE** will serve as CES's on-site representative to handle all aspects of the SWMP Program. He is accountable for directing all phases of projects from inception through completion.



Under Chris' leadership, CES proposes a structured, integrated, and proactive approach centered on achieving the City's established Level of Service (LOS) goals through efficient project execution, comprehensive technical expertise, and stakeholder collaboration. Our vision emphasizes:

- » **Prioritized Project Delivery:** Efficient planning, studies, and initiation processes to rapidly advance priority projects, gaining swift approval from the City Commission.
- » **Streamlined Solicitation and Contracting:** Accelerated procurement of qualified consultants and contractors, ensuring adherence to project schedules and minimizing administrative delays.
- » **Regulatory and Permitting Excellence:** Expedient environmental permit application and pre-design review processes, facilitating timely project execution.
- » **Community Engagement and Transparency:** Serving as a proactive Owner's Representative, the CES Team will lead public meetings, manage public requests effectively, and maintain accessible, informative, and transparent communication through performance dashboards, ensuring alignment with the City's commitment to a "no surprises" approach.

CES Methodology for Budget and Schedule Adherence

The CES Team recognizes the magnitude of the City’s approved projects, including 48 primary initiatives and five sub-projects approved by the City Commission. Our approach begins with a thorough analysis of the approved SWMP, integrating valuable feedback from City officials, technical staff, and stakeholders. We will expedite and optimize project delivery by strategically aligning priorities, managing resources effectively, and ensuring full compliance with the City’s long-term financial planning, which includes increased stormwater utility fees and exploring bonds, grants, and WIFIA loans.

To achieve budget compliance and timely completion within the stipulated six-year contract period (with potentially two three-year extensions), CES proposes a robust methodology that includes:

- » **Rigorous Program Controls:** Implementing industry-leading project management systems to monitor and control budgets and schedules continuously, ensuring timely interventions when deviations are detected.
- » **Asset Management and Maintenance Optimization:** Integrating asset management consulting services to enhance existing maintenance workflows, create and update preventive maintenance orders, and leverage the City’s asset management systems for cost-effective operational excellence.
- » **Comprehensive Hydraulic and Flood Modeling:** Leveraging advanced hydraulic modeling and predictive scenario analysis to preemptively address potential issues and ensure precise project sizing, thus avoiding cost overruns and ensuring infrastructure resilience.
- » **Resilience and Adaptation Integration:** Continuously updating the dynamic stormwater model, reflecting completed projects and ongoing conditions, to effectively gauge impacts of future projects and sea-level rise scenarios, maintaining long-term effectiveness of implemented measures.
- » **Strategic Public Outreach:** Engaging proactively with communities, responding rapidly to public requests, and maintaining consistent dialogue with stakeholders, thereby minimizing resistance and expediting project acceptance and implementation.

CES brings a seasoned program management team with extensive, directly relevant experience in managing and delivering large-scale public infrastructure programs. Our specialized expertise in hydraulic modeling, stormwater infrastructure design, permitting, and comprehensive construction management and inspection ensures seamless oversight and successful execution of each project phase.

By selecting CES as the Program Manager, the City of Hollywood ensures strategic project alignment, transparent execution, rigorous adherence to budgetary constraints, and timely completion of projects, ultimately achieving enhanced stormwater resilience and improved quality of life for the community.

Major Tasks and Responsibilities

 **Goal: Plan a Citywide SWMP with “No Surprises”**

CIP Optimization: Comprehensive Planning and Annual Adjustments

Under the leadership of Program Manager Christopher R. Bennett, PE, our Planning and Controls teams will systematically execute comprehensive upfront planning to deliver the SWMP CIP within budget constraints, ensuring financial transparency and reliability. Our dedicated Program Analytics Team, led by **Javier Cabrera Marini**, will utilize Primavera P6 scheduling software to develop precise baseline schedules for each individual project. These schedules will be supported by a centralized tracking system that enables program-wide visibility into schedule performance, budget status, and emerging risks. Project estimates will be meticulously cost-loaded and initially normalized to 2025 dollar values, then updated annually to reflect the current fiscal year’s dollar value for accurate budgeting and forecasting.



Each project schedule will include clear milestones, enabling rigorous tracking and timely interventions to maintain alignment with the Master Plan and overall Program schedules. Our Planning Team will collaborate closely with the City's Public Works and Finance Departments to forecast available funding for the 2025–2030 timeframe and will continuously monitor and update funding availability with the Finance Department's support throughout the Program's lifecycle. Additionally, we will partner with the City's Procurement Department to define their responsibilities clearly and optimize their processing capacity, minimizing procurement-related delays.

Next, we will work with the City's Leadership and the City's Public Works Department to identify priority projects that must be addressed early on to respond to public demand.

Once those variables have been established, it is a straightforward process to plan out a Program-Level Master Baseline Schedule that consolidates all project schedules into the master schedule.

Consolidated project-level information is then used to inform the recommendation of which delivery method should be used for which project. The output is an optimized sequencing of the 48 projects and five sub-projects approved by the City Commission on June 18, 2025, to meet the City's needs within the six-year timeframe for this program (with potentially two three-year extensions) and the budget for the SWMP CIP.



An optimized CIP then helps us calculate the variable demand for PMs, CMs, and other project support professionals over the life of the program, giving the City valuable insight into which functions can be performed by City staff and which make more sense to be performed by CES team members.

We then revisit the process on a yearly basis to update the Stormwater Program Management CIP plan, along with individual project schedules, project approach selection, and technical and resource plans needed to meet the objectives of the SWMP.

Stormwater Engineering and Hydraulic Modeling

We recognize that maintaining progress means that sometimes the City will need us to provide direct engineering or project management support to the City to enhance the Public Works Department's operation and maintenance of the City's stormwater system.

The CES Team will provide specialized stormwater engineering, hydraulic modeling, project management, and construction management services directly supporting the City's Public Works Department for critical operational and maintenance enhancements. **Our team is structured to efficiently deliver a wide range of project types—from quick-turn, lower-scale drainage improvements to larger, more complex capital projects. We are equipped to respond rapidly to assignments requiring agile design and fast mobilization, while also managing multi-disciplinary efforts that demand robust planning, permitting, and stakeholder coordination.** Our expertise includes advanced hydrologic and hydraulic modeling to address infrastructure needs such as outfall improvements, backflow prevention, exfiltration systems, detention ponds, pump installations, and seawall integrations, ensuring resilience and long-term effectiveness.



Project Time Schedule and Staff Assignments



Goal: Develop and Track Overall Program Management Metrics

Project Controls

CES uses Critical Path Method (CPM) scheduling and Primavera P6 to proactively manage project timelines. A dedicated scheduler will maintain and update schedules, conducting monthly internal reviews to identify risks early, allowing prompt corrective actions. **Our Project Controls team will oversee financial management, including tracking expenditures, invoicing, and payments aligned with project funding commitments.**



Goal: Effective Overall Project Management Leadership and Turn-Key Projects

Procurement Planning

The CES Team will collaborate with the City's Procurement Department, Public Utilities, and Attorney's Office to expedite bid solicitations and contractor selections. **Our procurement specialists will facilitate detailed RFQ package preparation, manage bid evaluations, and support contract negotiations, ensuring compliance and efficiency.**

The CES Team can also support the City's Technical Evaluation Committees and the City's Procurement Department to help evaluate bids and RFQ proposals. We will do this by providing comprehensive analysis focused on cost, risk, and quality. On behalf of the City, we can also lead source selection processes, negotiate work orders and contracts, and develop resolutions and staff summaries to efficiently secure approvals for design work orders and construction contracts.

Program and Project Management

The CES Team can manage engineering and construction projects on a turn-key basis for the City, so you can enjoy peace of mind. The CES Team will comprehensively manage design work orders and construction contracts, including oversight of cost, schedule, quality, technical performance, and negotiation of change orders. Our project managers will perform thorough design reviews for CIP projects prepared by others and provide dedicated construction management services for those CIP projects not designed by the CES Team. Additionally, the CES Team will coordinate directly with the Florida Department of Transportation (FDOT) and any other necessary agencies for seamless integration across all projects.

Our seasoned PMs, CMs, inspectors and other program management professionals will work together seamlessly to provide comprehensive oversight from initial planning through project completion. **Utilizing advanced Project Management Information Systems (PMIS) and real-time KPI dashboards, our team maintains transparency, effective resource allocation, stringent cost controls, and proactive risk mitigation, critical for successful program execution and sustained community support.**



Design

The CES Team will establish uniform design standards for CIP projects, manage pre-design, permitting, and full design processes, and deliver robust CEI services. Program Manager Christopher R. Bennett, PE will proactively engage the City Commission and community stakeholders through workshops to ensure project alignment and efficient scheduling.

The CES Team is fully prepared to assist with any engineering needs the City may require. **We have design teams already in place who can quickly develop plans for smaller-scale stormwater projects, helping the City respond rapidly to localized flooding and demonstrate its ability to implement visible, resident-focused improvements. At the same time, our team is structured to take on larger, more complex infrastructure assignments as needed—ensuring the City has the flexibility and technical capacity to deliver across the full spectrum of project sizes.**

Recognizing the critical role of end-user acceptance and the valuable institutional knowledge held by the City's staff, our program management team will actively solicit their input throughout all phases of planning, design, and construction execution for each project within the SWMP's program portfolio. Our reporting approach aims to provide real-time data for decision-making, keeping all stakeholders informed, increasing visibility, and allowing for targeted feedback from City staff.

The CES Team can also represent the City in addressing permit-related issues arising from developer and non-utility projects. We will also attend environmental permit review meetings alongside CIP prime consultants, serving as the City's representative to ensure compliance and protect the City's interests.

Public Outreach and Community Engagement

Recognizing that the success of the SWMP depends not only on technical execution but also on the engagement and support of the community, our dedicated public information officer (PIO) will lead proactive community engagement, transparent communications, and address public inquiries promptly. Comprehensive public outreach efforts include regular stakeholder

meetings and strategic communications to maintain robust community support. This includes hosting public meetings, communicating program benefits clearly, and managing community expectations proactively. Emphasizing transparency and responsiveness, we ensure continuous stakeholder support and awareness throughout the SWMP's lifecycle.

Additional information on our Public Engagement Plan is included in this section.

Asset Management and Grant Coordination

We understand that the City's ability to implement and sustain its SWMP depends not only on securing supplemental funding sources but also on effectively managing both existing infrastructure and newly constructed assets. A strong asset management framework, paired with proactive grant coordination, is essential to long-term program success and financial sustainability.

The CES Team will enhance the City's asset management capabilities by developing preventive maintenance strategies for integration into the City of Hollywood's asset management system. Our program manager will also ensure that we maintain and update the system model, running impact scenarios to help the City evaluate Commission-initiated and developer-driven projects.

The CES Team will manage the complete lifecycle of funding activities, including bond issuance processes, preparation and submission of grant applications, and providing appropriation support services across all projects. Our team will ensure effective coordination and compliance to maximize funding opportunities and streamline financial processes. **Our grant coordination experts will actively manage and secure grant funding, ensuring compliance and optimizing financial resources available for stormwater improvements.**

Additional information on our Grant Plan is included in this section.

Document Controls

The CES Team will establish and maintain a meticulous document controls system, ensuring all project documentation is accurate, accessible, and compliant. Some of our duties will include organizing and controlling the flow of documents such as drawings, specifications, contracts, submittals, RFIs, and change orders, ensuring that all stakeholders have access to the most current and approved versions. Utilizing your preferred PMIS platforms, our systematic approach manages drawings, specifications, contracts, and change orders effectively, ensuring stakeholders consistently access current and approved documentation.

CES is agnostic to software, so we can offer solutions to enhance existing processes or, if needed, evaluate and implement a suitable document controls system for the program, ensuring that records are archived properly for future reference and audits.

Our detailed document controls practices support regulatory compliance, facilitate streamlined audits, and ensure long-term project transparency and accountability.

Sustainability and Climate Adaptation

The CES Team integrates sustainable and resilient stormwater management solutions throughout project planning and execution. Employing green infrastructure, permeable surfaces, and natural stormwater treatment techniques, we proactively address climate resilience and sustainability, significantly mitigating flooding risks.

Our designs emphasize long-term ecological and community benefits, enhancing water quality and overall environmental health. The CES Team's commitment to sustainability and climate adaptation positions the City of Hollywood as a leader in innovative stormwater management.

By combining technical excellence, strategic management practices, targeted community engagement, efficient procurement, and robust financial oversight, our comprehensive approach will effectively support Hollywood's significant stormwater infrastructure investments, ensuring lasting benefits to the City and its residents.



Workload

The CES Team is **fully committed** and **immediately available** upon contract award to support the City of Hollywood with the necessary staff and resources to deliver quality results from Day 1. With our depth of local resources, **we have the capacity to mobilize quickly and manage concurrent assignments**, if needed.

Our **team structure allows us the flexibility to assign the right personnel for each project without delays or resourcing issues**. Staff are not only available, but also experienced in program management, construction, and engineering services. **Additionally, the ability to appropriately staff up or down based on project needs allows us to align resources efficiently, serving as a powerful budget management tool that helps the City avoid unnecessary costs and optimize use of available funds.**

CES holds weekly operational meetings to discuss staffing for our current and future workload based on the Project Management, Backlog, and Look Ahead reports generated by our Acumatica software. This allows us to **remain agile and fully aligned with current and upcoming workload needs**.

Throughout the contract term, we will provide proactive communication, responsive service, and consistent follow-through. **Our focus is to keep projects moving, address issues early, and deliver outcomes that meet the City's purpose and goals for budget, schedule, and quality.**

Our project delivery approach is grounded in three essentials: people, process, and technology. **With experienced professionals, well-defined systems, and modern project management tools, the CES Team is positioned to provide reliable, cost-effective support tailored to the City's stormwater infrastructure improvement projects.**



Awarded Program Management Contracts:

Anticipated Timeline	Description	Owner
06/2025–10/2028	Program Management Services Contract	Healthcare District of Palm Beach County

Current Program Management Contracts as a Prime:

Estimated Completion	Description	Owner
08/2025	Tribalwide Construction Engineering Inspection Services CSC	Seminole Tribe of Florida (STOF)
12/2025	MDC Equitable Distribution Program (EDP) Continuous Professional Services Agreement	Miami-Dade County
11/2026	Construction Engineering Inspections CSC	City of Hollywood
07/2027	Program Management Continuing Services Agreement	Miami Dade College
02/2028	Construction Engineering and Inspection Services on an "As Needed" Basis	City of Miami Beach
02/2029	City of Miami Stormwater Program Management (No. 22-23-002-3 Group 1 Federally Funded Projects)	City of Miami
01/2030	Capital Improvement Plan Program Management	Palm Beach County Water Utilities Department (PBCWUD)

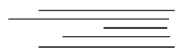


Current Program Management Contracts as a Sub:

Estimated Completion	Description	Owner	Client
06/2025	CEI Services for Rolling Oaks Park – Turning Lane and Signal Improvement Project	City of Miami Gardens	Gulf Building
06/2025	SDPBC Program Management	School District of Palm Beach County (SDPBC)	AECOM
06/2025	PBCDOA Construction Management (CM) Support Services (Task III-25-DOA-A-034)	Palm Beach County Department of Airports (PBCDOA)	AECOM
10/2025	Office of Capital Projects Program/Project Management Services	City of Miami	AECOM
10/2026	Monitoring and Supervision Services of Debris Management and Removal	Palm Beach County	Thompson Consulting Services
06/2028	MTECC General Program Management Services	Broward MPO	WSP USA
09/2030	Ocean Outfall Legislation (OOL) Program Management Services	Miami-Dade Water & Sewer Department (MDWASD)	CH2M/Jacobs

Volume of Work Previously Awarded by the City of Hollywood in the Last Five Years:

Role	Description	Tasks Assigned	Status
Prime	Continuing Consulting Engineering Services for Infrastructure (Water, Sewer, Reuse and Stormwater) Projects	<i>No tasks assigned to date</i>	Ongoing: 12/2023–12/2028
Prime	Professional Engineering Continuing Services for Construction Engineering Inspections	CEI Services for Liberty Street – N. 33rd Ave.–N. 31st Ave.	Ongoing: 11/2021–11/2026
Prime	Professional Engineering Continuing Services for Civil Engineering Roadway	Rotary Park Surface Water Management System Inspection & Certification	Completed: 09/2024

 **READY TO HIT THE GROUND RUNNING UPON NOTICE TO PROCEED!**



Demonstrated Ability to Solve Complex Project Issues

The CES approach to this program is simple. We fully embrace a collaborative approach to program implementation, based on integrating people, processes, and technology to deliver projects on time and within budget. We hire the best professionals. We invest significantly in training and developing processes to streamline and strengthen the administration of our projects. We have all the necessary assets needed to execute this contract successfully.

As a local, homegrown prime consultant, CES will lead the efforts on this contract. CES has assembled an experienced team to provide the program management services required. Our teaming partner includes Jacobs, one of the world's largest and most diverse providers of professional and technical services. Founded in 1947, Jacobs has evolved from a one-man engineering consultant to a publicly traded Fortune 500 company. As a total solutions provider, Jacobs provides deep industry experience and multidiscipline expertise. **With 70+ years of leadership in engineering and construction management, they have been a part of the Florida engineering community since 1951. Jacobs is a global leader in professional services, delivering innovative, sustainable, and future-ready solutions for critical infrastructure and environmental challenges.** With the purpose to create a more connected, sustainable world, Jacobs delivers full-spectrum services in planning, design, engineering, architecture, technology, and construction management. **Their team of more than 42,000 professionals worldwide, including nearly 1,000 across Florida, partners with public and private sector clients to shape thriving, resilient communities.**

Project Spotlight

An example of CES's ability to solve complex project issues is the Watson Island Emergency Drill project for the Miami-Dade Water & Sewer Department. This project was an extremely ambitious effort to design, permit, and relocate an existing 36-inch water main that serviced the southern portion of Miami Beach. The project had a requirement of relocating most of the pipeline in approximately four months, and the remaining portion in an additional three months. To achieve this ambitious project, our design team worked daily with our subconsultants, the contractor, and the owner to maintain the schedule. We first prepared the survey and design with minimal design review milestones, but we met with the owner and contractor daily, and we engaged all the necessary regulators from Day 1. This allowed us to reduce the number of owner reviews, and it reduced the permitting time.

Once construction commenced, our design team visited the site daily to discuss the operations with the contractor. This allowed us to understand issues immediately, and we were able to provide field corrections on the spot. Additionally, the drilling contractor sent us the drill logs every evening, and our staff would plot it each morning in AutoCAD 3D. This allowed us to assure that the drill was tracking correctly, and that our drills will intersect as designed. Finally, we designed innovative temporary piping that was permissible and allowed us to circumvent an elevated railroad easement while we waited for the permit to be issued.



Available Facilities, Technological Capabilities and Other Available Resources

Your CES Team is local to Broward County, providing us with the ability to mobilize quickly and meet any unforeseen needs without having to factor in travel and lodging. CES has three offices in South Florida, including one in Broward County. **CES's local presence and our team's working relationships with the City of Hollywood make us ideally suited to service the City's diverse needs on the SWMP program.**

Over the last 24 years, CES has earned a distinguished track record as program/project managers, construction project managers, and owner's representatives throughout the East Coast and most notably in the Tri-County area.

CES leadership has delivered a combined \$50B in program management assignments over the last 20+ years, including as prime for the City of Miami's Stormwater Program and as a principal subconsultant for the Miami-Dade Water & Sewer Department's Ocean Outfall Legislation Program.

CES staff have played principal-level roles on South Florida's largest, multi-phased infrastructure capital improvement projects and programs. We have worked side-by-side with public and municipal clients and owners to deliver their projects on time and within budget while upholding the highest standards of quality and safety.

All CES team members are equipped to meet the City's RFQ requirements. They have laptops, smart mobile phones, tablets (as needed), and mobile internet routers for working remotely. They also have PPE, including hard hats, steel-toe boots, safety vests, goggles, gloves, and earplugs for construction site safety.

On the technology side, our team adapts to your software preferences to perform our services efficiently. While we are software agnostic, we understand the importance of efficient project and asset management for CIPs. We have licenses for Primavera P6, Procore PMIS, MS Office (including SharePoint), Bentley ProjectWise, Adobe Pro, and other necessary software to collaborate with the City, store and access project documentation, review designs, and manage construction. Our software agnostic approach ensures transparency in CIP implementation and empowers the City with program controls tools, structured data, and interactive dashboards, using platforms preferred by City staff.

Additionally, CES teaming partner, Jacobs, is a leading firm with full technical capabilities and total in-house resources to support municipal CIPs from planning to closeout. Jacobs can augment in-house staff or provide single-point management responsibility for fund sourcing, planning, design, and construction. Their team of more than 42,000 professionals worldwide, including nearly 1,000 across Florida, partners with public and private sector clients to shape thriving, resilient communities. **Jacobs has supported public agencies and utilities across Florida for more than 70 years, with offices throughout the state including Fort Lauderdale, Tampa, Miami, and Orlando. Throughout South Florida, Jacobs has served as a trusted advisor and technical expert helping cities plan, deliver, and operate infrastructure that supports livability and long-term growth.**

Engineering News-Record (ENR) ranked Jacobs the No. 1 program management firm globally for the fourth consecutive year in 2024. Jacobs also ranked No. 1 on ENR's Top 500 Design Firms list for the seventh consecutive year in 2024. Jacobs has held a top five position in the Top 500 list since ENR's rankings began in 2003.



Technology and Integration Services

CES offers a comprehensive suite of services tailored to meet the diverse needs of our public-sector clients. Our Technology and Integration Team has a focus on innovation, efficiency, and stakeholder engagement. We are committed to delivering transformative solutions that drive sustainable growth and success. Technology and integration services available include:



ADVISORY SERVICES

Strategic guidance and insights to support informed decision-making and maximize organizational effectiveness.



DATA MIGRATION

Secure and efficient transfer of data between systems, ensuring data integrity and minimizing disruption to operations.



STRATEGIC PLANNING & IMPLEMENTATION

Development and execution of strategic plans and initiatives aligned with organizational goals and objectives.



SYSTEM INTEGRATIONS

Seamless integration of disparate systems to ensure data consistency, enhanced functionality, and interoperability.



FULL-CYCLE IMPLEMENTATION SERVICES

End-to-end support throughout the implementation lifecycle, from planning and design to deployment and optimization.



GEOSPATIAL SERVICES

Utilization of geographic information systems (GIS) to analyze spatial data, inform decision-making, and optimize resource allocation.



PROCUREMENT & OWNER REPRESENTATIVE SERVICES

Expert support throughout the procurement process and representation of client interests as an owner's rep.



CONTINUED PMO OPERATIONS SUPPORT

Seamless, continued support for project management office (PMO) operations to maintain project momentum and alignment with strategic objectives.



CHANGE MANAGEMENT SERVICES

Proactive management of organizational change minimizing resistance and ensuring successful adoption of new processes and/or technologies.



REPORTING & DASHBOARDS

Customized reporting solutions and interactive dashboards providing actionable insights to support data-driven decision-making.



IT PROJECT MANAGEMENT SERVICES

Comprehensive project management services ensuring successful delivery of IT initiatives on time and within budget.



END USER TRAINING

Customized training programs to empower users and maximize the utilization of technology solutions.



PROCESS DOCUMENTATION & MAPPING

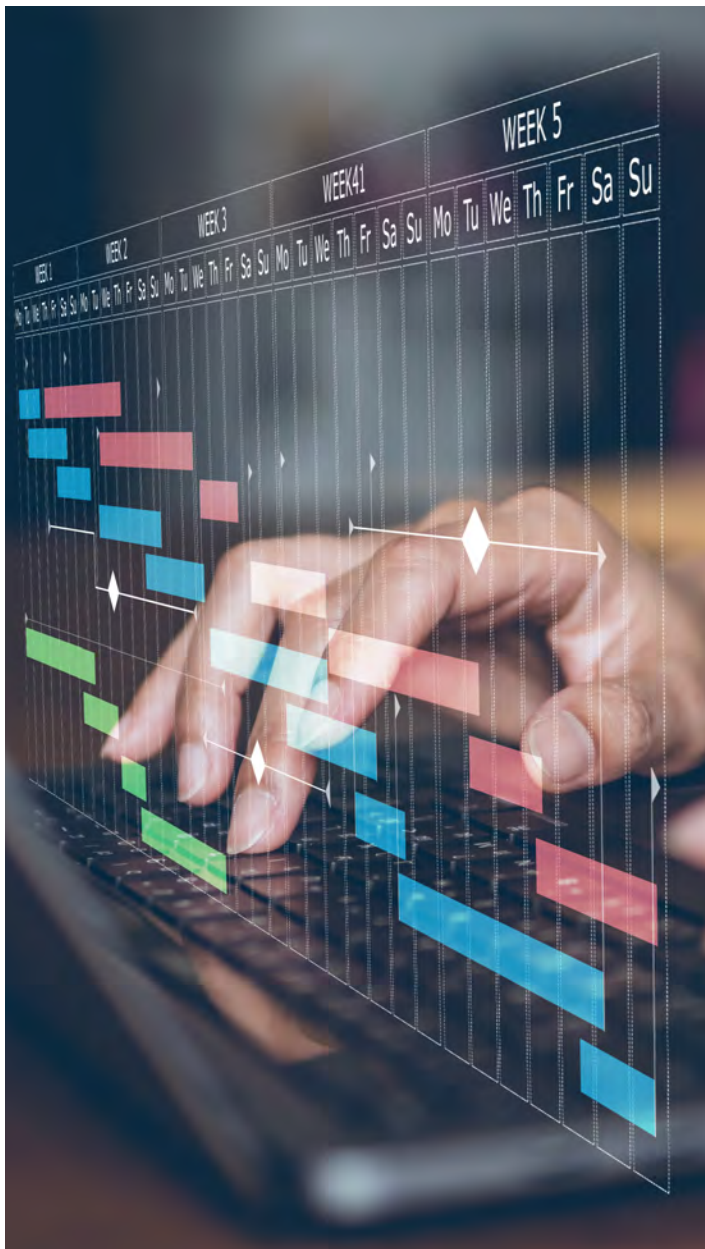
Thorough documentation and visualization of processes enhancing understanding, transparency, and efficiency.



CONTINUOUS IMPROVEMENTS

Ongoing evaluation and enhancement of processes and systems to drive efficiency and effectiveness.





Scheduling Methodology and Timeline Integration

To initiate the program effectively, the CES Team will work closely with City staff to review the recently adopted SWMP and collaboratively prioritize the 20+ Urgent Interim CIP Projects and 21 Additional R&R Projects identified for immediate action. The CIP projects typically involve design, permitting, and construction oversight for improvements such as exfiltration trenches, swale restoration, outfall upsizing, and other localized drainage enhancements. The R&R projects are generally focused on targeted rehabilitation—such as installing backflow prevention valves, repairing/restoring ditches and swales, or replacing short pipe segments—to quickly resolve small-scale ponding and nuisance flooding.

Our team is fully staffed and organized to begin working on these projects immediately. While we are capable of executing all 40+ projects concurrently from a staffing standpoint—through a scalable team of in-house professionals and subconsultants—we recognize the need for phased implementation. We will carefully sequence project delivery based on funding availability, public impact, permitting constraints, and inter-project dependencies. This ensures optimal use of the City's capital while minimizing disruption to residents and maintaining control over timelines and budgets.

By aligning our scheduling methodology with the City's fiscal planning and operational readiness, CES will deliver a program that is both highly responsive and sustainably paced. Our approach emphasizes early action, visible results, and coordinated execution—delivering measurable improvements in stormwater performance within the program's initial six-year implementation window (with potentially two three-year extensions).

Team Scalability

The CES Team will be fully available and committed to the City to ensure successful program implementation and delivery. **The CES Team is highly responsive and will communicate proactively** to keep moving forward, avoid surprises, and mitigate delivery risks. We will assign the optimal professionals according to their level of experience in the work required. This approach will drive solid budget control and the ability to complete tasks simultaneously while reducing the overall schedule. **Additionally, with a reach back that includes thousands, the CES Team has the depth and flexibility to scale resources as needed, optimizing efficiency and ensuring timely completion.**



Public Engagement Plan

Purpose and Goals of Public Outreach

Successfully implementing the City of Hollywood's decade-long, citywide SWMP requires a communications and outreach strategy as robust as the infrastructure it supports. **Our team offers a proven, proactive approach designed to build public trust, foster community-wide support, and ensure the smooth delivery of every project.** Our communications experts will function as an integrated extension of the City, providing a dedicated Public Information Officer (PIO) to lead all communications and stakeholder engagement efforts from Day 1.

A focused and strategic public outreach strategy will protect the City's investment by managing the public-facing elements that are critical to project success. By maintaining open, transparent lines of communication, our team will mitigate risks, prevent delays, and build the political and public capital necessary for a long-term initiative. At the project's kickoff, our team will deliver a comprehensive communication plan detailing the roadmap for achieving core goals, including:

- » Building proactive support and public confidence in the critical CIP and R&R projects identified in the SWMP.
- » Addressing the unique concerns of residents, local businesses, HOAs, and City Commissioners with timely and accurate information.
- » Providing clear, factual, and accessible information about project timelines, benefits, and construction impacts.
- » Establishing reliable, two-way communication channels for stakeholders to engage the project team with questions and feedback.
- » Achieving and exceeding the City's objective of ensuring public satisfaction throughout the life of the program.

Strategic Implementation Framework

Our team's strategy for implementing effective program-wide communication activities will be built on a clear, three-part framework designed to **identify, inform, and involve**. Essentially, this means engaging the right people with the right information, and at the right time.

- » **Identify:** The critical first step will be the identification of all stakeholders connected to the citywide program. This includes residents and businesses within specific project zones like Hollywood Lakes, North Central, and Driftwood; influential community leaders and HOAs; City officials; and crucial agency partners like the Florida Department of Transportation (FDOT). This ensures outreach is always targeted and effective.

Garth Solutions, Inc.



GSI will lead our team's Public Engagement efforts.

GSI is a South Florida-based communications and consulting firm specializing in public outreach, community engagement, and stakeholder coordination for public-sector projects. **With over two decades of experience managing complex infrastructure programs, they have earned a reputation for delivering strategic, culturally competent, and results-driven solutions that connect project owners, communities, and regulatory agencies.**

GSI's in-house talent of web designers, graphic designers, copywriters, and public outreach coordinators enables them to positively impact projects for municipalities.

GSI plays an integral role as the lead public outreach consultant on project engagements throughout Broward and Miami-Dade Counties. For many of these projects, they often execute communication and outreach with both internal and external stakeholders, including local communities, HOAs and citizen groups, local businesses, governmental agencies, and planning boards. **Over the years, this exposure and experience has enabled them to build strong relationships throughout South Florida, with an understanding of municipal and community dynamics across the region.**

“I have worked with GSI for over 15 years on several projects, including the Las Olas Beach Park Project, Hollywood Police Department GO Bond, Hollywood Boulevard Landscaping, and so many more. As an expert in Public Outreach, GSI was extremely helpful in connecting with the community while taking on other projects' complex communication strategies.

Yvonne Garth and her team are reliable, trustworthy, and extremely effective at creating both strategic and tactical plans that yield positive results for the clients they serve. Their knowledge of public perception, communications, and public sector demands gives them a unique edge in every project they undertake.”

– Jose Cortes, Director of Design & Construction Management



- » **Inform:** Raising public understanding of the benefits of the SWMP is essential to building support for the work ahead. Our team will develop clear, concise, and accessible messaging and materials (fact sheets, newsletters, website content, social media updates) to educate the public on project goals, such as reducing flood risk and enhancing community resilience. All materials will be created with Hollywood's diverse population in mind, using multilingual and culturally relevant formats to ensure broad accessibility.
- » **Involve:** Meaningful involvement is the cornerstone of public trust. Our team will facilitate a continuous, two-way dialogue through meaningful opportunities for public participation. This includes planning and leading public meetings, presenting at HOA and neighborhood meetings, and conducting small group briefings with City Commissioners. Our goal will be to create a collaborative process that provides stakeholders with a sense of ownership over the program's success.

Dedicated Support and Critical Coordination

Our communications experts are equipped to lead the specific high-level functions essential to the Program Manager's role.

Program-Wide Meeting Facilitation

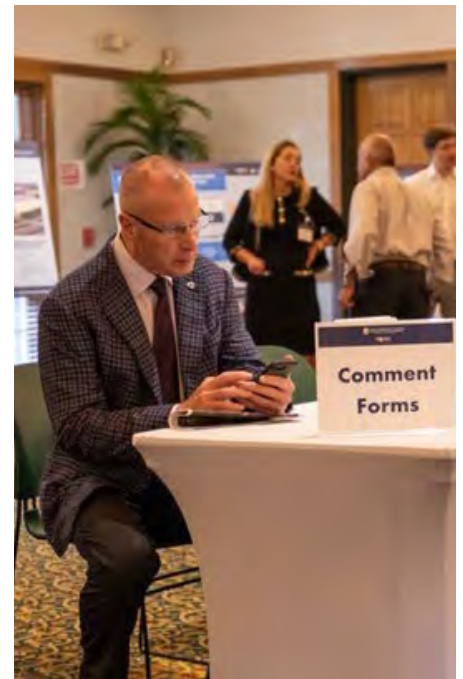
Our embedded PIO will have the experience and expertise to plan, facilitate, and lead all public-facing meetings, from large community-wide forums to focused briefings with City Commissioners. Our team will manage all aspects of these engagements, including scheduling, promotion, developing presentation materials, and providing on-site facilitation. Detailed meeting minutes and action items will be tracked and reported on to all necessary program representatives, ensuring accountability and follow-through.

Strategic Stakeholder and Agency Coordination

Effective stakeholder coordination is critical to keeping the SWMP on schedule and on budget. **Our team's ability to manage these complex relationships is built on a foundation of direct experience within the City itself. Work on major City programs, including the \$165M Hollywood On The Go General Obligation Bond, gives our team an invaluable understanding of Hollywood's neighborhoods, local businesses, and other community dynamics.**

This is complemented by work on major public transit initiatives, which has provided deep familiarity with the regulatory and coordination requirements of agencies like FDOT. **Furthermore, our team's extensive background on large-scale CIPs throughout South Florida has equipped us with the proven processes to effectively coordinate with developers and other prime contractors involved in each stage of the procurement process.**

It is this unique combination of local knowledge, regulatory expertise, and construction experience that allows us to ensure seamless collaboration, proactively resolve conflicts, and maintain the momentum required for a successful citywide program.



Delivering Stakeholder-Driven Success

GSI is a proven partner in communicating and managing complex, long-term capital programs in the City of Hollywood and across South Florida. The firm is known for its reliability and expertise in navigating the public-facing challenges inherent in major infrastructure initiatives. It combines an intimate knowledge of the local community with innovative engagement strategies to ensure that even the most disruptive projects are understood and supported by the public.

GSI's in-house communications experts specialize in:

- » **Strategic Communications for Complex Infrastructure:** Developing and executing clear, consistent messaging for long-term, multi-project programs.
- » **Public Meeting and HOA Facilitation:** Leading productive, professional discussions with residents, community groups, and elected officials.
- » **Stakeholder and Agency Coordination:** Aligning diverse entities—including FDOT, developers, and contractors—toward shared project goals.
- » **Community Relations and Engagement:** Building trust and ensuring public satisfaction by providing timely and transparent responses to community concerns.

With these dedicated strengths, the City of Hollywood can confidently implement its critical SWMP—building enduring public trust while creating a safer and more resilient community for decades to come.



Grant Plan

The CES Team's Grant Plan is to research funding opportunities weekly to produce a database of potential funders. Santicola & Company, which will lead our team's Grant Plan efforts, uses a variety of free and subscription resources to research grants, such as Grants.gov, Grants Alert, Foundation Directory online, GrantStation, and federal websites.

For the City, our team will customize the research to key terms for the City's specific funding needs. An Excel list of potential funders will be shared with the City on a weekly basis, and the key words for research will be refined as needed. Once a grant opportunity is identified and agreed upon by the City, our team will meet weekly with key members of the City's team to gather information to develop the grant proposal and all attachments. Once the proposal is completed with budget and supporting documentation, our team will email all documents to the City for upload into the grants portal. Our team can help submit the grant applications if the City allows us access to its portal.

In summary, our team can conduct prospect research weekly; facilitate fund development meetings/webinars with key leaders and departments; design and develop fundable projects to align with current opportunities and priorities; identify regional and national partners to increase funding opportunities; develop and submit proposals for funding in collaboration with internal staff; host and facilitate grant planning meetings via Zoom or Microsoft Teams; meet face to face as needed to assure timely exchange of information for grants; and provide grant resources and tools to promote self-sufficiency in fund development. Our team also offers strategic planning services and capacity building services that can be paid out of grants won to increase future funding for projects.



Santicola & Company



Santicola & Company will lead our team's Grant Plan efforts. Santicola & Company was established in 2001 and over the past 24 years has worked in multiple communities across the United States, including Native American reservations. Santicola & Company helps communities reach economic, health and social equity by providing grant writing, capacity building, project facilitation and strategic planning services. They have helped generate grant funding for community development, including arts, broadband, culture, economic development, education, healthcare, housing, justice, language, open spaces, transportation, victim services and more. By teaming up with a group of highly successful entrepreneurs and experts in their respective fields, the Santicola & Company team has individually and collectively generated over \$1B in grants in 20+ years and won numerous awards for excellence in leadership. In 2010 and 2014, Beverly Santicola, the company's President and majority owner, was selected out of 1,600 national nominations as a Purpose Prize Fellow by Encore.org. In 2015, Santicola & Company designed and implemented the first-ever Native National Partnership Retreat that recruited over 40 funding agencies to participate in a three-day event for just one client that resulted in the generation of \$166M in new grant funding. **Their track record of success is 95%, in comparison to the national standard of 65%.**

Additionally, Santicola & Company worked with CES over 12 months to identify grants for the Miccosukee Tribe in Miami, Florida on a septic-to-sewer project. The Tribe had its own internal grant writer, but Santicola & Company worked to identify and co-develop applications due to its long-term, well-established relationships with federal funding partners.

Deep Understanding of Funding Mechanisms and Reporting Requirements

CES possesses expertise in managing governmental projects with funding and reporting compliance requirements, including federal and state grants, loans, and other financial assistance programs. Our deep understanding of funding mechanisms and reporting requirements ensures smooth project execution and compliance, minimizing risk and maximizing accountability. Below is a selection of projects that demonstrates required rigorous compliance with funding agency guidelines, including documentation, reporting, and audit readiness.

Micosukee Tribe of Indians of Florida

- » **Septic-to-Sewer Program:** Grant supported, including compliance with federal procurement, environmental review, and tribal reporting protocols.



City of Miami

- » **I-395 Open Space & Mobility Connector & I-395 Underdeck:** Funded in part through FDOT and FHWA programs, requiring NEPA compliance and ongoing financial reporting. Developed and secured the Reconnecting Communities Grant from FDOT, FHWA and HUD.
- » **Dinner Key Marina Breakwaters Mitigation:** Supported by FEMA Hazard Mitigation Grant Program (HMGP), with quarterly reporting and reimbursement protocols.
- » **Flagler Street Beautification:** CDBG-funded, requiring Davis-Bacon compliance, MWBE participation tracking, and HUD reporting.



City of Miami Beach

- » **West Avenue North & South Neighborhood Utility & Resiliency Improvements DB:** FDEP Resilient Florida Grant-funded requiring quarterly progress reports.
- » **First Street Neighborhood Utility & Resiliency Improvement:** FDEP Resilient Florida Grant-funded requiring quarterly progress reports.



Miami-Dade Water & Sewer Department

- » **Ocean Outfall Legislation (OOL) Program:** Partially funded by EPA Water Infrastructure Finance and Innovation Act (WIFIA) loan requiring detailed financial reporting, progress tracking, and adherence to federal procurement standards.
- » **MDWASD Pump Station Improvement Program:** Resilient Florida Grant-funded, with full grant compliance documentation.

South Florida Water Management District

- » **Comprehensive Everglades Restoration Plan (CERP) Projects:** Multi-agency funded (federal/state), with complex interagency reporting obligations.

Miami International Airport

- » **South & Central Terminals CBIS/CBRA/BHS Program:** TSA-funded with milestone reporting and cost allocation audits.



Tab F: Knowledge of the Site and Local Conditions

Tab F: Knowledge of the Site and Local Conditions

The City of Hollywood is facing a convergence of challenges that define the future of resilient stormwater infrastructure planning: aging and undersized systems, intensifying rainfall, a rising water table, high-frequency tidal backflow, and regulatory shifts driven by climate change. These pressures are laid out comprehensively in the City's 2024 Stormwater Master Plan (SWMP), which outlines a multi-basin capital improvement strategy with phased infrastructure upgrades across dozens of high-priority sub-basins. **The CES Team brings unmatched regional expertise in managing programs under precisely these conditions—and is prepared to support Hollywood in delivering its stormwater vision.**

From “bottom of the bowl” inland basins like Driftwood and Highland Gardens to tidally influenced neighborhoods such as Hollywood Lakes and North Central, Hollywood's stormwater management environment is complex and highly localized. These areas experience persistent flooding not only during high-intensity rainfall events but also under clear skies due to tidal backflow, limited elevation differentials, and flat terrain. In multiple sub-basins, drainage system discharge is often restricted by tailwater conditions in canals or receiving waters. **The CES Team has directly tackled these issues in similar South Florida municipalities, delivering projects involving pump stations, force mains, injection wells, blue-green infrastructure, and roadway elevation—all within urban and environmentally constrained areas.**



Knowledge and Experience

The CES Team has:

- ✓ Knowledge of the site, State, County, and City requirements, codes, and ordinances.
- ✓ Experience working in local areas affected by low elevation lines, points, and areas prone to hurricane wind forces.
- ✓ Knowledge of local permitting agencies, procedures, and testing protocols.
- ✓ Experience working on projects with complex logistical challenges including occupied facilities, public safety, and other safety considerations.

Relevant experience is included in Tab C, as well as in the Appendix.



Our team's experience with the City of Miami's citywide stormwater program demonstrates our capacity to manage complex capital programs on behalf of large municipalities. CES was selected to provide full program management support services for Miami's stormwater capital improvements, including coordination across multiple concurrent drainage projects, integration of the City's master plan priorities, and in-house design of pump stations, force mains, and exfiltration systems. We also provided staff augmentation, placing engineers and inspectors within City departments to support permitting, construction oversight, and contractor coordination. **This work directly parallels the scope and complexity of Hollywood's stormwater program and reinforces CES's ability to manage implementation across departments, phases, and funding cycles.**

The City's SWMP identifies over 53 delineated Capital Improvement Project (CIP) areas across its East, Central, and West basins. Our team is deeply familiar with the type of infrastructure prescribed for these regions, including:

- » Localized pump stations and pressurized systems in sub-basins such as HW-D5-3 (Boulevard Heights) and HE-D1-7 (South Hollywood Lakes), where gravity systems are insufficient.
- » Stormwater injection wells and force main networks designed to meet capacity and water quality targets without exceeding receiving water body thresholds.
- » Tidal backflow prevention and resilient seawall enhancements in coastal areas with existing seawall assets currently below Broward County's five-foot NAVD88 minimum elevation requirement.
- » Roadway elevation and stormwater pump retrofits, similar to those CES implemented in Miami Beach's West Avenue program, where we oversaw the coordination and delivery of a 120,000 GPM pump station and elevated infrastructure over 2.2 miles.

Our technical capabilities are matched by our fluency with the local regulatory landscape.

The CES Team has experience working with all permitting authorities referenced throughout the Master Plan: City of Hollywood, Broward County Environmental Protection and Growth Management Department, South Florida Water Management District (SFWMD), Florida Department of Environmental Protection (FDEP), and the U.S. Army Corps of Engineers (USACE). We understand the procedural steps and technical standards for drainage design, aquifer recharge constraints, coastal permitting, and FEMA-funded mitigation programs. This includes familiarity with time-sensitive requirements for federal and state funding (FEMA, ARPA, surtax), floodplain management, ERP, and seawall upgrades under Article XXV of the Broward County Code of Ordinances.



The City's vulnerability assessment and sea-level rise modeling—developed in accordance with FS 380.093—provides actionable data showing which neighborhoods will be impacted under various NOAA intermediate low and high sea-level rise scenarios through 2040 and 2070. Our team incorporates these future conditions into design assumptions and prioritization models, ensuring adaptive capacity is built into every capital investment we manage. We are also fully aware of the City's need to coordinate stormwater improvements with parallel seawall upgrades, especially in areas where backflow and low elevation converge to create repetitive loss zones. CES has reviewed the City's Seawall CIP initiative and understands that over 12,000 linear feet of shoreline armoring must be elevated or installed to meet resilience ordinance requirements—a priority that must be harmonized with outfall protection and flood stage management. As detailed in the City's Seawall Survey, only 60% of habitable shoreline is currently armored, and much of that lies below the required five-foot NAVD88 elevation—creating vulnerabilities that must be addressed in tandem with stormwater outfalls and flood mitigation features.

Beyond design and permitting, the CES Team understands the real-world complexity of delivering improvements in a living city. Many of the CIP projects will be implemented within fully occupied neighborhoods and constrained corridors. **Our team has delivered infrastructure in nearly identical conditions—coordinating with residents, utility owners, schools, businesses, and City departments. We excel in phasing plans that protect mobility, minimize service disruptions, and maintain safety. Our approach includes rigorous maintenance of traffic (MOT) management, stakeholder communication, and pre-construction utility coordination that anticipates challenges before they arise.**

CES's capabilities go beyond individual project delivery—we bring the systems thinking and organizational discipline needed to manage complex stormwater infrastructure programs. We are prepared to help the City coordinate phasing, standardize design approaches across consultants, streamline permitting, integrate climate resilience, and align delivery with available funding cycles. **Our strong local presence, deep technical bench, and proven ability to manage in similar South Florida conditions make us a natural partner in implementing the City of Hollywood's forward-thinking stormwater strategy.**



Tab G: References – Vendor Reference Form

FORM 4**VENDOR REFERENCE FORM****City of Hollywood****Solicitation #:**

RFQ-320-25-JJ: Stormwater Program Management

Reference for:

CES Consultants, Inc.

Organization/Firm Name providing**reference:**

City of Miami

Organization/Firm Contact**Name:**

Hector L. Badia

Email:

hbadia@miamigov.com

Name of Referenced Project:

City of Miami Office of Capital

Date Services were provided:

Projects Program/Project

Management Services

2021–Ongoing

(Several projects complete)

Referenced Vendor's role in Project:☐ **Prime Vendor****Would you use the Vendor again?**☒ **Yes****Title:**Assistant Director,
Office of Capital Improvements**Phone:**

305.416.1236

Contract No:

N/A

Project**Amount:**

\$400M Program

☒ **Subcontractor/
Subconsultant**☐ **No. Please specify in additional comments****Description of services provided by Vendor (provide additional sheet if necessary):**

CES staff are acting as agents of the City of Miami to assist with the undertaking of primarily Miami Forever Bond-funded projects, as well as other capital projects as assigned by the City's Office of Capital Improvements.

Please rate your experience with the Vendor	Need Improvement	Satisfactory	Excellent	Not Applicable
Vendor's Quality of Service				
a. Responsive	☐	☐	☒	☐
b. Accuracy	☐	☐	☒	☐
c. Deliverables	☐	☐	☒	☐
Vendor's Organization:				
a. Staff expertise	☐	☐	☒	☐
b. Professionalism	☐	☐	☒	☐
c. Staff turnover	☐	☐	☒	☐
Timeliness/Cost Control of:				
a. Project	☐	☐	☒	☐
b. Deliverables	☐	☐	☒	☐

Additional Comments (provide additional sheet if necessary):

****THIS SECTION FOR CITY USE ONLY****						
Verified via:	Email:	☐	Verbal:	☐	Mail:	☐
Verified by:	Name:				Title:	
	Department:				Date:	

City of Miami



Arthur Noriega V
City Manager

February 10, 2023

Re: Letter of Recommendation - Miami Forever Bond Program/Project Management Services

To whom it may concern:

CES Consultants is providing project management, construction management, and program delivery support services for Miami Forever Bond-funded projects, including roadways and rights-of-way, parks, municipal facilities, public facilities, public safety facilities, environmental, sea-level rise, and flood prevention infrastructure projects, as well as other capital project as assigned by the City's Office of Capital Improvements (OCI). Assigned projects include:

Contract Date: 12/2021
Contract Value: \$5M (CES fee capacity)
Total Cost: \$100M+ construction value
(CES projects only/est.)

- I-395 Open Space & Mobility Connector
- I-395 Underdeck/Miami-Overtown Heritage Trail Development
- I-395 Baywalk Pedestrian & Bikeway Bridge
- NW 17th Street from NW 27th Ave. to NW 32nd Ave. Roadway & Drainage Improvements
- NW 17th Street from NW 32nd Ave. to NW 37th Ave. Roadway & Drainage Improvements
- Dinner Key Marina Breakwaters Mitigation Project
- Shenandoah Park Improvements & Pool Enhancements
- West End Park & Pool Enhancements
- Badia Center Facility at Flagami Park
- Douglas Park Community Center
- Flagler Street Beautification

We are extremely pleased with the work performed by CES Consultants and believe they would be an asset to any agency or organization.

Should you have any questions, please contact me at 305.416.1236 or via email at hbadia@miamigov.com.

Sincerely,

Hector Badia
Interim Director, Capital Improvements

HB/hb

OFFICE OF CAPITAL IMPROVEMENTS
444 S.W. 2nd Avenue, 8th Floor / Miami, FL 33130 / (305) 416-1280 / Fax: (305) 416-2153
Mailing Address: P.O. Box 330708 Miami, FL 33233-0708

FORM 4**VENDOR REFERENCE FORM****City of Hollywood****Solicitation #:**

RFQ-320-25-JJ: Stormwater Program Management

Reference for:

CES Consultants, Inc.

**Organization/Firm Name providing
reference:**

City of Miami Beach

**Organization/Firm Contact
Name:**Teresa Kaimrajh, PE
(Formerly with the City)**Email:**

tkaimrajh@hazenandsawyer.com

Name of Referenced Project:

South of Fifth Street Basin

Date Services were provided:

Stormwater Model

2022–2022

Title: Former Planning and Design
Manager**Phone:** 904.697.0238**Contract No:** N/A**Project****Amount:** \$198,764 (Fee)**Referenced Vendor's role in
Project:**☐ **Prime Vendor**☒ **Subcontractor/
Subconsultant****Would you use the Vendor
again?**☒ **Yes**☐ **No. Please specify in additional
comments****Description of services provided by Vendor (provide additional sheet if necessary):**

CES developed a complete hydraulic stormwater model for the South of Fifth Street basin in Miami Beach.

Please rate your experience with the Vendor	Need Improvement	Satisfactory	Excellent	Not Applicable
Vendor's Quality of Service				
a. Responsive	☐	☐	☒	☐
b. Accuracy	☐	☐	☒	☐
c. Deliverables	☐	☐	☒	☐
Vendor's Organization:				
a. Staff expertise	☐	☐	☒	☐
b. Professionalism	☐	☐	☒	☐
c. Staff turnover	☐	☐	☒	☐
Timeliness/Cost Control of:				
a. Project	☐	☐	☒	☐
b. Deliverables	☐	☐	☒	☐

Additional Comments (provide additional sheet if necessary):

Please see attached.

****THIS SECTION FOR CITY USE ONLY****						
Verified via:	Email:	☐	Verbal:	☐	Mail:	☐
Verified by:	Name:				Title:	
	Department:				Date:	

6/30/2025

City of Hollywood RFQ-320-25-JJ
Stormwater Program Management
Vendor Reference Form 4

To Whom it May Concern,

This document is for attachment to the Vender Reference Form (Form 4) for CES Consultants, Inc.

CES was professional and instrumental in guiding the City to make decisions on stormwater management in regards to the vital project that will provide resiliency and protection to the South of Fifth Neighborhood. They delivered quality work consistently and on time, often exceeding the expectations of the project.

CES is flexible and expertly navigated often conflicting needs of the residents, the City Commission, City Staff, the Prime Consultant, and engineering requirements. The team is always accessible and communicative, showing integrity in every situation. CES is an excellent firm to partner with.

Please do not hesitate to contact me for questions or concerns,

Thank you,



Teresa Kaimrajh, P.E.

tkaimrajh@hazenandsawyer.com

904-697-0238

Former Planning and Design Manager (2022-2024)
Public Works, City of Miami Beach

FORM 4**VENDOR REFERENCE FORM****City of Hollywood****Solicitation #:**

RFQ-320-25-JJ: Stormwater Program Management

Reference for:

CES Consultants, Inc.

Organization/Firm Name providing reference:

City of Miami Beach

Organization/Firm Contact**Name:**

Omar Mendoza

Email:

omarmendoza@miamibeachfl.gov

Name of Referenced Project:

North Shore D Neighborhood Improvement Project – Phase 1

Date Services were provided:

2023–2024

Title:

Principal Engineer of Infrastructure

Phone:

786.758.1437

Contract No:

N/A

Project**Amount:**

\$920,012 (Fee)

Referenced Vendor's role in Project:☐ Prime Vendor☒ Subcontractor/
Subconsultant**Would you use the Vendor again?**☒ Yes☐ No. Please specify in additional comments**Description of services provided by Vendor (provide additional sheet if necessary):**

CES developed a complete hydraulic stormwater model for the North Shore D basin in Miami Beach. CES was part of the team that successfully completed the Conceptual Design/Basis of Design Report of the North Shore D Neighborhood Improvement Project, which included the hydraulic stormwater model and conceptual design of key infrastructure elements, including the stormwater system.

Please rate your experience with the Vendor	Need Improvement	Satisfactory	Excellent	Not Applicable
Vendor's Quality of Service				
a. Responsive	☐	☐	☒	☐
b. Accuracy	☐	☐	☒	☐
c. Deliverables	☐	☐	☒	☐
Vendor's Organization:				
a. Staff expertise	☐	☐	☒	☐
b. Professionalism	☐	☐	☒	☐
c. Staff turnover	☐	☐	☒	☐
Timeliness/Cost Control of:				
a. Project	☐	☐	☒	☐
b. Deliverables	☐	☐	☒	☐

Additional Comments (provide additional sheet if necessary):

In general, CES has provided excellent professional services for the City in different areas, including design, construction administration and inspections.

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Verified via:	Email:	☐	Verbal:	☐	Mail:	☐
Verified by:	Name:				Title:	
	Department:				Date:	

FORM 4**VENDOR REFERENCE FORM****City of Hollywood****Solicitation #:**

RFQ-320-25-JJ: Stormwater Program Management

Reference for:

CES Consultants, Inc.

Organization/Firm Name providing reference:

Village of Key Biscayne

Organization/Firm Contact**Name:**

Steven C. Williamson

Email:

swilliamson@keybiscayne.fl.gov

Name of Referenced Project:

CEI Services – Stormwater

Date Services were provided:Drainage Improvements and
Roadway Resurfacing
2023–2024**Title:**

Village Manager

Phone:

305.365.5514

Contract No:

N/A

Project**Amount:**

\$40,776 (Fee)

Referenced Vendor's role in Project:☒ **Prime Vendor**☐ **Subcontractor/
Subconsultant****Would you use the Vendor again?**☒ **Yes**☐ **No. Please specify in additional comments****Description of services provided by Vendor (provide additional sheet if necessary):**

As part of a Continuing Professional Services Agreement, CES provided construction engineering inspection services during drainage and roadway improvements to maintain the Village's infrastructure along three independent areas within the Village: Areas 1, 2, and 4.

Please rate your experience with the Vendor	Need Improvement	Satisfactory	Excellent	Not Applicable
Vendor's Quality of Service				
a. Responsive	☐	☐	☒	☐
b. Accuracy	☐	☐	☒	☐
c. Deliverables	☐	☐	☒	☐
Vendor's Organization:				
a. Staff expertise	☐	☐	☒	☐
b. Professionalism	☐	☐	☒	☐
c. Staff turnover	☐	☐	☒	☐
Timeliness/Cost Control of:				
a. Project	☐	☐	☒	☐
b. Deliverables	☐	☐	☒	☐

Additional Comments (provide additional sheet if necessary):

The CES team provided responsive and professional CEI for a critical flood reduction project across one of the village' most flood prone areas. The project consisted of drainage improvement, roadways and traffic safety. CES's on-point project oversight resulted in an on-time, on-budget, and on-quality delivery.

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Verified via:	Email:	☐	Verbal:	☐	Mail:	☐
Verified by:	Name:				Title:	
	Department:				Date:	

FORM 4**VENDOR REFERENCE FORM****City of Hollywood****Solicitation #:**

RFQ-320-25-JJ: Stormwater Program Management

Reference for:

CES Consultants, Inc.

Organization/Firm Name providing reference:

City of Miami Beach

Organization/Firm Contact**Name:**

David Gomez, LEED AP

Email:

davidgomez@miamibeachfl.gov

Name of Referenced Project:

West Avenue North & South

Date Services were provided:

Design-Build Neighborhood Utility & Resiliency Improvements

2017–Ongoing

Referenced Vendor's role in Project:

(Design completed 2023)

☐ **Prime Vendor****Would you use the Vendor again?**☒ **Yes****Title:** Director, Office of Capital Improvement Projects**Phone:** 305.673.7071, ext. 26732**Contract No:** N/A**Project****Amount:** \$110.6M+ Total☒ **Subcontractor/ Subconsultant**☐ **No. Please specify in additional comments****Description of services provided by Vendor (provide additional sheet if necessary):**

CES is the Lead Consultant/Designer and Engineer-of-Record for the design and construction of the stormwater drainage system, water transmission/distribution system, and sanitary sewer collection system for the West Avenue neighborhoods in Miami Beach.

Please rate your experience with the Vendor	Need Improvement	Satisfactory	Excellent	Not Applicable
Vendor's Quality of Service				
a. Responsive	☐	☐	☒	☐
b. Accuracy	☐	☒	☐	☐
c. Deliverables	☐	☒	☐	☐
Vendor's Organization:				
a. Staff expertise	☐	☐	☒	☐
b. Professionalism	☐	☐	☒	☐
c. Staff turnover	☐	☐	☒	☐
Timeliness/Cost Control of:				
a. Project	☐	☐	☐	☒
b. Deliverables	☐	☒	☐	☐

Additional Comments (provide additional sheet if necessary):

This has been a very complicated project with many resident directed changes resulting in extensive delays and permitting challenges. CES has managed the design/engineering well, in a very challenging environment.

****THIS SECTION FOR CITY USE ONLY****						
Verified via:	Email:	☐	Verbal:	☐	Mail:	☐
Verified by:	Name:				Title:	
	Department:				Date:	

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City of Miami Beach, 1700 Convention Center Drive, Miami Beach, Florida 33139, www.miamibeachfl.gov

PUBLIC WORKS DEPARTMENT

Tel: 305-673-7080 , Fax: 305-673-7028

February 16, 2023

Re: Letter of Recommendation – West Avenue North & South D/B Neighborhood Utility & Resiliency Improvements

To whom it may concern:

To address the impact of rising seas, high groundwater, king tides, wind, and deteriorating infrastructure on residences and business properties in the West Avenue Basin, CES is serving as project manager, lead project consultant/designer, and engineer of record for the design and construction of the complete public underground utilities of water transmission/distribution system, sanitary sewer collection system, and stormwater drainage system, including the harmonization and ultimate construction of 2.2 miles of total roadway, sidewalks, landscaping and related infrastructure. CES is also responsible for the pedestrian friendly “Complete Streets” redesign, as well as incorporation of the findings of the 100 Resilient Cities Workshop, which includes raising the existing grade of the roadway by approximately 30 inches while providing drainage capacity for a 10-year storm event level of service with no structure flooding, a revised typical section that incorporates a pedestrian/bicyclist-friendly corridor, public/private property harmonization, new traffic signals, street lighting, and landscaping.

Contract Date: 7/2017
Contract Value: \$8.3M
Total Cost: \$100M+

CES has provided exceptional design services under this contract, delivering the work on time and on budget. CES provided cost effective solutions to required owner-directed scope changes in a timely manner and have provided quality engineering design services, in addition to assisting City staff with engaging the public.

The City of Miami Beach highly appreciates CES services and strongly recommends their professional services to any organization.

Please contact me at 305.673.7080 or via email at joegomez@miamibeachfl.gov with any questions.

Sincerely,

DocuSigned by:

50A243887E01482

2/22/2023 | 8:25 AM EST

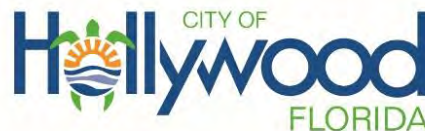
Joe L. Gómez, PE, F. FES

Director

Department of Public Works

Additional Examples of Our Team's Reputation Built on Results

Department of Design & Construction Management



Reference Letter

February 18, 2025

tel: 954.921.3410

fax: 954.921.3405

Indian Creek Village
Village Hall
Village Clerk's Office
9080 Bay Drive
Indian Creek, FL 33154

To Whom it may Concern:

I am pleased to deliver this letter of reference for Cummins Cederberg, Inc., recognizing their outstanding services in coastal and environmental engineering.

Currently, we are collaborating with Cummins Cederberg on the Tidal Flood Mitigation and Shoreline Protection project for the City of Hollywood. Below is the key information for this project:

- **Contract Date:** 2020
- **Contract End Date:** Ongoing
- **Contract Value:** \$2,931,400
- **Total Estimated Cost:** \$32M
- **Actual Cost:** Currently tracking on budget

Cummins Cederberg is assisting the City with their Tidal Flooding Mitigation and Shoreline Protection project. The scope includes evaluation of 22 City owned shoreline segments along 10,000+ ft. of shoreline within North Lake, South Lake, and the ICW. Conceptual designs have been prepared for each shoreline segment to provide site specific solutions to address tidal flooding. Concepts include living shorelines, rock revetments, and bulkheads and are consistent with the new City and County tidal flood barrier ordinances.

Throughout this project, Cummins Cederberg consistently demonstrates a high level of professionalism in the execution of their work. Their engineers and environmental staff exhibit exceptional expertise, fostering seamless collaboration and ensuring the timely completion of tasks in alignment with project deadlines. Their commitment to excellence continues to be a driving force behind the success of our projects.

I highly recommend Cummins Cederberg for similar work. I am confident that their expertise, professionalism, and dedication to quality will continue to be valuable assets to your projects.

Should you have any questions or require additional information, feel free to contact me at 954-921-3410 or jcortes@hollywoodfl.org

Sincerely,

A handwritten signature in blue ink that reads "Jose Cortes".

Jose Cortes
Director, Design and Construction Management
City of Hollywood

2600 Hollywood Boulevard
P.O. Box 229045
Hollywood, Florida
33022-9045

hollywoodfl.org

REFERENCE CHECK SURVEY

FIRM BEING SURVEYED: Longitude Surveyors, LLC

COMPANY COMPLETING SURVEY: City of Miami Beach

PERSON COMPLETING SURVEY: Giancarlo Peña, PE, CGC, **DATES OF SERVICE:** 9/2019 - Ongoing

1. Describe the scope of work performed by this firm for your organization? Provide Project Name.

Citywide Surveying and Mapping Services - The scope of services under this contract includes topographic and as-built surveys, Geographical Information System (GIS) databases and data sets for projects for the Public Works Department and Capital Improvement Program.

2. Rate each of the criteria below on a scale of 1 to 10, 10 being very satisfied and 1 being very unsatisfied. Please rate each criterion to the best of your knowledge. If you do not have sufficient knowledge of past performance in a particular area, leave it blank.

ITEM	CRITERIA	SCORE
1	Ability to manage cost and complete project within budget	9
2	Ability to maintain project schedule and complete project on time/early	8
3	Quality/Qualifications of workmanship	9
4	Professionalism of Firm	9
5	Firms cooperation and reliability	9
6	Ability to communicate	9
7	Ability to maintain proper and detailed documentation	8
8	Appropriate use of technology	9
9	Ability to offer solid recommendations	9
10	Overall Client Satisfaction	9

3. What problems, if any, were encountered with this firm during performance of the project, and how were they resolved?

4. Would you re-hire this firm?

Yes: ☒ No: ☐ Maybe: ☐

Giancarlo Peña



Signature of Evaluator

Giancarlo Peña, PE
PUBLIC WORKS DEPARTMENT

10/7/24

Date



City of Coral Gables

The City Beautiful

October 26, 2023

To Whom It May Concern:

RE: Letter of Reference for Longitude Surveyors, LLC

Longitude Surveyors, LLC is providing Surveying and Mapping services to City of Coral Gables for the following contract:

Citywide Surveying and Mapping Services

Contract Date and Value: September 10th, 2022 (with one extensions) / Fixed Lump Sum Fee Basis

Description of Work: The scope of services under this contract includes topographic and as-built surveys, Geographical Information System (GIS) databases and data sets for projects for the Public Works Department and Capital Improvement Program.

Total Cost (Fees): \$133,580 (YTD)

Their work on this contract has been excellent, timely and within budget. They have been responsive and have allocated the necessary resources to meet our needs.

We recommend their professional services to any Public or Private Agency in need of Surveying services.

If you have any questions, please feel free to contact me.

Sincerely,

A handwritten signature in blue ink, appearing to read "JOSE L. OLIVEROS".

Digitally signed by
Jose L. Oliveros
Date: 2023.11.08
13:50:45 -05'00'

Jose Luis Oliveros
Assistant Director of Public Works
2800 SW 72nd Avenue, Miami, FL 33155
Ph: 305.569.1859
Email: joliveros@coralgables.com



Tab H: Subconsultant Information

Tab H: Subconsultant Information

CES, as prime consultant, will lead this contract. CES has assembled an experienced and diverse interdisciplinary team of qualified firms and professionals to provide the services required—a team with strong talent and technical expertise. Our proposed subconsultant team, along with the services to be provided by each, is included below. Additional details on each subconsultant are included in this section.

- » **Cummins Cederberg, Inc.:** Permitting Specialist; Coastal Engineering & Climate Resilience
- » **Delta Consultants, LLC:** Civil Engineering
- » **Garth Solutions, Inc.:** Public Engagement; Project Manager/Construction Manager
- » **GHD Services Inc.:** Geotechnical Engineering
- » **Jacobs Engineering Group, Inc.:** Program Operations Manager; Project Management Lead; Engineering Design Lead; Project Manager/Construction Manager; Hydraulics/Modeling; Permitting Specialist; Civil Engineering; Climate Resilience
- » **Longitude Surveyors, LLC:** Surveying
- » **Program Controls Inc.:** Scheduling
- » **Santicola & Company:** Grants Management
- » **U.S. Cost, Incorporated (dba RIB U.S.COST):** Cost Estimating



Cummins Cederberg, Inc.

CUMMINS | CEDERBERG
Coastal & Marine Engineering

The firm was founded by Jason Cummins, PE, and Jannek Cederberg, PE, in 2010. Since that time, **Cummins Cederberg has successfully grown into a leading engineering firm with specific focus on complex coastal and marine engineering projects throughout Florida and the Caribbean. The two founders have extensive experience in the coastal and marine environment from both private and public clients, with involvement in more than 500 coastal and marine engineering projects throughout Florida and the Caribbean (including some of the largest known to the region).**

The professional team at Cummins Cederberg is comprised of coastal engineers, marine structural engineers, marine biologists, regulatory and policy experts, marine scientists, oceanographers, and construction managers with proven experience in all facets of coastal engineering, environmental planning, and the regulatory framework.

In addition to their engineering qualifications, **the Cummins Cederberg team of marine biologists and regulatory experts provides unparalleled experience in local, state, and federal coastal permitting, marine resource surveys, mitigation design and monitoring, NEPA documentation, Endangered Species Act Section 7 consultation, and Essential Fish Habitat Assessments. Their team includes former senior and executive level staff from the major environmental agencies with intimate knowledge of the regulatory process and respected professional relationships with agency personnel.**