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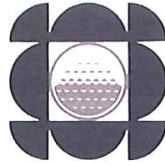
MWV pays for both the local and national dues for the supervisors' respective organizations, such as the Professional Golfers Association, Golf Course Superintendents Association of America, etc. Those same supervisors are encouraged to participate in local and national events hosted by those organizations such as annual conferences and trade shows. All of these are valuable resources to MWV on a number of different levels, such as educational and professional networking. MWV also has paid for local participation in the respective educational programs and monthly meetings held by these professional organizations. MWV is actively encouraging and participating in its employees' ongoing development in the way of achieving certification or career ladder development such as becoming a Class 'A' Golf Professional, a Certified Golf Course Superintendent, or a State of Florida Certified Pesticide Applicator.

In addition, MWV has taken a major role in the educational development of staff.

FACILITIES MAINTENANCE

Maintaining a championship quality club golf course will be the most significant cost for operating a quality golf facility. This coupled with the fact that much of the work of grooming, setting up, and maintaining a golf course is labor intensive makes the Golf Course Maintenance staff one of the larger staffs in the club. Managing this large, highly specialized operation requires a sound business manager as well as a professional turf management expert.

Modern Golf Course Superintendents are typically graduates of collegiate level turf management schools. Before ascending to the Superintendent position, they typically work a number of years at golf courses learning the practical skills of their trade and working their way up to Assistant Golf Course Superintendent. They are usually compensated with a base salary commensurate with their education, background, and experience and a bonus opportunity for meeting budget or other specified goals. Their challenge in the golf business is unique – how to maintain an artificial playing environment with specialized grasses in various regions of the country with a host of micro-climates and conditions at the highest possible level while meeting the desires of the members or developer. A Superintendent's knowledge base includes agronomy, chemicals (herbicides, pesticides, fungicides, and fertilizers), soil composition, irrigation techniques, turf care equipment and techniques, equipment maintenance, tree and shrubbery care, and a deep knowledge and love of the game of golf. Every golf course is different; in fact, every hole on every golf course is different. Combinations of soil, water, grass, sunlight, weather, temperature, and the knowledgeable application of chemicals make each area of the course a microcosm of nature. This, the Superintendent is responsible for knowing, tending, and nurturing throughout the year. Ironically, the end



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of all his efforts – the members for whom he is trying to provide ideal playing conditions on the course – are the very ones that damage and degrade the course with every round played.

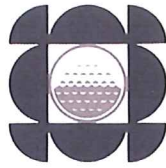
The Superintendent and the Head Golf Professional need to work closely on a number of important issues – course set up, pin placements, tournament and event schedule, major turf treatment schedules, and playability.

The Superintendent hires, trains, and supervises a large staff of specialists and laborers to set up and maintain the course. In larger clubs he will usually be assisted by an Assistant Professional, an Equipment Mechanic, a Chemical Applicator, an Irrigation Technician, Crew Leaders, Equipment Operators, and Greenskeepers. Throughout the year there are different tasks confronting the maintenance staff. Various applications of fertilizer, herbicides, and pesticides, mowing the fairways, roughs, collars, and greens during the growing season, setting up the course each day, leaf blowing in the fall, repairs from storm damage, and constant adjustments and repairs to equipment.

While the Superintendent makes every effort to give players optimum playing conditions on a daily basis, he also adjusts fertilizer applications, water schedules, and mowing heights in the weeks before major club events and tournaments to give the course the fast and firm conditions which can't be achieved all the time. This necessitates the Head Golf Professional and Superintendent working closely together to schedule major course maintenance at times that won't impact major club events.

In addition to the ongoing maintenance of the course, the Superintendent is responsible for the daily set up of the course. This requires a team of employees to change the pin placement, mow the greens and collars, replenish the on-course water, refill and service the ball washers, empty the course waste containers, check the rest rooms – all before the first golfer tees off.

Throughout the year the Superintendent must monitor weather and course conditions and make daily decisions about whether carts must remain on the paths or whether the ninety degree rule will permit carts on the course. Whenever inclement weather occurs, the Superintendent must quickly mobilize his staff to repair any damage on the course. This can include rebuilding bunker walls, storm debris cleanup, repairing washouts, tree or limb removal, marking any parts of the course under repair, noting drainage problems for scheduled repair work, and ensuring that all sprinkler heads are operating properly.



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Though Superintendents operate from a golf course maintenance facility, they are usually on the course and can best be reached by cell phone or radio, especially during the busy season. While most Superintendents will tell you that theirs is a tough job, most wouldn't trade it for the world.

EQUIPMENT MAINTENANCE

General

Proper maintenance extends the life of equipment and machinery, reduces breakdowns, and protects the health and vitality of turf.

Operators' Manual

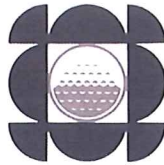
Operators' manuals will be retained for all pieces of equipment, machinery, and power tools. Operating instructions, safety guidelines, and maintenance requirements will be copied for use in instructing employees as required.

Spare Parts Lists

Spare parts lists will also be filed for future use. The Mechanic will make a copy of each spare parts list for reference and use.

Operation and Care of Equipment

The useful life of tools, equipment, and machinery is directly related to their use and maintenance. All employees must be trained on the proper use of all equipment, machinery, and power tools. Employees assigned to use any equipment, machinery, or tools must perform all maintenance and safety checks prior to use. Gas, oil, hydraulic, and lubricant levels must be checked before each use, as required. Employees must know and be aware of the proper gas/oil mixture or fuel, oil, hydraulic fluid, or lubricant to be used in each piece of equipment, machinery, or power tool. All items will be returned to the shop in clean and working order. Employees must immediately report any maintenance problem or safety defect to the Superintendent or other supervisor and may be disciplined for unsafe or inappropriate use of equipment, machinery, or power tools. Employees must drive equipment and machinery on service roads, cart paths, or roughs as much as possible when driving about the course. Driving on fairways should only be done as a necessity. Vehicles or machinery will not be driven onto greens, collars, or tees. Mowers, in particular, require proper sharpening and adjustment of blades. If not performing up to expectations in the field, employees should not continue. The equipment should be returned to the shop for repairs, sharpening, or adjustment, as necessary. All employees must pay close attention to hydraulic lines. Leaks of hydraulic fluids, in addition to hindering the proper operation of the equipment, will cause damage to turf. If a leak is noticed, the piece should be driven off playing surfaces, parked, and



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shut off. The Superintendent or mechanic should be notified. Attempting to transport the machinery to the shop may cause turf or equipment damage. All transported equipment and machinery must be properly secured and driven at a safe speed.

Equipment Repair and Maintenance

All equipment and machinery will be maintained by a qualified full time Mechanic to meet all manufacturers' specification and the expectations of the Superintendent and his Assistant.

- Repairs are to be done in the most efficient manner possible.
- Detailed repair and maintenance records will be kept by the Mechanic for each piece of equipment or machinery.
- Only sharp and properly adjusted cutting units will be allowed to mow the course.
- The Mechanic will supervise the daily servicing of equipment and machinery, using the opportunity to further educate staff members on the correct way of servicing and operating the equipment.
- The Mechanic will inspect each piece of equipment and machinery for cleanliness and any repair or maintenance item when returned from operation and before storage.
- The Mechanic will report to the Superintendent any employee who fails to properly service and clean any piece of equipment or machinery.
- The Mechanic will not knowingly permit any equipment or machinery to be taken on the golf course that may have a potential safety problem. Such problems will be repaired promptly.

Tools and Diagnostic Equipment

The Superintendent and Mechanic will determine what tools and diagnostic equipment are necessary to properly maintain all equipment and machinery. These items will be purchased and assigned to the mechanic who will use them in the course of his duties.

The Mechanic is expected to use all tools and diagnostic equipment properly, service and clean them as necessary, and provide for their ongoing security.

Equipment Maintenance

The Mechanic is responsible for establishing a preventive maintenance schedule in accordance with all manufacturers' specification and the expectations of the Superintendent. The Mechanic must keep the Superintendent fully informed of the preventive maintenance effort and of any unexpected major repairs.



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Equipment Maintenance Records

The Mechanic will keep detailed and up-to-date maintenance and repair records for each piece of equipment and machinery. These records will be periodically reviewed by the Superintendent.

CLUB HOUSE OPERATIONS

Golf Course On-Course Operational Plan

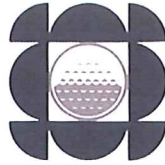
- Identify courses ideal and maximum rounds played per day or per week.
- Check course renovations and maintenance and assess implications for scheduling events and groups.
- Market and make group bookings according to organizational policies and procedures.
- Coordinate group bookings with food and beverage staff according to organizational policies and procedures.
- Conduct effective housekeeping according to organizational policies and procedures.

Manage Pricing Policies

- Develop and implement pricing policies according to organizational marketing plan.
- Maintain and communicate accurate information on pricing trends and changes to relevant staff.
- Monitor and document stock levels according to organizational policies and procedures.
- Repair and replace faulty equipment according to organizational policies and procedures.

PRO SHOP MERCHANDISE OPERATIONS

- Use Tee Time Golf Products as a golf shop merchandising consultant
- Select stock according to identified client bases and needs according to organizational policies and procedures.
- Develop layout and presentation to support market position and promote client flow according to organizational marketing plan.
- Develop layout assessment checks and implement in line with suggested format from marketing surveys.



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- Define and clearly communicate standards for visual presentations and displays to staff.
- Assess client response to space allocations in consultation with Tee Time Golf Products and appropriate staff.
- Select suitable staff to ensure appropriate information and advice is conveyed to the golfers and clientele.
- Train staff in performance and target markets and available stock and services.

FOOD AND BEVERAGE SERVICES

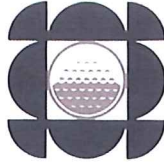
MWV will provide the highest service of food and beverage options. A priority will be to find a local City of Hollywood partner to run the restaurant and catering business. MWV will focus on growing the revenue in each segment of the food and beverage operation below.

- Weddings
- Corporate Retreats
- Holiday Parties
- Family Dinners
- Training Sessions
- Company Lunches or Dinners
- Corporate Business Meetings

SALES AND MARKETING PLANS

Print Media

MWV will use the local newspapers to advertise market sensitive and seasonal specials to the local customer base. MWV will also advertise in several different magazine publications. These publications are distributed in local, regional, and national markets. MWV will tag each advertisement with unique promo codes to drive customers to utilize the website and book tee times. The codes will have a two-fold purpose in that it determines the ROI of the print medium, and increases the online data base by giving the golfer a discount when they book online.



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Course Utilization / Yield Management / Digital Footprint

With a Smart Card prepaid program, MWV will encourage repeat golfers. Smart Cards will be sold in the summer and will entitle the bearer to the resident discount pricing for golf throughout the year, and may earn discounts based on the level of spending and/or rounds played at all MWV Pro Shops and golf courses.

MWV's improved website and digital presence will enable the use of as needed mass e-mails to all registered golfers and a mobile text messaging campaign, which will allow it to send out time-specific discounts on days and times that may not be filling. The Internet will be used more aggressively to notify golfers of available tee times and discounted rates. A social media program will be implemented to reach today's golfer and make it extremely easy for all to book golf and learn about its specials and features. MWV Golf Academy and Experience will market separately to golfers looking for unique instructional programs and those students will receive discounted golf.

Shop Gift Card Purchases

TOURNAMENT PRICING - From April through December, all one-day tournaments will receive discounts based on participation as follows: 72 - 119 players - 15% discount per player from the Tournament Rate. MWV will also grant a 15% discount to any in-stock Pro Shop purchase, including gift cards.

The annual marketing plan aims to:

- Increase the total number of golf rounds
- Improve revenue/round
- Increase shop sales and outing sales
- Attract more female golfers
- Gain customer loyalty to Hollywood Beach Golf and Country Club and Eco Grande Golf Club



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BUDGETING AND ANNUAL REPORTING

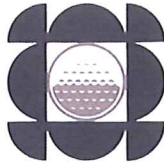
Just as the layout and conditioning vary from one golf course to another, so do the costs and budgets vary from one golf course to another. There is no standard cost per round, or cost per acre, for managing a golf course. Rather, golf course owners and managers determine the conditions they desire and the money they are willing to spend on any given golf course. Careful planning and communication are essential to the financial success of the operation, whatever the decision-makers agree to spend on the golf course. The budget process is central to the financial success of the operation, as the owner and manager use the budget process to plan, project and control the golf course's financial resources. The golf course budget should ideally reflect the desired conditions and priorities for the golf course, and should be used as a tool to keep the entire operation on track.

The Purposes of the Budget

The purposes of the budget are planning, projecting, and controlling. Planning involves determining the labor needs and resources for maintaining the golf course at the owner's desired level of quality, and within the financial resources of the golf course. Projecting the budget over a period of time - months or years - allows the golf course manager and the owner to determine how much money will be needed in the short term to cover bills, and how much money should be held in reserve for future expenditures. The budget can also be a tool for controlling expenditures, based on income or previous projections, by measuring the plan and the projection in comparison to the actual financial activity. In short, the golf course budget is a process of communicating current and future financial needs, and tracking the actual financial activity of the golf course.

The Two Budgets: Operating and Capital

The operating budget addresses the ongoing, routine maintenance of the golf course, and includes expenses for labor, fertilizers, pesticides, equipment repair, fuel, supplies, utilities, leases (unless regarded as a purchase), and the like. Revenues from golf course fees generally fund the expenses in the golf course operating budget. The operating budget will project the current year's expenses, and may be broken down on a month by month basis. The manager and owner can use the operating budget to compare the current year's expenses with the budget to project anticipated savings or losses. This budget may also be used to compare the current year's projections to previous years' expenses.



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The capital budget addresses the acquisition of assets, and includes the construction of the golf course, construction of buildings and permanent fixtures, the purchases of equipment, and the like. Revenues from the sale of property and initiation fees, as well as windfall profits generally fund the capital budget. This budget should look forward at least two or three years, if possible, in order to plan for the financing necessary to keep the property and equipment in good repair. Failure to plan for these large ticket items on an annual basis may lead to an excessive, one-time expense to replace equipment or buildings and may result in diminished conditions and quality on the golf course.

Annual Reporting

MWV shall cause proper accounts and records to be kept with respect to the financial affairs of both the City's facilities. The books of account shall be kept at the MWV office. MWV will make its accounting records available in writing for the inspection of the City financial personnel and any other persons authorized or permitted to do so on an annual basis. Auditors shall be appointed and their duties regulated in accordance general accounting principles.

GOLF DEVELOPMENT PLAN

McCumber Golf Experience

THE RED ZONE

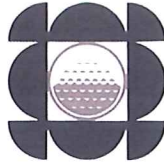
LEARNING HOW TO SCORE WHERE IT COUNTS THE MOST!

WHAT: A clinic based entirely on the concepts of wedge play from 100 yards and in. Learn how to hit the shots combined with when and where to use them from.

HOW: By simply setting up according to the shot we intend to play and altering how our minds perceive our task.

WHEN: Every Saturday and Sunday 12:00pm- 2:00pm (meet at the golf shop)

COST: Each session is \$75.00 per player ; *first 25 players to register receive a free Impact Master training aid * (valued at \$125.00 per club)



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Adult One-Day School - Full Swing or Short Game

Cost \$300;

3 hours per session

Max 6 students per session

- Focus will be on education of faults and the appropriate fixes
- Players will receive a game plan for reaching goals along with drills and instructions to overall improvement.

Adult Three-Day School

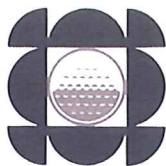
Cost \$900

3 hours per day

9 hours total instruction

Max 6 students per session

- Focus will be on education of faults and the appropriate fixes
- Developing sound practice skills to accomplish full swing goals.
- Instructors will evaluate equipment, set make-up and any physical limitations the player might have.
- Players will receive a game plan for reaching goals along with drills and instructions to overall improvement.
- Instructors will cover the techniques of the player's choice
- Instructors will evaluate the decision making process and shot selection.



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Women's Beginner Clinic

Cost \$175 for the four week program

1 hour per session

Max 6 women per session

- Focus will be on teaching the fundamentals of the golf swing.
- Instruction on short game and full swing
- Golf Rules and Etiquette.

The Experience

Golf Outing

We will plan your golf getaway from beginning to end. The McCumber Golf Experience is a 3 day golf outing designed for 3-8 people.

Play golf daily with Mark and Josh receiving on-course coaching

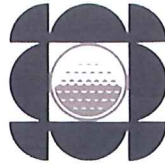
*We will customize the length of outing, the number of golfers and the dates to fit your needs.

Custom Club Fitting

Enjoy the Titleist golf fitting Experience. We will make sure you are using the best equipment for your body type and swing style.

TPI Golf Fitness Professional

Each student of the McCumber Golf Experience will receive a TPI Golf Fitness Assessment and Golf Fitness Handicap from certified TPI Golf Fitness Professional Josh McCumber. Learn how your body moves and how that influences your golf swing and game.



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Sample Itinerary

Day 1

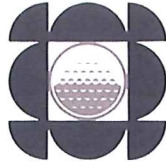
8 AM	Breakfast
9 AM	Morning Practice with Mark & Josh Learn fundamentals of swing, short game, putting and routine Golf Fitness Assessment Club Fitting Video Routine
12 PM	Lunch
1 PM	Golf
5 PM	Head back to hotel
7 PM	Dinner

Day 2

8 AM	Breakfast
9 AM	Morning Practice with Mark & Josh Develop your unique routine for full swing, short game and putting Golf Fitness Assessment Club Fitting Video Routine
12 PM	Lunch
1 PM	Golf
5PM	Putting Tournament
6 PM	Head back to hotel
7 PM	Dinner

Day 3

8 AM	Breakfast
9 AM	Clinic by Mark “Preparing to play a meaningful round”
10 AM	Warm up for round
11 AM	Golf
12 PM	(Lunch delivered to player)
4 PM	Drinks, Hors d'oeuvres & Awards



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Corporate Golf Outings

Shed the suits and let Mark inspire you and bring out your best performance. The McCumber Golf Experience is happy to host your next corporate outing. Either at Hollywood Beach Golf Resort or club of your choice, let us help customize the perfect day for your important clients and colleagues. Mark will give a clinic and play a few holes with every group. Let Mark entertain your group with dinner and cocktails the night before. Please contact Josh to set up your outing today!

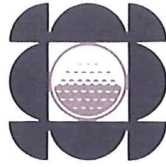
Parent Child Golf Experience

Become Your Child's Best Coach

Mark McCumber and Josh McCumber are happy to offer The McCumber Golf Experience to fathers, mothers, sons and daughters. We hope you will take advantage of the bonding opportunity that golf provides. We know how many parents are instrumental in their children's development as golfers. Over 50 of the world's top 150 golfers were taught by their mother or father. As parents we would love for our child to earn a golf scholarship and receive a great education.

We are conducting golf outings where parents can learn how to be their child's best coach and mentor. Benefit from Mark's knowledge of the game and the things he has learned raising his son Tyler, 3rd on the 2014 PGA TOUR Latinoamerica money list and standout member on the University of Florida golf team. Mark has enjoyed sharing with Tyler his knowledge of the game over the years and being an instrumental force in Tyler's game. We will teach you what to look for in your son or daughters game that will impact their development and improvement. By helping your child develop sound fundamentals and their own unique routine, you will give them the foundation to reach their full potential.

Josh is excited to share his unique knowledge gained from coaching juniors and collegiate student athletes coupled with his playing career. Not only will parents and children improve their mind, body and golf, Josh will share insights into junior golf and the college process equipping both the parents and children with the necessary tools to select a junior golf schedule, college golf program and academic institution that fits the needs of the child. As part of Josh's Mind, Body & Golf Approach, you and your child will also learn simple golf fitness principles developed by the Titleist Performance Institute. Josh will share mental game principles that he has developed from working with Dr. Deborah Graham, Dr. Gio Valiante and Dr. Bob Rotella. Please contact Josh for more information on how you and/or your child can benefit from Golf Psych's 8 Traits Personality Assessment and Report.



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Josh's father Jim McCumber is Mark's older brother and has been influential to Josh and Mark's career. Having Mark, who has won 10-times on TOUR, as a family member, coach and mentor has positively impacted both Josh and Tyler's golf careers. We have experienced first hand the impact that family members play and look forward to hosting you at one of our exclusive golf schools, the perfect venue to spend quality time with your child and make lasting memories at the world class Hollywood Beach Golf Experience. As a bonus parents, you'll improve your game too!

Full Day Coaching

Hollywood Beach Golf Resort in Hollywood, FL is home to JMc Coaching and the McCumber Golf Academy. A 30 room inn sits on property. Visit sunny Florida and spend anywhere from 1-4 days working with Josh. Josh prides himself on spending a lot of quality time getting to know his students on and off the golf course. The more Josh knows about his players the better he can relate to them and build a program that will be successful for the individual.

A typical day will consist of:

Playing 18 holes with the golfer and observing the players game.

After golf, Josh spends time on the putting green. Short game area

Driving range to help the player develop his or her routine.

Share valuable drills Josh has learned along the way, which will help make practice sessions more productive in the future.

After Golf, Josh will typically have dinner with the player and/or his family to discuss the direction and relay what he learned.

Josh shares many stories from his own experiences and those he has learned from his uncle and other TOUR players that help drive home his points on playing great golf and learning from the game.

The program is customized to the needs of the player and his or her commitment level.

Tournament Coaching

The two years Josh spent as the assistant coach to Buddy Alexander at the University of Florida gave him plenty of experience assisting the players on the road. Besides all of the tournament rounds Josh has played he was able to translate what he learned and share it with his team. Some of the most valuable time spent is watching and observing a player in a tournament setting.



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Josh will travel to a tournament venue to:

Assist the player with his tournament preparation

Help develop a game plan specific to the golf course

Observe and make notes of how the player handles himself away from his or her home golf course.

Discuss with parents ways they can be better assets to their players game
Typically tournament golf will reveal what areas need the most attention. What Josh learns at an event will make the time spent together that much more productive.

Hourly Coaching

Josh is available for hourly coaching in person and on the phone. after a few full day coaching sessions telephone coaching is a valuable tool. Players like to discuss their tournament rounds and explain to Josh how their approach to playing is progressing and how it is changing the way they practice. These consultations are also valuable for helping the player build their golf schedules and to direct them for the best use of their time for their development.

College Golf Guidance

Josh is Director of Golf for Scholarship for Athletes, the premier consulting company for student-athletes and their families. They educate student athletes and their families about the recruiting process, making sure that the athletes end up at the best school for them on and off the field of play.

SFA makes sure that student athletes understand how the interview process works, what the coaches want them to do and why the coaches want them to do it. We then take them through the process in a hands-on approach, starting with a college list and market valuation all the way through their college commitment.

Visit SchollyLife.com, the premier online video guide educating parents and student athletes through the university athletic recruiting process.

Tournament Recruitment

Due to junior golf coaching and relationships the McCumber family has developed local and national tournaments are currently hosted at Hollywood Beach Golf and Country Club. Once our capital improvement plan has been implemented the McCumber family's



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vast golfing network and relationships will allow us to attract many new and exciting golf tournaments to Hollywood Beach for many years to come.

Programs to Come...

- Corporate Retreat/ Team Building Program with host Professional and 10 time PGA TOUR Winner Mark McCumber
- Supervised Practice Sessions
- Junior Pee Wee Clinics
- Adult Men Beginner Clinics
- Adult Advanced Clinics
- Participation in Diamonds in the Rough
- Junior Outreach Program for Broward County Schools particular Hollywood students

Exhibit 1

**MWV's RFP Response Required
Signature Pages and Addendum
Signatures**

November 25, 2014

City of Hollywood, Florida
Solicitation #RFP-4442-15-IS**ACKNOWLEDGMENT AND SIGNATURE PAGE**

This form must be completed and submitted by the date and the time of bid opening.

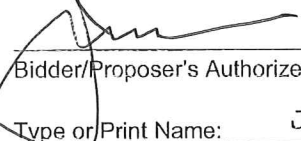
Legal Company Name (include d/b/a if applicable): McCumber-Wright Venture, LLC Federal Tax Identification Number: 01-061941If Corporation - Date Incorporated/Organized: 12/26/01State Incorporated/Organized: FloridaCompany Operating Address: 1600 Johnson StreetCity Hollywood State FL Zip Code 33020

Remittance Address (if different from ordering address): _____

City _____ State _____ Zip Code _____

Company Contact Person: James McCumber Email Address: james.mccumber@hollywoodbeachgolfresort.comPhone Number (include area code): 954-927-1751 Fax Number (include area code): 954-920-2126Company's Internet Web Address: 222.mccumbergolf.com

IT IS HEREBY CERTIFIED AND AFFIRMED THAT THE BIDDER/PROPOSER CERTIFIES ACCEPTANCE OF THE TERMS, CONDITIONS, SPECIFICATIONS, ATTACHMENTS AND ANY ADDENDA. THE BIDDER/PROPOSER SHALL ACCEPT ANY AWARDS MADE AS A RESULT OF THIS SOLICITATION. BIDDER/PROPOSER FURTHER AGREES THAT PRICES QUOTED WILL REMAIN FIXED FOR THE PERIOD OF TIME STATED IN THE SOLICITATION.

 _____
Bidder/Proposer's Authorized Representative's Signature: _____ Date 1-27-15
Type or Print Name: James L. McCumber

THE EXECUTION OF THIS FORM CONSTITUTES THE UNEQUIVOCAL OFFER OF BIDDER/PROPOSER TO BE BOUND BY THE TERMS OF ITS PROPOSAL. FAILURE TO SIGN THIS SOLICITATION WHERE INDICATED BY AN AUTHORIZED REPRESENTATIVE SHALL RENDER THE BID/PROPOSAL NON-RESPONSIVE. THE CITY MAY, HOWEVER, IN ITS SOLE DISCRETION, ACCEPT ANY BID/PROPOSAL THAT INCLUDES AN EXECUTED DOCUMENT WHICH UNEQUIVOCALLY BINDS THE BIDDER/PROPOSER TO THE TERMS OF ITS OFFER.

ANY EXCEPTION, CHANGES OR ALTERATIONS TO THE GENERAL TERMS AND CONDITIONS, HOLDHARMLESS/INDEMNITY DOCUMENT OR OTHER REQUIRED FORMS MAY RESULT IN THE BID/PROPOSAL BE DEEMED NON-RESPONSIVE AND DISQUALIFIED FROM THE AWARD PROCESS.



City of Hollywood, Florida

PROCUREMENT SERVICES RM. 303
P. O. Box 229045 ZIP 33022-9045

NOTICE TO PROPOSERS

NOTICE IS HEREBY GIVEN, that the City Commission of the City of Hollywood, Florida is advertising for Sealed Request for Proposals, which will be received by the City Clerk of the City of Hollywood, Florida until **3:00 P.M., January 30, 2015**, at which time they will be opened and publicly read in the Procurement Services Division, Room 303, City Hall, 2600 Hollywood Boulevard, Hollywood, Florida. FOR: **Golf Course Management**

RFP NO. 4442-15-IS
ADDENDUM NO. 1

Please make the following changes (additions, deletions or corrections) in the above named RFP.

CHANGES:

C1: The bid opening date and time has been changed as follows:

FROM:	3:00 p.m., January 16, 2015
TO:	3:00 p.m., January 30, 2015

Questions submitted in regards to the above RFP and corresponding answers:

Q1. Are there any existing plans to support any of the needed capital improvements? If so, can these be shared at the pre-bid meetings, or via an addendum?

A1. Currently, there is no identified funding for capital improvements at either golf course.

Q2. Is it possible to get financial and performance data for each of the past 5 years and inventory of maintenance equipment, carts, etc?

A2. See attached financial data. Inventory of maintenance equipment is not available. The awarded vendor will have to provide their own cart and maintenance equipment fleet.

Q3. How is water being supplied for irrigation of the courses? Is it re-use water? Who covers the cost of the water? What is the unit cost? Has there been any increase over the past decade?

A3. Reuse water is pumped from the Wastewater Treatment Plant for irrigation of the courses. The vendor covers the cost of the reuse irrigation water which is currently \$.100 cents per 1000 gallons. There has not been any increase in the cost over the past decade.

Q4. Who provides property insurance? Asset liability?

A4. The City has property insurance and asset liability insurance for the property and city assets. Non city assets are not covered by the City.

Q5. Does financials include capital expenditures?

A5. No.

Q6. How is the capital list compiled? Please provide a list of capital goods?

A6. Capital list was compiled via National Golf Foundation (NGF) assessment. See attached.

Q7. Is there an asbestos survey for each facility as well as below ground?

A7. No, there is no asbestos survey for either facility.

Q8. What are the fencing specifications? How many linear feet of fence is there? Are there any code restrictions?

A8. The City's administrative preference prohibits the use of chain link fencing facing a roadway. Fencing is approximately 1900 linear feet. There are no code restrictions as long as the proper permits are pulled.

Q9. With respect to the thirty (30) room lodge, please provide financials, would alternative uses be considered? What is the land/zone restrictions?

A9. Financials include in backup and alternative uses would have to go through the planning design process. Land/zone restrictions are government use and the hotel serves as an auxiliary use to the golf course.

Q10. How is the drainage during heavy rains?

A10. Very poor, east side of course drains worse than the western side.

Q11. Is the pond at Hollywood Beach fresh water?

A11. Yes.

Q12. What is the age of the buildings at both facilities?

A12. Hollywood Beach Golf and Country Club (HBGCC) actual year built is 1962. Eco Grande Golf Course (EGGC) actual year built is 1975.

Q13. Is there a forty (40) year certification? Roof certification?

A13. There is no forty (40) year certification. There is no roof certification.

Q14. Could the city provide a copy of the current agreement and also advise how the thirty-five thousand dollar (\$35,000) capital investment is used?

A14. The \$35,000 is used to complete approved capital improvements. The \$35,000 capital improvement funding is stated in the attached Hollywood Beach Golf and Country Club Agreement.

Q15. What is the total number of rooms at the lodge? How many rooms are operational?

A15. There are thirty (30) rooms at the lodge with currently twenty-seven (27) rooms being operational.

Q16. How many rooms have been remodeled?

A16. Six (6) rooms have been remodeled.

Q17. What is the membership count?

A17. Membership is approximately one hundred five (105).

Q18. Are there any mandates for an ADA cart?

A18. No.

Q19. Is there a list of city owned equipment?

A19. No

Q20. Are there any code violations at either facility? Specifically, with reference to the maintenance shed and securing the gas and diesel tanks.

A20. There are no current code violations.

Q21. What is the number of rounds at each facility?

A21. Year	Eco	Hollywood Beach
2008	43,064	39,000
2009	41,810	37,150
2010	40,593	35,300
2011	39,410	33,690
2012	38,263	32,085

Q22. Is the hotel sub-contracted? What is the hotel revenue?

A22. No the hotel is not sub-contracted. See attached financials for revenue.

Q23. Please provide a list of equipment that belongs to the current vendor.

A23. Pro shop – Point of sale system, computers, copier, all sales products (shoes, shorts, golf balls, hats, etc.), product hanging racks and display system, tables, desks and pictures.

Maintenance area and cart barn – All equipment, tools and carts.

Restaurant/kitchen – Televisions, dishes, utensils, stove (1), refrigerator (1).

Q24. What is the expected timeframe for capital improvements?

A24. Ideally, the capital improvements being completed within the first three years of the agreement would be beneficial to both the City and vendor. Ultimately, the expected timeframe for capital investments would be determined as part of the negotiation process.

Q25. Are any of the buildings considered historic property?

A25. No.

Q26. Who does the point of sale equipment belong to? Who owns the pro-shop equipment and fixtures?

A26. Current vendor owns both point of sale equipment and pro shop equipment.

Q27. Please provide a green fees breakdown both in season and out of season for each course

A27. Hollywood Beach Golf and Country Club:

Summer 2014

Every Day	Before 3:00 p.m.	After 3:00 a.m.
Weekday	\$35	\$25
Weekend/Holiday	\$45	\$25

- Resident/military/law enforcement weekday \$29 /weekend \$40
- Tuesday & Thursday all day \$25

Effective November 1, 2014

Every Day	Before 11:00 a.m.	After 11:00 a.m.	After 2:00 p.m.
Regular	\$50	\$40	\$25
Golf Hollywood!	Call Golf Shop	Call Golf Shop	Call Golf Shop

Effective December 20, 2014

Every Day	Before 11:00 a.m.	After 11:00 a.m.	After 2:00 p.m.
Regular	\$60	\$49	\$25
Member Guest	\$45	\$45	\$25

Eco Grande Country Club:

Summer 2014

Every Day	All day	
Weekday/Weekend	\$15.50 green fee	\$6.00 cart fee

- Monday & Friday \$16 (18 holes with cart)

Effective December 2014 thru March 2015

Every Day	Before 11:00 a.m.	After 11:00 a.m.	After 2:00 p.m.
Regular	\$25	\$21	\$16

Member Guest	\$45	\$45	\$25
--------------	------	------	------

Q28. Does membership dues include bag storage?

A28. Yes

Q29. How many bags are there in storage?

A29. HBGCC – 159

Q30. What is the maximum number of carts at each facility?

A30. HBGCC – 80 EGGC - 20

Q31. What type of grass is at each facility?

A31. Greens: HBGCC – mutated/various EGGC – tif drawf

Fairways at both courses - 419 and common.

Q32. What is the age of the irrigation system?

A32. HBGCC – 1980 and EGGC – 1975; (dates are approximate)

All other specifications, terms & conditions remain the same.

MAILED RFP'S

If you have already submitted your printed Request for Qualifications, it will be retained in the City Clerk's Office until the Proposal opening time and date. If you wish to pick up your RFP that has already been submitted, you can do so by showing proper identification, in the Office of the City Clerk, 2600 Hollywood Blvd, Room 221, Hollywood, Florida 33020.

Please sign and return with your RFP.

COMPANY NAME: McCumber-Wright Venture, LLC

PROPOSER'S SIGNATURE [Signature]

Dated this 30th day of December 2014



City of Hollywood, Florida

PROCUREMENT SERVICES RM. 303
P. O. Box 229045 ZIP 33022-9045

NOTICE TO PROPOSERS

NOTICE IS HEREBY GIVEN, that the City Commission of the City of Hollywood, Florida is advertising for Sealed Request for Proposals, which will be received by the City Clerk of the City of Hollywood, Florida until **3:00 P.M., January 30, 2015**, at which time they will be opened and publicly read in the Procurement Services Division, Room 303, City Hall, 2600 Hollywood Boulevard, Hollywood, Florida. **FOR: Golf Course Management**

RFP NO. 4442-15-IS
ADDENDUM NO. 2

Clarifications:

- A. On page 31 of RFP-4442-15-IS, Golf Course Management located in the "Minimum Qualifications" section, under item "g" it states:

"The Proposer shall provide their proposed capital improvement plan and proposed contributions toward that plan for the successful operation of the facilities and provide proposed recommendations of a plan of capital contributions that may be required from the City of Hollywood."

Below is an additional explanation to further clarify what is meant.

The Proposer shall provide in their proposal the initial infusion of capital that is required to successfully operate each golf course. For example, greens, fairways, irrigation, fencing, cart paths, etcetera are highly encouraged at start-up and can be considered phase one of the capital improvements. Phase two improvements would be the buildings and perimeter walkway and may be considered the longer term contributions which could be a mixed or shared contribution between the vendor and the City.

- B. Note that the proposal for each course should consider long term partnerships. A minimum term of ten (10) years will be considered.

All other specifications, terms & conditions remain the same.

MAILED RFP'S

If you have already submitted your printed Request for Qualifications, it will be retained in the City Clerk's Office until the Proposal opening time and date. If you wish to pick up your RFP that has already been submitted, you can do so by showing proper identification, in the Office of the City Clerk, 2600 Hollywood Blvd, Room 221, Hollywood, Florida 33020.

Please sign and return with your RFP.

COMPANY NAME: McCumber-Wright Ventures, LLC

PROPOSER'S SIGNATURE [Signature]

Dated this 15th day of January 2015

November 25, 2014

City of Hollywood, Florida
Solicitation #RFP-4442-15-IS**HOLD HARMLESS AND INDEMNITY CLAUSE****(Company Name and Authorized Representative's Name)**

, the contractor, shall indemnify, defend and hold harmless the City of Hollywood, its elected and appointed officials, employees and agents for any and all suits, actions, legal or administrative proceedings, claims, damage, liabilities, interest, attorney's fees, costs of any kind whether arising prior to the start of activities or following the completion or acceptance and in any manner directly or indirectly caused, occasioned or contributed to in whole or in part by reason of any act, error or omission, fault or negligence whether active or passive by the contractor, or anyone acting under its direction, control, or on its behalf in connection with or incident to its performance of the contract.



SIGNATUREJames L. McCumber

PRINTED NAMEMcCumber-Wright Venture, LLC

COMPANY OF NAME1-27-15

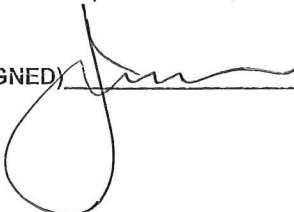
DATE**Failure to sign or changes to this page shall render your bid non-responsive.**

November 25, 2014

City of Hollywood, Florida
Solicitation #RFP-4442-15-IS**NONCOLLUSION AFFIDAVIT**STATE OF: FloridaCOUNTY OF: Broward, being first duly sworn, deposes and says that:

- (1) He/she is Managing Member of McCumber-Wright, the Bidder that has submitted the attached Bid. Venture, LLC
- (2) He/she has been fully informed regarding the preparation and contents of the attached Bid and of all pertinent circumstances regarding such Bid;
- (3) Such Bid is genuine and is not a collusion or sham Bid;
- (4) Neither the said Bidder nor any of its officers, partners, owners, agents, representatives, employees or parties in interest, including this affiant has in any way colluded, conspired, connived or agreed, directly or indirectly with any other Bidder, firm or person to submit a collusive or sham Bid in connection with the contractor for which the attached Bid has been submitted or to refrain from bidding in connection with such contract, or has in any manner, directly or indirectly, sought by agreement or collusion or communication or conference with any other Bidder, firm or person to fix the price or prices, profit or cost element of the Bid price or the Bid price of any other Bidder, or to secure an advantage against the City of Hollywood or any person interested in the proposed Contract; and
- (5) The price or prices quoted in the attached Bid are fair and proper and are not tainted by any collusion, conspiracy, connivance or unlawful agreement on the part of the Bidder or any of its agents, representatives, owners, employees, or parties in interest, including this affiant.

(SIGNED)

Managing Member

Title

Failure to sign or changes to this page shall render your bid non-responsive.

November 25, 2014

City of Hollywood, Florida
Solicitation #RFP-4442-15-IS**SWORN STATEMENT PURSUANT TO SECTION 287.133 (3) (a) FLORIDA
STATUTES ON PUBLIC ENTITY CRIMES**THIS FORM MUST BE SIGNED AND SWORN TO IN THE PRESENCE OF A NOTARY PUBLIC OR
OTHER OFFICIAL AUTHORIZED TO ADMINISTER OATHS

1. This form statement is submitted to City of Hollywood
 by James L. McCumber for McCumber-Wright Venture, LLC
 (Print individual's name and title) (Print name of entity submitting sworn statement)
 whose business address is 1600 Johnson Street, Hollywood, FL 33020
 and if applicable its Federal Employer Identification Number (FEIN) is 101000022. If the entity has no FEIN,
 include the Social Security Number of the individual signing this sworn statement. 565

2. I understand that "public entity crime," as defined in paragraph 287.133(1)(g), Florida Statutes, means a violation of any state or federal law by a person with respect to and directly related to the transaction of business with any public entity or with an agency or political subdivision of any other state or with the United States, including, but not limited to, any bid, proposal, reply, or contract for goods or services, any lease for real property, or any contract for the construction or repair of a public building or public work, involving antitrust, fraud, theft, bribery, collusion, racketeering, conspiracy, or material misinterpretation.

3. I understand that "convicted" or "conviction" as defined in Paragraph 287.133(1)(b), Florida Statutes, means a finding of guilt or a conviction of a public entity crime, with or without an adjudication of guilt, in an federal or state trial court of record relating to charges brought by indictment or information after July 1, 1989, as a result of a jury verdict, nonjury trial, or entry of a plea of guilty or nolo contendere.

4. I understand that "Affiliate," as defined in paragraph 287.133(1)(a), Florida Statutes, means:

1. A predecessor or successor of a person convicted of a public entity crime, or
2. An entity under the control of any natural person who is active in the management of the entity and who has been convicted of a public entity crime. The term "affiliate" includes those officers, directors, executives, partners, shareholders, employees, members, and agents who are active in the management of an affiliate. The ownership by one person of shares constituting a controlling interest in another person, or a pooling of equipment or income among persons when not for fair market value under an arm's length agreement, shall be a prima facie case that one person controls another person. A person who knowingly enters into a joint venture with a person who has been convicted of a public entity crime in Florida during the preceding 36 months shall be considered an affiliate.

5. I understand that "person," as defined in Paragraph 287.133(1)(e), Florida Statutes, means any natural person or any entity organized under the laws of any state or of the United States with the legal power to enter into a binding contract and which bids or applies to bid on contracts let by a public entity, or which otherwise transacts or applies to transact business with a public entity. The term "person" includes those officers, executives, partners, shareholders, employees, members, and agents who are active in management of an entity.

6. Based on information and belief, the statement which I have marked below is true in relation to the entity submitting this sworn statement. (Please indicate which statement applies.)

_____ Neither the entity submitting sworn statement, nor any of its officers, director, executives, partners, shareholders, employees, members, or agents who are active in the management of the entity, nor any affiliate of the entity has been charged with and convicted of a public entity crime subsequent to July 1, 1989.

_____ The entity submitting this sworn statement, or one or more of its officers, directors, executives, partners, shareholders, employees, members, or agents who are active in the management of the entity, or an affiliate of the entity, or an affiliate of the entity has been charged with and convicted of a public entity crime subsequent to July 1, 1989.

November 25, 2014

City of Hollywood, Florida
Solicitation #RFP-4442-15-IS

The entity submitting this sworn statement, or one or more of its officers, directors, executives, partners, shareholders, employees, members, or agents who are active in the management of the entity, or an affiliate of the entity has been charged with and convicted of a public entity crime, but the Final Order entered by the Hearing Officer in a subsequent proceeding before a Hearing Officer of the State of Florida, Division of Administrative Hearings, determined that it was not in the public interest to place the entity submitting this sworn statement on the convicted vendor list. (attach a copy of the Final Order).

I UNDERSTAND THAT THE SUBMISSION OF THIS FORM TO THE CONTRACTING OFFICER FOR THE PUBLIC ENTITY IDENTIFIED IN PARAGRAPH 1 (ONE) ABOVE IS FOR THAT PUBLIC ENTITY ONLY AND THAT THIS FORM IS VALID THROUGH DECEMBER 31 OF THE CALENDAR YEAR IN WHICH IT IS FILED. I ALSO UNDERSTAND THAT I AM REQUIRED TO INFORM THAT PUBLIC ENTITY PRIOR TO ENTERING INTO A CONTRACT IN EXCESS OF THE THRESHOLD AMOUNT PROVIDED IN SECTION 287.017 FLORIDA STATUTES FOR A CATEGORY TWO OF ANY CHANGE IN THE INFORMATION CONTAINED IN THIS FORM.

(Signature)

Sworn to and subscribed before me this 27 day of January, 2015.

Personally known _____

Or produced identification _____ Notary Public-State of FL

(Type of identification) _____ my commission expires _____

Colleen LaPlant
(Printed, typed or stamped commissioned
name of notary public)Colleen LaPlant

Failure to sign or changes to this page shall render your bid non-responsive.

November 25, 2014

City of Hollywood, Florida
Solicitation #RFP-4442-15-IS**CERTIFICATIONS REGARDING DEBARMENT, SUSPENSION AND OTHER
RESPONSIBILITY MATTERS**

The applicant certifies that it and its principals:

- (a) Are not presently debarred, suspended, proposed for debarment, declared ineligible, sentenced to a denial of Federal benefits by a State or Federal court, or voluntarily excluded from covered transactions by any Federal department or agency;
- (b) Have not within a three-year period preceding this application been convicted of or had a civil judgment rendered against them for commission of fraud or a criminal offense in connection with obtaining, attempting to obtain, or performing a public (Federal, State, or local) transaction or contract under a public transaction, violation of Federal or State antitrust statutes or commission of embezzlement, theft, forgery, bribery, falsification or destruction of records, making false statements, or receiving stolen property;
- (c) Are not presently indicted for or otherwise criminally or civilly charged by a governmental entity (Federal, State, or local) with commission of any of the offenses enumerated in paragraph (b) of this certification; and
- (d) Have not within a three-year period preceding this application had one or more public transactions (Federal, State, or local) terminated for cause or default.

Applicant Name and Address:

McCumber-Wright Venture, LLC1600 Johnson StreetHollywood, FL 33020

Application Number and/or Project Name:

Request for Proposal - Golf Course Management RFP 4442-15-ISApplicant IRS/Vendor Number: 010619141

Type/Print Name and Title of Authorized Representative:

James L. McCumber Managing MemberSignature: Date: 1-27-15**Failure to sign or changes to this page shall render your bid non-responsive.**

November 25, 2014

City of Hollywood, Florida
Solicitation #RFP-4442-15-IS**DRUG-FREE WORKPLACE PROGRAM**

IDENTICAL TIE BIDS - Preference shall be given to businesses with drug-free workplace programs. Whenever two or more bids which are equal with respect to price, quality, and service are received by the State or by any political subdivision for the procurement of commodities or contractual services, a bid received from a business that certifies that it has implemented a drug-free workplace program shall be given preference in the award process. Established procedures for processing tie bids will be followed if none of the tied vendors have a drug-free workplace program. In order to have a drug-free workplace program, a business shall:

1. Publish a statement notifying employees that the unlawful manufacture, distribution, dispensing, possession, or use of a controlled substance is prohibited in the workplace and specifying the actions that will be taken against employees for violations of such prohibition.
2. Inform employees about the dangers of drug abuse in the workplace, the business's policy of maintaining a drug-free workplace, any available drug counseling, rehabilitation, and employee assistance programs, and the penalties that may be imposed upon employees for drug abuse violations.
3. Give each employee engaged in providing the commodities or contractual services that are under bid a copy of the statement specified in subsection (1).
4. In the statement specified in subsection (1), notify the employee that, as a condition of working on the commodities or contractual services that are under bid, the employee will abide by the terms of the statement and will notify the employer of any conviction of, or plea of guilty or nolo contendere to, any violation of chapter 893 or of any controlled substance law of the United States or any state, for a violation occurring in the workplace no later than five (5) days after such conviction.
5. Impose a sanction on, or require the satisfactory participation in a drug abuse assistance or rehabilitation program (if such is available in the employee's community) by, any employee who is so convicted.
6. Make a good faith effort to continue to maintain a drug-free workplace through implementation of these requirements.

As the person authorized to sign the statement, I certify that this firm complies fully with the above requirements.


VENDOR'S SIGNATURE

James L. McCumber

PRINTED NAME

McCumber-Wright Venture, LLC
NAME OF COMPANY

November 25, 2014

City of Hollywood, Florida
Solicitation #RFP-4442-15-IS**SOLICITATION, GIVING, AND ACCEPTANCE OF GIFTS POLICY**

Florida Statute 112.313 prohibits the solicitation or acceptance of Gifts. - "No Public officer, employee of an agency, local government attorney, or candidate for nomination or election shall solicit or accept anything of value to the recipient, including a gift, loan, reward, promise of future employment, favor, or service, based upon any understanding that the vote, official action, or judgment of the public officer, employee, local government attorney, or candidate would be influenced thereby." The term "public officer" includes "any person elected or appointed to hold office in any agency, including any person serving on an advisory body."

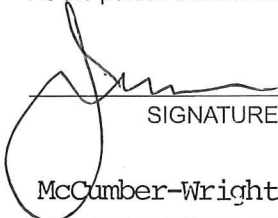
The City of Hollywood policy prohibits all public officers, elected or appointed, all employees, and their families from accepting any gifts of any value, either directly or indirectly, from any contractor, vendor, consultant, or business with whom the City does business.

The State of Florida definition of "gifts" includes the following:

- Real property or its use,
- Tangible or intangible personal property, or its use,
- A preferential rate or terms on a debt, loan, goods, or services,
- Forgiveness of indebtedness,
- Transportation, lodging, or parking,
- Food or beverage,
- Membership dues,
- Entrance fees, admission fees, or tickets to events, performances, or facilities,
- Plants, flowers or floral arrangements
- Services provided by persons pursuant to a professional license or certificate.
- Other personal services for which a fee is normally charged by the person providing the services.
- Any other similar service or thing having an attributable value not already provided for in this section.

Any contractor, vendor, consultant, or business found to have given a gift to a public officer or employee, or his/her family, will be subject to dismissal or revocation of contract.

As the person authorized to sign the statement, I certify that this firm will comply fully with this policy.

	<u>James L. McCumber</u>
SIGNATURE	PRINTED NAME
<u>McCumber-Wright Venture, LLC</u>	<u>Managing Member</u>
NAME OF COMPANY	TITLE

Failure to sign this page shall render your bid non-responsive.

November 25, 2014

City of Hollywood, Florida
Solicitation #RFP-4442-15-IS

REFERENCES

It is the responsibility of the contractor/vendor to provide a minimum of three (3) similar type references using this form and to provide this information with your submission. Failure to do so may result in the rejection of your submission.

Company Name: Greystone Golf Club	
Address: 2555 Highway 70E	
City, State, ZIP: Dickson, TN 37055	Phone Number: (615) 446-0444
Point of Contact: Bob Wolcott	Fax Number: (615) 446-9990
Email: bob.wolcott@tunicagov.com	
Explain How This Referenced Work Is Similar To This Request: Design, Construction Management, Grow In, Managed all facets of facility	
Date service was provided: 1997-2001	

Company Name: Tunica National	
Address: 1 Champions Lane	
City, State, ZIP: Tunica, MS 38664	Phone Number: (601) 985-4545
Point of Contact: Charlie Williams	Fax Number:
Email: charlie.williams@butlersnow.com	
Explain How This Referenced Work Is Similar To This Request: Design, Construction Management	
Date service was provided:	

Company Name: Course at Westland	
Address: 7510 Plantation Blvd	
City, State, ZIP: Jacksonville, FL	Phone Number: (904) 285-1780
Point of Contact: Mark R. McCumber	Fax Number:
Email: mark.mccumber@mccumbergolf.com	
Explain How This Referenced Work Is Similar To This Request: We Owned, operated, designed, developed public access Golf Course	
Date service was provided: 1995-2007	

Form **W-9**
(Rev. August 2013)
Department of the Treasury
Internal Revenue Service

Request for Taxpayer Identification Number and Certification

Give Form to the
requester. Do not
send to the IRS.

Name (as shown on your income tax return)
McCumber-Wright Venture, LLC

Business name/disregarded entity name, if different from above

Check appropriate box for federal tax classification:
☐ Individual/sole proprietor ☐ C Corporation ☐ S Corporation ☐ Partnership ☐ Trust/estate
☒ Limited liability company. Enter the tax classification (C=C corporation, S=S corporation, P=partnership) ▶ _____
☐ Other (see instructions) ▶ _____

Exemptions (see instructions):
 Exempt payee code (if any) _____
 Exemption from FATCA reporting code (if any) _____

Address (number, street, and apt. or suite no.)
1600 Johnson Street
City, state, and ZIP code
Hollywood, FL 33020

Requester's name and address (optional)

List account number(s) here (optional)

Part I Taxpayer Identification Number (TIN)

Enter your TIN in the appropriate box. The TIN provided must match the name given on the "Name" line to avoid backup withholding. For individuals, this is your social security number (SSN). However, for a resident alien, sole proprietor, or disregarded entity, see the Part I instructions on page 3. For other entities, it is your employer identification number (EIN). If you do not have a number, see *How to get a TIN* on page 3.

Note. If the account is in more than one name, see the chart on page 4 for guidelines on whose number to enter.

Social security number

-		-	

Employer identification number

0	1	-	0
6	1	0	1
4	1		

Part II Certification

Under penalties of perjury, I certify that:

- The number shown on this form is my correct taxpayer identification number (or I am waiting for a number to be issued to me), and
- I am not subject to backup withholding because: (a) I am exempt from backup withholding, or (b) I have not been notified by the Internal Revenue Service (IRS) that I am subject to backup withholding as a result of a failure to report all interest or dividends, or (c) the IRS has notified me that I am no longer subject to backup withholding, and
- I am a U.S. citizen or other U.S. person (defined below), and
- The FATCA code(s) entered on this form (if any) indicating that I am exempt from FATCA reporting is correct.

Certification instructions. You must cross out item 2 above if you have been notified by the IRS that you are currently subject to backup withholding because you have failed to report all interest and dividends on your tax return. For real estate transactions, item 2 does not apply. For mortgage interest paid, acquisition or abandonment of secured property, cancellation of debt, contributions to an individual retirement arrangement (IRA), and generally, payments other than interest and dividends, you are not required to sign the certification, but you must provide your correct TIN. See the instructions on page 3.

Sign Here

Signature of
U.S. person ▶

Date ▶

1-27-15

General Instructions

Section references are to the Internal Revenue Code unless otherwise noted.

Future developments. The IRS has created a page on IRS.gov for information about Form W-9, at www.irs.gov/w9. Information about any future developments affecting Form W-9 (such as legislation enacted after we release it) will be posted on that page.

Purpose of Form

A person who is required to file an information return with the IRS must obtain your correct taxpayer identification number (TIN) to report, for example, income paid to you, payments made to you in settlement of payment card and third party network transactions, real estate transactions, mortgage interest you paid, acquisition or abandonment of secured property, cancellation of debt, or contributions you made to an IRA.

Use Form W-9 only if you are a U.S. person (including a resident alien), to provide your correct TIN to the person requesting it (the requester) and, when applicable, to:

- Certify that the TIN you are giving is correct (or you are waiting for a number to be issued),
- Certify that you are not subject to backup withholding, or
- Claim exemption from backup withholding if you are a U.S. exempt payee. If applicable, you are also certifying that as a U.S. person, your allocable share of any partnership income from a U.S. trade or business is not subject to the

withholding tax on foreign partners' share of effectively connected income, and

4. Certify that FATCA code(s) entered on this form (if any) indicating that you are exempt from the FATCA reporting, is correct.

Note. If you are a U.S. person and a requester gives you a form other than Form W-9 to request your TIN, you must use the requester's form if it is substantially similar to this Form W-9.

Definition of a U.S. person. For federal tax purposes, you are considered a U.S. person if you are:

- An individual who is a U.S. citizen or U.S. resident alien,
- A partnership, corporation, company, or association created or organized in the United States or under the laws of the United States,
- An estate (other than a foreign estate), or
- A domestic trust (as defined in Regulations section 301.7701-7).

Special rules for partnerships. Partnerships that conduct a trade or business in the United States are generally required to pay a withholding tax under section 1446 on any foreign partners' share of effectively connected taxable income from such business. Further, in certain cases where a Form W-9 has not been received, the rules under section 1446 require a partnership to presume that a partner is a foreign person, and pay the section 1446 withholding tax. Therefore, if you are a U.S. person that is a partner in a partnership conducting a trade or business in the United States, provide Form W-9 to the partnership to establish your U.S. status and avoid section 1446 withholding on your share of partnership income.

Exhibit 2

MWV's Company Formation, Letters of Credit and Required Licenses and Certifications

FLORIDA DEPARTMENT OF STATE
DIVISION OF CORPORATIONS**Detail by Entity Name**Florida Limited Liability Company

MCCUMBER-WRIGHT VENTURE, LLC

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Principal Address1600 Johnson St.
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Changed: 04/30/2014

Mailing Address1600 Johnson St.
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Changed: 04/30/2014

Registered Agent Name & AddressMCCUMBER, JAMES LCEO
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Name Changed: 02/27/2009

Address Changed: 04/30/2014

Authorized Person(s) Detail**Name & Address**

Title MGRM

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