



Reputation Earned. Not Bought.

OVER 50 YEARS OF EXPERIENCE IN DISASTER RECOVERY

DEBRIS REMOVAL · REDUCTION · SITE MANAGEMENT · DEMOLITION

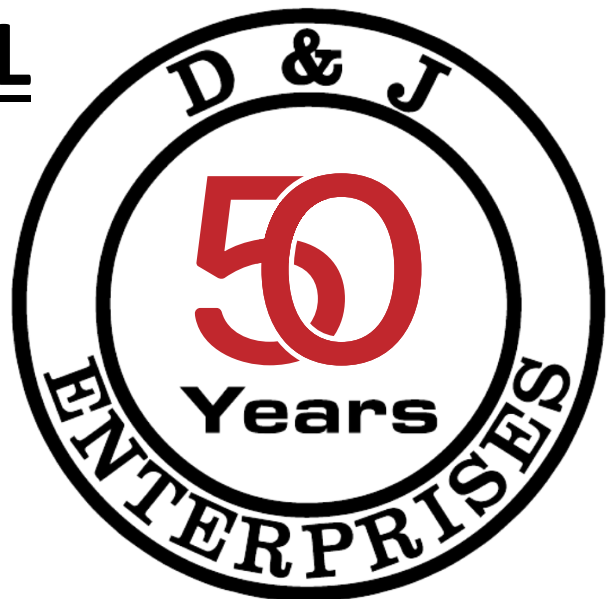
HOLLYWOOD, FL

**RFP 072-23-OT
EMERGENCY RESPONSE AND
RECOVERY SERVICES**

DUE: APRIL 27, 2023 – 3:00 PM

ORIGINAL

FEIN: 63-0943382



334.821.1249

3495 Lee Rd. 10

Auburn, AL 36832

Main Contact: Jason Sanders

Vice President of Operations

Jason@djenterprises.net





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COVER LETTER

4/27/2023

City of Hollywood, FL
Attn: Purchasing
2600 Hollywood Blvd.
Hollywood, FL 33020

Re: RFP 072-23-OT – Emergency Response and Recovery Services

To Whom It May Concern:

It is with great pleasure we extend this proposal of services to meet the proposal requirements for City of Hollywood's RFP for Debris Removal Services. Within this proposal of services is our dedicated effort to meet all proposal requirements and provide the requested supportive documentation and information to be utilized in the evaluative criteria.

D&J Enterprises, Inc. is a full-service contracting firm with over 55 years of hands-on experience as a prime contractor for Emergency Recovery Services, with specific focus on debris removal, reduction, disposal and management following natural and man-made disaster events. Since we performed our first emergency debris removal and clean-up project following Hurricane Betsy on the Gulf Coast in 1965, the company has become a major contractor in the field of debris management and has performed over 225 separate, federally declared disaster response contracts throughout the continental United States, and US territories and protectorates in the Caribbean and Asia. Debris recovery projects completed during these 55+ years total over \$1,000,000,000.00, at times employing over 600 employees and an additional 500+ subcontractors with over 2,000 trucks daily.

D&J Enterprises, Inc. was the United States Army Corp of Engineers *prime contractor* during the Hurricane Rita mission. D&J was tasked with loading, hauling, reducing and recycling over 4 million cubic yards of disaster-related debris.

The 55+ years of experience in disaster and debris management field have enabled the company to not only develop trained employees with the understanding of expectations and skills necessary to respond quickly and efficiently, but also to develop a network of reliable relationships with experienced subcontractors and suppliers throughout the Southwestern, Southeastern and Atlantic Coastal United States.

D&J Enterprises, Inc. is proud of the excellent reputation for competent, timely and cost-effective performance among officials of Federal, State, County, City and Private entities for whom we have performed disaster response and recovery services. During this same time period, the company's civil construction division has continued to grow and prosper and enjoys a reputation as one of the top civil contractors in Alabama with approximately 170 full-time employees.

D&J hereby certifies that it has never been prohibited from doing business with any governmental entity for any reason and is not operating under Chapter 11 or any other financial restraints that would preclude the ability to enter into equipment leasing or rental agreements.





D&J Enterprises, Inc. fully understands the scope of services within this project. Work may include emergency clearing for the first several hours of operation, debris load & haul from rights of way and proper disposal, stump removal, right of entry work, removal and disposal of leaning trees and hangers, and hazardous removals. All work will be completed in accordance with federal, state, and local guidelines. **D&J is committed to following FEMA’s Public Assistance Program and Policy Guidelines and meeting 2 CFR requirements.** D&J will ensure that all work is reimbursable. D&J will continue to work with our clients after debris removal is complete to help receive any available state and federal reimbursements.

Legal Entity Name: D&J Enterprises, Inc.

Principal Business Address: 3495 Lee Road 10
Auburn, AL 36832

Phone Number: (334) 821-1249

Fax Number: (334) 821-5227

Email Address: admin@djenterprises.net

Website: www.hurricanerecovery.com

Principals: Richard D. Starr
James L. Starr

Main Contact Person: Jason Sanders – Vice President of Operations
Email: jason@djenterprises.net
Cell: (334) 559-0106

D&J Enterprises, Inc. is an Alabama corporation formed in 1987. FEIN# 63-0943382.

Jason Sanders, Vice President of Operations, is authorized to bind the company in contracts.

D&J Enterprises, Inc. is authorized to do business in the State of Florida by the State of Florida Department of State and holds a current Certificate of Qualification from the Florida Department of Transportation.

Sincerely,

Jason Sanders
Vice President of Operations





QUALIFICATIONS

D&J Enterprises, Inc. is a stand-alone business with assets and methods that are irreproachable by any other debris contractor. D&J has the personnel, equipment, trucks, subcontractors, financial capabilities, bonding capacity, methods, and procedures that make D&J a premier contractor. No other disaster company employs approximately 170 employees on a daily basis that are ready to respond at a moment notice with over \$30,000,000 of **COMPANY OWNED** equipment. D&J is completely **self-sufficient** and capable of **self-performing** debris removal contracts.

D&J has over 5,000 subcontractors and national accounts with all major equipment rental agencies that, along with D&J employees and company equipment, will ensure a fast response and work will begin in a timely manner. Even with these agreements and accounts, every debris removal operation will have **D&J personnel and equipment present 100% of the time.**

D&J Enterprises, Inc., **Federal ID No. 63-0943382**, is a corporation owned by Richard D. Starr and James L. Starr incorporated in 1987 in Auburn, AL, after acquiring the assets of their father’s company, Starr & Sons Contracting. D&J has been in the disaster debris removal field for more than fifty-five years. D&J has an outstanding record of completing all contracts awarded to the company and has **never defaulted** on any contracts, and **never had a payment or performance bond called** on any contracts.

D&J has performed several large-scale debris projects across the United States, Caribbean, and Japan for cities, counties, and the U.S. Army Corps of Engineers. D&J is capable of handling any size of disaster related removal. D&J has removed and processed over **40,000,000 cubic yards** of debris and performed over **\$1,000,000,000.00** work throughout our company history.

D&J’s current database contains a listing of 392 experienced employees available for disaster response.

CATEGORY / CLASSIFICATION	FULL-TIME EMPLOYEES	RESERVE EMPLOYEES
Supervisors and Project Managers	15	8
Engineers	4	3
Foremen	21	8
Operators	42	39
Drivers	37	99
Mechanics	13	9
Laborers	27	55
Administrative and Clerical	7	5
TOTAL	166	226

**A detailed listing of all current and reserve employees is available upon request*

To ensure equipment is safe and in good working order, D&J also owns and operates two modern equipment and repair shops manned by a work staff of thirteen (13) full-time mechanics.

The principals and officers of D&J know that the company’s employees are its most dynamic asset. Special attention is given to management supervision and the training and development of its individuals. The company’s employees are subject to retraining and refresher courses whenever available in each skilled discipline. Its supervisors, project managers, engineers and foremen annually take training and/or refresher courses in management practices, ethics and environmental policies, regulations and





procedures. Operators are always supervised and when appropriate, trained on the safety, maintenance and operational limits and capabilities of new or upgraded equipment. Drivers are required to be safety trained and independently licensed before they are allowed to operate vehicles and their performances are reviewed daily. Mechanics regularly attend refresher and new equipment/upgrade training courses held by the manufacturers of D&J owned equipment. All mechanic work is inspected and reviewed in the company’s 20,000 sq.ft. shop facilities by the chief mechanic before being released to field projects. All laborers are supervised and trained by skilled journeymen and foremen in their respective fields.

D&J believes that training and pre-planning are essential to running a successful debris removal operation. D&J employees are constantly expanding their training by taking OSHA, FEMA, and US Army Corps of Engineers courses. Courses cover every topic and aspect of a debris operation including management, quality control, safety, reimbursement, and operations. That is why D&J offers training and pre-planning to our clients **included in the contract at no additional cost.**

D&J Enterprises, Inc. has also operated a civil construction company, specializing in road construction, utilities and mass grading since 1964. The company has performed thousands of civil municipal projects for cities, states, counties, and various Departments of Transportation throughout central Alabama as a full time, day-to-day enterprise. With multiple full-time engineers on hand and hundreds of experienced long-term personnel, the officers and management of D&J have the expertise, technical training, and knowledge to solve issues and find solutions as they may occur.

During the five decades of disaster recovery and debris management service, D&J’s Civil Construction Division has also grown and prospered earning the reputation as one of the top civil contractors in East Central Alabama. In addition to D&J Enterprises, Inc., Richard D. Starr and James L. Starr are the sole owners of Sand Hill Recycling Center, Inc., a debris storage, separation, reduction and disposal facility that operates year-round providing services to state, county, city, and other local, private entities since 1997. This facility is serviced by D&J’s fleet of over 500 roll-off containers serviced by D&J’s fleet of roll-off trucks. Approximately 250 tons of recyclable material are brought to this facility each day. This site doubles as a training facility for personnel in the methods of debris separation, reduction, recycling, and disposal during periods prior to the occurrence of a disaster event. This facility allows D&J to rotate employees that may be deployed on a disaster recovery mission and, to receive training in the operation and methodology used in the performance of a TDSR site following a disaster event. The equipment and layout of this facility is similar to that of a TDSR site.

PROJECT MANAGEMENT TEAM EMERGENCY CONTACT LIST FOR HOLLYWOOD, FL

NAME	TITLE	EMAIL	24-HR DIRECT PHONE NUMBER	YEARS OF EXPERIENCE
Jason Sanders	Vice President of Operations	Jason@djenterprises.net	334-559-0106	20+
Chip Starr	Executive Vice President	cstarr@djenterprises.net	334-740-4251	24+
Andres Castro	Director of Operations	acastro@djenterprises.net	954-410-6102	5+
William Liveoak	Chief Engineer	wliveoak@bellsouth.net	334-559-0107	20+
Dan Goldsmith	Project Operations Manager	dgoldsmith@djenterprises.net	786-616-9017	5+



**RESUME SUMMARIES FOR ALL PROPOSED PERSONNEL FOR HOLLYWOOD, FL**

NAME	TITLE	QUALIFICATIONS
Richard D. Starr	President and CEO	<ul style="list-style-type: none"> - 57 Years of Disaster Recovery Experience - OSHA 30 HR Construction - HAZWOPER First Responder - USACE Construction Quality Management - Trench & Excavation Safety - NEC 1005 - CPR/First Aid
James L. Starr	Secretary/Treasurer and COO	<ul style="list-style-type: none"> - 57 Years of Disaster Recovery Experience - Bachelor of Civil Engineering - OSHA 30 HR Construction - HAZWOPER First Responder - USACE Construction Quality Management - Trench & Excavation Safety - NEC 1005 - CPR/First Aid
Christopher “Chip” M. Starr	Executive Vice President	<ul style="list-style-type: none"> - 24 Years of Disaster Recovery Experience - OSHA 30 HR Construction - HAZWOPER First Responder - USACE Construction Quality Management - Trench & Excavation Safety - NEC 1005 - CPR/First Aid
William Liveoak	Chief Engineer	<ul style="list-style-type: none"> - 20 Years of Disaster Recovery Experience - Bachelor of Civil Engineering - OSHA 30 HR Construction - NEC 1005, 9031 - USACE Construction Quality Management - Trench & Excavation Safety - CPR/First Aid
Jason Sanders	Vice President of Operations	<ul style="list-style-type: none"> - 20 Years of Disaster Recovery Experience - EM385-1-1 - FEMA NIMS Courses - USACE Construction Quality Management - HAZWOPER First Responder - CPR/First Aid
Paul Bridge	Senior Project Manager	<ul style="list-style-type: none"> - 35 Years of Experience - Engineering Degree - Business Management Degree - OSHA 30 HR Construction - Trench & Excavation Safety - CPR/First Aid
Ryan Peterson	Director of Safety and Compliance	<ul style="list-style-type: none"> - OSHA 510, 30 HR Construction, 30 HR GI - COSS Certified Occupational Safety and Health Specialist - OSHA LOTO Competent Person - USACE Construction Quality Management - GHS and OSHA HAZCOM - OSHA 10 Con and GI - CPR/First Aid/AED Instructor - Oil, Gas Construction Safety - FEMA NIMS Courses - 40-HR HAZWOPER
Andres Castro	Director of Operations	<ul style="list-style-type: none"> - 18 Years of Account/Project Management - Lean Six Sigma Certification - EM385-1-1



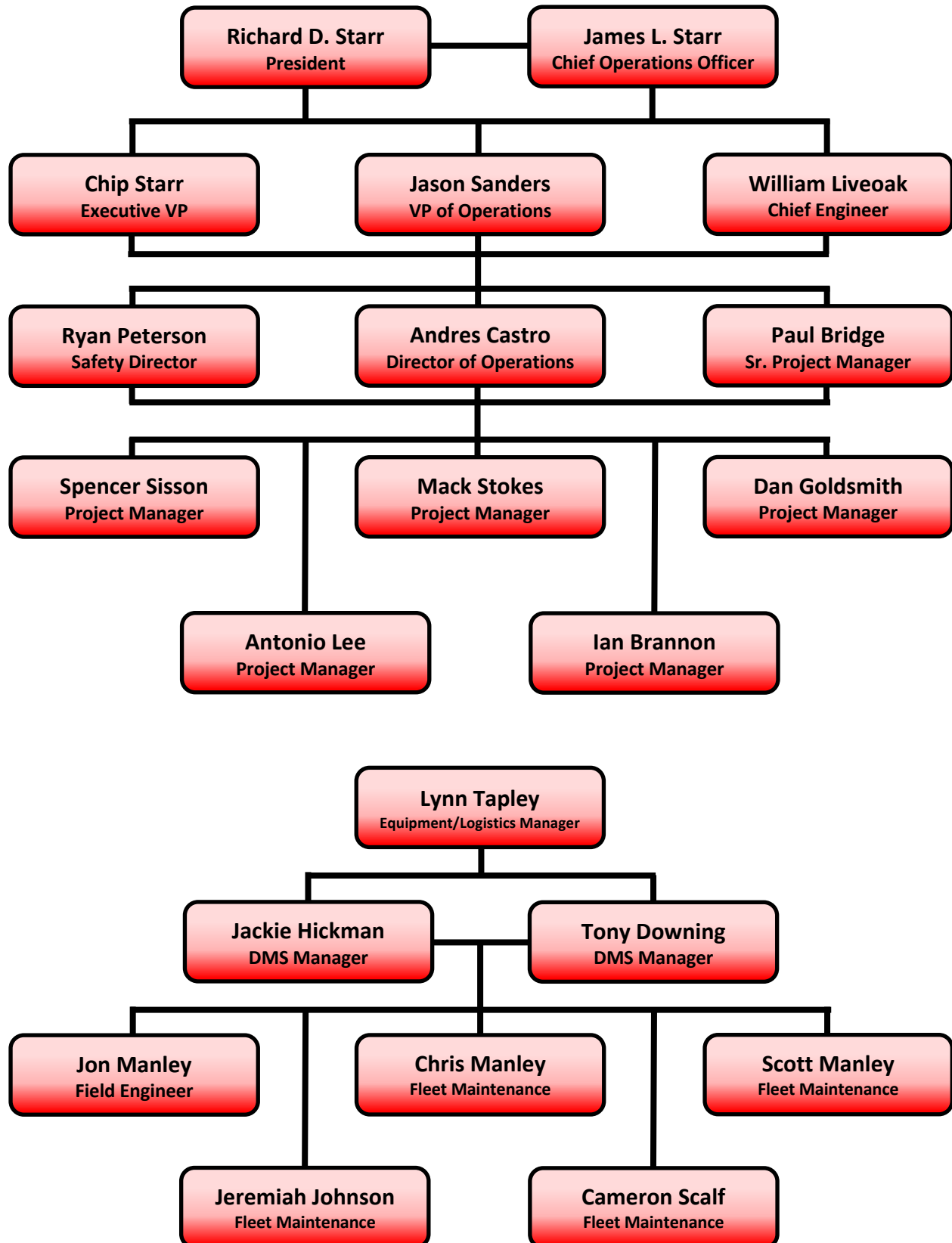


		<ul style="list-style-type: none"> - FEMA NIMS Courses - HAZWOPER First Responder - CPR/First Aid
Spencer Sisson	Project Manager	<ul style="list-style-type: none"> - 15 Years of Project Management - EM385-1-1 - USACE Construction Quality Management - FEMA NIMS Courses - OSHA 30 HR Construction - CPR/First Aid
Mack Stokes	Project Manager	<ul style="list-style-type: none"> - 26 Years of Disaster Recovery Experience - Trench & Excavation Safety - CPR/First Aid
Tony Downing	DMS Manager	<ul style="list-style-type: none"> - 30 Years of Experience with D&J - OSHA 30 HR Construction - Trench & Excavation Safety - Certified Flagger - CPR/First Aid
Ian Brannon	Project Manager	<ul style="list-style-type: none"> - 10 Years of Disaster Recovery Experience - OSHA 30 HR Construction - Trench & Excavation Safety - CPR/First Aid
Dan Goldsmith	Project Manager	<ul style="list-style-type: none"> - 5 Years of Disaster Recovery Experience - EM385-1-1 - Experienced in managing monitors - Experienced in FEMA guidelines - HAZWOPER First Responder - FEMA NIMS Courses - CPR/First Aid instructor
Antonio Lee	Project Manager	<ul style="list-style-type: none"> - 15 Years of Disaster Recovery Experience - Experienced in managing monitors - Experienced in FEMA guidelines - FEMA NIMS Courses - CPR/First Aid
Lynn Tapley	Equipment/Logistics Manager	<ul style="list-style-type: none"> - 26 Years of Experience with D&J - OSHA 30 HR Construction - Certified Mechanic - CPR/First Aid - Class A Commercial Driver's License
Cameron Scalf	Fleet Maintenance Manager	<ul style="list-style-type: none"> - 6 Years of Experience with D&J - Trench & Excavation Safety - CPR/First Aid
Jackie Hickman	DMS Manager	<ul style="list-style-type: none"> - 32 Years of Experience with D&J - OSHA 30 HR Construction - Trench & Excavation Safety - CPR/First Aid
Jon Manley	Field Engineer	<ul style="list-style-type: none"> - 24 Years of Experience with D&J - OSHA 30 HR Construction - Trench & Excavation Safety - CPR/First Aid
Chris Manley	DMS / Field Maintenance Manager	<ul style="list-style-type: none"> - 24 Years of Experience with D&J - Trench & Excavation Safety - CPR/First Aid
Scott Manley	Fleet Maintenance Manager	<ul style="list-style-type: none"> - 15 Years of Experience with D&J - Trench & Excavation Safety - CPR/First Aid
Jeremiah Johnson	Fleet Maintenance Manager	<ul style="list-style-type: none"> - 13 Years of Experience with D&J - Experienced welder - CPR/First Aid





ORG CHART





PAST EXPERIENCE

D&J's experience is irreproachable. Some highlights and distinctions include:

- **Over 55 years of disaster recovery and debris management experience**
- **The capacity to hire and the experience in managing as many as 500 subcontractors with over 2,000 trucks on a single contract**
- **The experience in managing as many as fifteen (15) separate contracts simultaneously**
- **Served as the US Army Corps of Engineers (USACE) Primary Contractor for 14 counties including 4 major municipalities within the State of Texas following Hurricane Rita 2005/2006**
- **Performance in excess of 225 separate disaster response contracts totaling over \$1 billion**

Over the years, D&J has developed a vast network of relationships with professionals, subcontractors, and suppliers that can muster all the resources needed to respond to a multitude of disasters in a manner that will assist communities with quick response and recovery. Pre-planning for events is a vital and integral part of disaster recovery operations; D&J incorporates "readiness" into our operation plans for unforeseen events, enabling us the capability to have key personnel on the scene within a few hours of such occurrences. D&J's active role as a disaster recovery leader year-round allows us the privilege to continually train and educate employees and subcontractors for top performance and adherence to ever-evolving FEMA guidance and policy.

During the five decades of disaster recovery and debris management service, D&J's Civil Construction Division has also grown and prospered earning the reputation as one of the top civil contractors in East Central Alabama. In addition to D&J Enterprises, Inc., Richard D. Starr and James L. Starr are the sole owners of Sand Hill Recycling Center, Inc., a debris storage, separation, reduction and disposal facility that operates year-round providing services to state, county, city, and other local, private entities since 1997. This facility is serviced by D&J's fleet of over 500 roll-off containers serviced by D&J's fleet of roll-off trucks. Approximately 250 tons of recyclable material are brought to this facility each day. This site doubles as a training facility for personnel in the methods of debris separation, reduction, recycling, and disposal during periods prior to the occurrence of a disaster event. This facility allows D&J to rotate employees that may be deployed on a disaster recovery mission and, to receive training in the operation and methodology used in the performance of a TDSR site following a disaster event. The equipment and layout of this facility is similar to that of a TDSR site.

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**TASKS PERFORMED IN PREVIOUS DISASTER RECOVERY AND DEBRIS MANAGEMENT PROJECTS BY D&J**

- Provided and managed crews and equipment for Phase I – Emergency Debris Right-of-Way Clearance
- Provided and managed crews and equipment for loading and hauling snow and ice
- Provided and managed crews and equipment for loading and hauling sludge and mud
- Provided and managed crews and equipment for vegetative debris removal from right-of-way
- Provided and managed crews and equipment for hazardous tree and stump removal
- Provided and managed crews and equipment for C&D debris removal from right-of-way
- Provided and managed crews and equipment for operating temporary debris storage and reduction sites (TDSRS / DMS)
- Provided and managed crews and equipment for receiving, sorting, screening, separating, and recycling debris
- Provided and managed crews and equipment for removal and disposal of household hazardous waste
- Provided and managed crews and equipment for vegetative debris reduction by grinding of burnable debris:
- Provided and managed crews and equipment for vegetative debris reduction debris by open burn and air curtain incineration:
- Assisted local agencies in the location, certification and permitting of Temporary Debris Storage Reductions Sites (TDSRS) sometimes referred to as Debris Management Sites, (DMS)
- Assisted local agencies in locating reliable, licensed facilities to accept “recyclable” materials
- Provided and managed crews and equipment for loading, hauling and final disposal of sorted debris to either recycling facilities, LCID, Subtitle D landfills, or other final disposal sites
- Assisted local agencies in providing environmental soil, water and air testing labs with environmental assessments and in procuring licenses to operate TDSR sites
- Provided and managed crews and equipment for complete site restoration and re-vegetation of TDSR
- Provided and managed crews and equipment for sand screening and beach restoration
- Provided and managed crews and equipment for building demolition following tornados, hurricanes and wildfires
- Provided and managed crews and equipment for the removal of Asbestos Containing Material (ACM)
- Provided and managed crews and equipment for stream and canal clearing and cleaning
- Provided all necessary equipment and crews for earthen dam repair
- Provided all necessary equipment and crews for removal of C&D debris resulting from floods including Private Property Debris Removal (PPDR)
 - Provided all necessary equipment and crews for installation of emergency roofing
- Provided Contract Management services to oversee the scope of work of other contractors
- Supplied and maintained generators for local administrations
- Supplied ice and water with refrigerated trucks
- Supplied emergency fuel to local administrative agencies for emergency equipment crews
- Provided slope repairs to municipal landfill to make operational again
- Provided all necessary equipment and crews for site preparation for temporary housing including grading, field lines installation, roadways, and site pads.
- Provided, maintained and operated Base Camp and Temporary Facilities for local governments and response teams



**PAST EXPERIENCE LIST**

DATE	CLIENT	DISASTER	TOTAL INVOICED	TOTAL CY/TONS	DESCRIPTION OF WORK	CONTACT	PHONE	EMAIL
March 2023 – Current	City of Temple, TX	Winter Ice Storm	TBD	TBD	Currently active			
July 2022 - Current	Kentucky	Floods	TBD	TBD	Currently active			
September 2022 – January 2023	Seminole County, Altamonte Springs, Winter Springs, Hendry County, Clewiston, Labelle, St. Pete Beach, FDOT District 5	Hurricane Ian	\$ 4,255,000.00	300,000	Removed and disposed of all eligible storm-generated debris from within municipal right-of-way; Set-up, maintained and operated DMS including separation and reduction by grinding all vegetative debris	Davison Heriot – Seminole County Finance Manager Oliver Bond – Seminole County Solid Waste Manager	407-665-7177 407-665-2253	Dheriot@seminolecountyfl.gov Obond@seminolecountyfl.gov
September 2021 - March 2022	Louisiana DOT	Hurricane Ida	\$ 35,500,000.00	2,167,500 CY	Removed and disposed of all eligible storm-generated debris from within municipal right-of-way; Set-up, maintained and operated DMS including separation and reduction by grinding all vegetative debris	Nathan Kernion Cycle Construction	504-467-1444	nkernion@cycleconstruction.com
May 2021 - June 2021	City of Fultondale, AL	Tornado	\$ 271,212.00	4,630 Tons	Removed and disposed of all eligible storm-generated debris from within municipal right-of-way; Set-up, maintained and operated DMS including separation and reduction by grinding all vegetative debris	Ben Caufield - Public Works Director	205-841-0786	bcaufield@fultondaleal.gov
January 2021 - January 2022	Oregon DOT	2019 Oregon Wildfires	\$ 50,591,000.00	328,145 Tons	D&J supplied part of the management and operations team to assist in managing the project in conjunction with AshBritt Environmental. Performed Right of Entry Work, Installed and monitored erosion control; Separated, removed, and hauled fire debris; hazardous material removal; graded building lots	Rob Ray - Senior VP AshBritt	954-868-9502	Rray@ashbritt.com
October 2020 - December 2020	Louisiana DOT	Hurricane Zeta	\$ 1,000,000.00	102,000 CY	Removed and disposed of all eligible storm-generated debris from within municipal right-of-way; Set-up, maintained and operated DMS including separation and reduction by grinding all vegetative debris	Nathan Kernion Cycle Construction	504-467-1444	nkernion@cycleconstruction.com
September 2020 - December 2020	City of Foley, AL	Hurricane Sally	\$ 11,000,000.00	750,000 CY	Removed and disposed of all eligible storm-generated debris from within municipal right-of-way; Managed an extensive tree removal mission, Set-up, maintained and operated DMS including separation and reduction by grinding all vegetative debris	Richard Rider: Street Department Supervisor Darrell Russell: Director of Public Works	251-943-8897	rrider@cityoffoley.org drussell@cityoffoley.org





September 2020 - December 2020	City of Pensacola, FL	Hurricane Sally	\$ 7,500,000.00	575,000 CY	Removed and disposed of all eligible storm-generated debris from within municipal right-of-way; Managed an extensive tree removal mission, Set-up, maintained and operated 3 DMS including separation and reduction by grinding all vegetative debris	John Pittman - Director of Sanitation	O: 850-435-1894 M: 850-860-2334	jpittman@cityofpensacola.com
August 2020 - October 2020	New Hanover County, NC	Hurricane Isaias	\$ 2,000,000.00	175,000 CY	Removed and disposed of all eligible storm-generated debris from within municipal right-of-way; Set-up, maintained and operated DMS including separation and reduction by grinding all vegetative debris	Joe Suleyman Environmental Management Director	910-798-4403	jsuleyman@nhcgov.com
August 2020 - December 2020	Orange County, TX	Hurricane Laura	\$ 13,500,000.00	800,000 CY	Managed the project for AshBritt. Removed and disposed of all eligible storm-generated debris from within municipal right-of-way; Set-up, maintained and operated DMS including separation and reduction by grinding all vegetative debris	Leon George Emergency Management Director	409-238-9169	Lgeorge@co.orange.tx.us
March 2020 - June 2020	FCL Builders	Nashville Tornado	\$ 5,000,000.00	360,000 CY	Completed a full demolition of a 260,000 sq. ft. warehouse that was destroyed by a devastating tornado in early March of 2020. Removed contents from building, separated material (metal, concrete, C&D, e-waste, etc.) Graded the land and prepped it for rebuild.	Nathan Townsend - Sr. Project Manager, Gabe Schultz - Sr. Project Superintendent	678-447-6387 470-473-5585	ntownsend@fclbuilders.com, gschultz@fclbuilders.com
September 2018 - January 2019	New Hanover County, NC	Hurricane Florence	\$ 14,980,000.00	1,240,000 CY	Removed and disposed of all eligible storm-generated debris from within municipal right-of-way; Set-up, maintained and operated 3 DMS including separation and reduction by grinding all vegetative debris	Joe Suleyman Environmental Management Director	910-798-4403	jsuleyman@nhcgov.com
September 2018 - January 2019	Cumberland County, NC	Hurricane Florence	\$ 225,000.00	1,750 Tons	Removed and disposed of all eligible storm-generated debris from within municipal right-of-way; Set-up, maintained and operated DMS including separation and reduction by grinding all vegetative debris	Jeffery P. Brown, PE Engineering & Infrastructure Director	910-678-7633	jbrown@co.cumberland.nc.us
October 2018 - March 2019	Gadsden County, FL	Hurricane Michael	\$ 30,000,000.00	1,500,000 CY	Removed and disposed of all eligible storm-generated debris from within municipal right-of-way; Set-up, maintained and operated 4 DMS including separation and reduction by grinding all vegetative debris	Dee Jackson - County Administrator	850-875-8650	djackson@gadsdencountyfl.gov
October 2017 - May 2018	USACE	2017 California Wildfires	\$ 350,000,000.00	760,000 Tons	D&J supplied part of the management and operations team to assist in managing the project in conjunction with AshBritt Environmental. Performed Right of Entry Work, Installed and monitored erosion control; Separated, removed, and hauled fire debris; hazardous material removal; graded building lots	Dow Knight - Senior VP Ashbritt	954-725-6992	Dow@ashbritt.com
September 2017 - January 2018	Monroe County, FL	Hurricane Irma	\$ 12,455,000.00	475,000 CY	Managed the project for AshBritt. Removed and disposed of all eligible storm-generated debris from within municipal right-of-way; Set-up, maintained and operated 3 DMS including separation and reduction by grinding all vegetative debris	John Glista - Monroe County Public Works	305-797-1102	glista-john@monroecounty-fl.gov





September 2017 - January 2018	Village of Islamorada, FL	Hurricane Irma	\$ 9,485,000.00	250,000 CY	Managed the project for AshBritt. Removed and disposed of all eligible storm-generated debris from within municipal right-of-way; Set-up, maintained and operated DMS including separation and reduction by grinding all vegetative debris	Rod Jerkins DMS Disaster Consultants	251-583-1556	rodrickjerkins@dmsrecovery.com
September 2017 - 2018	City of Orange, TX	Hurricane Harvey	\$ 2,871,500.00	201,500 CY	Trimmed trees, loaded, hauled and removed from curbside all storm-generated debris within the municipal right-of-way; Managed TDSRS	Lee Ann Brown Asst. Fire Chief / EM Director	409-883-1050	lbrown@orangefd.com
September 2017 - 2018	Hardin County, TX	Hurricane Harvey	\$ 4,765,000.00	145,000 CY	Managed the project for AshBritt. Removed and disposed of all eligible storm-generated debris from within municipal right-of-way; Set-up, maintained and operated DMS including separation and reduction by grinding all vegetative debris	Rob Ray - Senior VP AshBritt	954-868-9502	Rray@ashbritt.com
September 2017 - 2018	Orange County, TX	Hurricane Harvey	\$ 10,950,000.00	375,000 CY	Managed the project for AshBritt. Removed and disposed of all eligible storm-generated debris from within municipal right-of-way; Set-up, maintained and operated DMS including separation and reduction by grinding all vegetative debris	Rob Ray - Senior VP AshBritt	954-868-9502	Rray@ashbritt.com
September 2017 - 2018	Altamonte Springs, FL	Hurricane Irma	\$ 850,000.00	70,000 CY	Removed and disposed of all eligible storm-generated debris from within municipal right-of-way; Set-up, maintained and operated DMS including separation and reduction by grinding all vegetative debris	Ed Torres - Director of Public Works	407-571-8340	Etorres@altamonte.org
September 2017 - 2018	City of Oviedo, FL	Hurricane Irma	\$ 350,000.00	50,000 CY	Removed and disposed of all eligible storm-generated debris from within municipal right-of-way; Set-up, maintained and operated DMS including separation and reduction by grinding all vegetative debris	Lars White - Fire Chief	407-971-5612	lwhite@cityofoviedo.net
September 2017 - 2018	City of St. Pete Beach, FL	Hurricane Irma	\$ 146,000.00	14,000 CY	Removed and disposed of all eligible storm-generated debris from within municipal right-of-way; Set-up, maintained and operated DMS including separation and reduction by grinding all vegetative debris	Mike Clarke - Public Services Director	727-363-9243	Mclarke@stpetebeach.org
2017	City of Petal, MS	Tornado	\$ 850,000.00	93,000 CY	Removed and disposed of all eligible storm-generated debris from within municipal right-of-way; Set-up, maintained and operated DMS including separation and reduction by grinding all vegetative debris	Hal Marx - Mayor	601-545-1776	mayor@cityofpetal.com
April of 2016	USACE	Missouri Floods	\$ 25,000.00	Assesment	D&J was part of the 24-hour response team. D&J mobilized 12 key team members within 24 hours of the notice to proceed. Assisted USACE in damage assessment, planning & sectoring	Edward L. LeBlanc III, P.E USACE Debris Program Manger	337-322-6757	edward.l.leblanc.iii@usace.army.mil
December 2014 - March 2015	Augusta, GA / North Augusta, SC	Winter Ice Storm	\$ 2,345,500.00	850,000 CY	Set-up, maintained and operated 6 DMS's (TDSRS) including separation and reduction by grinding all vegetative debris	Rob Ray - Senior VP AshBritt	954-868-9502	Rray@ashbritt.com
October 2012 - March 2013	State of New Jersey	Hurricane Sandy	\$ 14,345,500.00	830,000 CY	D&J supplied part of the management and operations team to assist in managing the project in conjunction with AshBritt Environmental. Removed and disposed of all eligible storm-generated debris from within municipal right-of-way; Set-up, maintained and operated 11 DMS including separation and reduction by grinding all vegetative debris	Terry Jackson - AshBritt	954-683-0248	tmjackson2011@gmail.com





December 2011 - February 2012	Connecticut DOT	Snow Storm	\$ 8,240,000.00	345,000 CY	D&J supplied part of the management and operations team to assist in managing the project in conjunction with AshBritt Environmental. Loaded & Hauled snow storm related debris. Managed 7 DMS sites, reduced and removed debris. Cut 37,000 leaner/hanger trees.	Terry Jackson - AshBritt	954-683-0248	tmjackson2011@gmail.com
April of 2011	USACE	Alabama Tornadoes	\$ 12,347,009.00	513,300 CY	Performed Right of Entry Work Removed tornado related debris, damaged houses, trees & buildings in 12 Counties in Alabama. Joint Venture with Dorado Services.	Fernando Neris - President Dorado Services, Inc.	407-688-0600	fernando@doradosi.com
April of 2011	City of Tarrant, AL	Tornado	\$ 450,000.00	6,500 Tons	Trimmed trees, loaded, hauled and removed from curbside all storm-generated debris within the municipal right-of-way; Managed TDSRS	Loxcil Tuck - Mayor	205-849-2800	
Spring of 2010	Dekalb County, AL	Tornado	\$ 3,758,555.00	335,000 CY	Trimmed trees, loaded, hauled and removed from curbside all storm-generated debris within the municipal right-of-way; Managed TDSRS	Michael Leath - EMA Director	256-845-8569	ema@dekalbcountyal.us
Winter of 2009	KY DOT - McCracken County, KY	Winter Ice Storm	\$ 2,400,850.00		Trimmed trees, loaded, hauled and removed from curbside all storm-generated debris within the municipal right-of-way; Managed TDSRS	Judge Van Newberry Executive's Office	270-444-4707	
Winter of 2009	KY DOT - Caldwell County, KY	Winter Ice Storm	\$ 3,742,555.00	224,000 CY	Trimmed trees, loaded, hauled and removed from curbside all storm-generated debris within the municipal right-of-way; Managed TDSRS	Larry Smith - KY DOT	270-625-3548	
Winter of 2009	KY DOT - Graves County, KY	Winter Ice Storm	\$ 1,577,150.00	124,000 CY	Trimmed trees, loaded, hauled and removed from curbside all storm-generated debris within the municipal right-of-way; Managed TDSRS	Jason Looper - KY DOT	270-210-2398	
Winter of 2009	City of Paducah, KY	Winter Ice Storm	\$ 38,000.00		Reduced all storm generated debris by grinding	Bill Paxton - Mayor	270-444-8530	
Winter of 2009	City of Jonesboro, AR	Winter Ice Storm	\$ 2,245,211.00	224,000 CY	Loaded, hauled and removed from curbside storm-generated debris within the municipal right-of-way; Managed TDSRS; Reduced by burning & grinding	Harold Perrin - Mayor	870-932-1052	
September 2008 - 2009	Multiple Municipalities Throughout Texas	Hurricane Ike	\$ 19,425,254.00	2,158,361 CY	D&J supplied part of the management and operations team to assist in managing the project in conjunction with AshBritt Environmental. Sorted, loaded and removed from curbside storm-generated mixed debris (C&D, household and vegetative) from damaged residential and commercial area's; Hauled to TDSRS; Reduced debris and hauled to final disposal. Oversaw the total management of the TDSRS.	Dow Knight - Senior VP Ashbritt	954-725-6992	Dow@ashbritt.com
September 2008 - 2009	Multiple Municipalities Throughout Texas	Hurricane Ike	\$ 2,634,500.00	750,000 CY	D&J managed all DMS operations for Crowder Gulf, Inc. in Clear Lake Shores, Kemah, League City, Pearland, Alvin, Galveston County, Webster	Ashley Ramsay-Naile CrowderGulf	251-459-7430	aramsay@crowdergulf.com
Spring 2007	Lake County, FL	Tornado	\$ 1,878,378.00	126,000 CY	Removed all vegetative storm debris from right-of-way and hauled to disposal site; Reduced all vegetative debris by tub grinding; Hauled and disposed of ground mulch material; Removed C&D and hauled to final disposal	Gary Debo	352-742-0478	
Winter of 2007	Christian County, MO	Winter Ice Storm	\$ 2,979,754.00	337,000 CY	Removed all vegetative storm debris from right-of-way and hauled to disposal site; Reduced all vegetative debris by tub grinding; Hauled and disposed of ground mulch material; Removed C&D and hauled to final disposal	Phil Amtower	415-581-2126	





Winter of 2006	Tonawanda, NY	Winter Ice Storm	\$ 1,960,110.00	214,000 CY	Removed all vegetative storm debris from right-of-way and hauled to disposal site; Reduced all vegetative debris by tub grinding; Hauled and disposed of ground mulch	Robert Morris	716-877-8805	rmorris@tonawanda.ny.us
Winter of 2006	Kenmore, NY	Winter Ice Storm	\$ 172,699.00	38,000 CY	Removed all vegetative storm debris from right-of-way and hauled to disposal site; Reduced all vegetative debris by tub grinding; Hauled and disposed of ground mulch	Kathleen Johnson	716-873-5700	
July of 2005	City of Pensacola, FL	Hurricane Dennis	\$ 5,945,000.00	500,000 CY	Removed all vegetative storm debris from right-of-way and hauled to disposal site; Reduced all vegetative debris by tub grinding; Hauled and disposed of ground mulch	Jerry Moore		jamoore@cityofpensacola.com
August 2005 - 2006	USACE	Hurricane Katrina	\$ 60,000,000.00	4,400,000 CY	D&J supplied part of the management and operations team to assist in managing the project in conjunction with AshBritt Environmental. Sorted, loaded and removed from curbside storm-generated mixed debris (C&D, household and vegetative) from damaged reside	Dow Knight - Senior VP Ashbritt	954-725-6992	Dow@ashbritt.com
September 2005 - 2006	USACE	Hurricane Rita	\$ 121,679,403.00	6,200,000 CY	Removed and disposed of all eligible storm-generated debris state-wide for the U. S. Army Corps of Engineers (USACE) from within municipal right-of-way; Set-up, maintained and operated multiple TDSR sites; Separated debris; Reduced by grinding and by burning; Removed and hauled C&D to landfill; Removed and hauled off stumps; Hauled off mulch simultaneously from 14 counties including 4 major municipalities within the State of Texas	Michael DeMasi Mission Manager - USACE	281-642-7664	
October 2005- 2006	Delray Beach, FL	Hurricane Wilma	\$ 4,987,000.00	297,400 CY	Removed all vegetative storm debris from right-of-way and hauled to disposal site; Reduced all vegetative debris by tub grinding; Hauled and disposed of ground mulch	Joe Safford - Finance Director - City of Delray Beach	561-243-7000	
October 2005- 2006	Miami Gardens, FL	Hurricane Wilma	\$ 425,200.00	84,000 CY	Removed all vegetative storm debris from right-of-way and hauled to disposal site; Reduced all vegetative debris by tub grinding; Hauled and disposed of ground mulch			
2004	New Hanover County, NC	Hurricane Charley	\$ 3,478,000.00	165,000 CY	Removed all vegetative storm debris from right-of-way and hauled to disposal site; Reduced all vegetative debris by tub grinding; Hauled and disposed of ground mulch	Joe Suleyman Environmental Management Director	910-798-4403	jsuleyman@nhcgov.com
2004	Miami Gardens, FL	Hurricane Frances	\$ 325,400.00	49,500 CY	Removed all vegetative storm debris from right-of-way and hauled to disposal site; Reduced all vegetative debris by tub grinding; Hauled and disposed of ground mulch			
2004	Delray Beach, FL	Hurricane Frances and Jeanne	\$ 6,521,000.00	498,500 CY	Removed all vegetative storm debris from right-of-way and hauled to disposal site; Reduced all vegetative debris by tub grinding; Hauled and disposed of ground mulch	Joe Safford - Finance Director - City of Delray Beach	561-243-7000	
2003		Hurricane Isabel	\$ 6,511,003.00		Performed 7 separate projects simultaneously			
	Wilmington, NC	"		18,000 CY	Removal and disposal of all eligible storm generated debris from within Municipal right-of-way	Bill Reid-Director of Public Works	910-341-7855	





	New Hanover County, NC	"		38,000 CY	Removal of all vegetative storm debris from right-of-way and haul to disposal site	Ray Church- Director of Environmental Management	910 341-4340	
	Pamlico County, NC	"		24,000 CY	Road clearing, removal of vegetative and C&D storm debris from right-of-way and haul to disposal site	Barry Johnson- Debris Management Consultant for Pamlico County	910-341-4340	
	City of Suffolk, VA	"		72,000 CY	Removal of all vegetative storm debris from right-of-way and haul to disposal site, reduce all vegetative debris by tub grinding, haul and disposal of ground mulch material. This was performed as a subcontract agreement with the prime contractor.	Wesley King- Director of Public Works	757-514-7616	
	City of Norfolk, VA	"		34,000 CY	Removal of vegetative storm debris from right-of-way and haul to disposal site, reduce all vegetative debris by tub grinding. This was performed as a subcontract agreement with the prime contractor.			
	City of Richmond, VA	"		64,000 CY	Reduce all vegetative storm debris hauled to reduction site by tub grinding.			
	USACE - Ft. Lee, VA	"		50,000 CY	Reduce all vegetative debris by tub grinding.			
2003	Greenup County, KY	February Ice Storm	\$ 2,817,369.00	354,000 CY	Load, haul and dispose of storm generated debris located on right-of-way of county roads	Joe Taylor, Road Superintendent, KY Transportation cabinet	606-473-5261	
2003	Kentucky Transportation Cabinet-District 9	February Ice Storm	\$ 1,978,256.00	419,122 CY	Load, haul and dispose of storm generated debris located on right-of-way of three counties and sections of Interstate 64 in North Eastern Kentucky	Henry Roark - TEMB for Operations	606-845-2551	
2002	City of Lexington, NC	December Ice Storm	\$ 397,953.00	63,000 CY	Load, haul and remove vegetative debris from curbside and reduce by grinding of storm debris from the City of Lexington Municipal rights-of-way.	Tammy Bullen- Sanitation Department Manager	336-248-3965	
2002	City of Charlotte, NC	December Ice Storm	\$ 929,236.00	207,000 CY	Load, haul and remove vegetative debris from the City of Charlotte Municipal rights-of-way.	Bong Vang - Road Department Supervisor	704-432-0414	
2002	Cullman County Alabama	December Tornado	\$ 449,248.00	70,000 CY	Sort, haul, load and remove from curbside and dispose of mixed (C&D, HHW and vegetative) debris generated from tornado damaged residential and rural areas. Disposal was by burning and landfill disposal.	Philip Widner, PE, County Engineer	256-736-2408	
2002	Guadalupe County, Texas	July Flood	\$ 89,617.00	11,000 CY	Load, haul and remove from curbside all eligible HHW, C&D and vegetative debris from flood damaged residential areas			
2002	Gordon County Georgia	April Tornado	\$ 658,643.00	67,000 CY	Sort, haul, load and remove from curbside and dispose of mixed (C&D, HHW and vegetative) debris generated from tornado damaged residential and rural areas. Reduced all vegetative debris by grinding.			





2001	Municipalities within the State of Arkansas	December Ice Storm	\$ 17,950,417.00		Vegetative storm debris cleanup and removal including trimming of hazardous hanging limbs and trees and the removal of rootballs, from site and fill in of resulting holes with suitable topsoil capable of growing grass for the Cities of Little Rock, Dierks and Texarcana and the counties of Pulaski, Nevada and Howard.			
2000	Municipalities within the State of Georgia	February Ice Storm	\$ 4,708,895.00		Vegetative storm debris cleanup and removal including trimming of hazardous hanging limbs and trees for Cities of Roswell and Gainesville and the counties of Gwinnett, Hall and Pike.		336-248-3965	
1999	Municipalities within the State of North Carolina	Hurricane Floyd	\$ 6,579,020.00		Performed 8 separate projects simultaneously			
	Wilmington Materials	"			Wilmington Landfill, Plant #2, grinding of vegetative debris into reusable mulch			
	Town of Oak Island	"			Clean up beach area C&D and wash over sand. Haul out C&D collected to Brunswick County Landfill			
	Town of Chadburn	"			Removal of eligible debris from the rights-of-way.			
	City of Whiteville	"			Removal of hazardous limbs, trees and stumps that were on the rights-ofway and hauling to certified landfill.			
	Pitt County	"			Demolition of flood damaged structures			
	Town of Tarboro	"			Pick up of roadside debris and demolition of mobile homes and houses			
	Lenior Count	"			Grinding of vegetative debris			
	Onslow County	"			Grinding of vegetative debris			
1999	City of Corpus Christi, Texas	Hurricane Brett	\$ 145,919.00		Debris management, clearing of rights-of-way, load, haul and dispose of hurricane debris			
1997	City of Omaha, Nebraska	Ice Storm	\$ 4,399,231.00	1,253,597 CY	Remove all eligible vegetative debris from the right-of-way to five (5) separate sites. Managed and operated five different debris sites. Ground all vegetative woody debris. Completed all work within 8 weeks.			
1996	Municipalities within the State of North Carolina	Hurricanes Bertha and Fran	\$ 14,102,262.00		Performed 3 separate projects simultaneously			
	USACE-Raleigh and Cary, NC	"			Removed all eligible debris from the right-of-way and hauled to designated dump sites. Performance of this contract involved approximately 110 direct employees and 20 company trucks and loaders as well as 150 subcontracted trucks, operating approximately 16 different loading crews. This contract was performed simultaneously with the two contracts listed below.			





	City of Wilmington and New Hanover County, NC	"			Removed all debris from the rights-of-way for the City of Wilmington and New Hanover County and transported to six (6) individual TDSR sites throughout the County. Set up, managed and operated each site. Vegetative debris was reduced by grinding and hauled out to recycling purposes, C&D was sererated and disposed of at authorized landfills.			
1995	DAIEI Group, Kobe, Japan	Hanshien Earthquake in Kobe Japan	\$ 8,058,880.00		Responsible for reducing all woody and vegetative debrisin two separate sites (one in Ashiya and one in Koshien in Hyogo Proventure) resulting from the earthquake. Seperated non-burnable debris from burnable debris and supplied all grinding equipment which was owned by the D&J and shipped to Japan from the US			
1995	St. Croix and St. Thomas,-US Virgin Islands,USACE-Jacksonville District	Hurricane Marilyn.	\$ 1,643,999.00		Load, haul and dispose of C&D debris collected in St. Thomas and St. Croix, Performed temporary roof repairs and concrete repairs at the Airport in St. Thomas			
1995	Municipalities within the States of Alabama and Florida	Hurricane Opal	\$ 4,833,748.00		Performed 7 separate projects simultaneously			
	Santa Rosa County, FL	"			Cleaning beach sand on Pensacola Beach. Sorting and separating debris from sand using trommels.			
	Escambia FL	"			Reduce and dispose of vegetative storm debris hauled into the Escambia County Utilitiy Authority by grinding			
	Auburn, AL	"			Load, haul and reduce vegetative debris from the rights-of-way.			
	Opelika, AL	"			Load, haul and reduce vegetative debris from the rights-of-way.			
	Pensacola, FL	"			Load, haul debris from the rights-of-way to a TDSR site, sort,snd separate the vegetative from C&D. Reduce the vegetatvie debris by grinding, then haul out reduced material to local paper mill for recycling..			
	Coffee County, AL	"			Load and haul vegetative debris from the rights-of-way.			
	Tallapoosa County, AL	"			Load, haul and reduce vegetative debris from the rights-of-way.			





1994	USACE Jacksonville District - PZ Dump Site Reclamation		\$ 8,438,122.00		Reclamation of unprocessed illegal dumpsite created by faulty contractors during the clean up in 1992 of debris from Hurricane Andrew. Dumpsite contained contaminated and unsorted debris spread and buried over approximately 250 acres of sensitive residential area. Government's estimate was over 50,000 tons of materials to be hauled to expensive and overcrowded area landfills. After contract award, D&J initiated a system of sorting and screening process that enabled effective separation of soil, metals, wood, plastics and masonry, which they were able to recycle from other C&D materials and reduced landfill debris to approximately 5,000 tons. The contractors efforts were recognized in a presentation of an Outstanding Performance Award on 14 March 1995.			
1994	Washington County, MS	Southeast Ice Storms	\$ 2,938,069.00		Operated two debris reduction sites for all vegetative debris collected in Washington county as the result of the Ice Storm. All equipment and personnel used were D&J owned and employed			
1994	Florence, AL	Southeast Ice Storms	\$ 576,000.00		Load, haul and reduce by incineration, all vegetative storm debris resulting from the Ice Storm			
1994	Calhoun County, AL	Southeast Ice Storms	\$ 1,212,000.00		Load, haul and reduce by incineration, all vegetative storm debris resulting from the Ice Storm			
1994	Colbert County, AL	Southeast Ice Storms	\$ 978,000.00		Load, haul and reduce by incineration, all vegetative storm debris resulting from the Ice Storm			
1994	Lauderdale County, AL	Southeast Ice Storms	\$ 885,000.00		Load, haul and reduce by incineration, all vegetative storm debris resulting from the Ice Storm			
1994	Albany Georgia	Floods	\$ 1,313,570.00		Erection of temporary housing for flood victims in Albany, Georgia. Performed all site work for housing units supplied by the Government for flood victims. This included all infrastructures such as electrical, water, sanitary sewer, handicap ramps, retention ponds, road stabilization, sewer and storm drains, etc.			
1992	USACE Jacksonville District - Key Biscayne Island	Hurricane Andrew	\$ 2,391,000.00		Removal of all trees (Australian Pines) on 450-acre Bill Baggs Park and reduce by grinding to mulch to be spread and then restore the site.			
1992	USACE Jacksonville District - Eureka Dump	Hurricane Andrew	\$ 5,700,000.00	729,097 CY	Eureka dump site was a TDSR site responsible for processing 729,097 of debris			
1992	USACE Mobile District - Homestead Air Force Base	Hurricane Andrew	\$ 1,145,945.00		Load, haul and clear C&D debris from primary arteries on Air Base. Demolition of structures and reduction of debris by grinding and air curtain incineration.			
1990	USACE Mobile District	Elba, Alabama Flood	\$ 154,786.00		Time and materials contract for equipment and manpower used for reconstruction levee work to repair earthen dam in the town of Elba, Alabama.			





1989	USACE Charleston District	Hurricane Hugo	\$ 3,683,867.00		Removed all storm debris from residential areas in four counties (Berkley, Darlington, Sumpter and Mt. Pleasant) in South Carolina following Hurricane Hugo.			
1980	USACE Mobile District	Hurricane Fredrick	\$ 10,511,454.00		Awarded the following contracts for cleanup and removal of Hurricane debris: DACW01-80-C-0036, DACW01-80-C-0033, DACW01-79-C-0273, DACW01-80-C-0276, DACW01-80-C-0192, DACW01-80-C-136, DACW01-79-C-0243, DACW01-80-C-0040, DACW01-80-C-0044, DACW01-80-C-0253, DACW01-80-C-0135, DACW01-80-C-0128			
1979	USACE - Wichita Falls, Texas	Tornado	\$ 649,853.00		Awarded the following contracts for cleanup and removal of Hurricane debris: DACW56-79-B-0079, DACW56-79-B-0115, DACW56-79-B-0108, DACW56-79-B-0110, DACW56-79-B-0198, DACW56-79-B-0106, DACW56-79-B-0141			
1977	USACE Harlan and Pike Counties, Kentucky	Tornado	\$ 1,732,743.00		Debris Cleanup and Removal - Mobile Home Site Preparation and HUD Trailer set up under the following contracts: DACW69-77-C-0045, DACW69-77-L-0021, DACW69-77-C-0047, DACW69-77-C-0065, DACW69-77-C-0107, DACW69-77-C-0082			
1977	USACE Johnstown, Pennsylvania	Floods	\$ 969,339.00		Debris Cleanup and Removal under the following contracts; DACW59-78-M-0087, DACW59-77-C-0068, DACW59-77-C-0160, DACW59-77-C-0065, DACW59-77-C0092, DACW59-77-C-0122, AG42 SCS-00527			
1977	Westmoreland County Pennsylvania County Commissioners	Floods	\$ 74,738.00		Debris removal and clean up			
1976	Town of Newton, MS	Tornado	\$ 22,200.00		Debris removal and clean up			
1976	USACE Loveland, Colorado	Flood	\$ 649,853.00		Debris Cleanup and Removal under the following contracts; DACW45-76-0105, DACW45-76-0114			
1975	City of Opelika	Hurricane	\$ 133,217.00		Debris clean up and removal			
1975	City of Auburn, AL	Hurricane	\$ 62,880.00		Debris clean up and removal			
1975	Panama City, FL	Hurricane	\$ 248,962.00		Debris clean up and removal			
1975	Lockhart, AL	Hurricane	\$ 33,982.00		Debris clean up and removal			
1975	Floral, AL	Hurricane	\$ 106,000.00		Debris clean up and removal			
1975	Samson, AL	Hurricane	\$ 29,500.00		Debris clean up and removal			
1975	Coffee Springs, AL	Hurricane	\$ 17,780.00		Debris clean up and removal			
1975	Geneva, AL	Hurricane	\$ 29,776.00		Debris clean up and removal			
1974	USACE	Tornado	\$ 1,090,450.00		Debris Cleanup and Removal in Madison, Indian, Hanover, Indiana, Xenia, Ohio, Montecello, Indiana and Louisville, KY			
1973	USACE-Mobile, AL District	Floods	\$ 72,961.00		Debris clean-up and removal in Greensboro, AL			
1973	USACE-Savannah, GA	Floods	\$ 42,000.00		Debris clean-up and removal in Athens and Clark County Georgia			
1972	USACE-Mobile, AL District	Floods	\$ 179,309.00		Debris clean-up and removal in Scranton, Pennsylvania			





1972	USACE	Floods	\$ 825,000.00		Debris Cleanup and Removal in Susquehanna River, New York and Pennsylvania, Chemung River, New York, Scranton, Pennsylvania			
1972	USACE-Omaha District	Floods	\$ 215,708.00		Debris Cleanup and Removal under the following contracts; DACW45-72-D-0204, DACW45-72-D-0163, DACW45-72-D-0171			
1971	USACE - Vicksburg District	Floods	\$ 5,490.00		Debris Cleanup and Removal in Moorehead, MS under the following contract; DACW38-71-C-0103			
1971	USACE - Vicksburg District	Floods	\$ 38,565.00		Debris Cleanup and Removal in Tallahatchie and Yalobusha Counties under contract no. DACW38-71-C-0113			
1970	USACE - Galveston District	Hurricane Celia	\$ 250,000.00		Debris Cleanup and Removal in Corpus Christi, Texas			





FINANCIAL CAPABILITY

4/27/2023

City of Hollywood, FL
Attn: Purchasing
2600 Hollywood Blvd.
Hollywood, FL 33020

Re: RFP 072-23-OT – Emergency Response and Recovery Services

To Whom It May Concern:

D&J Enterprises’ ability to finance a job to completion has never been in question by any Government entity. D&J or its owners have never filed bankruptcy. Regardless of City or County’s pay schedule, D&J will pay every sub-contractor and every vendor on the 10th of each month. In the past, D&J has had enough financial resources to complete numerous large-scale jobs for months, without the worry of being paid by the client. Please find below the contact information for the banking institutions we employ and maintain deposits. Please feel free to call any of these banking references.

Aggregate Bonding Capacity	\$300,000,000.00+
Single Bonding Capacity	\$100,000,000.00+
Other Available Funding	\$50,000,000.00+

Sincerely,

Jason Sanders
Vice President of Operations

BANKS	
<p>SouthState Bank Opelika, Alabama Contact: Tommy Cummings (334) 466-2803</p>	<p>Auburn Bank Auburn, Alabama Contact: Robert Smith (334) 887-4601</p>





SURETY REFERENCE



Laurie McManus

*Travelers Bond
Construction Services
10 Canebrake Blvd.
Suite 210
Flowood, MS 39232
(601) 936-8229
(601) 936-8240 (fax)*

lmcmamus@travelers.com

April 5, 2023

Re: D & J Enterprises, Inc.

To Whom It May Concern:

It is the privilege of Travelers Casualty and Surety Company of America (“Travelers”)¹ to provide surety bonds for D & J Enterprises, Inc. for over 30 years. During that time, they have built and we have bonded projects in the \$100,000,000 range for a wide variety of owners, and at their request, we will give favorable consideration to providing the required performance and payment bonds for this project. Their normal bonding program is \$100,000,000 single project and \$300,000,000 aggregate.

Travelers Casualty and Surety Company of America (“Travelers”) ¹ is currently listed on the U.S. Department of the Treasury Financial Management Service list of approved bonding companies, which is published annually in the Federal Register. Travelers Casualty and Surety Company of America has a treasury limit of \$209.1MM, and the Travelers family of companies has a combined treasury limit of \$2.7B. Travelers is licensed to transact business in every state in the U.S.

Please note that the decision to issue performance and payment bonds is a matter between D & J and Travelers, and will be subject to our standard underwriting at the time of the final bond request, which will include but not be limited to the acceptability of the contract documents, bond forms and financing. We assume no liability to third parties or to you if for any reason we do not execute said bonds.

If you have any questions or need any additional information, please do not hesitate to contact me.

Sincerely,

TRAVELERS CASUALTY AND SURETY
COMPANY OF AMERICA

Laurie McManus
Bond and Specialty Insurance

¹ Travelers is an A++ (Superior) A.M. Best rated insurance company (Financial Size Category XV (\$2 billion or more)).





FINANCIAL CAPABILITY



April 5, 2023

To Whom It May Concern

RE: D&J Enterprises, Inc.
Debris Removal Contract

Gentlemen/Madam

It has been my pleasure to serve as the account officer for D&J Enterprises, Inc. for more than 20 years. Payment and performance have been excellent during this period. D&J and its principals maintain a significant relationship with this bank having deposits in the low-mid 8-digit range and high 7-digit range in committed credit lines with 100% of that currently available. The principals of the company also have substantial personal deposit accounts with the bank in the high 7-digit range.

D&J has the ability to finance through current capital or credit capabilities a debris removal contract that meets or exceeds this RFP.

If additional information is needed, please don't hesitate to contact me directly at 334-705-1003.

Best Regards,



Tommy Cummings
Sr. Vice President





FINANCIAL CAPABILTY



April 5, 2023

To Whom It May Concern

RE: D & J Enterprises, Inc.

Gentlemen:

For approximately twenty-five years I have served as the account officer for the above referenced company at two financial institutions in Auburn, AL. During this period loans were provided to the company and its related entities on a secured and unsecured basis with commitments in a low eight figure range.

D & J currently has a committed line of credit in a mid seven figure amount with a zero balance owing. Payment performance has been excellent on all obligations. D & J has the ability to finance through current capital or credit capabilities a debris removal contract that meets or exceeds this RFP.

The company and its principals maintain an excellent depository relationship with the bank with collected balances presently in a medium eight figure range. If additional information is required please contact me at 334-887-4601.

Respectfully yours,

Robert Smith
Senior Vice President

RLS/kai





LITIGATION / CONFLICT OF INTEREST / EXCEPTIONS

4/27/2023

City of Hollywood, FL
Attn: Purchasing
2600 Hollywood Blvd.
Hollywood, FL 33020

Re: RFP 072-23-OT – Emergency Response and Recovery Services

To Whom It May Concern:

- D&J Enterprises, Inc. and its principals have had no criminal proceedings, convictions, and have had no known pending litigation, criminal or civil in the past 10 years.
- D&J Enterprises, Inc. has no prior complaints (both substantiated and otherwise) filed with any governmental agency and has no regulatory or license agency sanctions in the past 10 years. This includes the company and its employees.
- Please find that D&J Enterprises, Inc. accepts and understands the above referenced Request for Proposal in its entirety.
- D&J Enterprises, Inc. has never canceled a contract, nor ever had a contract canceled for any reason.
- No principals of D&J Enterprises, Inc., their spouse, or their child is employed in the City/County, and no company individuals that will be working on any contract as a result of this RFP, has a possible conflict of interest.
- D&J nor its employees have no conflict of interest, either direct or indirect, in connection with the services sought in this RFP pursuant to Federal or State law.
- D&J Enterprises, Inc. takes no exceptions to this RFP.
- There are no license sanctions against D&J in the past 10 years

Sincerely,

Jason Sanders
Vice President of Operations





REIMBURSEMENT ASSISTANCE

D&J has worked with all major monitoring firms. D&J enjoys a great relationship with each one. D&J prefers to work on projects where a monitoring firm uses electronic ticketing as this form of record keeping is transparent for all users.

D&J is devoted, dedicated and completely involved with regulatory and FEMA reimbursement procedure assistance to our clients for projects we are contracted. D&J's experience include any or all parts of Disaster Management Recovery, i.e. damage assessment assistance, preparation of NOI (Notice of Interest for FEMA Public Assistance), PW (Project Worksheet) estimation and preparation, Project Management, Documentation Preparation, data management, and final closeout preparation. Detail of services include disaster plan writing and preparation from Initial Damage Assessment through the Recovery Process to Final Closeout and Financial Audits/Reviews.

1. Disaster Plan Writing, Reviews and Training
All providers of services to the public who are eligible under 44 CFR for Public Disaster Assistance (FEMA Aid) should be prepared for a disaster through carefully written plans well before the event takes place. A carefully written plan is reviewed at least annually, training completed for new employees with refreshers for experienced employees, response organizations drilled, and all facets working as a team. Because there are no department is spared from responsibility following a major disaster.
2. Damage Assessment and NOI preparation
Following a disaster, the need for accurate and quick damage assessment is vital in order to send correct information for the Notice of Interest in a Presidential declared disaster. Assessment will be completed by Categories A – G and analyzed by FEMA individual site procedures.
3. PW Preparation
Inspection teams, generally State and FEMA personnel, will accompany the grantee's representative for completion of PWs (Project Worksheets) previously DSR's (Disaster Survey Report). These have been explained to grantees as a quick estimate of damages to begin providing disaster monetary assistance. This is not a whole truth. It is necessary to complete PWs as accurately and as completely as possible. Grossly erroneous estimates, generally low, abound following a disaster. These are understandable to a degree, as the inspectors need to estimate many sites, possibly over a vast area in a short time. However, the signature of a grantee concurring with the scope of work that was estimated can cause significant problems when actual work needs to begin on the project on the way to recovery. As the grantee's consultant, we will complete PW analysis on a site by site basis as the inspectors complete theirs and arrive at our own conclusions. Whenever possible, our representative will complete estimates for project completion prior to the actual inspection.
4. Project Management through Recovery
Project management includes the orderly completion of a project from start to finish for the recovery process. Services include: Procurement for projects under FEMA and State guidelines; bid performance reviews and bid tabulation; contractor oversight and documentation management; regular project evaluations and submissions of request for reimbursement.
5. Final Closeouts





Closeout services are designed to satisfy the documentation requirements of FEMA auditors for final close-out procedures. The orderly preparation of documentation will be completed by conducting the following tasks:

- Review all PW files. Familiarization of each individual project and deficiencies of the file; cost analysis, and scope of work as relating to the PW, D.1 and D.3 reports.
- Organization of teams made up of appropriate and responsible members of the department having a role in the specific PW.
 - Work for departments will be arranged not to exceed a two-hour period of the workday, so normal duties will not be disproportionately affected. Work requested will directly reflect scopes of work in PW's and reflect Purchase Order documentation or Force account labor or equipment records.
- Project status in regard to deficiencies, progress, and needs will be completed in scheduled 2-hour briefing / debriefing sessions with appropriate Department Heads, arranged in such a manner as to minimize the time away from normal duties.
- Prepare scope of work justifications, which will include narratives, fiscal documentation related specifically to the PW under review, and content documentation of completed projects, i.e. photo documentation, bid proposals, invoices, contracts etc.
- Reconciliation of invoices to appropriate Purchase Orders and PW's scope of work.
- Detailed analysis and reconciliation of Force Account Equipment, Materials and Force Account Labor with work orders and equipment cost codes.
- A "Detailed Summary of Documentation" will be prepared for all Large Project PW's (>\$TBD for each disaster).
- Small Project PW's will be reviewed and recommended for closeout based on overrun documentation. If an overrun exists, preparation will be completed in similar documentation methodology as a Large Project PW but will be completed cumulatively.
- Documentation gathered and confirmed correct and reimbursable from items I – IV above, i.e. PO's, invoices, cancelled checks, contracts, public notices, bid tabulations, force account labor and equipment information will be summarized with easy reference tabs. Then they will be attached in document format to coincide with the guidance document utilized by FEMA inspectors.
- Prepare draft "Letter Requesting Closeout", for the grantee's Official Representative Signature.
- Provide Technical Assistance at time of official inspection.





RECORD KEEPING AND REPORTING

D&J utilize a state-of-the-art ticketing system for recording and compiling all loads moved during a debris recovery. Training is regularly conducted on this system at D&J. This training is conducted and reviewed regularly to prevent instances of fraud, waste and abuse. Employees are trained to recognize mistakes and changes in quantities or increases in tickets that would signify fraud. D&J trains its employees to sort and separate materials to decrease the amount of waste.

The following is a step-by-step outline of the procedures normally followed by D&J Enterprises' personnel in the tracking of quantities of debris removed from the Rights-Of-Way using 5-part paper load tickets. All records are maintained in an electronic format and are backed-up and stored daily. In addition, the hard copies of the trip tickets and all daily reports are maintained in a separate storage facility in the home office for a period of seven years.

1. All Debris Loads will be recorded on 5-part ticket
2. The 5-part ticket books will be issued to the Government's Representative at the Pickup Point.
3. The Government's Representative will originate the 5-part Load Ticket and sign the ticket also recording the debris type (burnable, non-burnable, mixed or other), time and pickup point location on the ticket.
4. The Government's Representative will retain one copy of the ticket and give the remaining four tickets to the Truck Driver.
5. The Truck Driver will hand the four tickets to the Government's Representative at the TDSRS.
6. After inspecting the load for capacity and debris type, the Government's Representative will make whatever notations may be necessary including notating the time and sign the four carbon copies.
7. After signing the ticket copies, the Government's Representative will retain two copies of the ticket and give the remaining two copies to the Truck Driver.
8. One of the two copies of the ticket retained at the inspection tower will be provided to the Dump Site (DML/TDSRS) contractor.
9. The Government shall post for its records from the tickets collected at the TDSRS.
10. The Truck Driver shall return one copy of the ticket to the Contractor and shall retain one copy for his/her records.
11. The Contractor shall post his tickets daily and compare his daily records with the Government's posted records to determine and reconcile any differences.

The contractor shall post his copies of all tickets received daily on spreadsheet software that will allow for data storage and sorting in such a manner as to allow for easy comparison to Government postings. Information posted and recorded will reflect the following:

- Date
- Ticket Number
- Subcontractor
- Truck Number
- Truck's Measured Capacity
- Quantity of Debris Delivered
- Description of debris to reflect Vegetative, C & D, Mixed, Other (White Goods, HHW, Stumps, etc.)
- The location where the debris was picked up
- The location where the debris was delivered





ADMS

An automated debris management system (ADMS) is a technology solution that eliminates the need for traditional paper-based ticketing during the debris removal process following a disaster incident. An ADMS operates on a mobile device and utilizes a storage medium such as a smart card, barcode, QR code or other technology for storing captured information obtained in the field. Through the implementation of technologies such as geographic information systems (GIS), digital photography, mobile platform software, etc., the propensity for human error, fraud, data entry error, and reconciliation challenges are considerably reduced resulting in efficiencies, increased accuracy and cost savings. The U.S. Army Corps of Engineers (USACE) has provided ADMS specifications as part of its Advanced Contracting Initiative (ACI) for disaster response. These specifications, which are satisfied by the Thompson Data Management Suite (TDMS), have established a baseline for performance and requirements that serve as a standard for ADMS industry wide.

The TDMS meets the USACE ACI specification standard for ADMS and is configured to document a variety of debris removal activities and programs to include:

- Truck Certification

- Right-of-Way (ROW) Collection

- Hazardous Tree Work (L/H/S)

- Private Property Debris Removal (PPDR)

- Demolitions

- Haul Out/Disposal

- Project Administration

- Monitor Management

The TDMS includes our hardware solution or handheld device, *TDMSmobile*, which allows us to capture data in the field and provide near real-time analysis through our software solution, *TDMSweb*, which is a variety of web –based software applications that serve as the backbone for data storage and management. The TDMS hardware and software solution provides clients the ability to manage and monitor debris removal missions electronically.

TDMSmobile provides enhanced quality control through geo-fencing, geocoding, and location verification. The handheld device and system have configurable security settings to protect use and data. Specified locations, such as debris pickup and disposal sites, are captured by the GPS capabilities of the handheld and verified in the web-based system. This enhanced level of accuracy and corroboration increases the efficiency and production of debris removal operations.

TDMSweb is a web-based application that serves as the backbone of the TDMS for storage and data management while providing access to viewing, querying, sorting, reporting, mapping and managing project related data and documents.





MOBILE COMMAND CENTER/HOUSING

ESTABLISH FIELD OFFICE COMMUNICATIONS

When it comes to a response, D&J Enterprises, Inc. is strong, agile and cost-effective, and is equipped for immediate mobilization, whether on a national or regional basis. D&J has built a team of veterans who have the project management and logistics experience to properly prepare and execute the appropriate response and recovery plan. We also have the manpower and capacity to get the job done when days and even hours are critical.

D&J owns and operates a fleet of Mobile Command Centers. These self-contained units boast the latest in technology. These units have a two-way radio tower, satellite internet, VOIP and satellite telephones. Mobile telephones and company radios (with transmission tower) will be the main source of communication in the field office until local land line telephones can be installed. All D&J trucks are equipped with company radios.

In addition, all D&J Managers, Supervisors and Foremen are equipped with mobile telephones (cell & satellite) for outside communication in order to coordinate the mobilization and dispatching of equipment as well as being available to the owner's or owner's agents.

All company administrative personnel, including the Operations Manager, have electronic linkage capability for cellular telephones, satellite communications, internet access and fax access.

Records and communications are made using a network of personal desktop and laptop computers.

As quickly as equipment is available (local services may be out for a time following a disaster) all field telephones (land lines and cellular) are given local numbers to facilitate communication with the Government Agencies, local suppliers and members of the public.

As soon as the field office is established, office personnel will be available for communications at all times during hours of operation

TEMPORARY HOUSING FOR COMPANY PERSONNEL

Immediately after award of the task order, the Operations Planner will begin making personnel housing arrangements. If leasing and motel facilities are not available, we transport our self-contained housing units with generators and provide portable sanitary facilities.

D&J offers 12-person bunk houses that are the most flexible and comfortable temporary housing solution in the industry. These units are crew oriented and are easily transported with pickup trucks. Six double bunks with 6' 6" spring twin mattresses ensure a comfortable night's rest, meaning our workforce will be able to safely focus on the task at hand. Each bed includes a reading light, ample storage for luggage and personal items, and a receptacle for charging cell phones and CPAPs. Each bunk house is commercially manufactured and meets the highest safety and fire codes. Bunk houses also include central air/heat, emergency lighting and smoke/carbon monoxide detectors.





DEBRIS MANAGEMENT PLAN

INTRODUCTION

The following pages are an outline of the approach and methodology implemented and practiced by D&J during the preparation and execution of debris Task Orders.

General Topics in Selected Sections:

- **Pre-Strike and Mobilization**
- **Debris Loading Operations - Special crew – Debris Separation, SAR Support, Emergency Road Clearing**
- **Debris Hauling Operations**
- **Reduction**
- **Reduction Site Management**
- **Disposal**
- **HHW White Goods, etc. and Hazards Communications Program**

BEST MANAGEMENT PRACTICES

Effective Debris Management Plans recognize that each disaster has unique qualities but have much in common. Different local laws, terrain, ordinances or regulations, debris make-up, site locations, traffic conditions and public priorities are just a few.

We understand this and our approach recognizes that each disaster has its own unique qualities which require adjustments. Our 55+years of experience has provided us with the knowledge to respond and work effectively and efficiently with stakeholders to adjust and handle changes in conditions that may be necessary.

D&J uses published “Best Management Practices” to guide our entire process. Examples are FEMA publication 325, Corps of Engineers Disaster Guidebook –Debris Removal, DOD UFC 1-900-01 Selection of Methods for the Reduction, Reuse, and Recycling of Demolition Waste, EPA530-K-95-010 Planning for Disaster Debris. Etc. We improve efficiency and effectiveness of operations by proposing alternate and non-traditional methods wherever applicable.

Planning for Concurrent Task Orders, Concurrent Awards. We identify multiple qualified teams of key personnel. Our plan includes backup, in that all deputies are also fully qualified to act permanently in the key Manager roles.

D&J Personnel Travel Arrangements. All key personnel have passports, company credit cards, current immunizations, company vehicle, Smart phones, issued laptops, and all required mobile communications. We have dozens of four-wheel drive vehicles for use in other than optimal travel situations. We bring our own housing, food and sanitation. A leased corporate jet is available for mobilization should commercial air travel not meet requirements. D&J has expense advance and reimbursement policies and procedures in place for all personnel who do not have a company credit card.

MOBILIZATION OF PERSONNEL AND EQUIPMENT:

The following is an outline of D&J procedures in anticipation of an impending event and Task Order. It outlines D&J key disaster team activities during the 72-hour period prior to an anticipated storm event landfall.



**Pre-strike activities in an anticipated event in advance of Mobilization.**

Key Personnel Involved in Pre-Strike Initial Planning and Mobilization:

- Richard D. Starr - CEO
- James L. Starr -COO
- Lynn Tapley - Equipment Management
- Jason Sanders – Vice President of Operations

Alert Level I - 48-72 hours prior to anticipated strike:

Weather channels are monitored and tracked daily by the CEO. When a strike appears possible, the CEO calls a meeting of all Operations/Project Managers and the Equipment Manager and alerts them to the potential event.

COO reviews the data base of experienced subcontractors and determines priority list for contact. Known, experienced subcontractors are grouped with contact priorities:

- Level One Subcontractors –Subcontractors in the anticipated strike region.
- Level Two Subcontractors –Subcontractors in States next to the strike region.
- Level Three Subcontractors –Subcontractors in States outside the strike region.

COO assigns Project Managers subcontractors to begin calling who are located within 5 hours drive of projected landfall, to place them on alert. They find out availability of equipment and manpower, and their readiness.

Equipment Management Officer contacts national account and local equipment suppliers within 500 miles of potential landfall to determine, and inventory for commitment, the type of equipment on hand and anticipated delivery capability. D&J has a priority call rating with National Equipment providers:

- Hertz Equipment Rental
- United Rentals Company
- National Dealers for Caterpillar, John Deere, Komatsu, New Holland, and Diamond Z Corporation

COO uses electronic notice and physical meeting to alert all employees of the potential event and begin personal preparations for 48-hour notice for departure.

CEO notifies the City of the designated D&J response point of contact person and provides the City with a 24-hour immediate telephone contact number.

Alert Level II 24-48 hours prior to anticipated strike:

CEO meets with Operations/Project Managers and reviews updated tracking information and predicted landfalls. Revisions in landfall predictions are noted and subcontractors reviewed and updated for logistics. If significant changes in landfall predictions have occurred, additional subcontractors are contacted to determine their availability of equipment and manpower, and their readiness.

An Operations Manager is dispatched to an area within a few hours of the anticipated strike location and establishes a temporary staging and deployment center, for staging equipment and personnel during the 24-36 hours preceding the anticipated strike.

D&J's Equipment Management Officer begins acquiring necessary permits to deploy equipment to the temporary staging and deployment center. D&J uses in-house truck routing and GIS/GPS software (e.g. Rand McNally Tracker, DMS InfoCAD, ESRI ArcInfo) for optimal routes for D&J and mobilized





subcontractors to reach the site. We contact states through which trucks and equipment must pass to ensure needed sister state agreements for weight, size, and other parameters are in place and that all D&J and subcontractor equipment drivers/operators are informed on intra-state travel requirements.

Upon receiving notice to proceed or at the discretion of the CEO, D&J will begin transport of its debris removal equipment toward the staging area so that resources are within a few hours reach of the anticipated strike location.

Alert Level III 12-24 hours prior to anticipated strike:

The CEO meets with the Operations/Project Managers and updates tracking information and landfall possibilities. Changes in landfall predictions are evaluated and the temporary staging and deployment center location is adjusted. If necessary, enroute personnel and equipment are redirected.

Upon receiving notice to proceed or at the discretion of the CEO, the Operations/Project Managers and debris loading and hauling crews (minimum of five) are dispatched to the temporary deployment center for immediate response following a strike.

Operations/Project Managers notify their subcontractors on stand-by, located in the anticipated strike area, to make pre-mobilization plans and to provide estimated response time upon notice from D&J to mobilize.

Alert Level IV 0-12 hours prior to anticipated strike:

Management and loading and hauling crews (minimum of five) are staged within a few hours of the landfall for immediate emergency needs response. Upon receiving notice to proceed, the full mobilization plan below is activated.

Equipment and manpower mobilization plan

As noted above, a work force of management and loading and hauling crews (minimum of five) will be in the affected region and poised to be onsite within a few hours following landfall for immediate emergency needs response.

Coordination with Government Agency and Appointment of Key Personnel

Within 24 hours Pre-Execution planning team (Operations Planner, Operations Manager, and the EH&S Manager) will meet with the appointed City personnel to review contract requirements and the task order. All members of this team have extensive experience in disaster response and assist in evaluating the requirements to effectively complete the mission including:

- Estimating debris volumes (using drive-by, fly-over, population density estimates, etc.)
- Sectoring areas (including geographical, political or other methods)
- Locating temporary debris storage and reduction sites (TDSRS)
- Estimating personnel and equipment requirements to meet projected timelines
- EH&S evaluations and developing site specific safety plans
- Evaluation of requirements to implement ADMS system taking into consideration the magnitude of project and cost efficiencies (to be decided by the government)

Once this meeting has taken place and a task order has been issued, a defined list of equipment and personnel is identified. D&J then begins total mobilization.





CEO/Operations Planner delivers letters of appointment (with signed acknowledgements) to the COR or his representative for the following personnel:

- Operations Manager
- Health & Safety Manager
- Contractor's Quality Control Manager
- Environmental Compliance Manager
- ADMS Manager (if required)

Obtaining and Possessing Necessary Licenses and Permits

The Operations Planner will determine state and local statutory requirements needed to perform the work in the affected areas. After acquiring all necessary permits and licenses, he will then deliver copies to the COR.

Submittal of Site Plan, TDSRS Construction, Field Offices and Equipment Staging Area

The COR determines the TDSR Site. Then a physical review of the site is made by the Operations Manager and the City representatives. Within 12 hours of the inspection, a site plan will be submitted for approval. Minimum Site Plan issues are:

(1) Access to the site (ingress, egress), (2) Site preparation-clearing, erosion control, grading, (3) Traffic control procedures, (4) Safety, (5) Segregation of debris, (6) Location of ash disposal area, hazardous material containment area, contractor work area, and inspection tower, (7) Location of vegetative debris dump, (8) Location of Mixed Debris (C&D) dump, (9) Location of incineration operations and/or chipping operation (with clearances), (10) Location of any existing structures or sensitive areas requiring protection from smoke, dust, noise and with awareness to existing traffic conditions, (11) HHW/HTRW storage area, (12) Location of temporary sanitary facilities, (13) Location of dump area for debris hauled from the public or haulers other than this contractor with traffic patterns for this area (if required), (14) Baseline testing shall be performed and recorded for environmental purposes in the initial site assessment. These documents will be reviewed and compared with the testing performed at site closure.

After the site plan is approved, the Operations Manager constructs and establishes required elements of the site like the inspection tower, hazardous materials containment area, temporary fencing, etc.

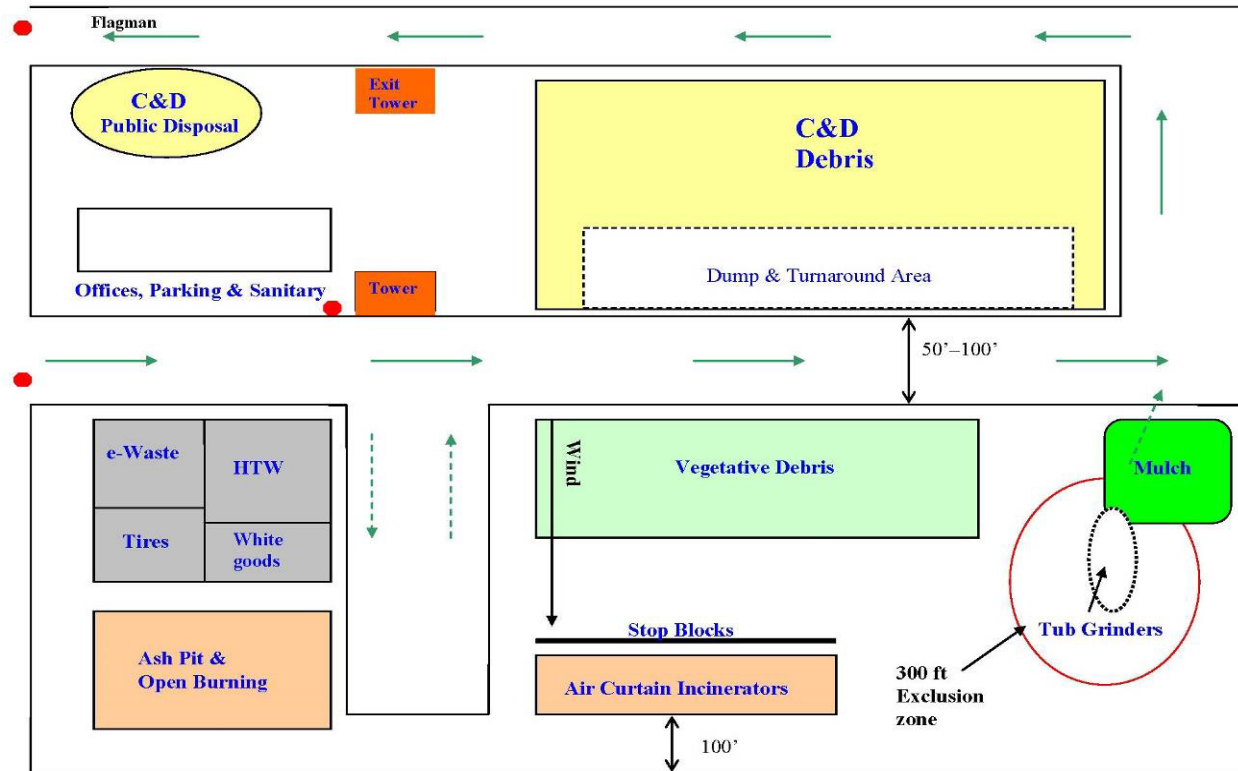
Inspection Tower - D&J has in-house carpenters who have constructed many inspection towers to City specifications. All necessary tools and supplies are shipped in the first equipment in Alert Level II above. We do not rely on local materials being available. Tower location will be far enough back into the site so that trucks are in the site while waiting for inspection and off the main street.

The tower will meet or exceed the specifications set forth in the RFP. Design documents will be certified by a P.E. engineer and submitted to the City for approval. The tower will be constructed of pressure treated wood and will withstand a 45-mph wind load. The floor elevation of the tower will be 10 foot above the existing ground elevation. The tower will be installed on a level pad with guard posts or other structures to protect it from vehicle traffic. The floor area will be 8' by 12', constructed of 2"x8" joists, 16" O.C. with ¾"plywood supported by four 6"x 6" posts. A 4-foot-high wall constructed of 2"x 4" studs and ½ inch plywood will protect the perimeter of the floor area. The floor area will be covered with a corrugated tin roof. The roof will provide a minimum of 7ft. of headroom below the support beams. Wooden steps will provide access with a handrail. Include the construction of a worktable, 4'x2-1/2'x3/4" plywood supported at all four corners. The inspection tower will be adequately anchored.

Hazardous Materials Containment Area – We will have shipped all necessary tools and supplies in the first deployment of equipment in the Alert Level II above. We do not rely on local materials being available.



This Hazardous Materials Containment Area will be constructed to the specifications set forth in the RFP. Prior to construction, the site will be graded, and a berm constructed to provide a Hazardous Containment area that will direct site runoff away from the Hazardous Containment Area. The area will be 30'x30'. The perimeter will be lined with hay bales and staked in place. The area will be lined with a heavy gage plastic (or tarp for colder climates where plastic may be too brittle) to provide a waterproof barrier. Additional plastic or tarp sufficient to cover the area will be available to prevent rain or snow from entering the containment



Additional TDSRS construction tasks:

- Lined temporary storage area for ash, fuels and other materials that could contaminate soils and groundwater.
- Temporary fencing around debris material storage areas for segregation and protection from traffic.
- Non-combustible stop blocks for equipment located at the burn pit.
- Equipment staging area where equipment can be isolated and inspected regularly for fuel and oil leaks. Lined area for fueling and equipment repair to protect soils from spills of petroleum products, hydraulic fluids, etc.
- Plastic liners under stationary equipment like generators and mobile light plants.
- Roadways throughout the Site. Traffic will be designed for one way in and one way out to avoid congestion.
- Erect Stop, Slow, and Direction Signs for safety and traffic flow. Signs will also be provided at the main entrance with site name and directions, i.e. Office/Visitor Check-in, visitor parking, truck inspection tower, HTW area, white goods area, first aid area, mixed debris, etc.
- Gated entrance for perimeter security and a guard building to record visitors and authorized personnel visiting the site.



- If required, establish a “public” area for debris hauled by others with separate traffic pattern and a separate (temporary fencing) perimeter to avoid mixing the debris with debris hauled by the contractor.

Once the Site Plan is approved, one reduction crew will be available to receive and begin processing debris within 24 hours.

We provide our office command center and can provide TDSRS office for the City. D&J owns 4 command centers and they each have all needed onsite management, communications, record keeping and safety materials. This includes generators and temporary sanitary facilities, truck tickets, safety forms, identification signage, cellular phone, radios, computers, printers/fax/copiers, hard hats, steel toed boots, flags, safety vests and other miscellaneous items necessary for operations.

If space is unavailable on the TDSR Site, D&J will locate off-site by leasing office space or land and bringing a self-contained office trailer. We set up an equipment staging area. Equipment is brought in as soon as it arrives to be inspected and dispatched into use immediately.

Dispatch Equipment and Personnel to Affected Area to Complete Mobilization

Operations/Project managers review the equipment and personnel requirements and compare with equipment already on hand to determine the additional equipment and personnel to be mobilized using D&J equipment available list, Level 1 subcontractors list, and equipment suppliers list. The project managers will then notify the subcontractors selected.

D&J equipment will be permitted and shipped. If more is needed, Project Managers tell the Operations Planner or Equipment Manager who contact stand by equipment suppliers and order necessary equipment.

Project managers assign specific employees to the task order. The Operations Planner deploys those employees to the work site.

Establish Field Office Communications

Cell/Smart and Sat phones and company radios (with transmission tower) are the main source of communication in the field until local land lines can be installed. All D&J trucks are equipped with company radios. All D&J key and supervisory personnel have cell phones for outside communication, coordination during mobilization and operations and logistics.

Records and communications are made using a network of smart phones, desktop and laptop computers. As quickly as available every field office gets one local number to facilitate communications with local suppliers and members of the public. Phones are answered at all times during hours of operation.

Inspection of Equipment before Beginning Task Order

The following procedures are used when an ADMS system is not employed.

Equipment dispatched for debris loading and hauling is brought into the staging area for safety inspection, identification, measuring and numbering before being deployed to work areas.

Each piece of equipment inspected has a written report giving results of the inspection.





In addition to the safety inspection checklist for trucks, all vehicles (trucks and trailers) will be inspected for current license, tags, registration, and insurance. The inspection report will denote the truck owner and the truck driver, a determination of driver qualification will be made (i.e., requirement of Class A License) and a copy of the operator's driver's license kept on file.

Trucks to be used in hauling debris will be inspected for proper tailgates and sideboards or other extensions as well.

Before a truck will be assigned a number, the inspection report and driver information will be made available for review by the City representative. The City representative will physically inspect and approve the tailgate and any sideboards or other extensions and measure the truck for capacity.

Personnel Safety Orientation

All D&J employees will receive a copy of the company's health and safety manual at time of employment. We require subcontractors to use our Safety plan. As part of the plan, all personnel, D&J and subcontractor, must attend a safety meeting before they are assigned to a task order.

The Safety Officer will conduct the meeting in the presence of a representative of the City

All personal protective equipment required for the assigned task will be checked before personnel are dispatched to the assigned task.

A Personal Emergency Contact List and Map of Key Facilities for emergency conditions is passed out to **all** project personnel.

Dispatch of Equipment and Personnel

Following equipment inspections, safety orientation, and truck measurement/Numbering, equipment and personnel will be dispatched to the work areas identified in meetings between the project managers and the COR.

Temporary Housing for Company Personnel

Immediately after award of the task order, the Operations Planner will begin making personnel housing arrangements. If leasing and motel facilities are not available, we transport our self-contained housing units with generators and provide portable sanitary facilities.

DEBRIS LOADING OPERATIONS

Prior to removing debris from the rights-of-way, there may be preliminary tasks that need to be performed like the extrication of people and the ingress and egress for fire, police, and critical facilities. Each of these operations would require crews with varying composition. For example:

Debris Separation Crew

Debris Separation Crews are used when debris is so mixed and comingled that regular loading would result in a large volume of mixed waste. They are also used when chemical, biological or human remains are expected, or another event is imminent. Debris Separation Crews focused on pre-sort activities. They separate into general categories – Eligible, ineligible, White Goods, Dirty White Goods, HHW, etc.





Each separation crew will include 2 ground labors, one chain saw operator w/ saw, one skid steer loader w/ operator and implements, and transportation for all equipment and personnel to and from the required locations.

Chain saw operators would be used to cut vegetative debris into manageable sizes to fit within the body of the truck bed without extending over the sides. Laborers will also be required to separate roadside debris into certain categories. Ineligible debris, like household garbage, should be set aside from the eligible debris like construction and demolition (C&D) debris, vegetative debris, household hazardous waste (HHW), regulated asbestos containing materials (RACM), white goods and electronics. In order to keep piles from scattering and leaving small debris strewn along the roadway, small equipment, such as a bobcat with shovel attachment, will be used to “push” debris into piles for more efficient and tidy loading.

Search and Rescue Support Crew

Search and Rescue Support Crews are used upon request of Federal State and local government, and especially in body recovery, as directed by the COR.

If tasked, a Search and Rescue Support Crew would be equipped with 1 track hoe excavator with a minimum of 150hp w/ operator, 3 laborers/riggers, 1 crew foreman, all slings, riggings, implements, transport equipment for personnel and transportation for all equipment and personnel to and from the required locations.

There is a difference between a SAR support crew and a SAR crew, but human tendency is to get involved, so we require some of the basic SAR Technician level competency of our own personnel or that of non-entry Subcontractor personnel before we approve them for SAR support activities.

At a minimum they have to have NFPA 1006: Standard for Rescue Technician (2003) and NFPA 1670 Awareness Level training and OSHA 1910.120 (Q)(6)(ii), HazMat Operations Training. Further assuming that a FEMA Type 1 Collapsed Structure team would be deployed and that we would be supporting them, the Trackhoe operator has to have a minimum of three years of experience in structure demolition and removals, and the Crew Foreman five years. This is because the shifting and support of collapsed materials in support of the efforts of a Type 1 FEMA SAR Collapsed structure team is quite technical and risky to both the SAR team and the potential victims.

Emergency Road Clearance Crew

An emergency road clearance crew consists of 1 rubber tire grapple front end loader, minimum 150hp w/operator, 2 chain saw operators, 1 laborer and all equipment necessary to transport personnel and equipment from one location to another.

Many times, governments need assistance with the emergency opening of roadways to facilitate the entry of police, fire, and EMS. During these operations materials are not normally removed to final disposal sites but simply cut and piled on the public rights-of-way as expeditiously as possible to gain entry into the devastated areas.

The COR will establish initial priorities for debris clearance. These priorities could be for any of the following purposes:

- Extrication of people.
- Access for fire, police, and Emergency Operations Center personnel.
- Ingress to critical facilities





- Primary routes.
- Major flood drainage ways.
- Supply distribution points and mutual aid assembly areas.
- Government facilities.
- Public Safety communications towers.
- Secondary routes.
- Access for utility restoration.
- Neighborhood streets.
- Private property adversely affecting public welfare.

When these services are required, D&J maintains complete records of all equipment and personnel on Daily Timesheet Reports. These timesheets are provided to inspectors daily for verification and signatures. Copies will be maintained by D&J and provided, complete with verification signatures, to City personnel.

Normal Crew Operations

During the daily collection, movement, and disposition of debris, the D&J Operations Manager remains in constant contact with all Foremen and Supervisors via 2-way radio to ensure that proper operations comply with D&J procedures. Mid-day conferences, either in person or by radio, ensure that right-of-way, public/private, and local issues are addressed in real time. Our Operations Managers and principals are mindful of other disaster operations taking place in the affected areas during the debris removal process and cautious not to interfere with the efforts of others during the performance of the contract.

Sediment, Storm-Surge, Over-Wash, Landslide and Flood-Fight Materials

When required to access eligible debris, we remove these types of materials as directed. D&J typically uses rubber-tired loaders, with general purpose bucket and tri-axle dump trucks designed to carry heavy loads. Equipment operator, truck driver and if necessary, traffic control personnel make up the crew.

Removal of debris from public right of way

The Operations Manager will direct the Load and Haul Supervisor to dispatch selected loading and hauling equipment to locations designated by the COR.

One foreman will oversee the loading and hauling operations for each crew. The foreman is responsible for conducting toolbox safety meetings, and a general briefing of operations including truck routes, local ordinances and other pertinent information. The foreman is equipped with fire extinguisher, pick-up truck with mobile radio and cellular telephone, first aid safety kit and list of emergency telephone numbers and map to emergency medical facilities. The foreman is responsible for preparing a daily report of activities which is submitted to the Operations Manager at the end of each day.

The typical load and haul crew will be as follows:

- 6 Dump trucks 21-30 CY capacity
- 1 Front End Loader
- 2 Certified Flagmen
- 1 Foreman
- 2 Laborers

Before equipment is dispatched to the loading sites, it will have already undergone all the necessary safety inspection, measurement and certification procedures at the staging area as outlined in section 2.2 above.





All Loading and hauling crews will have received a copy of the scope of work, accident prevention plan, safety indoctrination, and are assigned a crew foreman. All crews and foremen will be instructed by the load and haul supervisor that they are to work in areas designated by the COR and are not to relocate or move from one area to another without prior approval of the COR. No employees or subcontractors of D&J will be allowed to work for any other entity while employed or contracted under this project.

If tasked, Debris Separation Crew resources provided will include 1 rubber-tired grapple front end loader w/ min. 150 hp with operator, 2 chain saw operators w/ saws, 1 laborer, and transportation for all equipment and personnel to and from the required locations. They will also be required to separate roadside debris into certain categories. Ineligible debris, like household garbage, debris not located on the right-of-way (unless approved by the City) and debris which is not the result of the event, should be set aside from the eligible debris like; construction and demolition (C&D) debris, vegetative debris, household hazardous waste (HHW), regulated asbestos containing materials (RACM), white goods and electronics. In order to keep piles from scattering and leaving small debris strewn along the roadway, small equipment, like a bobcat with shovel attachment, will be used to “push” debris into piles for more efficient and tidy loading.

(1) All loading operators are instructed in the importance of maintaining segregation of eligible debris when loading. (2) Vegetative debris will only be loaded on trucks hauling vegetative debris. Other debris found alongside vegetative debris is left at curbside and later loaded on trucks hauling that type. (3) Separate trucks will be used for loading C&D debris. (4) Metals and white goods are loaded and hauled separately. (5) Any HHW is left at the curbside for the HHW crew to load and haul. (6) When possible, any “mixed piles” of debris found curbside will be separated by hand before loading. When it is not practical to separate mixed piles at curbside by hand, they will be loaded on separate trucks and the load ticket will indicate “mixed debris”.

Before material is brought into the TDSR site, the TDSR Site will have staging areas for each category of debris. All debris loads pass by the inspection tower and are inspected.

Segregation of Debris – Every effort is made to segregate debris on the right-of way before loading. Debris materials still become mixed. Some loads are co-mingled and classified as mixed debris loads. These loads will be directed to the “mixed debris” pile. This material will be sorted and separated by machines with grapples and thumbs and by hand labor and placed into the C & D, Vegetative, HHW, White Goods, and Metals piles.

DETAILED LOADING PROCEDURES

- All Loaders be inspected at the staging area for safety and compliance before being dispatched to the loading location.
- All Loader operators will receive safety briefings before beginning loading operations.
- Flagmen will be located ahead of loading operations to direct and control traffic entering into the area.
- All flagmen will be certified and properly attired, wearing safety equipment including hard hats, safety shoes, reflective vests and carrying traffic directing flags.
- All flagmen are under the supervision of the crew foreman.
- Operators are cautioned to be observant and conscious of their surroundings at all times, in particular being aware of hanging and downed power lines and structures hidden by debris, like fire hydrants, water mains, fences, etc.





- Operators are cautioned not to overload trucks with debris so that the transporting of the debris could cause the excess debris to become dislodged and fall into traffic areas.
- Operators are cautioned to stay on the rights of way and not to enter private property during the loading process.
- Operators have mobile radios and are under the supervision of the crew foreman.
- Operators keep debris loads segregated between (a) vegetative, (b) C&D (c) mixed piles where C&D, vegetative and other are co-mingled and cannot efficiently be separated at the curbside, (d) other (like HHW)
- HHW crew, trained in EPA requirements, load HHW materials (household cleansers, butane, poisons, etc.) at the curbside by hand in a specially equipped compartmentalized truck. HHW will be delivered to the collection point designated by the COR.
- All Loading and hauling crews are under the direction of a D&J supervisor. Daily reports are maintained by the crew foreman and all equipment down time for repairs are noted on the daily reports. Hours of each piece of equipment and each employee, are recorded and reconciled with the City representative daily.
- In the event of notice of a violation as a result of the actions of any employee or subcontractor, the Operations Manager will take immediate corrective action and follow up on the enforcement of such action and so notate in his daily log record
- All loading and hauling crews are instructed to not move from one designated location to another without approval of the COR.
- All loading and hauling crews are cautioned to be aware of and to not interfere with other disaster response activities being performed by other federal, state and local governments, including public utilities
- All road clearing, demolition, load and haul and separation crews shall work during daylight hours, 7 days a week, unless otherwise authorized by the COR. Site management and operations crews may work 24 hours, if approved by the COR.
- All load and haul crews shall use only approved TDSR and COR approved designated dumpsites for the dumping and disposal of debris.
- Dumping operations for debris delivered to commercial landfills or other dumpsites, shall be directed by the landfill or dumpsite manager.
- All trucks, crews and equipment which are assigned to this project will not be used for any other work while under contract. No private work shall be solicited or performed by any employee or subcontractor while assigned to this project.

HAULING AND DUMPING

- All trucks will be inspected at the staging area for measurement, numbering, safety and compliance before being dispatched to the loading location.
- If ADMS is in use, ADMS certification procedures will be followed.
- All truck operators will be instructed to observe traffic regulations and follow the instructions of the flag persons.
- All truck operators wear safety equipment, including hard hats and steel toed shoes.
- Truck operators are not allowed to have overhanging loads. Loads are either trimmed or reloaded before leaving the loading area.
- It is the operator's responsibility to check and determine that his load is safe before leaving the loading site.
- Truck operators have mobile communications and are under the supervision of the crew foreman.





- Truck operators will be issued a load ticket at the loading site and will deliver the ticket to the inspector at the dump site.
- All loading and hauling crews are under the direction of a D&J supervisor. Daily reports are maintained by the crew foreman and all equipment down time for repairs are noted on the daily reports. Equipment and employee hours are recorded daily.
- Dumping operations are at either the TDSRS or at a site designated by the COR.
- All traffic regulations and speed limits will be observed at the dump site.
- Truck operators will report to the inspection tower and deliver their load ticket to the government inspector for inspection and approval before proceeding to dump debris.
- Each truck operator will be directed where to dump each load at the dump site by the designated dumpsite operator.
- Each truck operator will inspect his truck and tailgate after the dumping process is completed to assure that it is secure before leaving the dump area.
- Truck operators will follow the designed traffic flow when leaving the dump and returning to the loading area.
- Traffic flow will go past the exit tower.

Reduction:

Reduction of debris is normally applied to vegetative debris like brush and trees, which is also referred to as “burnable debris”.

The reduction process can also be applied to some items which are considered non-burnable or C&D debris. This would include such items as household furniture, construction materials like roofing, and treated timber. We weigh reduction cost against the unreduced landfill cost to determine economics of this approach. The most common methods of reduction are incineration, compaction, crushing, chipping and grinding, and recycling.

Incineration

There are two general methods of incineration, open burn and air curtain incineration.

Open Burning - Open burning, although very cost effective, may not be suitable for urban areas. It is very dependent on location and the cleanliness of the debris. Many locations will not permit open burn particularly in urban environments where smoke can create health and property damage concerns. In rural locations, if the debris is clean, there is very little environmental impact, and the resulting ash can remain on the site or be used as a soil additive. Bulldozers and loaders are the primary equipment required to operate an open burn process.

Air Curtain Incineration – Air curtain incineration is a very cost-effective method of reducing clean, vegetative debris and has less impact than open burning. Air curtain incineration uses of a burn pit aided by a forced air blower. The pit can be constructed below or above grade (depending on water table) and uses a mechanical blower to create constant optimal burn rates and an air curtain effect. The air curtain incineration system is a combination of the blower and pit, engineered as a unit to achieve the effect of holding the smoke while feeding air to the fire pit. Site conditions, like soil composition, water table levels, etc. require different specific air curtain incineration systems. The following factors apply:

- Set back of at least 100 ft between debris piles and the burn area with minimum set back from buildings and structure of 1,000 ft.





- Construction of non-combustible “warning” stop blocks (at least 1 foot in height) for equipment located at the burn pit
- Use limestone (or equal material) for pit construction with reinforced earth anchors or wire mesh to support the loader ramps.
- Use clay or limestone to create an impervious layer on the bottom of the pit to prevent leaching of ash to the aquifer. Layer will be at least 1 ft deep and regularly inspected and maintained at 1 ft in the event scraper activity removes part of the layer during operations.
- Pit end seals at least 4 ft high.
- Pit will be 8-9 ft wide, 14 ft deep.
- A 12” dirt seal will be placed on the lip of the burn pit area to seal the lower nozzle.
- The blower will direct the airflow to strike the pit wall 2 ft below the edge. Operators will be instructed that the debris should not break the path of the air flow except during dumping.
- Equipment used will be tested and adjusted to a minimum nozzle velocity of 8,800 ft/min (100 mph) and a volume of 900 cf/min/linear ft. is produced during burn operations.
- The length of the pit will be no longer than the length of the blower nozzle.
- The operators will be instructed to load the pit uniformly along its length.
- Operators will also be instructed to extinguish the fire at least 2 hours before removing the ash.
- Water trucks will be used to dampen ash residue and areas surrounding the burn site.

Chipping/Grinding

D&J has its own fleet of the largest mobile tub grinders made.

Chipping/grinding reduction recycles vegetative debris back to an economically beneficial use. The economic impact of chipping or grinding compared to burning will have to be reviewed before a determination can be made.

Grinding/Chipping is the reduction of woody, vegetative debris by cutting and pounding the debris to reduce the woody materials into small pieces or “chips”. Volume reduction is between 3 to 1 to 5 to 1. Burning reduces the debris about 95%. Wood chips can be recycled as mulch, fuel, ground cover, animal bedding, etc. Availability to recycle chips is a significant factor in determining the economic value of chipping/grinding. In the construction and operation of a chipping/grinding operation, the following factors apply:

- Grinding machines must have a clearance of 300 ft. Signs warning of possible flying objects from the grinders must be stationed around the perimeter of the equipment.
- The grinding machines screen to produce chips less than 4” long and ½” diameter.
- Debris must be sorted and clean of other contaminants like metals.
- Operators must wear hard hats even in closed cab machines while operating.
- Root rake loaders are used to avoid mixing debris entering the grinder with dirt or sand.
- Ground debris or mulch is monitored daily for heat (internal combustion) and is not recommended to remain piled for long periods (2-3 months).

Reduction site management:

The TDSRS will be substantially complete before debris is brought in. The TDSRS will have staging areas for each category of debris. All debris loads pass by the inspection tower, are inspected and tickets marked for type and volume of debris in each load.





Segregation of Debris –Curbside separation is addressed above. Loads that come in as mixed debris go to that pile and are sorted and separated by machines with grapples and thumbs and by hand labor and placed into the C&D, Vegetative, HHW, White Goods, and Metals Piles.

C & D Debris is non-burnable debris. Samples of this type of debris include mattresses, clothing, household garbage, concrete, asphalt, metals, plastics, manufactured furniture, building components, etc. Parts of this material, if well separated, can be reduced before landfill to reduce the cost of hauling and tipping fees (if charged by volume). Other parts, like metals can be recycled if well separated and cleaned.

Vegetative Debris is burnable debris which is reduced by incineration or chipping/grinding. Incineration reduces by 95% and ash residue is recycled or hauled off and disposed. Chipping / grinding reduction is estimated at 60%-75%. The chip or mulch product can be recycled. Vegetative debris may become mixed with materials like dirt, gravel, rock, or sand during the disaster. Root rakes are used to shake and separate vegetative debris before grinding. Shaker screens or trammels can be used to separate the earthen debris before reducing.

Household Hazardous Waste (HHW) is debris like household chemicals, pesticides, unidentified liquids, paint, batteries, etc. The goal is to separate this material at curbside and pick it up separately by a designated HHW crew to be delivered to collection points designated by the COR. If HHW becomes comingled with other debris and enters the site, it is separated and placed into a Hazardous Containment area for disposal by licensed handlers.

Regulated Asbestos Containing Materials (RACM) refers to materials which can often be mingled in with C&D debris like exterior roofing, siding shingles, insulation, flooring mastic, wall texture, ceiling tiles and stippled or blown on surfacing materials. These items should be separated at the curbside and left for licensed asbestos contractors to pick up and properly dispose. D&J always contracts with a properly licensed, certified, trained and insured asbestos contractor for both regulated and non-regulated ACM removal and disposal. We have relationships with several regional and national contractors for this service.

White Goods are refrigerators, air conditioners, freezers, etc. which may contain chemicals like Freon or oil, which must be remediated by someone with appropriate licenses and certifications. These are usually separated at curbside and delivered to collection points designated by the COR. If brought to the TDSRS they are placed in temporary storage. All White Goods are contained in a separate staging area, inspected and properly cleaned of all chemicals or fluids and then recycled.

Metals will be separated at the curbside and delivered to a separate staging area at the TDSRS unless directed otherwise by the COR. These items are recycled.

Electronics or E-waste will be segregated at the TDSRS, and periodically disposed of through an e-Waste recycling company designated by the COR. Alternatively, D&J will identify and get COR approval of a local or regional e-waste recycler.

During TDSRS operation, special attention is afforded to the following areas:





Site Safety - The Operations Manager and the Site Project Manager will conduct a Pre-Operations Site Safety meeting prior to the beginning of site operations. Items to be included in the Safety meeting will be:

- An overall review of the Site Plan and all temporary structures, the planned traffic flow, location of first aid stations, eye wash stations, fire extinguishers and location of sign with postings of emergency numbers.
- The first Weekly Safety Meeting will be held, and all information Safety and Occupational Health Plan covered.
- The Activity Hazard Analysis for each section of operations activity will be reviewed and discussed.
- A communication path between the site management and site personnel will be established in the event of an emergency so that an orderly and efficient means is established to mitigate the event.

Dust Control – D&J water trucks provide regular routine trips throughout the site during operations, keeping roads dampened to minimize dust. Water trucks are used to dampen ash residue when removed from burn pit to ash pit. Attention is given to normal wind direction when layout of the site is prepared.

Hazardous Materials Containment Area – The Site Manager will regularly inspect the Hazardous Materials Containment area for any cuts, tears or leaks in the protective membrane that lines the containment area. The Manager will also inspect the berm surrounding the area to assure proper site runoff is still intact.

Roadways – Traffic will be designed to allow flow of incoming and outgoing debris trucks to avoid congestion. Unloaded vehicles must pass the Exit Tower. Safety and directional signs will be posted throughout the site along with flagmen to assist and control traffic flow as well as for safety reasons. Rock road surfaces will be laid for easier maintenance and to protect from erosion. Private, non-operation-related traffic will be prohibited from the site.

Communication - Operators and flagmen will be equipped with two-way radios on the same frequency as the office base radio unit so that communications will be readily accessible throughout the site.

Disposal:

Disposal sites for the debris will be determined before operations begin. Vegetative debris will be hauled to a reduction site and C&D debris will be hauled to an approved dumpsite. A permanent or final debris disposal may not be immediately available at the beginning of operations.

Disposal is the operation of placing debris in its final resting place such as a licensed, permitted permanent landfill. This requires use of hauling equipment. In the Hauling and Dumping operations, special consideration is given to the following:

- All loading and hauling crews are under the direction of a D&J supervisor. Daily reports are maintained by the crew foreman and all equipment down time for repairs are noted on the daily reports. Equipment and employee hours recorded daily.
- Qualification of operators determined before being allowed to haul materials.
- Insurance documents and copies of driver licenses are filed in the field office before beginning operations.
- A safety orientation meeting is held by the Load and Haul Project manager before operations begin.
- Equipment is inspected and a record of the inspection is retained on file in the field office before operations begin.





- Operators are instructed on dump site procedures before leaving the loading site.
- All truck operators will be instructed to observe traffic regulations and follow the instructions of the flag persons.
- All operators will report to the weigh station/inspection tower and deliver their load ticket to the dumpsite operator (or government inspector) for inspection and approval before proceeding to dump debris.
- Each truck operator will be directed where to dump each load by the dumpsite operator.
- Each truck operator will inspect his truck and tailgate after the dumping process is completed to assure that it is secure before leaving the dump area.
- Truck operators will follow the designed traffic flow when leaving the dump and returning to the loading area.

Management of HHW/HTRW, white goods, e-wastes, automobiles, putrefied foods, tires, gasoline powered equipment:

HHW/HTRW - Household Hazardous Waste (HHW) and related HTRW (Hazardous Toxic or Radiological Waste) is debris like household chemicals, pesticides, unidentified liquids, paint, batteries, etc. The

primary goal is to separate this material on the curbside and pick it up separately by a designated HHW/HTRW crew and deliver to the collection point. If HHW/HTRW inadvertently becomes co-mingled with other debris and enters the TDSR site, it is separated and placed into a Hazardous Containment area for further disposal by licensed handlers.

We use teaming agreements in place (**Weston Solutions**) with qualified specialized subcontractors for HHW/HTRW activities.

Handling of Household Hazardous Waste during the Pick-up process

Unless co-mingled, regular Load and Haul crews will not pick up HHW/HTRW.

A crew, trained in EPA requirements for handling of HHW/HTRW, will load HHW/HTRW materials, (household cleansers, butane, poisons, etc.) at the curbside by hand in a specially equipped compartmentalized truck. HHW/HTRW will be delivered to the designated collection point.

Handling of HHW/HTRW that is inadvertently delivered to the TDSR Site

Hazardous Materials Containment Area – Initial deployment has all necessary material and supplies for a Hazardous Materials Containment Area as part of the complete TDSRS. It will meet or exceed RFP specification:

The site will first be graded, and a berm constructed to direct runoff away from the 30'x30' Hazardous Containment Area. The perimeter will be lined with hay bales staked in place. The area will be lined with a heavy gage plastic (or tarp for colder climates where plastic may be too brittle) to provide a waterproof barrier. Additional plastic or tarp sufficient to cover the area will be available to prevent rain from entering the containment.

If required, temporary fencing will be installed around the containment area for segregation and protection from traffic. Material will be contained in the Hazardous Materials Containment area for period pick-up (usually weekly at a minimum) by HHW/HTRW crew trained as noted above.





White Goods - White Goods refers to items like refrigerators, air conditioners, freezers, etc. which may contain chemicals or fluids like Freon or oil, which must be remediated by someone with the appropriate license and certifications to do so. These items will be separated at curbside and will be delivered to the TDSR collection point. At the TDSR we will contain Dirty White goods (putrefied foods) separate from White goods and they will be inspected and properly cleaned of all chemicals or fluids or removed by professionals certified and licensed to dispose of them.

We will submit a **Dirty White goods** operations, cleaning and disposal plan prior to beginning site operations.

A White Goods team will be assigned to oversee the curbside removal and, if given a ROE task, precede the demolition team. The Hazmat team will separate and remove White Goods to the curbside before haul-off or demolition begins. This team will document daily the type and quantity of White Goods at the pickup location.

White goods that may inadvertently become mixed with truckloads will be separated at the TDSR site and stored separately.

White goods may also have refrigerants (Freon and Freon replacements), and often plastics and motors and sometimes other electronic components that need to be removed before recycling. Refrigerant removal must be done by trained and qualified personnel and can potentially lead to spills of regulated chemicals. Only certified, experienced and trained personnel will be used for these critical tasks in order to minimize risk and maximize efficiency.

E-Waste Handling Plan - Electronic waste, or e-waste, includes CRTs and flat screens, electronics, PCs, hard drives, printers, keyboards, phones, televisions, VCRs, and DVD players. E-waste can include any item that has an electric cord or a battery. E-waste is also known as WEEE, or Waste from Electrical and Electronic Equipment.

E-waste does not include appliances considered to be White Goods, even though they may contain electronics. E-waste may contain small batteries as accessories to the E-waste, but in general, identifiable, separate batteries will be handled as HTW.

Computer equipment is a complicated assembly of more than 1,000 materials, many of which are toxic, like chlorinated and bromated substances, gases, toxic metals, biologically active materials, acids, plastics, and plastic additives.

E-Waste segregation

The TDSR site plan will show the co-location of the e-Waste storage area near the HTW storage area. E-Waste will be segregated into a lined, separate storage area with design and operation identical to the HTW storage area, including over-packing where appropriate and weather protection. A partial list showing general categories is:

- Laptops to Mainframe Computers
- Modems, PDAs, Servers & CPUs
- Monitors, Keyboards, Mice, Printers
- Hard Drives, Calculators, Camcorders
- CD & DVD Players, Tape Players





- Electronic Games, Televisions, Radios
- Remote Controls, Two-Way Radios
- Portable Stereos AM-FM Receiver
- VCRs, Toner Cartridges, Copiers, Scanners
- Electric or electronic Laboratory, medical and analytical devices, Electric Typewriters
- Printed Circuit Board
- Uninterruptible Power Supplies (UPS)

E-waste will be segregated at the TDSR site, and periodically disposed of through an e-Waste recycling company designated by the COR. Alternatively, D&J personnel will identify and get Government approval of a local or regional e-waste recycler.

Automobiles – When directed by the COR, any automobiles encountered will be retrieved by a certified tow and recovery subcontractor. They will be placed in a separate designated storage area, and disposed of as directed by the COR

Putrefied Foods - All putrescible waste removal, cleaning and handling will be managed to minimize potential exposure of workers and others to putrescible waste and minimize generation of odors.

Refrigerators with putrescible wastes will be sealed by taping closed to avoid accidental openings and spillage while in transit.

Extra caution will be applied to the handling of dirty white goods that still contain putrescible wastes, like sealed freezers, refrigerators, coolers and iceboxes. Putrescible waste is solid waste that contains organic matter capable of being decomposed by microorganisms and of such a character and proportion as to cause obnoxious odors and to be capable of attracting or providing food for birds or animals. Improper handling of putrescible waste could lead to odor issues that make site selection and operating a TDSRS difficult. There are numerous potential employee health and safety issues related to removal and disposal of putrescible wastes. The White Goods will be cleaned and recycled, and the waste delivered to a certified Municipal Solid Waste landfill.

Procedures like proper sealing of refrigerants and containers will be in place to control vector exposure and attraction of wildlife and minimize volume expansion through addition of water to the putrescible waste stream.

Dewatering of putrescible waste prior to disposal may be performed depending on final disposal site requirements.

Other Putrefied Materials – Anything that rots and produces a foul odor can be considered putrefied. Dead animals, piles of feed, rendering wastes etc. all are putrescent.

Disposal options include rendering, incineration, direct burial or landfill disposal.

Tires - All tires are separated and accumulated and transferred, in whole or shredded, to a certified tire recycler. D&J is a certified waste tire handler and transporter.

Gasoline Powered Equipment - All fluids will be drained from gasoline powered equipment. Fluids will be handled in accordance with HHW/HTRW procedures. All equipment bodies will be stored separately and recycled.





PROJECT CLOSE-OUT/EXIT PLAN

At the conclusion of the Project, government owned DMS site reclamation shall be accomplished in accordance with all federal, state and local laws, standards and regulations. Site reclamation shall be accomplished in accordance with the Contractor’s Debris Removal Operations Plan and Environmental Protection Plan.

- Damages: Immediate settlement with a signed Release from injured party is the preferred method of resolving claims and will be used when possible. If not settled immediately, company will provide Claimant with liability Carrier information and file report with the Carrier’s Adjuster. Unresolved claims being handled between Claimant and Insurance Company will be provided to the government representative.
- Complaints: A field office with a local address and telephone number will be established as soon as possible with signage at the entrance to reflect company name, address and telephone number. All complaints will be logged, and follow-up actions noted. Information and status on all unresolved complaints will be provided to the government representative.

As included in other parts of this proposal, D&J has proven experience with site management and with FEMA requirements, rules and regulations to qualify for this scope.





EQUIPMENT

D&J Enterprises owns an extensive inventory of specialized debris handling equipment. As proof of this, an itemized list of this company-owned equipment, including model, serial numbers, etc., is available upon request. This list does not include the vast resources of equipment owned by subcontractors. D&J owns over \$30,000,000.00 of equipment. Because D&J does, in fact, own a substantial amount of this equipment, it places D&J in a unique position within the disaster response industry. While the company prides itself on its long-standing relationship with experienced debris removal/management subcontractors throughout the United States and has the ability to activate them to nearby areas within hours of an event, the company is also capable of independent response within hours using its own resources. Because the company owns its own equipment and does not have to rely solely on subcontractors or others, it has the capability to independently mobilize and dispatch necessary equipment and personnel to affected areas anywhere within the Southeastern, Southwestern, Gulf, and Atlantic Coastal States immediately. In addition to this equipment list, D&J has national accounts with all major equipment rental companies. D&J has an extensive subcontractor list within the United States to supplement our equipment & personnel.

A PARTIAL SUMMARY OF D&J'S' DEBRIS MANAGEMENT EQUIPMENT LIST INCLUDES THE FOLLOWING:

COMPANY OWNED EQUIPMENT	QUANTITY
Debris Hauling Trucks	39
Tractors	8
Trailers	72
Utility Vehicles	52
Pick-up Trucks	39
Articulated trucks	3
Mobile Command Centers	6
Roll-Off Debris Containers 40cy	525
Wheel Tractors	26
Scrapers	6
Motor Graders	4
Backhoes	11
Dozers	26

COMPANY OWNED EQUIPMENT	QUANTITY
Rubber Tired Loaders	15
Hydraulic Excavators	26
Compactors & Rollers	38
Forklifts	3
Skid Steer Loaders	6
Grinders	6
Message Boards	13
Asphalt & Paving Equipment	13
Air Compressors & light Plants	9
Generators	23
Misc. Heavy Equipment	189
Laser	9
Communication Devices	240

***A detailed equipment list including make, model, serial and tag numbers is attached**

This equipment is owned and operated by D&J and does not contain equipment owned by others or available to be leased.

Other Equipment Resources In addition to its own equipment, the company has established a long-term relationship with heavy equipment suppliers throughout the United States. The company has established an excellent credit rating and currently enjoys a priority call ranking with the following national equipment providers:

- National Dealers: **Caterpillar, John Deere, Komatsu, New Holland, Diamond Z Corporation, etc.**
- National Accounts: **Hertz Equipment Rental, Sun Belt Rentals, United Rentals, Bottom Line**





DEBRIS HAULING TRUCKS

In addition to the D&J Enterprises company-owned Debris Hauling Trucks, our committed subcontractors have over 600 Debris Hauling Trucks available to our projects. These specialized units can quickly, efficiently, and safely move large amounts of disaster generated debris.

Our over 55 year history has proven that we can scale any size project at a moment's notice.



*D&J subs mobilized 64 trucks to New Hanover County, NC in response to Hurricane Florence, 2018



*A portion of the D&J fleet in New Orleans, LA in response to Hurricane Ida, 2021





EQUIPMENT INSURANCE AND BONDING LETTER



Fisher Brown Bottrell
INSURANCE, INC.

248 East Capitol Street
Suite 1200
Jackson, MS 39201
Post Office Box 1490
Jackson, MS 39215-1490
(601)960-8200 PHONE
(800)410-8200 TOLL FREE
(601)208-7484 FAX
www.fbins.com

April 5, 2023

D & J Enterprises, Inc.
3495 Lee Road 10
Auburn, AL 36832

Jason,

This is to certify that as your insurance agent that we have insured the equipment for D & J Enterprises for 10 plus years with hundreds of pieces of equipment and over \$30 Million in value.

Also, as your bonding agent for in excess of 30 years, I also affirm that "D & J" has always owned a very significant spread of heavy equipment that is also reflected in the financial statements that we, as surety rely. As mentioned above, that spread of equipment exceeds \$30 Million Dollars in value.

D & J is capable of meeting the insurance requirements for each project and we will provide the required levels of coverage.

In my opinion, "D & J" has always maintained an equipment spread to more than handle the work it undertakes.

Jerry Veazey

Fisher Brown Bottrell Insurance, Inc. is a subsidiary of Trustmark National Bank. Insurance products are not deposits or other obligations of, guaranteed by, or insured by Trustmark National Bank or any of its affiliates; not insured by the FDIC or any other agency of the United States, except in the case of Federal Flood Insurance or Federal Crop Insurance, and may be subject to investment risk, including the possible loss of value.



**DETAILED EQUIPMENT LIST****DEBRIS HAULING TRUCKS**

EQUIPMENT #	YEAR	MAKE/MODEL	VIN/SERIAL #	TAG #	PURCH. DATE
100101	2016	Kenworth T880 Truck	1NKZ4TX7GJ469835	43X91047	2/1/15
100113	2016	Kenworth T880 Truck	1NKZ4TX2GJ469838	43X91062	2/1/15
100115	2016	Kenworth T880 Truck	1NKZ4TX0GJ469840	43X91043	2/1/15
100116	2016	Kenworth T880 Truck	1NKZ4TX2GJ469841	43X91041	2/1/15
100125	2016	Kenworth T880 Truck	1NKZ4TX3FJ469846	43X91044	2/1/15
100106	2015	Kenworth T800 (add dump bed)	1NKDL40X1FJ452974		4/20/16
100110	2000	Kenworth T800	1NKDLBOX2YJ843249	43X95154	9/3/99
400810	2001	Ford F650 Truck	3FDWF65201MA66810		2/16/15
400103	2000	Chevy C7500 Truck	1GBM7H1C8YJ516895		9/24/15
400104	2000	Chevy C7500 Truck	1GBM7H1C2YJ516682		9/24/15
400105	2000	Chevy C7500 Dump Truck	1GBM7H1C2YJ516830		9/24/15
100103	2017	Kenworth T-800	1NKDL40X7JJ203684		3/13/18
100104	2017	Kenworth T-800	1NKDL40XXJJ188579		3/13/18
100105	2017	Kenworth T880 Truck	1NKZ4TX6JJ190660		3/13/18
100107	2016	Kenworth t-800	3BKDX4TX5HF157698		3/13/18
100108	2000	Peterbilt 378	1npfbtxsyn498791		3/13/18
100130	2016	Kenworth T370	2NKHHJ7X6GM127786		11/17/15
100121	2017	Kenworth T-800	1NKDL40X2JJ203687		3/13/18
100120	2017	Kenworth T-800	1NKDL40X0JJ203686		3/13/18
400953	2004	Kenworth T800 Water Truck	1NKDXTX34J066953		6/22/16
100111	2015	Kenworth T800 Truck	1NKDL40XXFJ440757		9/24/16
100109	2015	Kenworth T800 Truck	1NKDL40X8FJ440756		9/24/16
100609	2016	Kenworth T800 Roll Off Truck	1NKDLP0X3GJ125477		1/6/17
100606	2015	Kenworth T800 Roll Off Truck	1NKDL40XXFJ431640	43X91030	9/30/14
	2019	Kenworth T800 Truck	1NKDL40X4KJ289537		6/19/20
	2019	Kenworth T800 Truck	1NKDL40X8KJ289539		6/19/20
	2019	Kenworth T800 Truck	1NKDL40X9KJ289551		6/19/20
	2019	Kenworth T800 Truck	1NKDL40X4KJ289540		6/19/20
	2019	Kenworth T800 Truck	1NKDL40X5KJ289546		6/19/20
	2019	Kenworth T800 Truck	1NKDL40X9KJ289548		6/19/20
	2000	Chevy C7500 Dump Truck	1GBL7H1C1YJ501392		5/8/20
	2020	Kenworth T880 Dump Truck	1NKZ4TXXLJ415780		11/22/19
	2020	Kenworth T880 Dump Truck	1NKZ4TX5LJ419932		11/22/19
	2020	Kenworth T370	2NKHHJ7X4LM391664		10/16/19
	2014	International 4300 Truck	3HAMMAAR3EL763550		10/27/20
	2013	International 4300 Truck	1HTMMAAR6DH466924		10/27/20
	2014	International 4300 Flatbed Dump Truck	3HAJTSKM0EL767800		10/27/20
	2020	Kenworth T880 Truck	1NKZL40XXLJ424771		12/15/20
	2020	Kenworth T880 Truck	1NKZL40X3LJ424773		12/15/20
	2020	Kenworth T880 Truck	1NKZL40X1LJ424772		12/15/20
	2020	PETERBILT 567	1NPCX4TX1LD659400		6/21/21
	2020	PETERBILT 567	1NPCX4TX3LD659401		6/21/21
	2020	PETERBILT 567	1NPCX4TX9LD659399		6/21/21
	2020	PETERBILT 567	1NPCX4TX5LD659402		6/21/21
	2022	KW W900L Day Cab Truck Tractor	1XKWP4TX1NR478909		11/3/21

TRACTORS

EQUIPMENT #	YEAR	MAKE/MODEL	VIN/SERIAL #	TAG #	PURCH. DATE
200035	2016	Kenworth T880	1XKZD40X4GJ480813		8/21/15
200040	2017	KW W900	1XKW40X0JJ205448		3/13/18
200041	2017	W900	1XKWD40X7JJ205446		3/13/18
200090	2016	Kenworth W900L	1XKWP4TX6GJ479863	1095295	4/1/15
200091	2017	KW W900	1XKWD40X9JJ205447		3/28/18
200092	2014	Kenworth T800	1XKDDP0X9EJ416386		9/2/15
200093	2017	KW W900	1XKWD40X2JJ205449		3/13/18
	2020	Peterbilt 389	1XPXP4EX4LD667253		5/28/20
	2021	Peterbilt 389	1XPXD49X5MD730865		9/30/20
	2013	Peterbilt 367	1XPTD49X9DD183355		1/4/21
	1970	Jeep M818 Military Truck	C124113599		12/15/20





	1990	Harsco M9132 Military Truck	3101170		12/15/20
	2021	PETERBILT 567 - FITZGERALD ROLLOFF BODY	1NPCL40XXLD659394		3/31/21
	2024	PETERBILT 389	1XPXD49X6RD642124		3/28/23
	2024	PETERBILT 389	1XPXD49X6RD600424		3/28/23

TRAILERS					
EQUIPMENT #	YEAR	MAKE/MODEL	VIN/SERIAL #	TAG #	PURCH. DATE
300003	2005	20' TexBragg Utility Trlr *blk	17XFP202051058791	43UTJ622	11/10/05
300005	2005	Hi-Tech Tri-axle Utility Trlr	1N9BB34385P223247	43UT2271	
300012	2000	20' Pace American Cargo Trlr	4FPAB1822YG049028	A067662	7/17/01
300013	2001	14' Pace Encl Utility Trlr	4FPUB12241G057255	A067663	11/30/02
300016	2005	Trlr Direct Utility Trlr	52051905250061203	43UT2272	12/21/05
300017		40' Fruehauf Van Trlr		*****	
300018	2006	53' Trailboss Dovetail Lowboy Trlr	4SODK533961002408	A067646	8/16/06
300019	1972	General Equipment Trlr	9D75107	*****	
300020	1972	40' Brown Van Trlr	R64-1384	*****	
300038	1984	42' Aztec Utility Flatbed Trlr *Sil	1AZBJ2A13E1014330	43UT2265	2/1/98
300041		Hobbs Shopbilt Trlr	100011	*****	
300044	1986	48' Aztec Van Trlr	1AZBM4E1XG1017791	*****	
300047	1970	40' Kentucky Van Trlr Encl *Sil	38044	43TR5461	4/1/99
300053	1968	40' Fruehauf Tool/Shop Van Trlr	MEJ735001	43TR1236	6/21/94
300054	1997	48' Stoughton Container Trailer	1DW1C5327SS941582	43TR1241	9/1/06
300055	2001	6X10 Pace American Cargo Trlr *Whi*	4FPFB10121G051554	A067652	10/30/02
300056	1997	48' Stoughton Container Trailer	1DW1C5329SS941227	43TR1240	9/1/06
300060	1995	48' Wabash Van Trlr *Whi*	1JJV482U8SL263998	43TR1239	2/7/07
300061	1995	48' Fruehauf Van Trlr *Whi*	1H2V04822SE001361	43TR5240	2/7/07
300070	2002	25' Shop Built Utility Trlr Blk	AL02HM00600020070	43UT2273	9/19/02
300080	1997	26' East Dump Trlr Alum	1E1D1M484VRG21613	A067653	12/6/04
300082	2005	Big Tex Dump Trlr Blk	16VDX182552685188	A067925	11/28/06
300087	1985	35' Red Gooseneck Flatbed Trlr. (Eddie Walker)	16GL68J25FB026676	A067655	5/8/06
300088	2006	38' Steco Steel Dump Trailer	5EWD382061254092	A067641	6/12/06
300426	1993	Alfa See Ya Travel Trailer 5th Wheel	1AU204028PA002790	43TL72A5	9/12/05
300428	1974	40' Sirick Flatbed Trlr	C50061	A067640	9/20/89
300429		26' Shopbuilt Trlr Blk	DJ152SB01	43UT2274	
300430		24' Shopbuilt Trlr Red	DJ135SB02	43UTC993	
300432	1981	12' Butler Utility Trlr Whi*	83193	43UTD288	11/20/03
300433	1998	Trailking TK12U 6 Ton utility trlr	1TKU0162XXM074831	43UTJ620	9/22/04
300434	1994	38' Spec Dump Trlr Silver*	1T9DS36C1R1066345	43TR5925	11/6/96
300435	2005	28' Pace Cargo Trailer	4FPWB28225G092274	A067639	9/1/05
300750		Dorsey Van Trlr	95750	not needed	6/5/03
303210	2006	29' Anderson Flatbed Gooseneck Trailer	4YNGN29246C043210	43TR1242	9/1/06
300089	2007	Rhodes 34Ft Dump Trlr	1A9AD342X7P432008	43TR1244	6/10/07
300090	2007	Rhodes 34Ft Dump Trlr	1A9AD34217P432009	43TR1243	6/10/07
306793	1992	24' Gooseneck Trlr	AL92HM00800006793		
309770		24' Gooseneck Stock Trailer Red w/Canvas top	16GS324216B059770	A067889	09/10/06
309772		16' Gooseneck Stock Trailer Red w/Canvas top	16GS316266B059772	43UTJ624	09/05/06
	1987	Equipment Trlr	Shop built	*****	
		40' Builtwell Flatbed Trlr		*****	
	1988	35' Flatbed Trlr		*****	
	1988	30' Atlantic Office Trlr	GM-1475	*****	7/9/86
	1974	Atlantic Office Trlr JJ4	K-5035	*****	
	1983	24' Wildern Trlr	1ED1P242XD5317774	80TL0592	8/26/92
	1978	Utility Flatbed Trlr (GA)	784477	*****	
300062	2007	Liddell lowboy trlr	1Z92980407E094082	43TR5241	6/11/07
	2007	Wilson Gooseneck Trlr	1W1DG8TS67H532781	A067888	11/7/07
		Legacy 7 x 14 Tandem Trailer			7/16/08
	2009	Pace American Trailer	4FPUB14219G132776	43UT2269	8/15/08
	2008	C & W 6-12-FB2	46CFB12238M008369	43UT2268	8/15/08
300091	2007	East 28' Dump	1E1D2M3807RK40842	43TR1229	3/13/09
300092	2007	East 28' Dump	1E1D2M3827RK40843	43TR1228	3/13/09
	2009	Wilson 24'x7' Stock Trailer	537928	A067887	4/28/09
	2009	Reyes 5 x 16 Gooseneck Livestock Trailer	1R9LG16139C250172	43UTJ621	4/23/09
300009	2009	Etnyre Transport Tanker 7500 gal	1E9T63997AE007014	A067741	8/13/09





	2008	Circle W. Hay Trailer	1C9TB240281140273	A068152	8/13/09
	2011	Featherlite Car Hauler	4FGA42027BC116734	43TR1231	4/4/10
	2003	Sooner Horse Trailer	48HSA182X31000177	80UTBA06	3/21/11
	1997	Featherlite Car Hauler	4FGL38203VA941647	A067893	8/10/12
	2003	Featherlite Car Hauler	4FGL026223C059453	43TR1235	8/20/12
300773	2012	Lark Enclosed Trailer	5RTBE1626CD029121	43UTJ619	11/1/12
	1986	Brenner 40' Stainless Steel Tank	10BFT5211GF007910		9/2/15
	2014	Gooseneck 32' Steel Stock Trlr	16GS63234FB068844		12/19/14
300716	1991	18 Foot flat bed trailer 028529	AL 98HM00900005716		
300516		Freedom Enclosed Cargo Testing Trailer	5WKBE1629H1046516		8/1/17
300774		CargoSport White trailer			
	2008	Heil 1040 Cu Ft T/A Pneumatic Bulk Trailer	5HTSN422685T37430		7/17/19
	2000	Etnyre Tank Trailer	1E9T42168YE007003		3/25/19
	2018	Econoline Tag Trailer	42EDPLC34J1000090		3/25/19
	2016	Heil CTF214 T/A Pneumatic Bulk Trailer	5HTSN4522G7T95808		2/6/20
	2016	Heil CTF214 1040 Cu Ft T/A Pneumatic Bulk Trailer	5HTSN4525G7T95818		2/6/20
	2018	XL Specialized XL24A S/A Stinger Jeep	17791		2/6/20
	2021	TRAILBOSS 50 TON PAVER SPECIAL - MODEL # KS53DTA	4SODK5337M1004218		5/13/21
	2019	PITTS - TA20	5JYTA2023KPP15258		3/30/21
	2014	RETESA S/A DRY BULK CEMENT STORAGE TRAILER	3R9R4TU1EXM001169		5/12/21
	2010	HAULMARK HLC CARGO TRAILER 12 FT	16HCB1217AP077211		4/2/21
	2015	ROLLSRITE 14KPD E TAG TRAILER TRI AXLE 25 FT	1R9PD252XFM356347		4/2/21
	2020	Etnyre Tank Trailer	1E9T8899XLE007128		7/5/21
	2020	Etnyre Tank Trailer	1E9T8899XLE007129		7/5/21
	2021	Big Tex Gooseneck	25GN - 25 BK + 5 MR		8/5/21
	2021	C & W 7x20	46CFB202XMM039903		8/4/21
	2019	Globe GTDD302-36 75YD Dump Trailer	1G9DD3625KB336580		9/27/21
	2019	Globe GTDD302-36 75YD Dump Trailer	1G9DD3622KB336522		9/27/21
	2019	Globe GTDD302-36 75YD Dump Trailer	1G9DD3626KB336782		9/27/21

UTILITY VEHICLES

EQUIPMENT #	YEAR	MAKE/MODEL	VIN/SERIAL #	TAG #	PURCH. DATE
400021	2007	Freightliner	1FVAFCDK87HY20469	30CH4	9/30/09
400033	2005	Kenworth T300 Fuel Trk	2NKMHD7X85M111201	43X41031	5/5/05
400046	1988	Ford F350 Flatbed Trk	1FDKF37M0JNB36422	43D841V	9/20/94
400109	2012	Peterbilt PB330	2NPNHM6X6CM150026		12/18/14
400048	2001	Ford 350 Flatbed	1FDWF36F81EB89437	43X41027	7/18/06
400049	2018	KW T370 FUEL SERVICE	2NKHHJ7X5JM10049		
400126	2003	Ford F350 XLT Crew Cab	1FTWW33P03EC51630	43X41030	11/8/05
400127	2007	Ford F550XL Super Duty Service Truck	1FDAF56P67EA72737	43X51015	12/1/06
400130	1983	Ford F700 Water Truck	1FDXK74N6DVA04307	43X11141	
400133	2006	Ford F750 Water Truck	3FRXF75S66V350705	80X21480	6/28/06
400134	1984	International Single Axle Trk	1HTDA2370EHA13705	43X41025	2/21/00
400136	2015	Peterbilt PB330	2NP2HJ6X6GM339346		
400138	2006	Ford F750 Tack Truck	3FRXF75N86V332197	43X51038	5/15/06
400141	1989	Ford F350 Trk	1FDHF37HXKNB52920	AML255	8/21/95
400151	2012	Dodge Ram 5500	3C7WDMBL1CG287428	43X31032	6/13/11
400153	2015	F750 SERVICE TRUCK	3FRXF7FJFV72658		
400156	1993	International 4900 4X2 CH Flat Bed	1HTSDPPNXPH527369	43X41028	8/17/04
400159	1996	International 4700 Flatbed Trk	1HTSCAAM8TH269332	43X41026	8/16/04
400154	1995	Ford F800 Box Bed Truck	1FDXF80EXSVA48422		11/20/03
400162	1995	Ford F Series Flatbed Dump	1FDXF80C4SVA70379	43X51013	6/10/12
400167	1996	Ford F350	1FTJW35F9TEB28620	43X41029	9/8/05
400168	1991	GMC C70 Topkick	1GBM7H1J2MJ109728	43X31033	5/8/06
400170	1995	Ford LA9000 Water Truck (2,450 gal)	1FTYS95W2SVA72368	43X41032	11/14/06
500171	2016	Dodge 3500 Flatbed	3C7WRTCL3GG243060		9/14/16
400171	2008	F550	1FDAW57R18EA03164		
400172	2001	Sterling Acterra Spreader Truck	2FZAAHBWX1AH66122	43X41023	3/10/07
400174	2006	Ford F450 Service Truck	1FDXW47P06E836059	43X11139	6/8/07
400142	1998	International 8200 Water Truck	1HSHEALN3WH509437	80X21476	6/8/07
400175	2002	GMC	1GDM7H1C92J516404	43X51039	1/23/08





400178	2007	Kenworth T300 Fuel Trk	2NKMHD7X17M208517	43X61018	3/13/09
400181	2000	FL80 Freightliner Water Truck	1FUBBXC313KH88022	43X21134	6/19/09
400184	1993	International 4900 Water Truck	1HTSoPCN4PH513512	80X21482	6/10/12
400183	1998	International 4900 Water Truck	1HTSOAAN7WH518391	80X21481	6/10/12
400150	2007	Ford F750 new flat bed	3FRXF75T07V543961	43X51012	3/6/13
400179	2000	Sterling Fuel & Lube Truck	2FZXFMEB9YAB47129	43X61017	3/21/13
400147	1996	International 4900	1HTSDAAN5TH266782	80X21655	12/5/14
400961	2007	International 4200SBA Flatbed	1HTMPAFM27H440961	8X21904	3/26/15
400916	2012	International Roll-off	1HTJSSKC5CJ391916		3/11/15
400144	2009	International Durastar	IHTMKAAN49H019444		6/5/15
400415		Oskosh Chassis Cement Spreader	1OTGDAC3X15070415		8/24/15
400543	2007	Ford 650 RED Flat bed	3frwx65z18v569543		9/2/15
400781	2016	Dodge Chasis 3500	3C7WRTAL0GG100781		9/3/15
400155	2007	Ford F450 Lariat Crew Cab	1FDXW47P17EA92123		12/2/15
400213	2006	Terex Concrete Mixer Truck	5DG8AC4T860011213		3/24/16
400208	2012	Ford F550 4WD Crew Cab	1FDOW5HTXCEB46208		5/19/16
400606	2012	International -TED			
400153	2015	Ford F750Jeremiah	3FRXF7FV726758		5/18/16
400257	2007	Ford F750 Water truck	3FRWF75E67V394257		6/22/16
400131	2001	International 4700 Tack Truck	1HTSCABN72H509461		
400711	2015	Ford 550 Cube Box Lift Gate	1FDOW5GT1FEA08711		8/17/17
400947	2012	International Durastar 4300 Flatbed	3HAJTSKL4CL590947	43 1474	5/25/18
		Kenworth T370 - Etnyre 2,000-gallon Centennial Distributor	2NKHMM7XXKM300011		7/15/19
	2006	Ford F750 Water Truck - Cummins Diesel	3FRNF75F26V255178		3/25/19
	2008	Kenworth T300 Mechanics Truck	2NKMHM6X28M221974		3/25/19
	2009	International 4300 Water Truck	1HTMMAAN19H080089		6/19/20
	2020	Kenworth T370 - Etnyre 2,000-gallon Centennial Distributor	2NKHMM7X1MM428978		8/31/20
	2000	International 4900 6X4 Fuel and Lube Truck	1HTSHAAT0YH286478		10/29/20
	2021	DODGE RAM	3C6UR5SL6MG507232		1/25/21
	2021	FORD F350	1FD8W3HT0MED66224		4/22/21

PICK-UPS

EQUIPMENT #	YEAR	MAKE/MODEL	VIN/SERIAL #	TAG #	PURCH. DATE
500007	2003	Ford F350 4DR Crew Cab(17)	1FDWW36F63EA73317	43XA114A	9/4/03
500006	2018	F250 SUPER DUTY CHIP	1FT7W2BTOJEB79466		4/12/18
500029	2011	Ford F150	1FTFW1EF0BFB88286	43P1493A	7/6/11
500123	2008	Dodge 4500 (500015)	3D6WD68A98G185858	43X51014	3/1/11
500016	2010	Ford F150 FX4	1FTFW1EV1AFB73897		2/9/16
500041	2015	Dodge 1500 2WD	1C6RR6FT3FS742141	43824A	5/25/18
500045	2015	Dodge 1500 2WD	1C6RR6FT5FS761645	43823A	5/22/18
500030	2006	Ford F350 Crew Cab	1FDWX37PX6ED21111	43DF721	6/28/06
500031	2006	Ford F250 Crew Cab	1FTSW21P36ED03073	43X31034	9/6/06
500036	2006	Ford F350 4x4 XLT	1FDWX37P76EC20477	43F11245	4/13/06
500039	2012	Ford 350	1FT8X3BTXCEA85380	43DF713	3/30/13
500047	2011	Ford F150	1FTFW1CT9BFB51603	43P1492A	7/22/11
500233	2011	Ford F350 Flatbed Trk	1FD8W3G61BEA59721		12/7/16
500045	2008	Ford F-Series w/added bed	1FDXw47R09EB45199	30CH3	3/20/08
500040	2012	Ford F150	1FTFW1ET7CFB20705	43DF711	5/14/12
500048	2016	Dodge Dually-Ranch	1FT8W3DT3CEB27825		9/1/16
	2006	Ford Super	1FTNF21596ED70336	1812AM9	7/9/12
500046	2015	Dodge Ram 3500	3C63RRKL7FG579868	29CH7	5/20/15
500050	2011	Ford F350 Crew Cab	1FD8W3G67BEA63773		4/15/16
	2012	Ford F350	1FT8X3BTXCEA85380	43DF713	3/30/13
500056	2008	Ford F250	1FTSX21R88EB83708	43AB593	1/15/14
500132	2001	FORD F350(Jackie)	1FDSF34L61EA87903	43DA358	
500025	2010	GMC Sierra 4X4	1GTPKTEA9AZ155073		5/18/15
500001	2015	Lincoln Navigator	5LMJJ3JT8FFJ11539		7/29/15
500024	2016	Ford F250 Plat	1FT7W2DT1GEA08606		8/17/15
500008	2011	Ford F150 Extended Cab 4X4	1FTEX1EM1BFA65281		3/24/16
500205	2014	F150	1FTFX1ET8EFC25544		
500013	2016	Dodge 3500 HD Larami	3C63RRKL6GG219413		
500010	2012	Chevy 2500 Liftgate	1GC2CVCG7CZ235677		11/7/15





	2018	Ford F350	1FT8W3BT7JEC33422		10/3/19
	2018	Ford F350	1FT8W3BT8JEC33347		10/3/19
	2018	Dodge Ram 2500	3C6UR5CL8JG366299		9/25/19
	2018	Ford F150 Extended Cab 4X4	1FTEW1E59JFB72668		10/27/20
	2020	Ford F250	1FT7W2BT8LEE92686		12/10/20
	2020	Ford F150	1FTFW1E16LFC18154		12/10/20
	2020	Ford F150	1FTFW1E16LFC75387		12/15/20
	2020	Ford F350	1FD8W3NTOLED07530		8/12/20
	2021	FORD F150	1FTFW1E59MFA02027		1/30/21
	2020	Chevrolet 1500	1GCUYDED0LZ191822		3/29/21
	2020	Chevrolet 1500	1GCUYDED1LZ179064		3/29/21
	2018	Ford F250 XL 4X4 Crew Cab	1FT7W2B63JEB53244		4/30/21
Ted	2022	Ford F250	1FT7W2BT2NEC55680		10/20/21
	2014	Ford F350 SD	1FT8W3BT3EEA72489		9/29/21
	2017	Ford F150 (black)	1FTEW1EG7HFB48493		9/23/21

ARTICULATED TRUCKS

EQUIPMENT #	YEAR	MAKE/MODEL	VIN/SERIAL #	TAG #	PURCH. DATE
800749	2012	Caterpillar 740B End dump	T4R00749	N/A	6/8/16
800748	2012	Caterpillar 740B End dump	T4R00748	N/A	6/8/16
800169		Caterpillar D250E End dump	4ps00169	N/A	6/8/16
	2016	Volvo A25G Articulated Dump	740317		3/25/19
	2016	Volvo A25G Articulated Dump	740318		3/25/19
	2018	Volvo A25G Articulated Dump	740414		12/9/21

MOBILE COMMAND CENTERS

EQUIPMENT #	YEAR	MAKE/MODEL	VIN/SERIAL #	TAG #	PURCH. DATE
900874	2005	Vantare Prevost Motorcoach	2PCV3349641014874	KATR1NA	9/23/05
900892	2005	Vantare Prevost Motorcoach	2PCV3349841014892	RITA05	11/1/05
900974	2000	Royal Prevost MotorCoach	2PCM33494X1026974	IVAN	1/19/05
	2012	Forest River Rockwood Ultra Lite Travel Trailer	4X4TRLC2XCD116735		9/2/21
	2006	Big Horn 35RL Travel Trailer	5SFGF35206E00213		9/14/21
	2002	American Star Fifth Wheel Camper	1N8BK302T20037172		9/22/21

PORTABLE OFFICES & HOUSING

EQUIPMENT #	YEAR	MAKE/MODEL	VIN/SERIAL #	TAG #	PURCH. DATE
	2005	Featherlite Trailer for Vantare Motorcoach	4FGA484395C073036	43UTJ623	9/23/05
300476	2006	53' Featherlite Trailer Custom	4FGE853276C085476	43TR1230	5/11/06

WHEEL TRACTORS

EQUIPMENT #	YEAR	MAKE/MODEL	VIN/SERIAL #	TAG #	PURCH. DATE
702150		John Deere 2150	530997		8/10/90
703600		Ford 3600	490714		
704840		John Deere 4840 Farm Tractor	RW4840P005071R		6/21/04
705025	2005	John Deere 9520 4WD Agricultural Tractor	RW9520E030025		6/6/06
705044	2005	John Deere 9520 4WD Agricultural Tractor	RW9520E030044		6/6/06
705400		John Deere 5400	LV5400E542355		7/8/05
		John Deere 5420 4X4 Farm Tractor	traded in on 6430JD		5/31/06
706079		Kubota BX2200	56079		10/12/06
706220		John Deere 6220 Farm Tractor w/JD563 loader attachment	L06220A485614/W00563D001020		12/7/06
706715		John Deere 6715 Farm Tractor	377440		5/31/06
707601		John Deere 760	T373R01396R		
707420		John Deere 7420	RW7420R033978		10/30/06
		JD 741 Loader bucket for 707420	W00741D007167		10/30/06
		Athens 107 Offset Disk Harrow Farm	103031 Model #107-2327-660		2/26/07
		JD 6430 4WD Tractor	LO6430OH536087		10/9/07
		JD 673	W00673D004618		12/7/07
		1301 D Spear for JD673	MJAL1301D701047		12/7/07
		JD 7410 Farm Tractor	2477		12/7/07
705525		JD 5525 tractor w/loader. Forks, bale spear	LV5525R354335		5/16/08
705525	2005	JD 5525 Farm Tractor	LV44246150661		3/13/09
707230		JD 7230 Tractor	5713		9/13/11





		JD 7130 Tractor	RW7130H28009		10/24/12
	2012	JD 7130 Tractor	31179		7/30/14
		JD 750 Model 07505	4893		
707116	2014	JD 6140R Tractor	12116		9/24/16
		JD 790 4WD	LV0790G472638		
	2012	JOHN DEERE 7230 FARM TRACTOR	736360		4/30/21
	2015	JOHN DEERE 6105M FARM TRACTOR	828810		4/30/21

SCRAPERS

EQUIPMENT #	YEAR	MAKE/MODEL	VIN/SERIAL #	TAG #	PURCH. DATE
800622		Caterpillar 621F	4SK00127		3/31/00
806214		Caterpillar 621F	4SK00510		9/26/01
800407	2002	Icon CE17C Hydraulic pull pan (pull behind scraper) 17 yd cap	52053		5/31/06
800408	2002	Icon CE17C Hydraulic pull pan (pull behind scraper) 17 yd cap	52054		5/31/06
800065	1985	Cat 621B Scraper	07KC0065		2/16/15
	2001	Cat 621G Motor Scraper	ALP00339		3/25/19
	2001	Cat 621G Motor Scraper	ALP0303		3/25/19
	2001	Cat 621G Motor Scraper	ALP00356		3/25/19
	2004	Cat 621G Motor Scraper	CEN00323		3/25/19

MOTOR GRADERS

EQUIPMENT #	YEAR	MAKE/MODEL	VIN/SERIAL #	TAG #	PURCH. DATE
800125	2004	Caterpillar 12H VHP	BK00455		5/31/06
800142	2008	Caterpillar 140M	B9D01162		7/21/08
800144	2013	Caterpillar 140M2	M9D01408		11/29/18
800143	2011	Caterpillar 140M2	M9D216		10/24/14
			M9D01408		

BACKHOES

EQUIPMENT #	YEAR	MAKE/MODEL	VIN/SERIAL #	TAG #	PURCH. DATE
803102	1995	John Deere 310D	T0310DG814545		6/28/00
804072		Caterpillar 420D	8LN02072		8/31/06
804163	2003	Caterpillar 420D 4X4	FDP11104		5/31/06
804167	2002	Caterpillar 420D	FDP04951		3/11/05
819504		Caterpillar 420D 4x4	FDP19504		3/10/07
819259		Caterpillar 420D 4X4	FDP19259		3/10/07
818810		Caterpillar 420D 4X4	FDP18810		3/10/07
819200		Cat 420E 4 X4 Backhoe	3200		6/18/09
819199		Caterpillar 420D	FDP08199		
	2016	Cat 430F2ST Loader Backhoe	HWE00396		3/25/19
	2016	Cat 430F2ST Loader Backhoe	HWE00395		3/25/19
	2013	Cat 420F IT Loader Backhoe	JWJ00946		12/5/29
	2006	Cat 416E Backhoe	SHA00593		9/27/21

DOZERS

EQUIPMENT #	YEAR	MAKE/MODEL	VIN/SERIAL #	TAG #	PURCH. DATE
800002		Caterpillar D5G	AWGB00699		6/22/05
800007		Caterpillar D8K	77V75297		9/26/01
800008	2000	Caterpillar D6R	5LN002053		3/24/03
800015		Caterpillar D8R	7XM01245		3/15/12
800011	2005	Caterpillar D6N	AKM01836		12/9/05
800012		Caterpillar D5	MHK07794		2/9/06
800013		Caterpillar D5G XL	WGB01832		2/6/06
800014	2002	Caterpillar D6R LGP	9PN01935		5/31/06
800069	1999	Caterpillar D6M	4JN01503		10/4/00
800259	2012	Caterpillar D6T XW	D6TSLJ00259		10/1/15
800071		Caterpillar D5G XL	WGB00769		8/10/05
800194		Caterpillar D5G	WGB02194		6/10/10
800765	2004	Caterpillar D5G LGP	RKG00765		8/31/06
800533	2002	Caterpillar D6R XL	4MN00533		3/10/07
800822		Caterpillar D5GXL	WGB3822		4/12/07
800208	2006	Cat D6R XL	GJB00208		6/10/12





800215	2001	Cat 963C (802153 ON CAB)	K2DSO2153		4/28/15
800428		Cat 963 Sand Hill	48200287		4/8/15
800436	2013	Cat D6T LGP	00D6TLKSB01436		5/18/15
800316	2013	Cat D6T LGP	D6TKKS801316		3/31/16
800465	2011	Cat D6T XL	GMK00465		4/12/16
800089		Cat 963 Crawler Loader	CAT0963CLBBD01089		6/21/17
	2011	Cat D8T Crawler Tractor	CAT00D8TKFCT00263		6/7/18
800380		Caterpillar D6N	MLW00380		
	1997	Cat D8R Crawler Tractor	7XM01968		3/25/19
	2017	CAT D6N LGP DOZER CRAWLER TRACTOR	SGG00183		4/2/21
	2019	CAT D6T Dozer	7C900173		7/1/21
	2019	CAT D6T Dozer	7C900175		7/1/21
	2019	CAT D6 TVPAT Dozer	K1R00226		9/29/21
	2018	CAT D6 TLGP Dozer	JML00394		9/29/21
	2007	Cat D8T Crawler Tractor	J8B00902		12/9/21

RUBBER TIRED LOADERS

EQUIPMENT #	YEAR	MAKE/MODEL	VIN/SERIAL #	TAG #	PURCH. DATE
801203	2005	Volvo L120E	L120EV64873		10/24/15
801205	2005	Volvo L120E	L120EV64872		10/24/15
806241		John Deere 624JZ	959140		9/11/08
806443	2003	John Deere 644H	DW644HX586313		2/21/06
809091	2002	Caterpillar 972G	CAT0972GHAXC00423		2/21/06
809092	2004	Volvo L220E	L220EV3029		3/14/06
809884	1982	Caterpillar 980C	63X04902		2/14/96
809854	2002	John Deere TC54H	585632		6/3/04
809855		John Deere TC54H	587042		3/10/07
809502		Caterpillar 950H	M1G00187		6/14/08
801802		L90E VOLVO	L90EV66802		
809136	2005	Caterpillar 950G	0950GLAXX01136		12/8/15
800993		Cat 950K Wheel Loader	CAT0950KCR4A0093		3/26/15
	2013	Cat 930K Wheel Loader	RHN01538		9/19/19
	2017	Cat 930M Wheel Loader	KTG01633		3/21/20

HYDRAULIC EXCAVATORS

EQUIPMENT #	YEAR	MAKE/MODEL	VIN/SERIAL #	TAG #	PURCH. DATE
803252	1995	Caterpillar 325L	7LM00803		2/1/98
803255		Caterpillar 330B	6DR1922		11/22/04
803257		Caterpillar 325CL TH	BFE00612		4/20/05
803361	2010	Caterpillar 336DL	JW3K00987		2/14/12
803236		Caterpillar 336DL	CW3K00236		3/15/12
803261	2002	John Deere 50ZTS	240405		5/31/06
803262	2002	Caterpillar 320 CL	CAT0320CIANB02081		11/15/06
803303	2003	Caterpillar 330CL	KDD00498		4/21/05
803304	2007	Caterpillar 330DL	MWP01059		6/6/08
803253	2007	Caterpillar 325DL	A3R00553		6/6/08
800180	2006	Takelchi TB180	17830487		3/13/09
803512	2012	Cat 308E Mini Ex	GBJ00512		2/16/15
803422	2006	Cat 330 DL	MWP00422		9/2/15
803582	2005	Cat 330CL	0330CKDKY03582		12/8/15
803350	2006	Cat 330DL	DLNB00350		10/14/15
803113	2006	Cat 304C Mini Ex	FPK01113		3/16/16
803937	2012	Cat 336EL Track Excavator	CAT0336EKBZY00937		2/15/17
803101	2012	Cat 336EL	0336ETBZY01101		5/11/17
803167	2014	Cat 316EL	0316ELYZZ00167		5/17/17
800740	2012	Cat 336EL	0336EABZY01740		5/18/15
	2016	Cat 349FL	HPD00699		3/25/19
	2018	Cat 336FL	SSN20104		3/25/19
	2016	Cat 349F	BZ200795		3/11/20





	2016	Cat 349F	BZ200781		3/11/20
803603	2015	Cat 336EL Track Excavator	CAT0336EEBZY02603		10/15/20
	2017	Cat 336FL	RKB10254		9/27/21
	2017	Cat 336FL	RKB10714		9/27/21

COMPACTORS & ROLLERS

EQUIPMENT #	YEAR	MAKE/MODEL	VIN/SERIAL #	TAG #	PURCH. DATE
600001		Sheepfoot 48"			
600002		Sheepfoot 48"			
600003		Sheepfoot 48"			
600004		Sheepfoot 60"			
		48" Pad foot Roller Skid Steer	54800752		9/24/16
800135	2014	CB22B TANDEM ROLLER	41900135		5/18/18
600005		Sheepfoot 60"			
800303		Rosco Deluxe Rollpac III	32709		4/15/93
800304		Tampo Tow Type 9 Wheel Rllr			
800331	2018	CW16 TIRE ROLLER	TL500331		4/25/18
800334	1994	Ingersoll Rand SD100F Vibrator roller	10064		6/10/12
800314	1997	IngersollRand SD100D Vib.	148139		2/1/98
800317		Rosco Deluxe Rolpac III	35200		2/1/98
800318		Ingersoll Rand Roller	149376		2/1/00
800321	1997	Ingersoll-Rand SD100DB Vib Smooth Drum Roller	150860		2/21/06
800322	2004	Cat C553E Vibratory Padfoot Compactor	CATC553CDAK00194		2/21/06
		Padfoot Shell Kit for 800333			12/1/06
800378	1999	Hypac C530AH Pneumatic Roller	109A22201644		6/29/01
SOLD	2001	Super Pac/Volvo 8410 84" Smooth Drum Vibratory Roller	101604		3/11/05
800744		Ingersoll-Rand SD100D Vib Smooth Drum Roller	A22993		3/10/07
		Ingersoll-Rand Sd100 Shell Kit			1/25/08
802121		Caterpillar Asphalt Compactor CB114	DST00212		12/18/07
800852	2000	Dynapac LP852 Trench Compactor	282		12/4/08
800305		Rosco Tru-Pac 915	46194		3/13/09
800433		CP433E Cat Roller	ASN00194		6/18/09
800281	2010	Caterpillar CB54 XW Asphalt Compactor	JLM00281		7/19/10
800891	2005	Cat CP563E Vib.Single Drum	CP563CCNT00891		4/20/17
800904	2005	Cat CP563E Vib.Single Drum	CP563LCNT00904		4/20/17
	201				
800638	2011	Cat CP56 Vib.Compactor	JC5P00638		10/27/15
800120	2012	Cat CS56B Smooth Roller	CATCS56BCL8H00120		10/14/15
800858	2005	Iggersoll-Rand SD-45DTF Vib	180858		12/3/15
800018		Cat CS76XT Roller	0CS76HCYX01018		3/19/16
800243	2006	Broce RJ350 Broom	405243		9/24/16
800242		MQ VIPER RAMMER TRENCH ROLLER	60242		
800214		CB36B SMOOTH ROLLER	M36600214		2/14/18
800344	2014	LP8504 DYNA PAC TRENCH	BGF042344		7/6/14
	2019	Caterpillar CB1.8 Asphalt Roller	ERX00201		5/31/19
	2019	Caterpillar CB13 Tandem Vibratory Roller	PWP00405		8/23/19
		Caterpillar CS56B Roller	L8H01115		12/20/18
		Caterpillar CS56B Roller	TLHC00581		12/20/18
	2001	Cat 815F Compactor - straight blade with tilt	1GN01021		3/25/19
	2016	Cat CS56B Roller	S5600314		12/5/19
	2016	Cat CS56B Roller	S5600315		12/5/19
	2016	Cat CS56B Roller	S5600318		12/5/19
	2017	Volvo PT125C Pneumatic Roller	327022		12/5/19
	2019	Cat CB7 59" Tandem Vibratory Compactor	NLJ00153 EQN091731		11/19/20
	2015	BOMAG BW177D-50 ROLLER VIBRATORY 66" SMOOTH DRUM	86031322		4/2/21
	2018	CAT CB10 ROLLER TANDEM VIBRATORY 67" SMOOTH DRUM	NPP00106		4/2/21
	2013	Volvo DD38HF Roller	273103		9/27/21

FORKLIFTS

EQUIPMENT #	YEAR	MAKE/MODEL	VIN/SERIAL #	TAG #	PURCH. DATE
800154		Cat DP80	1DP00154		8/7/17
800217	1990	Simon MP60Z Manlift	D631		





800221	2005	Cat TH350B telescopic Forklift	SLD01425		6/10/12
800220	2002	Bobcat V518 4x4x4 Telescopic Forklift	367011188		2/21/06

SKID STEER LOADERS

EQUIPMENT #	YEAR	MAKE/MODEL	VIN/SERIAL #	TAG #	PURCH. DATE
800703	2006	Cat 268B	LBA01703		12/4/08
806494	2007	Cat 257B	SLK06494		6/13/11
801609	2014	Cat 289D	TAW01609		12/4/14
801561	2015	Cat 259D	JFTL03561		2/9/16
801852	2013	CAT289C2	RT00852		2/16/15
801491	2012	CAT 259B3	YY203491		2/16/15
	2018	CAT 259DXPS	CAT0259DLFTL19409		4/18/19
	2018	CAT 259DXPS	CAT0259DLFTL19359		4/18/19

GRINDERS

EQUIPMENT #	YEAR	MAKE/MODEL	VIN/SERIAL #	TAG #	PURCH. DATE
800806		Air Curtain Burner M30F w/Cummins Engine	SN 0904880 eng(46396715)		9/16/04
800807		Air Curtain Burner w/ John Deere Engine	648438		9/16/04
803413	1997	Diamond Z Grinder 1463-113 800hp	1D9FX4530VN147216		11/1/97
803482	1995	Diamond Z Grinder 1463-82 800hp	1D9FX4534SN147120		9/1/96
803489	1995	Diamond Z Grinder 1463-89 800hp	1D9FX4538SN147136		11/1/95
803490	2015	Concrete Rock Grinder Bucket	Military Grade		2/24/16
803220	2018	Diamond Z Grinder DZT1463B Tub Grinder 1200hp	1R9FX4633JC722220		10/11/18
803018	2018	Diamond Z Grinder DZH8000TKT Tracked Grinder 1050hp	1R9FX4305JC722018		12/3/18
	2018	Diamond Z Grinder DZH6000TKT Horizontal Grinder	1R9FX4602JC722019		10/13/20

MESSAGE BOARDS

EQUIPMENT #	YEAR	MAKE/MODEL	VIN/SERIAL #	TAG #	PURCH. DATE
800275		Message Board Sunray	10544		6/26/15
800932		Arrow Board PSI Solar	7117932		6/26/15
		Arrow Board Wanco	2275		6/26/15
800808		Arrow Board	9425		
800809		Arrow Board	9468		3/24/89
800810		Arrow Board-'Solar Tech 25 lights	Model#AB0525D Ser#518810		
800456		Arrow Board-'Solar Tech 25 lights	Model#AB0525D Ser#518456		
800885		Arrow Board-'Solar Tech 25 lights	Model#AB0525D Ser#517885		
800777		2012 Ver-Mack PCMs320	12-128777		2/26/16
800761		2012 Ver-Mack PCMs320	12-128761		2/26/16
800764		2012 Ver-Mack PCMs320	12-128764		2/26/16
800069		2006 Precision SC SMC-1000	G301069		2/26/16
800417		Sunray Message Board	S3380417		12/14/16
800420		Sunray Message Board	S3380420		12/14/16

SPREADERS/ASPHALT

EQUIPMENT #	YEAR	MAKE/MODEL	VIN/SERIAL #	TAG #	PURCH. DATE
803172		Blaw Knox PF 3172 Paver	317226-32		4/26/99
800153	2012	AP-1000E Asphalt Paver	T1F00153		12/31/13
800816		2008 Geffs BM624 4x4 Chip Spreader BN624	70816		8/24/15
800828	2000	CMI-Bomag ReclaireR RS500	531-373		9/1/15
800282	2004	CMI-Bomag ReclaireR RS650	543-282		9/24/15
800240		CMI-Bomag Reclaimer Stabilizer RS 650	543-240		12/2/15
800368	2009	Cat AP600-D Paver	TFZ00242		11/6/15
800425	2015	PowerCurber 5700C	57C07-15-1032425		12/1/15
800130	2015	Leicas GPS Uit for PC 5700C	3130		12/1/15
800083		Wirtgen W2100	SN3920083		7/19/17
800309		AP1000F PAVER	AC400309		3/2/18
800990		Ingersoll-Rand Material Tran	183990		3/11/15
	2006	Roadtec SB-2500D Asphalt Transfer Machine	SB-2500D-870		6/27/19
	2013	Wirtgen WR2000 Reclaimer	03WR0504		7/16/19
	2007	Blaw Knox RW 195D Road Widener	193753		10/24/19
		DFI Soil Stabilization Spreader - 2005 Oshkosh F2346 6x6	10TDDAC325S086730		7/21/20

AIR COMPRESSORS & LIGHT PLANTS



EQUIPMENT #	YEAR	MAKE/MODEL	VIN/SERIAL #	TAG #	PURCH. DATE
800185		Ingersoll Rand 185	243882UBE327		2/5/99
		ACS LEROI 990A 25HP AIR COMPRESSOR PUMP			6/29/05
		Ingersoll Rand 12HP Gas KDH 30 GAL (400169)	IR2475F12G		6/23/06
		Ingersoll Rand UP6-15CTAS-125 W/D	UP3987U06215		9/21/06
800890	2010	Terex RL4000 Light Tower	RL4103890		3/24/16
800019	2010	Terex RL4000 Light Tower	RL4104019		3/24/16
800015	2010	Terex RL4000 Light Tower	RL4104015		3/24/16
800032		Westward Air Compressor 4B220D	L3/10/2009-00032		
800429		Hitachi Air Compressor EC261OE	21700429		8/2/17
		INGERSOLL RAND P375WJD AIR COMPRESSOR	332186UIM064		4/2/21

GENERATORS					
EQUIPMENT #	YEAR	MAKE/MODEL	VIN/SERIAL #	TAG #	PURCH. DATE
800500		J.D. 500 Generator	T4D500A6632288		
800501		Honda EB5000X	539700		
800502	1995	Multiquip DCA25SS1	3664791		6/29/99
800504		Caterpillar Generator 150 KW	66D6178		9/23/04
800503		Generac Generator 50W	858360		2/1/97
800506	2002	Wacker Trlr Mounted G50 Portable Generator Set	5274596 TrlrVin# 5AJGS13121B000257		2/15/05
800507		Centurion Generator Model #0049930	4064573		3/25/05
800508		Centurion Generator Model #0049930	4059067		3/25/05
800550		Power Guard WW-5500	K882121		
805052		Cummings 210KW	HB-90047		
804279		Tsurumi TPG5000	1004279		7/10/01
800509		Kohler 10KW w/Ford Engine	22508-F-07		9/1/05
		Coleman 10hp Generator			9/8/05
		Coleman 10hp Generator			9/8/05
		Coleman 10hp Generator			9/8/05
		Generator Lead			9/8/05
		Generator Lead			9/8/05
		Generator Cords (to connect to Trailers)			9/8/05
		7500W Generator			7/20/06
		Model DSG-411 Kohler Generator	2258-F-07-RA		9/1/08
z		CT Power 7000-On concret truck			8/20/15
870002		CT Power 7000			8/20/14
800623		Stanley Generator			8/10/15
	2000	Olympian D125P2S	16MPF1629YD026525		1/30/20
		GENSET GGHH-5735272	G05054489		9/27/21
		GENSET GGHH-4964972	H010276425		9/27/21
		GENSET GGHH-4964881	H010276426		9/27/21

MISC. HEAVY EQUIPMENT					
EQUIPMENT #	YEAR	MAKE/MODEL	VIN/SERIAL #	TAG #	PURCH. DATE
800124		Vermeer "Round Bale Shredder" Top Gun	1VRR16167X1000124		
800208		Efficiency Trench Box	112428	8X20HT8	3/16/95
800210	2011	GME 8X20 Trench Shield	M11061210		4/21/16
800099		GME 10X12 Trench Shield	M12102099		2/12/16
800615		GME 10X12 Trench Shield	M12030615		2/12/16
800287		GME 10X12 Trench Shield	M12020287		2/12/16
800613		GME 10X12 Trench Shield	M12030613		2/12/16
802267		4233 Asphalt Crusher/Recycler	402667-Kolberg		9/8/11
		Pemberton Concrete Pulverizer	177-5-0806		3/5/12
800403	1997	Rosco RB48 SP Broom Grinders	351730		2/5/99
800404		Crack Seal Trailer			
800405	1998	Crafco Crack Seal Machine	1C9SY101XX1418001		12/17/01
800406		Roscoe RB48 Broom	4800-45152		1/19/06
800935		John Deere 935 Mower	475476		2/1/97
806002		Gomaco GT3600 Curb & Gutter	902900-421		5/30/01
800869		John Deere 330 Mower	M00330X364869		
		Bush Hog 8' Off Set			2/1/97





		Steam Cleaner Model 4525		8/1/95
		Ice-O-Matic	06061280013619	7/7/06
		New Holland 654 Round Hay Baler	957274	6/8/01
		Landpride 6' Box Blade		6/8/01
		Brillion Cultipacker		6/8/01
		New Holland 616 Hay Cutter		6/8/01
		Walk Behind Curb Machine		
		JD Bush Hog HX15	40899	
		620 Loader w/ 6" bucket Joystick & Park stands	W00620D010567	6/20/03
		* installed on 706110*		
		MWS 80 Mobile Wood Shearer	SNMWS80324	12/13/03
		Pressure Washer W/ Tip	ALK5181/ALK J00-15075-2	3/29/05
		John Deere 467 baler w/ mega wide pu net wrap, push bar	E00467X313014	4/19/05
		Spray Rig: Chem Farm	13113	
		Okada 800SC Concrete Pulvarizer	SC80085	6/23/05
800318		Okada OKD 318 Hammer		6/3/15
		Bush Wacker 528 15' Batwing Mower		5/31/06
	2005	Lektro 2,000 LB Aircraft Dolly	A826231005D	7/15/06
		Finn B260 Straw Blower w/John Deere 115hp motor	SN3027	7/21/06
		Bobcat 250 (Kohler) Welder	LG071732	8/11/06
		Krone KW550Th Tedder (hay fluffer)	608779	10/3/06
		40' Ground Storage Unit	F1-6295	1/19/05
		40' ISO Storage Container		8/31/05
		40' ISO Storage Container		9/1/05
		Storage Shed Container	13128482	2/20/07
		Storage Shed Container	13128483	2/20/07
		Daihatsu -Off road Mini Truck	JDA00058000310236	3/10/07
		Athens Offset Disk Harrow	103031	2/26/07
800300		Asphalt Zipper 300 Milling Machine w/trailer	30000169	5/27/07
		1590 Grain Drill	N01590X715738	7/23/07
		JD 530 Mower Conditioner (impeller)	F00530T330737	5/18/07
		H1400DS Hydraulic Hammer	BXB00674	8/29/07
		Shell Kit for Ingersol Rand SD100D		1/17/08
		Krone Tedder	608872	5/3/07
		Round About Bale Wrapper	745890ld7	10/8/07
		Great Plains Grain Drill	GP-4101U 97	
		Great Plains Grain Drill	GP-1199XX	
300568		Asphalt Zipper Trailer	trlr #109FS06196U023568	
		Hy-Way 58FSG Hot Oil Heater	3713	5/7/08
		John Deere 468 Silage Hay Baler w/bush hog	F00468X342332	5/21/08
		Bobcat 60" Hydraulic Mower		6/6/08
		Krone Rake	736896	7/2/08
		868 Leanbach Cultipacker		8/1/08
		868 Leanbach Cultipacker		8/1/08
		Landpride APS1572 Seeder	566675	9/3/08
		3.5 yard IJDTCS4 loader bucket		9/10/08
		3.5 yard IJDTCS4 loader bucket		9/10/08
	2008	Honda Four Wheeler	1HFTE357584100885	11/21/09
		Honda Foreman 4WD		
		HondaFour Wheeler Camo		
		Artic Cat Four Wheeler		
		Artic Cat Automatic		
		Efficiency Rock Box	132244	3/18/10
		Cat AccuGrade Control System/GPS		7/26/11
800837		Morbark Screen		
809959		Superior Broom DT80J	809959	1/24/12
901777		Power Screen 50 ft Conveyor		
800812		T9B Trencher	JHA980	
		John Deere 569 Round Baler	1E00569XCCD390146	12/12/12
		John Deere 569 Round Baler	1E00569XTCD390147	12/12/12
		Trimble MS992 GPS Receiver	2150J87	2/15/13
		Accugrade GPS System		3/8/13
804479		BROS LSPRM-8A Soil Stabilizer 4479		3/6/13





		CAT H140DS Hydraulic Hammer	BXB00955		3/6/13
		Krone AM-283 Disc Mower			3/6/13
		Krone AM-283 Disc Mower			3/6/13
		JD Flex-Wing Rotary Cutter	1POHX15EKDP040899		9/13/13
		Trimble GCS900 Grade Control System			7/23/15
		Pipe Laser Gradelight 3000	GX2141		10/1/15
		Trimble SNR900 GPS Radion for Grade Control	4709A79180		8/16/13
		Duratech Haybuster	BJ037854		
800889	2012	Broce CR350 Broom	407889		2/16/15
800073	2010	Broce MK1 Broom w/conveyor	500073		9/25/15
		Sec 54inch Excavator Grapple	Z30552		2/16/15
		Cat 120 Inch Root Rake	973771		2/16/15
		LaBounty Excavator Grapple	Ritchie Broth		2/16/15
		JD Hay Mower	330737		
800247		Bobcat Sweeper 84 Att.	A00A00243		5/18/15
800243		Sweepster HB60 Att.	935247		5/18/15
		Fleco Dozier Direct Pin Rack	For D6		8/25/15
800895		Fleco Root Rack for 330	FL11895		8/25/15
80037		Rotovator Green	760A1377		
800083		Land Pride Rake yellow	236083		
800798		Cat TBT9V Trencher Atta.	800798		
800742		Rome Disk Harrow 36 inch	TRCW136		2/10/16
800122		Indeco IHC-250 Vibrator Plate	C20122		4/8/16
800123		Indeco IHC-250 Vibrator Plate	C20123		4/29/16
800124		Indeco IHC-250 Vibrator Plate	C20124		4/25/16
		JD MX6 72" mower			9/24/16
800153		Cat Hyrdo Cupler	PGA25153		12/14/16
800709		Cat Hydro Cupler	WAR1709		12/14/16
800666		Cat Hydro Cupler	807666 Iron Planet		12/14/16
800997		Cat Hydro Cupler	20997		12/14/16
		Trailer Dolly	JM Wood		12/1/14
		Solesbee's 9630 RR Stacking Rake	108576		9/19/19
	2011	Caterpillar S365C Hydraulic Rotating Shear	L1M00106		2/18/19
		Single Shank Crawler Tractor Ripper			7/16/19
		Fleco Root Rake 152 in. Crawler Tractor			7/16/19
	2018	Cat H160ES Hydraulic Hammer			3/25/19
		BBA Pump - 6" Cat Diesel Engine mounted on T/A trailer			3/25/19
		Grapple - fits Cat 345			10/6/19
		Grapple - fits Cat 345			10/6/19
		Grapple - fits Cat 345			10/6/19
		Excavator Digging Bucket			10/6/19
		Excavator Digging Bucket			10/6/19
		Cat 56in. Excavator Digging Bucket - fits 330			10/6/19
		Cat 54in. Excavator Digging Bucket			10/6/19
		66in. Excavator Digging Bucket			10/6/19
		Cat 42in. Excavator Digging Bucket - fits 345			10/6/19
		Cat 36in. Excavator Digging Bucket - fits 330			10/6/19
		Cat 36in. Excavator Digging Bucket			10/6/19
		Cat 36in. Excavator Digging Bucket			10/6/19
		Cat 48in. Excavator Digging Bucket - fits 345			10/6/19
		Cat 48in. Excavator Digging Bucket			10/6/19
		Cat 48in. Excavator Digging Bucket			10/6/19
		Cat 48in. Excavator Digging Bucket			10/6/19
		48in. Excavator Digging Bucket			10/6/19
		Cat MP20 Multiprocessor Concrete Pulverizer			6/10/20
		Cat MP20 Metal Shear			6/10/20
		Cat HYD Shear S365C	L1M00141		3/16/20
	2015	CemenTech CT-270P Portable Cement Silo	1C9STE125F1195846		5/12/20
	2017	IW IROCK TC20 Track Crushing Plant - Rock Crusher	EQN002117 - 10044200		7/14/20
	2017	IW IROCK TS620 Track Screen	EQN009942 - 88163		7/14/20
		Cat MP324 Multi Processor	EQN113758 - MP300533		1/15/21
	2019	Superior SM74CZS Front Mounted Broom	EQN071308		8/17/20
	2013	Broce MK1 Broom w/conveyor	500150		10/27/20





		Skeleton Bucket	BKT336D66SKEL-AFT		6/8/20
		Aggregate Belt Conveyor			12/15/20
		PIERCE DENHARCO 50 FT BOOM & STICK LONG REACH FOR CAT 349			4/23/21
		MOROOKA MST800 CRAWLER CARRIER DUMPER	1799		4/2/21
	2003	FINN T90 HYDRO SEEDER SPRAYER SPREADER	2843		4/2/21
		ETNYRE Chip Spreader			5/14/21
	2021	Superior Broom ZS SM74CZS EQN122860	921716		9/23/21
	2000	International Sweeper / Vacuum Truck 4700	1HTSCABN8YH250021		8/11/21
	1979	International Spreaded Truck	2HSFEG2R3KC031133		8/11/21
		Lincoln SAE-400 Welder			9/27/21
		CAT 216-8800 MP Bucket			9/27/21

MISC. EQUIPMENT

EQUIPMENT #	YEAR	MAKE/MODEL	VIN/SERIAL #	TAG #	PURCH. DATE
800801		Sand Plates			
800802		Tamps			
800803		1000gl. Fuel Tanks Trlr Mntd			
800804		Pumps (mud)			
800806		Air Curtain Burner M30F w/Cummins Engine	SN 0904880 eng(46396715)		9/16/04
800807		Air Curtain Burner w/ John Deere Engine	648438		9/16/04
		Wisconsin Concrete Sidewalk Saw			
		Root Rakes D-6			
		Blades - miscellaneous			
		American 1300 Air Hammer	8401		
		American 1300 Air Hammer	8708		
		Kent KS39 Rock Drill	3950		
		Kent KS48A Rock Drill	3880		
		Kent KS38A Rock Drill	3709		
		Caterpillar Rake IT18-28	3923		
		Caterpillar 980 Forks			
		10' Loader Stacking Rake for JD 644J	2 each		9/21/04
		8' Wide Skid Steer Type Bucket w/hyd.clamps for Bobcat Versa Handler 763	3 each		9/22/04
		8' Hydraulic Skid Steer Stacking Rake for Bobcat Versa Handler 763	3 each		9/22/04
		6'6" Hydraulic Skid Steer Stacking Rake 1.0	6 @ 3995.00 each		8/29/05
		Trash Grapple 5'x4' w/archimedes rotator & 2 hyd. Cyl for Cat M318			11/10/04
		Trash Grapple - 345			9/9/05
		Coleman Portable Light Plants			
		Kubota Model D380			
		Bodine Grapples			2/11/98
		CAT 950F Side Dump Bucket			
		JD 544G 4YD Bucket			1/8/97
		5TH Trailer Dolly			
		Dot Sign Message Board	1155		
	1990	Specialty GS25K Portable BD	908822		
	New	John Deere 702 Rake	E00702A150039		5/16/01
		3 JCB Bobcat Couplers		1318.00 ea.	5/22/01
		Gencor AF50 Asphalt Burner w/ controls	1319J		6/29/01
		Tie Bucket			6/29/01
		24" Fastcut Grinder Attachment			6/29/01
		Wacker BTS935 14" Saw	5229981		8/6/01
		Wacker BTS935 14" Saw	5406878		11/20/03
	2 ea	Wacker BTS935 14" Saw			7/28/04
		Wacker BTS935 14" Saw			8/17/05
		Wacker BTS935 14" Saw			10/19/05
		Wacker BTS935 14" Saw			12/21/05
		Wacker BTS935 14" Saw			6/29/06
		Wacker BTS935 14" Saw			7/28/06
		Wacker BTS935 14" Saw			1/31/07





		14" Wacker Cutoff Saw		6/28/05
		Wacker BTS935 14" Saw		8/23/06
		Stow VCP85 Plate Tamp w/ Water T	L01220411287	8/6/01
		Okada OKB308 Hydraulic Hammer	3049	10/12/01
	2001	Thomas 48" Forks		10/12/01
		Sight Level with Tripod (DW LP6-20)	SS201160	1/3/02
		Sight Level with Tripod (DW LP6-20)	SS201195	1/3/02
901782		Stow VCP85 Plate Tamp	101-220-41-1782	5/1/02
901767		Stow VCP85 Plate Tamp	101-220-41-1767	5/1/02
		Stow VCP85 Plate Tamp	5000-0044	8/14/03
		Sand/Plate Tamp	72006595	5/19/06
		Plate Tamp with Honda Engine		10/19/05
		Plate Tamp with Honda Engine		10/19/05
		Plate Tamp AP2000		6/6/06
		Plate Tamp AP2000		6/6/06
		Manhole Tester	CH100168	8/20/03
		DS720 Wacker Tamp	5390814	10/31/03
		BS600 OI Wacker Tamp		7/18/06
		15' Bat Wing Bush Hog Rotary Cutter		6/3/04
		Sharp AR-651 Copier		11/12/04
		Core Drill Machine	2512	11/23/04
		Heater w/ Thermostat 170000BTU		12/20/04
		Master Heater w/ Thermostat 150000BTU		12/20/04
		Bucket GP-N		12/23/04
		Trash Grapple		12/29/04
		Trash Grapple		8/30/05
		Marden 10' Chopper		3/11/05
		John Deere 8' Flail Mower	1823	3/11/05
		42" bucket		6/23/05
		36" bucket		6/23/05
		30" bucket		6/23/05
		30" bucket		6/23/05
		48" bucket (fits Cat 325)		5/31/06
		48" bucket	06WJ00225	7/15/06
		Caterpillar LR15 Landscape Rake	ADP00388	6/27/05
		Bobcat 250(Kohler) welder	LF199266	7/11/05
		MUL H604 Air Op tapping machine for water taps		7/18/05
		Slab Crab for Cat 330		8/11/05
		105 gal. Fuel tank w/ 12V DC fuel pump		9/1/05
		105 gal. Fuel tank w/ 12V DC fuel pump		9/1/05
		105 gal. Fuel tank w/ 12V DC fuel pump		9/1/05
		100 gal. Fuel Tank		9/2/05
		100 gal. Fuel Tank w/ 12V Fillrite pump		9/2/05
		100 gal. Fuel Tank w/ 12V Fillrite pump		9/2/05
		100 gal. Fuel Tank w/ 12V Fillrite pump		9/2/05
		100 gal. L-Shaped Fuel tank		9/3/05
		Stone Saver 7YD Stone Box		2/21/06
		Pemberton Root Rake	158930503J	2/21/06
		Pemberton Root Rake		2/21/06
		Pemberton Root Rake		2/21/06
		JRB Q/C Root Rake		2/21/06
		Cat 966F Root Rake	7ZW00071	2/21/06
800812	2006	Rockram SG8090 Hydraulic Rotating Grapple	80903027	2/21/06
		Shop Hydraulic Press	1850	3/6/06
		Press Accessory Set	1882	3/6/06
		Honda 30 gal 13hp compressor	ING2475F13GH	3/24/06
		Cooltech R134A Freon Recovery Machine		3/30/06
		G4200 Way Way Grapple for Cat 225		4/17/06
	2006	Volvo CE BKT220 Loader Bucket	R43578	6/7/06
		Disc Mower Caddy	75410	8/7/06
		Harrow Tractor attachment		10/2/06
		John Deere 542 bucket assembly for 5420	W00542C014757	8/8/06





		John Deere 535 Round Hay Bailer	E00535X806107	10/30/06
		Rainbow Pumping Unit	PE606CT669430	6/23/07
		Hay Rake KUHN SR110	#170075	7/21/14
		Trimble GCS900 Grade Control System		8/26/14
800213		Allu DH3-17 Screener Bucket	3173213	8/29/15
800777		Allu 70" Screener/Crusher Bucket		8/29/14
	2015	Gentec HT1035 Hydraulic Thumb		2/16/15
		Volvo Wheel Loader Forks		2/16/15
		JD Bush Hog HX15/ 9239980010	19713	
		JD Bush Hog HX15/ 9239980010	17706	
		Newton Grouch Spreader	8/3/51	
		JD Hay Bailer R-02	3/7/68	
		JD Hay Bailer R-01	390146	
		Hardee MFG 110 Spray Tank	9246612	
		55 Gal Boomless Spray tank		
		Roto Mix VXT 425	800156449	
		Frontline Manure Spreader	4000002	
800292		PIONEER 6" PUMP, MTD ON S/A TRAILER, DEUTZ DIESEL EN		9/2/15
		SNIPES FARM/CONSTRUCTION 8' X 20' WAGON		9/2/01
		SNIPES FARM/CONSTRUCTION 8' X 20' WAGON		9/2/15
800252		READ RD-25B SCREEN ALL, R A MITCHELL DIESEL ENGINE	2343890	9/2/15
		Cat 72 inch Wheel LD Forks	B1H05304	3/26/15
		Manhole Box MH10DW		3/31/15
		Manhole Box MH 4/8	MO6092854	3/31/15
		39 cy Open Top Roll Off Container *Red	13131626	8/14/07
		39 cy Open Top Roll Off Container *Red	13131630	8/14/07
		39 cy Open Top Roll Off Container *Red	13131637	8/14/07
		39 cy Open Top Roll Off Container *Red	13131627	8/14/07
		21 cy Open Top Roll Off Container	13131477	9/6/07
		21 cy Open Top Roll Off Container	13131478	9/6/07
		21 cy Open Top Roll Off Container	13131479	9/6/07
		21 cy Open Top Roll Off Container	13131480	9/6/07
		21 cy Open Top Roll Off Container	13131481	9/6/07
		30 cy Open Top Roll Off Container *Red	13131721	9/6/07
		30 cy Open Top Roll Off Container *Red	12121722	9/6/07
		30 cy Open Top Roll Off Container *Red	13131723	9/6/07
		30 cy Open Top Roll Off Container *Red	13131728	9/6/07
		30 cy Open Top Roll Off Container *Red	13131730	9/6/07
		39 cy Open Top Roll Off Container *Red	13131834	9/6/07
		39 cy Open Top Roll Off Container *Red	13131835	9/6/07
		39 cy Open Top Roll Off Container *Red	13131836	9/6/07
		39 cy Open Top Roll Off Container *Red	13131837	9/6/07
		30 cy Open Top Roll Off Container *Red	13133639	7/16/08
		30 cy Open Top Roll Off Container *Red	13133641	7/16/08
		30 cy Open Top Roll Off Container *Red	13133642	7/16/08
		30 cy Open Top Roll Off Container *Red	13125057	7/16/08
		30 cy Open Top Roll Off Container *Red	13125058	7/16/08
		39 cy Open Top Roll Off Container *Red	13133703	7/17/08
		39 cy Open Top Roll Off Container *Red	13133709	7/17/08
		39 cy Open Top Roll Off Container *Red	13133712	7/17/08
		39 cy Open Top Roll Off Container *Red	13133713	7/17/08
		30 cy Open Top Roll Off Container *Red	10020029875	4/30/13
		30 cy Open Top Roll Off Container *Red	10020029876	4/30/13
		30 cy Open Top Roll Off Container *Red	10020029877	4/30/13
		30 cy Open Top Roll Off Container *Red	10020029878	4/30/13
		30 cy Open Top Roll Off Container *Red	10020029879	4/30/13
		20 cy Open Top Roll Off Container *Red	55712	5/9/13
		20 cy Open Top Roll Off Container *Red	55671	5/9/13
		20 cy Open Top Roll Off Container *Red	55713	5/9/13
		20 cy Open Top Roll Off Container *Red	55673	5/9/13
		20 cy Open Top Roll Off Container *Red	55672	5/9/13
		30 cy Open Top Roll Off Container Red	77968	7/14/14
		30 cy Open Top Roll Off Container Red	77965	7/14/14





		30 cy Open Top Roll Off Container Red	77967		7/14/14
		30 cy Open Top Roll Off Container Red	77971		7/14/14
		30 cy Open Top Roll Off Container Red	77970		7/14/14
		30 cy Rudco Open Top Roll-off Container	30011		12/17/14
		30 cy Rudco Open Top Roll-off Container	30025		12/17/14
		30 cy Cooper Roll-off Container	30049		12/17/14
		30 cy Cooper Roll-off Container	30078		12/17/14
		30 cy Rudco Open Top Roll-off Container	30019		12/17/14
		30 cy Cooper Roll-off Container	30024		12/17/14
		30 cy Cooper Roll-off Container	30032		12/17/14
		30 cy Cooper Roll-off Container	30054		12/17/14
		30 cy Rudco Open Top Roll-off Container	30018		12/17/14
		30 cy Rudco Open Top Roll-off Container	30027		12/17/14
		30 cy Cooper Roll-off Container	30047		12/17/14
		30 cy Cooper Roll-off Container	30052		12/17/14
		20 cy Cooper Roll-off Container			12/17/14
		20 cy Cooper Roll-off Container			12/17/14
		20 cy Cooper Roll-off Container			12/17/14
		20 cy Cooper Roll-off Container			12/17/14
		20 cy Cooper Roll-off Container			12/17/14
		20 cy Cooper Roll-off Container			12/17/14
		20 cy Cooper Roll-off Container			12/17/14
		20 cy Cooper Roll-off Container			12/17/14
		20 cy Cooper Roll-off Container			12/17/14
		20 cy Cooper Roll-off Container			12/17/14
		20 cy Cooper Roll-off Container			12/17/14
		20 cy Cooper Roll-off Container			12/17/14
		20 cy Cooper Roll-off Container			12/17/14
		20 cy Cooper Roll-off Container			12/17/14
		20 cy Cooper Roll-off Container			12/17/14
		20 cy Cooper Roll-off Container			12/17/14
		10 cy Rudco Roll-off Container			12/17/14
		10 cy Rudco Roll-off Container			12/17/14
		10 cy Rudco Roll-off Container			12/17/14
		10 cy Rudco Roll-off Container			12/17/14
400291		Kawasaki Mule 600	JKIAFEB198B512291		9/2/15
800115	2012	Kawasaki Mule 4010	4115		9/2/15
800526		cat 120es Hammer	HHE00526		6/26/15
800640		Cat Hyd. Thumb 308D			10/27/15
800390		Reed Screen RD25B	234390		
800641		Fusion Coupler Fits Cat 950H			10/27/15
800357		Bobcat Yardley Pulverizer			9/16/16
800685		Waldon Hyd Broom	22685		9/24/16
901269		Wacker DS 70 Tamp	24347269		11/15/16
801663		OKADA TOP 35 HAMMER	1663		5/29/15
901539		WACKER DS70 TAMP	5754539		
800175		WACKER PT6LT TRASH PUMP			
804479		BROS SOIL STABILIZER	18106150		
800494		Cat 120 Hammer	HHE00494		6/26/15
	2015	EZ GO Terrain 250 Cart - gas engine - dump bed	3099100		6/19/20
		EZ GO Golf Cart - gas engine - rear seat			6/19/20
		Fleco Quick Coupler 349F QHF			3/13/20
		Hydraulic Kit FQ4 6089T			3/13/20
		HYD Conversion Kit - 336 - FL336DPHC			3/13/20
	2016	Polaris 900 UTV	4XARVAD16GT130191		12/5/19
	2016	Polaris 900 UTV	4XARVAD12GT129326		12/5/19
	2015	EZ GO Terrain 250 Cart - gas engine - dump bed	3099100		6/19/20
		EZ GO Golf Cart - gas engine - rear seat			6/19/20
	2015	Polaris Ranger UTV 4x4	3NSRMA574FE824718		12/15/20
		PSC SMC1000 Arrowboard Message Board	5574		12/15/20
		PSC SMC1000 Arrowboard Message Board	5575		12/15/20
		SKID STEER ATTACHMENT 78" BUCKET W/ BOCE			4/2/21
		SKID STEER ATTACHMENT 80" BUCKET W/ BOCE			4/2/21
		CONCRETE BUCKET			4/2/21
		1/2 TRENCH BOX			4/2/21
		8 X 10 TRENCH BOX			4/2/21
		TRENCH BOX			4/2/21





LASERS

EQUIPMENT #	YEAR	MAKE/MODEL	VIN/SERIAL #	TAG #	PURCH. DATE
		AGL S-352	1232915		
		AGL SL-352	G-01521		
		Dialgrade 1055	327		
		Apache Pipe Laser			
		Gradelight 2500 Laser/GL2500H	GG1005		
		Laser, TP-L4B Pipe with Remote	VG4152		
		handle mount for laser			
		laser trivet w/ height adjustment TP-L3			
		Surveying Total Station			

RADIOS

EQUIPMENT #	YEAR	MAKE/MODEL	VIN/SERIAL #	TAG #	PURCH. DATE
		Motorola Base Station W/150' Tower			
		Motorola Base			
		Mobile Radio Units			
		Hand Units			
		Mobile Telephones			
		ICOM Mobile Radio w/charger & adapter	2144128		10/18/12
		ICOM Mobile Radio w/charger & adapter	2144127		10/18/12
		2019 Trimble CB460 Control Box			
		2019 Trimble MS995 Receiver			
		2019 Trimble SNR930 Radio			

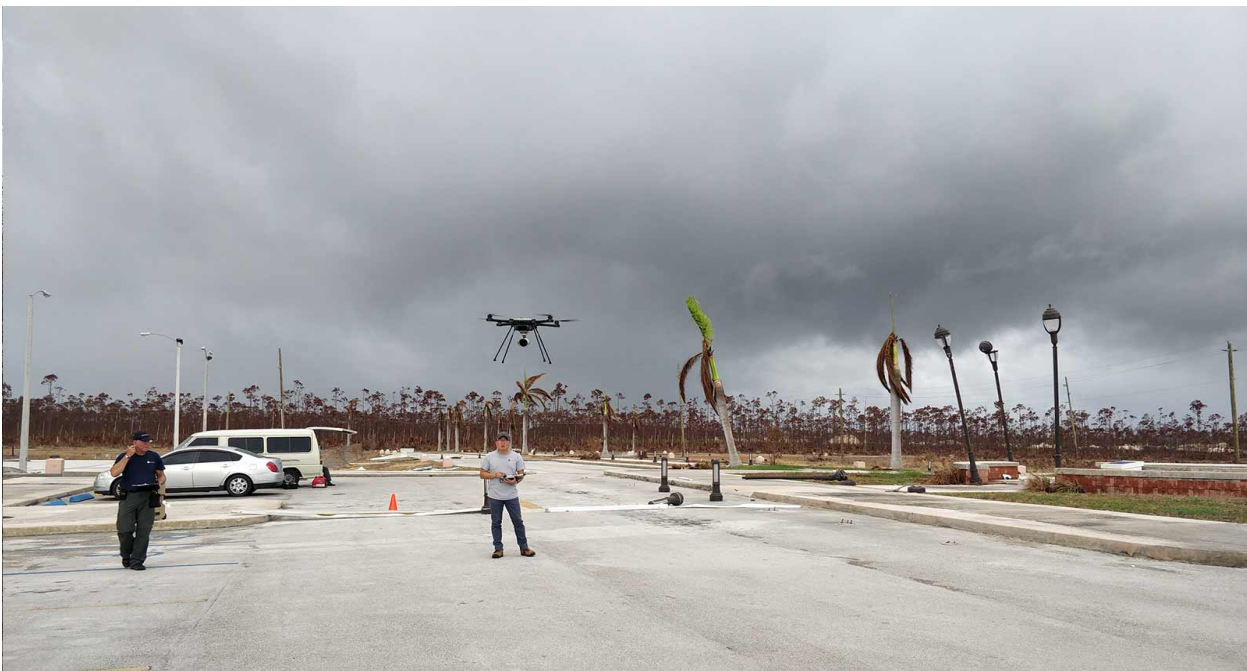


DRONE CAPABILITY

D&J Enterprises, Inc. owns and operates Drones as part of our daily civil engineering operations in Auburn, Alabama.

D&J Enterprises, Inc. offers this service to all our clients free of charge. We will mobilize the Drones with operators to help assess the damage caused by any natural disaster. This service will help in the evaluation of roads that need to be cleared or repaired and even in search and rescue. Drones dramatically increases the efficiency of our crews and of our clients.

Drones are just one of the many services we provide to our clients after a devastating event, at no charge.





SUBCONTRACTING PLAN

In addition to D&J's own company-owned equipment and manpower resources, the principals of D&J Enterprises have developed a strong alliance with many small and large contractors over the past 55+ years of performing Disaster Response/Debris Management projects throughout these Regions. These contractors have each worked for D&J and because of the company's reputation for accurate record keeping and prompt payment, many have a "first call" commitment to respond to D&J projects.

D&J subcontractors have over 600 Debris Hauling Trucks committed to our projects.

D&J uses local subcontractors and local labor force whenever possible.

D&J has over 5,000 committed subcontractors throughout the United States. This allows D&J a greater advantage in being able to respond quickly and in its ability to organize a larger workforce by utilizing its own extensive equipment and manpower resources coupled with its relationship with debris removal and reduction subcontractors representing thousands of pieces of loading, hauling, and reduction equipment.

Before any subcontractors are assigned to any project, a Subcontract Agreement and questionnaire is completed. Documents which are executed include; Signed Affidavit as to criminal and debarment history, copy of current Liability Insurance Policy, copy of Current Workman's Compensation Insurance Policy and Executed/Signed IRS Form W-9 with proper name, address and EIN No.

D&J takes advantage of every opportunity to utilize local subcontractors.

D&J has a 25% local vendor and 15% SBE goal for a Hollywood, FL response.

D&J ENTERPRISES, INC WILL **SELF-PERFORM AT LEAST 30%** OF THIS CONTRACT AND HAVE COMPANY OWNED EQUIPMENT ON SITE AT ALL TIMES.

Proposed Subcontractors:

Goff Station Contracting – 17 Years of Disaster Recovery Experience – Load and Haul
219 Goff Station Rd. Boyers, PA 16020

Tree Care Inc. – 20 Years of Disaster Recovery Experience – Load and Haul, DMS Operations
1000 Pruden Ave. Dayton, OH 45403

B&C Enterprises – 19 Years of Disaster Recovery Experience – Load and Haul
2015 United Dr. Huger, SC 29450

Dorado Services – 25 Years of Disaster Recovery Experience – Load and Haul, DMS Operations
195 West Seminole Blvd. Sanford, FL 32771

Z&H Inc. – 24 Years of Disaster Recovery Experience – Load and Haul, DMS Operations
24450 Bay Forest Drive Foley, AL

***A complete, detailed subcontractor list is attached**





Over the years, D&J has developed a vast network of relationships with professionals, subcontractors, and suppliers that can muster all the resources needed to respond to a multitude of disasters in a manner that will assist communities with quick response and recovery. Pre-planning for events is a vital and integral part of disaster recovery operations; D&J incorporates “readiness” into our operation plans for unforeseen events, enabling us the capability to have key personnel on the scene within a few hours of such occurrences. D&J’s active role as a disaster recovery leader year-round allows us the privilege to continually train and educate employees and subcontractors for top performance and adherence to ever-evolving FEMA guidance and policy.

D&J understands that disaster response often requires extended workforce capabilities. To ensure that all requirements are met, D&J maintains a constant stable of subcontractor firms to fill gaps where necessary. When necessary, D&J executes a written contract with any subcontractors chosen for the requirements, which includes clauses that address any failure in performance, extension clauses and performance bonuses where applicable. The contracts also include “retainage” clauses, stipulating that the revenue retainage is held until the final completion and satisfactory approval of the work performed and will be forfeited by the subcontractor should they leave the work site prior to final completion without approval of authorized D&J personnel. This is an additional incentive for the subcontractors to complete the task orders in a quality manner, and to ensure that performance is satisfactory.

All subcontractors are under the daily supervision of a D&J supervisor. Any deficiencies or substandard performance is noted and communicated immediately to the subcontractor and addressed in “real” time so they can be resolved immediately. In addition, subcontractor loyalty and performance is maintained by D&J’s financial stability and ability to pay weekly, enabling subcontractors to meet weekly operating costs. This has often been told to D&J personnel as the reason many of our subcontractors prefer to work for D&J over other prime contractors.

D&J shall employ only Subcontractors who are financially sound, have had a history of on-time schedule and cost performance, and who have specific skills that would strengthen D&J’s ability to meet the Statement of Work requirements. In addition, all subcontractors will be vetted against the Excluded Parties List per FAR 9.404 or listed for Restrictions on Subcontracting, IAW FAR 9.405-2.

If D&J determines that additional subcontractor or material is required, outside of the domain expertise currently held by us or one of our existing subcontractors, D&J will reach out to additional subcontractors either through direct award or a competitive bid process, based upon the most advantageous result for the customer. It is D&J’s policy to procure material and service requirements competitively to the greatest extent possible, however the best interests of the Government will be paramount.



**SUBCONTRACTOR LIST**

SUB-CONTRACTOR	ADDRESS	CITY	STATE	ZIP	DEBRIS HAUL TRUCKS	DEBRIS LOAD EQUIP.	TREE TRIM AND REMOVAL	TDSRS AND LANDFILL EQUIP.	DEBRIS REDUCT RECYCLE EQUIP.	DEMO EQUIP.	SMALL BUSINESS, WOMAN / MINORITY OWNED, DISABLED, VETERAN, HUB
A&K Construction			AL		X	X	X	X		X	X
Bevel Trucking	944 Evans Road	Langston	AL	39755	X						X
Chuck Hughes Excavating	P. O. Box 24	Fyffe	AL	35971	X	X	X	X		X	X
Crowder/Gulf	5535 Business Parkway	Theodore	AL	36582	X	X	X	X	X	X	X
FEM Trucking	12749 Jefferson Drive		AL	35456	X	X					X
Fuzzell, Stewart Contracting	361 Summit Blvd.	Birmingham	AL	35243	X	X	X	X	X	X	X
Greg's Trucking	P. O. Box 27	Flatrock	AL	35966	X	X					X
Hankins, Sonny D/B/A Wind, Inc.	25940 Country Road 83	Robertsdale	AL	36567	X	X					X
Hopkins, Connie Trucking	8065 Grand Oaks Drive	Theodore	AL	36582	X		X				X
Hull, Robert L, Jr. Trucking	1429 Lee Rd. 81	Booth	AL	36008	X	X					X
J. Jaguar Landscaping/JCH	1935 Janet Ln	Decatur	AL	30035	X	X	X	X		X	X
Jackson, Billy Trucking	1016 Franklin Ferry Rd.	Oarman	AL	35579	X	X					X
Jacobsen Tree Service			AL		X	X	X	X		X	X
K & S Company	16485 Co Rd 59	Woodland	AL	36280	X	X					X
Kyle Smith Farms	3051 D Merchant Rock Rd	Chunchula	AL	36521	X	X					X
Lowery, Donald Trucking	5414 19th Street E.	Tuscaloosa	AL	35404	X	X					X
Maddox Trucking. LLC	10 Honeysuckle Ct	Wetumpka	AL	36093	X	X					
Murchinson, Darrell Trucking	1838 Sewell Road	Titus	AL	36080	X						X
Parker Building			AL		X	X	X	X		X	X
SRS			AL		X	X	X	X	X	X	X
Supreme Lawn Care		Auburn	AL	36832	X	X	X	X			X
Treesmith			AL		X	X	X	X	X	X	X
Walden, Jerry Trucking	1838 Sewell Road	Titus	AL	36080	X	X					X
War Eagle Logistics			AL		X	X	X	X		X	X
Wolf Creek Farms	P.O. Box 340	Notasulga	AL	36866	X	X	X				X
B & O Services	8378 Rockwell Lane	Fairhope	AL	36532	X						
Barnhart Welding			AL		X	X		X		X	X
Bolin			AL		X					X	X
Infinity Site Management	P O Box 1756	Fairhope	AL	36533	X	X	X	X		X	
JGF Contractors			AL		X	X	X	X	X	X	X
Lewis Trucking			AL		X	X					X
Mims Recycling	7600 Highway 280 West	Auburn	AL	36830	X	X	X				
Sammy Keeble	461 Old Millers Ferry Road	Dadeville	AL		X	X					
Triangle Construction	P.O. Box 5	Cordova	AL	35550	X	X	X			X	
Webb & Webb Trucking			AL		X	X	X	X		X	X
Zero	7600 Highway 280 West	Auburn	AL	36830	X	X					
B&B Hauling	1547 Center St.	Arkadelphia	AR	71923	X	X					X
B&G Enterprises	319 Gravett Rd.	Arkadelphia	AR	71923	X	X					X
Campbell & Sons Lawncare	PO Box 194062	Little Rock	AR	72219	X	X	X			X	X
Cubillas, Edmundo	1320 N. Poplar	N. Little Rock	AR	72114	X	X					X
D. Edwards Trucking	4709 Charles Rd.	Pine Bluff	AR	71602	X	X					X
Danny Zelenyak	1718 Hwy 70 W	Dequeen	AR		X	X					X
Davis, Johnny	1610 Rushing Rd.	Little Rock	AR	72210	X	X					X
JB Trucking	8606 Earl Chadick Rd.	Sherrill	AR	72152	X	X					X
Lambert Construction	PO Box 46391	Little Rock	AR	72214	X	X					X
Ronnie Sheets	147 Bellringer Cir.	Hot Springs	AR	71913	X	X	X				X
Stacy Johnson Trucks	4048 Willow Glenn Circle	Sherwood	AR	72120	X	X					X
T. J. Trucking	2221 South Maple	Pine Bluff	AR	71603	X	X					X
Tony Millsaps	30034 SR 27	Hector	AR	72843	X	X		X			X
VMS	1453 HWY 234	Ashdown	AR	21827	X	X	X			X	X
Daane Excavating	30320 Bandy Road	Little Rock	AR	72223	X	X		X		X	
MMRS, Inc	2510 S. 2nd Avenue	Paragould	AR	72450	X	X					
Thomas Robertson	3202 Hwy 79 South	Camden	AR	71701	X	X	X	X		X	





Troy Brown	104 Megan Drive	Monticello	AR	71655	X	X	X	X			
L&D			AZ		X	X	X				X
Rockwell, Daniel Trucking	9250 Trailerhead Point	Pedley	CA	92509	X	X					X
Alpha II Trucking	P. O. Box 1465	Greeley	CO		X	X	X	X		X	X
Alpha Trucking			CO		X	X	X	X		X	X
Kramer, Lewis Trucking	28 Dana Road	Danbury	CT	6811	X	X					X
A & G Trucking	5323 NW. 21st Court	Lauderhill	FL	33313	X						X
A & J Haulers, Inc.-Elsa Ramirez	P. O. Box 65-5353	Miami	FL	33265	X	X	X				X
Abad, Pedro Trucking	8851 NW. 119th Hailen Gardens	Kissimmee	FL	34741	X						X
Abuilera, Francisco	211 NW 47th Ave, #1	Miami	FL	33126	X	X					X
Ali, Inshan	12682 Newfield Dr.	Orlando	FL	32837	X	X					X
American All Star Disater Services	830 Reflection Cir Apt. 310	Casselberry	FL	32707	X	X	X	X		X	X
American Disaster Reclamation	4600 Mobile Hwy Suite # 9-316	Pensacola	FL	32505	X	X	X	X		X	X
Andrade, Hugo Trucking	11321 SW. 157th Court	Miami	FL	22196	X	X					X
Angel Trucking	345 Pine Avenue	Cocoa	FL	32922	X						X
Arborturf			FL		X	X	X	X		X	X
ARS Earthworks Inc.	P.O. Box 7827	Wesley Chapel	FL	33544	X	X	X	X		X	X
Arturet, Vincente Trucking	856 W. 32nd Street	Haileah	FL	33012	X	X					X
AshBritt			FL		X	X	X	X	X	X	X
B & W Trucking	17221 SW 65th Court	Fort Lauderdale	FL	33331	X	X					X
Bio-Mass Tech, Inc	15212 SR 52	Land O Lakes	FL	34638	X	X	X	X		X	X
Bulditt	PO Box 1262	Ocala	FL	34478	X	X	X	X		X	X
County Waste	PO Box 308	Estero	FL	33928	X	X	X	X	X	X	X
Crenadez, Francisco Trucking	2906 Skyview Drive	Lakeland	FL	33801	X	X					X
D G & S Enterprise	886 Bumby Lane	Auburndale	FL	33822	X	X					X
Davis Trucking	3874 SE Hwy 441	Ockachobee	FL	34974	X	X					X
DCS-David Bush	866 Bumby Lane	Orvindale	FL	33823	X	X	X	X		X	X
Durell Adams & Son, Inc.	6385 Holloway Road	Baker	FL	32531	X						X
E.J. Ramon & Son	19600 Belmont Drive	Miami	FL	33157	X						X
ENH General Haulers, Inc.	P. O. Box 65-4836	Miami	FL	33265	X	X	X				X
Enola Contracting Services, Inc.	P. O. Box 971	Chipley	FL	32428	X	X	X	X	X	X	X
Environmental Processing Systems	420 So. Dixie Hwy, Suite 4B	Coral Gables	FL	33146	X	X	X				X
Essex Bobcat & Landscape, Inc.	15863 SW 8th Ave.	Delray Beach	FL	33444	X	X	X	X	X	X	X
Global Enviornmental Solutions	9700 NW 70 Avenue	Miami	FL	33016	X	X	X	X	X	X	X
Gonzalez, Lazaro Trucking	3310 SW 90th Ave.	Miami	FL	33165	X						X
Green Acres Lawncare			FL		X	X					X
Heritage Tree Service	7327 SE CR 234	Gainesville	FL	32641	X	X	X	X	X	X	X
Huntly, Willie Trucking	1931 NW 187 Tr	Miami	FL	33056	X	X					X
Johnson, Jake Trucking	2064 Major Drive	West Palm Beach	FL	33415	X						X
Jose Macias	3659 525 St	Ft Pierce	FL	34981	X	X					X
Largaespada, Rudy Trucking	754 NW 22nd Place	Miami	FL	33125	X	X					X
Larry Holley Tree & Lawn Spraying	Route 11 Box 588	Lake City	FL	32024	X	X	X	X	X	X	X
Lee, Dalton Trucking	P. O. Box 422	Floral City	FL	34436	X						X
Load Runner, Inc.	153 Meadow Ave	St. Augustine	FL	32095	X	X					X
Martin-Vertoli Trucking	1411 Dolphin Drive	Lakeland	FL	33801	X	X					X
Moore, James R. Trucking	P. O. Box 1068	Sharpes	FL	32959	X	X					X
Moura, Luiz	7425 US 98 N. #35	Lakeland	FL	33809	X						X
Neighborhood Recovery	3900 NW 34th Terrace	Lauderdale Lakes	FL	33309	X	X					X
Nino, Luis Trucking	7815 W 30th Lane	Hialeah	FL	33018	X	X					X
Pennings, Muriel Trucking	5700 61st N.	St. Petersburg	FL	33708	X	X					X
Perez, Jose Trucking	14601 NW 185 St Lot A30	Miami	FL	33015	X	X					X
Perez, Milka Trucking	2524 Coral Way	Lakeland	FL		X						X
Perez, Narciso Trucking	2524 Coral Way	Lakeland	FL		X						X
Phil's Expert Tree Service	PO Box 970548	Coconut Creek	FL	33097	X	X	X	X		X	X
Powell Emergency Services			FL		X	X	X	X		X	X
Produce & More	P. O. Box 867	Polk City	FL	33868	X	X	X				X
Quant, Nelson A. trucking	2953 NW 14th Street #2	Miami	FL	33125	X						X
Quigada, Cristobal Trucking	30146 Skyview Drive	Lakeland	FL	33801	X	X					X





Renfroe Trucking	P.O. Box 3528	Cocoa	FL	32924	X	X					X
Roberts Tree Service	9855 Elm Way	Tampa	FL	33635	X	X	X	X	X	X	X
Roman, Pedro Trucking	5362 W. 23 Court	Hialeah	FL	33016	X	X					X
Schweitzer, Roy Hauling	225 Palmeto	Freeport	FL	32439	X						X
Southern Hauling & Cont.	162 Cypress Street	Freeport	FL	32439	X	X	X	X		X	X
Symanzik, Albert Trucking	3737 Ferguson Street	Sarasota	FL	34233	X	X					X
Taylor's Hauling	4671 Cerny Road	Pensacola	FL	32526	X	X					X
Todd's Land Clearing	31050 SR 44	Eustis	FL	32736	X	X	X	X	X	X	X
Top Notch	11805 Chanticleer Dr	Pensicola	FL	32507	X	X	X				X
Tri State Asphalt Corp.	713 Carpenter Ave.	Leesburg	FL	34748	X	X	X	X	X	X	X
Truitt, Christopher Trucking	9315 Suncoast Terr.	Hudson	FL	34667	X						X
Universal Tractor	1903 Baldwin Dr	Orlando	FL	32806	X	X					X
Vertoli, Fernando Trucking	1014 W. Canal Drive	Lakeland	FL	33801	X	X					X
VP Tree Service			FL		X	X	X	X		X	X
Warrior Construction	13750 Hwy 89	Jay	FL	32543	X	X	X	X		X	X
Wendall Walters Trucking	6 Redwood Circle	Plantation	FL	33317	X	X					X
Zehr Engineering			FL		X	X	X	X	X	X	X
A-1 Able Rooter	5846 S. Flamingo Road #270	Cooper City	FL	33330	X	X					
Allen Wilson			FL		X	X					X
B.Jordan/Vinnie			FL		X						X
Blonde Dog	103900 Overseas Hwy	Key Largo	FL		X						
Brad Hansel	8 Miami Drive	Key Largo	FL	33037	X	X	X	X	X	X	
City of Pensacola	Po Box 12910	Pensacola	FL	32521	X	X					X
Coyote Landscaping	4 Languna Street, Ste.201	Fort Walton Beach	FL	32548	X	X					X
D & D Site Construction	125 Middle Street	Lake Mary	FL	32746	X	X					
Daniel Miles	8518 103rd Street	Jacksonville	FL	32210	X					X	
David Papillion Materials			FL		X	X	X	X	X	X	X
David Portilla	5403 NW 192 In	Miami Gardens	FL	33055	X	X					
Douglas Valladares	158 Normandy Drive	Tavernier	FL	33070	X	X					
J.L. Campos Co.	13400 SW 184 Street	Miami	FL	33177	X					X	
Jordan/Dela Rosa			FL		X	X	X			X	X
No Sweat Relief Team	104 Paradise Harbor Blvd	North Palm Harbor	FL	33408	X	X					
Ramey Ivey	6009 Sunset Ave	Panama City	FL	32408	X	X	X	X	X	X	
Ray Management	P.O. Box 444	Floral City	FL	34436	X	X	X	X		X	
Robbek Custom Construction	1204 Saratoga Lane	Key Largo	FL	33037	X	X	X	X			
STN	21 N. Channel Drive	Key Largo	FL	33037	X						
TNT Concrete/Masonry	1650 Lake Harney Road	Geneva	FL	32732	X	X	X				
Waterfront Property	13630 50th Avenue North	Clearwater	FL	33760	X	X	X				
KVK Group	310 N 67 Avenue	Hollywood	FL	33024	X	X					
BLT			FL		X	X					
Bradley Smith			FL		X	X	X	X		X	
Cristian Landscaping			FL		X						
Darrell Boatman			FL		X	X	X	X	X	X	
Express One			FL		X						
Hawkins			FL		X	X	X				
Haynes Disaster			FL		X	X					
Manshack & Sons			FL		X	X					
MG Enterprises of Key Largo			FL		X	X					
NENI			FL		X	X					
Patch of Heaven			FL		X	X					
Browlee, Lewis A. Jr.	1489 Highpoint Rd.	Snellville	GA	30078	X	X				X	X
Clayton Springs Farms	2128 Meadowcrest Terrace	Snellville	GA	30078	X	X					X
Cliff Sizemore	786 Ebenzer Rd.	Buena Vista	GA	31803	X	X					X
Cornwell's Ent., Inc.	2693 Ellen Way	Decatur	GA	30032	X	X	X	X	X	X	X
Corporate Elite	1805 Roswell Road	Marietta	GA	30062	X	X	X			X	X
D & R Trucking	4312 Snelling Drive	Columbus	GA	31907	X	X					X
DG & S Enterprises	866 Rumbly Lane	Auburndale	GA	33823	X	X					X
Fussell Enterprises	180 Gateway Drive	Fortson	GA	31808	X	X	X				X
Key Contractors	1000 Key Road	Ellenwood	GA	30294	X	X		X		X	X
Miller Development Co. Inc.	P.O.Box 508	Buena Vista	GA	31803	X	X	X	X		X	X
Oglesby Trucking	17 Mountain Ct.	Stone Mountain	GA	30087	X	X					X





Paul Martin Dump & Hauling	4074 Emerald Lake Dr.	Decatur	GA		X	X					X
Perrone Enterprises, Inc.	1919 Stonebrook Way	Lawrenceville	GA	30043	X	X					X
Richmond Tree Service	2001 Glen Ellen Drive	Kennesaw	GA	30152	X	X	X			X	X
RR Trucking	3660 Manhattan Dr.	Decatur	GA		X	X					X
Sneed, Herbert Trucking	4158 Stillwater Point	Ellenwood	GA	30294	X	X					X
Thiessen, Peter Trucking	2500 Pleasant Hill Rd.# 1022	Duluth	GA	30096	X	X					X
Williamson Dump Trucks	329 Brennan Road	Columbus	GA		X	X		X			X
World Wide Turbine	8313 Highway 341 South	Chickamauga	GA	30707	X	X	X	X	X	X	X
Bobo Grinding Equipment, LLC			GA		X	X		X		X	X
Dean Wilson			GA		X	X	X			X	X
Earl Wilson			GA		X	X					X
JAS Trucking			GA		X	X	X	X	X	X	X
Jerry Lowe			GA		X	X	X	X		X	X
Joshua Pridgen	5222 441 N	Broxton	GA	31519	X	X					
M & M Logging / Cost Low Tree Service	2558 Lyons Bridge Road	Cave Springs	GA	30124	X	X	X	X			X
Martin Redenbaugh			GA		X	X					X
River Ace			GA		X	X	X			X	X
TSUNAMI Contracting	P.O. Box 2644	Woodstock	GA		X	X					
AAA Tree Experts			GA		X	X	X	X	X	X	X
Galvan, Antonio	1624 15th Ave.	Council Bluffs	IA	51501	X	X					X
Lasher, Dick Trucking	3224 6th Ave.	Council Bluffs	IA	51501	X	X					X
Melton, Trevor / Shirley Lust Trucking	1018 1/2 Ave B	Council Bluffs	IA	51501	X	X					X
Bartels Sawmill	Po Box 418	Chandlerville	IL	62627	X						X
Brengman Construction	200 Parkway Drive	Lincolnshire	IL	60069	X	X	X				X
Graves, Marvin	P. O. Box 950	Pawnee	IL	62558	X	X					X
Tullis, L.D. Trucking	1635 N. 1700 E. Road	Taylorville	IL	62568	X	X					X
David Casperson	10554 E Division Rd	Peru	IN	46970	X	X					X
Gutierrez Roofing	401 N Moreland Ave.	Indianapolis	IN	46222	X						X
Kelly Henry	4045 Co Rd 950E	Peru	IN	46970	X	X					X
Adkins, Steve	P. O. Box 208	Inez	KY	41224	X	X					X
Coal Dust Trucking	P. O. Box 102	Auxier	KY	41602	X	X					X
Dillion Trucking	624 Central Ave.	S. Williamson	KY	41503	X	X					X
Economy Trucking (Hauler)	P. O. Box 343	Barbourville	KY	40506	X	X			X		X
Henry Wright Trucking	661 Hwy 611	Pikeville	KY	41501	X	X			X		X
Hobson, Sammie L. Trucking	US Route 23 South	Hagerhill	KY	41222	X						X
KC Trucking Inc.	P. O. Box 183	Sabyersville	KY	41465	X	X					X
Keither Bays Trucking	Box 572	Salyersville	KY	41465	X	X		X			X
Larry M. Wright Trucking	P. O. Box 159	Isom	KY	41824	X		X		X		X
LD Wright Trucking, Inc.	P. O. Box 392	Staffordshire	KY	41256	X	X					X
Lovell Trucking, Inc.	124 Sackett Loop	Whitesburg	KY	41858	X	X					X
Mullins, Kenneth Trucking	Box 468	Jenkins	KY	41537	X						X
Preston Trucking	305 Euclid Ave.	Painsville	KY	41240	X	X					X
QD Express, Inc.	258 Sackett Loop	Whitesville	KY	41858	X	X					X
Riverace Transport	P. O.Box 3115	Pikeville	KY	41502	X	X					X
Terry's Trucking	P. O. Box 463	Hindman	KY	41822	X	X					X
TMT Trucking	P. O. Box 112	Denver	KY	41215	X	X					X
W & C Excavating	RR 2 Box 831	Hazard	KY	41701	X	X	X	X		X	X
Windfall Express, Inc.	P.O. Box 1205	Painesville	KY	41240	X	X				X	X
Wright, Doug Trucking	HC 322 Box 1372	Red Fox	KY	41847	X	X					X
Wright, Mitchell	P. O. Box 9	Isom	KY	41824	X	X					X
Breedings Heavy Haulers	P.O. Box 340	Isom	KY	41824	X	X					
Jimmy Nichols	36 Rainbow Drive	Whitesburg	KY	41858	X						
Judy Collins	1355 Hwy 7 N	Whitesburg	KY	41858	X	X					
RazorBack Trucking	124 Sackett Loop	Whitesburg	KY	41858	X	X	X	X	X	X	
Agstar	P.O. Box 356	Montary	LA	71354	X	X	X			X	X
Christian Transport, Inc			LA		X	X					X
Jack Candiotta, Inc.	13463 W. Blackcat Road	Independence	LA	70443	X						X
Patrick Michel Trucking	107 Bumaster St.	Belle Chasse	LA	70037	X	X					X
Regency Construction, Inc.	287 Ru Piper	Slidell	LA	70461	X	X	X	X		X	X





Richardson, Melvin Trucking	5341 Prentiss Street	Shrieveport	LA	71108	X						X
Vic Jr. Trucking, Inc.	105 Burmaster St.	Belle Chasse	LA	70037	X	X					X
Walker Farms			LA		X	X	X	X		X	X
B & C Trucking			LA		X	X					X
B's Trucking Service	536 Sugermill Road	Opelousas	LA	70570	X						
Chef Durio	133 West Leonard Ave	Opelousas	LA	70570	X	X					
Family Land & Tree	3475 Hwy 3226	DeRidder	LA	79634	X	X					
Lake Area Materials	5355 Opelousas Street	Lake Charles	LA	70615	X	X					
Ledoux Equipment	1047 Chanteberry Road	Opelousas	LA	70570	X	X					
Richard Thompson			LA		X						X
Tim Small			LA		X	X	X				X
TLC Lawn & Landscaping	389 Kings Ct	Kinder	LA	70648	X	X					
Veteran Staffing	P.O. Box 741235	New Orleans	LA	70174	X	X					
Vision Industrial Services	1424 Swisco Road	Sulpher	LA	70665	X						
York Construction	P.O. Box 113027	Metairie	LA		X	X	X				
Neighborhood Enterprises	32 Federal Street	Agawam	MA	1001	X	X					
IMC			MD		X	X					
Thorton, Peter Trucking	202 Harlow St. 3rd Floor	Bangor	ME	4001	X	X					X
Staples	507 LOWER STREET	TURNER	ME	4282	X	X	X	X	X	X	
Casperson Trucking Inc.	N16351 LaFave D3 Ln	Wilson	MI	49896	X						X
Davidsons	7690 Harmony Cove S.E.	Byron Center	MI	49315	X						
Jandreau			MN		X	X					X
West Wind Farms			MN		X	X					X
Hawkins Logging, Inc.	13821 RT DD	Gower	MO	64454	X	X	X				X
Unlimited Resources Corporation	Hwy. 63 S., Route #1 Box 25E	Cairo	MO	65239	X	X	X	X	X	X	X
Christopher Contracting	13605 Petty Rd.	Kearney	MO	64060	X	X					
DRD Services	5465 Hwy 43 South	South Joplin	MO	64804	X	X	X	X	X	X	
Marriott			MO		X	X	X	X	X	X	
B & F Farms	P.O. Box 66	Hollandale	MS	38748	X	X				X	X
BLT Feed & Grain	P.O. Box 102	Hollandale	MS	38748	X	X	X				X
CC & B Farms	P.O. Box 24 / 1888 Avon-Darlove Rd	Hollandale	MS	38748	X	X	X			X	X
East Coast Resource Group, LLC			MS		X	X	X	X	X	X	X
Gary Brock	46 Herman Brock Rd	Tylertown	MS	39667	X	X					X
General Earth Works	213 Peach Orchard	Ridgeland	MS	39194	X	X	X	X	X	X	X
Goss, Grayson Trucking	12504 Road 224	Picayune	MS	39466	X	X					X
John L. Byrd Construction	158 Dallas Brown Lee Rd.	Laurel	MS	39443	X	X	X	X	X	X	X
Kelvin Peterson	97 Sandy Smith Rd	Poplarville	MS	39470	X	X		X		X	X
MDR	621 East Bavlis Chapel Rd.	Columbia	MS	39429	X	X					X
Murphy, John Farm	28 CR 261	luka	MS	38852	X	X					X
Murphy, Tim Trucking	266 CR 246	luka	MS	38852	X						X
Robert Flemming Trucking	102 Walnut Avenue	Carriere	MS	39426	X	X					X
Steve Fleming	P.O. Box 112	Picayune	MS	39464	X	X					X
T. Prince Trucking	1404 Alpine Road	Picayune	MS	39466	X	X					X
AMS Services	1707 Simpson Highway 149	Mendenhall	MS	39114	X	X	X			X	
Bayou Caddy Trucking	P.O. Box 44	Lakeshore	MS	39558	X	X	X				
Blackhawk			MS		X	X					X
Brian Fultz			MS		X						X
Joey Hunley			MS		X						X
Marc Marsh			MS		X	X					X
Michael Jordan	145 Azalea Drive	Waynesboro	MS	38367	X	X					
Overhalt Trucking			MS		X	X	X				X
Rainey, David Trucking		Lumberton	MS		X					X	X
Sterling Wheeler			MS		X	X					X
Ted Hilferty			MS		X	X	X				X
Velocity Trucking			MS		X	X	X	X	X	X	X
Willis, Robert Trucking			MS		X	X	X				X
A-1 Grading	426 Louisiana Ave.	Asheville	NC	28806	X	X	X	X		X	X
ABC Hauling & Backhoe Services	514 Ben Jones Road	Lake Waccamaw	NC	28450	X	X	X			X	X
BTE - Bulk Transport & Excavation	2340 Swimming Hole Road	Delco	NC	28436	X	X	X	X		X	





Buck, Steve Trucking	4365 Midas Balick Road	Lenore	NC	28645	X	X					X
Contaminated Controls	311 Judges Road, Suite 12-F	Wilmington	NC	28405	X	X					X
David Burleson Trucking	P. O. Box 128	Crossmore	NC	28616	X	X					X
Double R Trucking & Farm, Inc.	5510 Stagpark Rd.	Burgaw	NC	28425	X	X					X
Ed Jones Trucking	406 Corporation Street	Wilkesboro	NC	28659	X	X					X
Flippen ContractorS	500 Blake Ave	High Point	NC	27260	X	X	X	X		X	X
Forester Bros	1115 Fler Ave.	Thomasville	NC	27360	X	X	X	X		X	X
Frady Tree Service			NC		X	X	X	X	X	X	X
Gilley Contracting	Route 3 Box 449	Spruce Pine	NC	28777	X	X	X	X		X	X
Hall's Contracting Service, Inc.	197 Snowfield Rd.	Leland	NC	28451	X	X	X	X		X	
Henson's Inc.	P. O. Box 1060	Tryon	NC	28782	X	X					X
Hi-Tech Grading	P. O. Box 1701 Hwy 107 S.	Jackson	NC	28717	X	X	X	X		X	X
JB Steele Trucking	4870 Denton's Chapel Road	Morganton	NC	28655	X	X					X
Lewis, John Trucking	5772 Bethel Road	Southport	NC	28461	X	X					X
M. Smith Transporters	711 Second Ave.	New Bern	NC	28560	X	X					X
Mayes Landscaping	511 Edna Street	Winston -Salem	NC	27101	X	X	X		X	X	X
McKinney, David Trucking	681 Little Swit Road	Marion	NC	28752	X						X
Moore, Bobby Trucking	Route 2 Box 234 AC	Clarkton	NC	28433	X	X					X
Reis Trucking & Construction	934 F Durham Road	Wake Forest	NC	27587	X	X	X	X	X	X	X
Riptide Landscaping	Po Box 15787	Wilmington	NC	28408	X	X	X	X			X
Sullivan Trucking	2280 Woodside Tr. SE	Bolivia	NC	28422	X						X
Superior Grading	1830 Startown Rd.	Hickory	NC	28602	X	X	X	X	X	X	X
Throckmorton Trucking	Route 1, Box 363E	Danbury	NC	27016	X	X					X
Torrans Landscaping	409 Beasley Torrans Road	Warsaw	NC	28398	X	X	X	X	X	X	X
Tri County Trucking	Route 5 Box 362A	King	NC	27021	X	X					X
Brandon Mason Trucking			NC		X	X	X	X	X	X	X
Charles Dale			NC		X	X	X	X			X
Gary Crown			NC		X	X	X				X
Koman	310 W. Roosevelt Blvd	Monroe	NC	28110	X						
Matt Williams	845 Jolly Cemetary Road	Taylorsville	NC	28681	X						
Mike Griggs			NC		X	X	X				X
Tri-State			NC		X						X
Delorme Trucking	8163 - 41st Street NE	St. Michael	ND	58370	X	X					X
A & J Haulers-Gary Schneber	6412 S. 157	Omaha	NE	68108	X						X
AAA Construction	2450 S. 20th	Omaha	NE	68108	X	X	X	X		X	X
All Purpose Utility	7010 S. 66th	La Vista	NE	68128	X	X			X		X
Anderson Interiors	8105 S. Cherrywood Dr.	LNK	NE	68510	X	X					X
Best Containers	3701 Dahlman Ave.	Omaha	NE	68107	X	X				X	X
Big Red Lawn & Landscape	9915 W. Plaza, Apt. #10	Omaha	NE	68127	X	X	X	X		X	X
Bosnaw, Jeff Trucking	5113 S. 18th Street	Omaha	NE	68107	X	X					X
Brown & Sheppard, Inc	3111 S. 60th Street	Omaha	NE	68106	X	X					X
BT Express Trucking Co.	1802 N. 20th Street	Omaha	NE	68110	X	X					X
Contour Grading	10011 Pinkey Street	Omaha	NE	68107	X	X	X	X		X	X
D & L Trucking	2011A	Omaha	NE	68108	X	X					X
Earlybird, Inc.	5804 Read Street	Omaha	NE	68152	X						X
Gillespie, Steve Trucking	6048 Orchard Ave	Omaha	NE	68117	X						X
Green Acres Lawn & Snow	12602 N 66th Street	Omaha	NE	68152	X	X	X	X	X	X	X
Hardesty & Sons	2217 Ogden Street	Omaha	NE	68110	X	X					X
Heartland Roofing	622 N 85th Street	Omaha	NE	68114	X	X					X
James E. Ellsworth	5668 Clark Road	Conesus	NE	14435	X						X
James, Steve Trucking	220 1/2 Bryan Street	Gretna	NE	68028	X	X					X
JC Enterprise	1314 S 25th Street	Omaha	NE	68105	X	X					X
Landscape Designs	8018 Wirt Circle	Omaha	NE	68105	X	X					X
Lange Farms	Box 49	Crofton	NE	68730	X						X
Load All	12915 Lillian Street	Omaha	NE	68138	X	X	X	X		X	X
Lodge, Tim Trucking	1073 County Rd. U	Freemont	NE		X	X					X
McKinney, Matt Trucking	8020 Ninast	Omaha	NE	68124	X						X
Monarch Grounds Maintenance	206 E. 1st St.	Papillion	NE	68046	X	X	X	X		X	X
Mulhalls Nursery, Inc.	3615 N. 120th St.	Omaha	NE	68110	X	X	X	X	X	X	X
Navarro Trucking	4402 S. 34thStreet	Omaha	NE	68107	X	X					X
Page, James Trucking	3617 S. 108th Street	Omaha	NE	68144	X	X					X





Piper Construction	6000 Hitching Post Lane	Lincoln	NE	68523	X	X	X	X		X	X
Plantz, Cliff Trucking	7709 Curts Ave	Omaha	NE	68144	X						X
R & A Construction	5633 Kansas Ave.	Omaha	NE	68401	X	X	X	X		X	X
Rivercity Express	6824 S. 38th Street	Omaha	NE	68107	X	X					X
Rodger, Kenny Trucking	2618 Oxbow Road	Freemont	NE	68025	X						X
Roth Lawn & Snow	5911 Orchard Ave	Omaha	NE	68117	X	X	X	X		X	X
Spicer, Steve Trucking	4024 Camins	Omaha	NE	68117	X						X
Texmo Trucking	8822 Elm Drive	La Vista	NE	68128	X						X
Thomas, Richard Trucking	1805 Serp Street	Omaha	NE	68117	X	X					X
Tim Bialas Construction	6217 N. 75th Street	Omaha	NE	68134	X	X	X	X		X	X
Town & Country Disposal	2357 Waverly Road	Seward	NE	68434	X	X	X	X	X	X	X
Vie, Tim Trucking	Box 8A	Nickerson	NE	68044	X						X
Waltz, Mike Trucking	4607 Dodge Street	Omaha	NE	68132	X	X					X
Welcher Construction	15220 Military Road	Bennington	NE		X	X	X	X		X	X
Nebraska Hydro-Seeding	19411 Schram Road	Gretna	NE	68028	X	X	X	X			X
Lunsford			NJ		X						
Jose Gonzalez			NM		X	X	X	X			
BCW Wright	2625 Bronson Hill Rd.	Avon	NY	14414	X						X
Browns Trucking	11053 Stolle Road	Orchard PK,	NY	14127	X	X					X
De-Mar Transportation Co.	6248 Brownhill Road	Boston	NY	14025	X	X					X
Ferrucci, Sandy Constructiton	4520 Clinton Street	W. Seneca	NY	14224	X	X	X	X	X	X	X
Schultheis, John P. Jr. Trucking	3176 Yorklading Road	York	NY	14592	X	X					X
Sherry Trucking	5700 Maelon Drive	Hamburg	NY	14075	X						X
Stock Services	727 Bennett Road	Angola	NY	14006	X	X					
Rice, Rick Trucking	131 Brandy Road	N. Benton	OH	44449	X						X
David & Terry Trucking	125 Hickory Street	Lower Salem	OH	45745	X	X	X	X		X	
DESIATO			OH		X	X	X	X			X
Greg Smith			OH		X	X	X				X
Jim Desiato			OH		X	X					X
USA Disaster			OH		X	X					X
Kenneth Hardaway	P.O. Box 177	Battiest	OK	74722	X	X		X			X
Nievest	846 "D" Cardinal Creek Blvd.	Norman	OK	73072	X						X
Donna Early Trucking	P. O. Box 88	EAU Clair	PA	16030	X		X				X
Neare, Ray Trucking	137 William Street	Pittston	PA	18640	X	X					X
Paul Bunyan Tree Service	RD 6 Box 479	Somerset	PA	15501	X	X	X	X	X	X	X
Randall, Allen Trucking	484 N. Main Street	Wilkes Barne	PA	18702	X					X	X
Stewart Excavating	264 Higgins Road	Hillards	PA	16040	X	X	X	X		X	X
Thieles Tree Service	760 Goucher St.	Johnston	PA	15905	X	X					X
Land-Tech Enterprises	3084B Bristol Road	Warrington	PA	18976	X	X	X	X		X	
Leatherneck Contracting	23 Fairmont Road	Ridgway	PA	15853	X	X	X				
Anthony Bishop	700 Arrowood Branch Rd.	Chesnee	SC	29323	X	X					X
B & B Construction	5802 Carter's Ford Road	Lodge	SC	29082	X	X	X	X		X	X
Bridgewater Grading, Inc.	1511 Bowater Road	Rock Hill	SC	29732	X	X	X	X		X	X
Coastal Trucking Co.	Route 1 Box 149NP	Hardeeville	SC	29927	X	X					X
Dale Bryson Trucking	884 Jackson Bluff Road	Conway	SC	29526	X	X					X
Dale Woodward Construction	3469 Hwy 905	Conway	SC	29526	X	X	X	X		X	X
David Merritt's Trucking	202 Rainbow Road	Conway	SC	29526	X	X					X
Heritage Hauling Co.	P. O. Box 31973	Charleston	SC	29417	X	X					X
JR Seafood	4843 State Road	Ridgeville	SC	29472	X						X
Kelley, Gary Construction	7417 Claudio Drive	Columbia	SC	29204	X	X	X	X	X	X	X
Malphrus Construction Co., Inc	P. O.Box 21299	Hilton Head Island	SC	29925	X	X	X	X		X	X
McElveen, William Trucking	6 Burnhill Street	Sumter	SC		X	X					X
Owens Construction	P.O. Box 156	Blackville	SC	29817	X	X	X	X			X
Parkman, Scott Contracting	432 W. Doc Garris Road	Lancaster	SC	29720	X	X	X	X		X	X
Player, Brent Trucking	3982 Hoke Road	Health Springs	SC	29058	X	X					X
Powell Trucking Co.	1941 Mt. Zion Road	Loris	SC	29569	X						X
Ray Nobles Construction	PMB325, 1305C N. Main St.	Summerville	SC	29483	X	X	X	X	X	X	X
Williamson Trucking	952 Jackson Bluff Road	Conway	SC	29526	X						X
Zachow, Steve	P. O. Box 61506	N. Charlotte	SC		X	X					X
Aaron Reaves Services			SC		X	X					X
B & C Enterprises	2015 United Drive	Huger	SC	29450	X	X	X	X	X	X	X





Mike Nichols			SC		X	X					X
Paul Singleton			SC		X						X
Great Plains Cont. & Supply	Box 154	Lower Brule	SD	57548	X						X
C & J Transport, Inc.			TN		X	X					X
Central Corporation	5575 Poplar Lavenue	Memphis	TN	38119	X	X					X
Flatt, Kenneth Trucking	5977 Betts Rd.	Goodlettsville	TN	37072	X						X
Goodman, Wayne Construction	141 Flat Fork Rd.	Wartburg	TN	37887	X	X					X
Kerry Jones Trucking, LLC	253 Deck Valley Lane	Bristol	TN	37620	X						X
MV Contractors	5605 Horton Hwy.	Greeneville	TN	37745	X	X	X	X		X	X
Pate Trucking	839 Piney Flats Road	Piney Flats	TN	37686	X						X
Sims Construction	428 Graham Road	Soddy Daisy	TN	37379	X	X	X	X		X	X
Continental Forest			TN		X	X	X				X
Kelly, Robert Trucking			TN		X	X					X
Michael Collins			TN		X	X	X				X
Michael T. Lewis-Lewys Sod	Lewy's Sod 900 Tyson Ave	Paris	TN	38242	X	X	X	X		X	
TNT Freight Services	5909 Shelby Lane Suite A	Franklin	TN	37064	X	X					
WCC Recovery			TN		X	X					X
Christopher			TX		X	X	X	X		X	X
Claud Stang	707 Chesnut St	Aubrey	TX	76227	X	X				X	X
Claude D. Stang	707 Chesnut St	Aubrey	TX	76227	X						X
Double V Transport			TX		X	X					X
Drewery Tree Service	2105 Page One Road	Longview	TX	75601	X	X	X	X	X	X	X
East Texas Farm & Ranch	326 Hosea Forrest Rd.	Huntington	TX	75949	X	X	X	X		X	X
Ephriam Smith	5238 Enyart	Houston	TX	77021	X						X
Global	1520 S. Major Dr	Beaumont	TX	77707	X	X	X	X		X	X
Gulfc0	3211 W. Wasley 3A	Midland	TX	79705	X	X	X	X	X	X	X
H & G Contractors, Inc.	P. O. Box 10706	Corpus Christi	TX	78460	X	X	X	X	X	X	X
J.R. Ramon & Sons, Inc.	1325 Frio City Road	San Antonio	TX	78226	X	X					X
Lee's Tree Service	Route 1 Box 13A	Gary	TX	75643	X	X	X			X	X
M.L. Cruze Investements	5110 Walnut Hills	Kingwood	TX		X	X					X
Michel Kastis	8003 Channelview Dr	Galveston	TX	77554	X	X					X
Northstar	P.O. Box 757	Jasper	TX	75951	X	X	X	X	X	X	X
R & R Enterprises	P.O. Box 483	JUDSON	TX	75660	X	X		X		X	X
Ronnie Sims	270 Tall Timbers Dr	Kirbyville	TX	75956	X	X					X
RP&S	P.O. Box 1404	Montgomery	TX	77556	X	X	X				X
SIMS	270 Tall Timbers Dr	Kirbyville	TX	75956	X						X
South Texas Landscaping			TX		X	X	X	X		X	X
Southwest Texas Landscaping	4411 Gardendale Apts. 5-A	San Antonio	TX	78240	X	X	X	X	X	X	X
Suntide Materials & Trucking	P. O. Box 270664	Corpus Christi	TX	78427	X	X					X
Sysbro			TX		X	X	X	X		X	X
T & T Construction Services	19004 Hwy 105	Cleveland	TX	77327	X	X	X	X		X	X
TSI	P.O. Box 153808	Lufkin	TX	75915	X	X	X	X		X	X
USA Hauling, Inc.	P.O. Box 13722 / 2418 Basse Rd.	San Antonio	TX	78213	X	X					X
A & I Transport	P.O. Box 232	Von Orms	TX	78073	X						
A1 Construction			TX		X	X				X	X
ABC Tree Company			TX		X	X	X		X		X
Blue Tungsten	3310 Sachse Road	Sachse	TX	75048	X	X	X	X		X	
Bronco Disaster Relied	616 Tenaha Street	Center	TX	75935	X						
Burdin			TX		X	X	X			X	X
D. Watson Companies	P.O. Box 270568	Houston	TX	77277	X	X	X	X		X	
Davis Bobcat			TX		X						X
Diamond S	308 Brown Ln.	Bronson	TX	75930	X	X					
Dirt Works			TX		X	X					X
Gatewood Construction Company, LLP	118 Coldwater Ln	Austin	TX	78734	X	X					X
Higgins Tree			TX		X						X
J & K Construction	12337 Gentry Road	Beaumont	TX	77713	X	X		X		X	
K & C Tree Service			TX		X	X					X
KAT Excavation	P.O. Box 1079	Sour Lake	TX	77659	X	X	X	X	X	X	
Lennard Duhon	788 Lawrence Rd	Orange	TX	77630	X	X	X				
LZ Trucking	531 E. Thompson	San Antonio	TX	78225	X	X	X			X	





Maldonado			TX		X	X					X
One Family	2301 Cotton Flac Road Apt WW1	Midland	TX	79701	X	X	X	X	X	X	
One Family LLC	2301 Cotton Flac Road Apt WW1	Midland	TX	79701	X	X					
Poolside Builders	1922 N. Meeker Rd	Beaumont	TX	77713	X	X					
Porkchop Express	3022 Mission Bells	San Antonio	TX	78224	X	X	X	X		X	
R. McKnight			TX		X	X		X		X	X
Redwine Enterprises	P.O. Box 175	Nederland	TX	77627	X	X					
Richard Rodriguez	P.O. Box 241375	San Antonio	TX	78224	X						
Ronnie Stanley	P.O. Box 47	Sour Lake	TX	77659	X	X					
Southeast Texas	2560 W. Hwy 365	Port Arthur	TX	77640	X	X					
TFR	10731 E. Crystal Falls Parkway	Leander	TX	78641	X	X					X
Van Jordan	1932 11th Avenue	Port Arthur	TX	77642	X	X					
Warrbird Hauling	P.O. Box 535275	Grand Prarie	TX	75053	X	X					
WRH Ventures	12716 Fitzhugh Road	Austin	TX	78736	X	X					
Airide Trucking	Box 1673	Honaker	VA	24260	X						X
B & G Hauling	312 Redbrick Road	Chesapeake	VA	23325	X						X
Baldwin, Gary Trucking	HC 61 Box 501	Rundy	VA	24614	X						X
Burks, Danny Trucking	Box 1782	Abington	VA		X	X					X
Chavis, J. Stephen Trucking	2561 W. Pembroke Ave.	Hampton	VA	23661	X	X					X
D & M Trucking	4127 Sue Cres.	Chesapeake	VA	23321	X	X					X
Don Cartwright-D&G Hauling	423 Freeman Ave.	Chesapeake	VA	23323	X	X					X
East Coast Recycles	P.O. Box 2012	Kilmarnock	VA	22482	X	X	X	X	X	X	X
FAC Trucking	Box 720	Hanover	VA	24839	X	X					X
Gilchrist Hauling	410 Freeman Ave.	Chesapeake	VA	23323	X	X					X
Gilcrest, Celeste Trucking	P.O. Box 7704	Chesapeake	VA	23324	X	X	X				X
Graham, Walter Trucking	HC 67 Box 31 C	Pilgrams Knob	VA	24634	X						X
Lee Billups Hauling	1473 Bridle Creek Blvd.	Virginia Beach	VA	23464	X	X					X
Linkous, FJ Trucking	Rt 5 Box 282	Wytheville	VA		X	X	X				X
S & M Hauling	27074 Beale Road	Franklin	VA	23851	X	X	X				X
Samuel Davis	3613 Longdale Rd	Cliftonforge	VA	24422	X	X					X
AA Dump Trucks			VA		X						X
Gibbs Hauling	11747 Highway 92	Chase City	VA	23924	X	X	X	X		X	
Carter, Randy Trucking	P.O. Box 1304	Gilbert	WV	29621	X	X					X
D & B Trucking	HC 60 Box 284	Mohawk	WV	24862	X	X					X
E.J. Roe Trucking Co.	P. O. Box 146	Bradshaw	WV	24817	X	X	X				X
Hamilton, Randy Trucking	P. O. Box 224	Raysal	WV	26879		X					
Harrison, Elby III Trucking		Bradshaw	WV	24817	X						X
Kennedy, John Trucking	Box 200	Raysal	WV	24879	X	X					X
Lee Sartin Trucking	Route 53	Kermit	WV		X	X					X
Little L Trucking	HRC 64 Box 414	Laeger	WV	24844	X						X
May, Michael Trucking	HC 71 Box 45	Gilbert	WV	256621	X	X					X
O'Guinn, Dan Trucking	Box 119	Raysal	WV	24879	X	X					X
Southern Transport	Route 2 Box 453	Peterstown	WV	24963	X	X					X





SAFETY PLAN

SPILL PREVENTION

The Hazard Communication Program has been developed by the company in accordance with OSHA Regulations 1926.21 and 1926.59 and 1910.1200. Every employee will be trained under the guidelines of the program.

Any questions or comments regarding the Hazard Communication Program should be directed to your supervisor and/or the Safety Manager.

Chemical Inventory

Hazardous chemicals are inventoried by the Safety Manager on a regular basis. Any new chemicals brought to the work site by the Company will be included on the hazardous chemical inventory list. A current list of hazardous chemicals is kept at the jobsite. An inventory list of all known chemicals is available at the office or upon request.

Container Labeling

All chemicals on - site are used from an original container or a temporary container, only in small quantities for immediate use. Any chemical left after work is completed must be returned to the original container, if it is not returned to the original container it must be labeled. No unmarked containers of any size are to be left in the work area unattended. The Company will rely on the manufactured applied labels whenever possible and will ensure that these labels are not removed or if damaged are replaced. Each container will be labeled with the identity of the hazardous chemical and any appropriate hazard warnings.

Safety Data Sheets (SDS)

The Company will have an up-to-date copy of the safety data sheets (SDS). Each SDS will be in English (Spanish where available) and shall contain:

- a) The name of the chemical.
- b) The physical hazards.
- c) The health hazards.
- d) The primary route of entry.
- e) The OSHA permissible exposure limit.
- f) Any general precautions for safe handling.
- g) The date of preparation or the date of the last change to the SDS.
- h) The name, address and telephone number of the chemical manufacturer.

SDS are kept at the office and are accessible to all employees. Job specific SDS will be readily available to the employees working on specific job sites. If an employee cannot locate an SDS sheet contact the Safety Manager. The Safety Manager is responsible for distribution of the appropriate up to date SDS sheet to the job sites. Superintendents are responsible for having the appropriate up to date SDS sheets on their job sites.





Employee Training in HAZCOM

Employees are trained to work safely with hazardous chemicals. Employee training will include:

- a) Methods that may be used to detect a release of hazardous chemicals in the workplace.
- b) Physical and health hazards associated with chemicals.
- c) Protective measure to be taken.
- d) Safe work practices, emergency response and use of personnel protective equipment.
- e) Information on the Hazardous Communication Standard.
- f) Labeling and warning systems.
- g) The employees Right to Know.
- h) And an understanding of the Safety Data Sheet (SDS).

On - Site Training

Superintendents are responsible for site-specific hazardous chemical training. Training includes:

- a) Types of chemicals on the job site.
- b) Hazards created by chemicals on the job site.
- c) First aid and emergency procedures, when exposed to specific chemicals.
- d) Using appropriate personnel protective equipment for hazardous chemical handling.

Hazards of Non - Routine Tasks

- Superintendents inform employees of any special tasks that may arise which would involve possible exposure to hazardous chemicals.
- Review of safe work procedures and use of required PPE is conducted prior to the start of such tasks. Where necessary areas are posted to indicate the nature of the hazard involved.

Multi - Employer Workplaces

- Other on-site employers are required to adhere to the provisions of the Hazard Communication Standard.
- The Company will provide to other employers on multi - employer job sites, copies of SDS on hazardous chemicals that are used by the Company. Those employers will be responsible for providing their employees with the information necessary to prevent exposure to the Company's hazardous chemicals.
- Employers working on the job site with the Company, will provide, the Company with SDS on each hazardous chemical that they use on the job site. The Company is responsible for providing its employees with the information necessary to prevent exposure to the other employer's hazardous chemicals.

FIRE PREVENTION

A fire protection program is to be followed throughout phases of the construction and demolition work involved. It shall provide for effective firefighting equipment to be available without delay and designed to effectively meet all fire hazards as they occur. [1926.150(a)(1)]





Firefighting equipment shall be conspicuously located and readily accessible at all times, and periodically inspected and maintained in operating condition. [1926.150(a)(2) through (a)(4)] Report any inoperative or missing equipment to your superintendent / foremen.

Carbon tetrachloride and other toxic vaporizing liquid fire extinguishers are prohibited. [1926.150(c)(1)(vii)]

Fire extinguishers, rated not less than 2A, will be provided for each 3,000 square feet of building area (or major fraction). Travel distance from any point to the nearest fire extinguisher may not exceed 100 feet. [1926.150(c)(1)(i)]

Fire extinguishers should be mounted 48" to 60" off the floor.

Liquefied Petroleum Gas

Each system shall have containers, valves, connectors, manifold valve assemblies, and regulators of an approved type. [1926.153(a)(1)]

All cylinders shall meet DOT specifications. [1926.153(a)(2)]

Every container and vaporizer shall be provided with one or more approved safety relief valves or devices. [1926.153(d)(1)]

Containers shall be placed upright on firm foundations or otherwise firmly secured. [1926.153(g) & (h)(11)]

Portable heaters shall be equipped with an approved automatic device to shut off the flow of gas in the event of flame failure. [1926.153(h)(8)]

Cylinders shall be equipped with an excess flow valve to minimize the flow of gas in the event the fuel line becomes ruptured. [1926.153(i)(2)]

Storage of LPG within buildings is prohibited. [1926.153(j)]

Storage locations shall have at least one approved portable fire extinguisher, rated not less than 20-b:c. [1926.153(L)]

Storage

All materials stored in tiers will be secured to prevent sliding, falling or collapse. [1926.250(a)(1)]

Aisles and passageways will be kept clear and in good repair. [1926.250(a)(3)]

Stored materials will not obstruct exits. [1926.151(d)(1)]

Materials will be stored with due regard to fire characteristics. [1926.151(d)(2)]

Weeds and grass in outside storage areas shall be kept under control. [1926.151(c)(3)]

Flammable liquids must be kept in approved containers. [1926.152(a)(1)]





Welding, Cutting and Heating

Employers shall instruct employees in the safe use of welding equipment. [1926.350(d) & 1926.351(d)]

When practical, objects to be welded, cut, or heated shall be moved to a designated safe location or, of the objects to be welded, cut or heated cannot be readily moved, all movable fire hazards in the vicinity shall be taken to a safe place, or otherwise protected. [1926.352(a)]

Proper precautions (isolating welding and cutting, removing fire hazards from the vicinity, providing a fire watch, etc.) for fire prevention shall be taken in areas where welding or other “hot work” is being done. No welding, cutting or heating will be done where application of flammable paints, or presence of other flammable compounds, or heavy dust concentrations, creates a fire hazard. Equip torches with anti-flashback devices.

All arc welding and cutting cables shall be completely insulated and be capable of handling the maximum current requirements for the job. There shall be no repairs or splices within 10 feet of the electrode holder, except where splices are insulated, equal to the insulation of the cable. Defective cable shall be repaired or replaced [1926.351(b)(1) & (b)(2)]

Fuel gas and oxygen hose shall be easily distinguishable and shall not be interchangeable. Hoses shall be inspected at the beginning of each shift and shall be repaired or replaced if defective. [1926.350(f)(1) & (f)(3)]

General mechanical or local exhaust ventilation or airline respirators shall be provided, as required, when welding, cutting or heating:

- . zinc, lead, cadmium, mercury, or beryllium bearing, based or coated material in enclosed spaces
- . stainless steel with inert-gas equipment
- . in confined spaces or
- . where an unusual condition can cause an unsafe accumulation of contaminants

[1926.353(b)(1),(c)(1) through (c)(2) & (d)(1)(iv)]

Arc welding and cutting operations will be shielded by non - combustible or flameproof shields to protect employees from direct arc rays. When electrode holders are left unattended, electrodes will be removed, and holder will be placed or protected so they cannot make electrical contact. All arc welding and cutting cables will be completely insulated. Defective cable will be repaired or replaced. [1926.351]

Remove electrodes from unattended electrode holders. [1926.351(d)(1)]

Welding electrode stubs shall be collected in metal containers and not dropped on the floor or other walking/working surface.

Torches shall be lighted ONLY by friction lighters or other approved devices. [1926.350(g)(3)] Cigarette lighters and/or matches are NOT approved lighting devices!

Flammable Products

When using flammable materials in a confined space, take these precautions.

- Provide adequate ventilation, as described above.





- Control sparks and other potential ignition sources.
- Extinguish all pilot lights.
- Have fire extinguishers hands.

TECHNICAL APPROACH TO SAFETY

At D&J Enterprises, Inc. we are committed to safety. Our goal is that health and safety of each employee, or subcontractor, is the primary importance. The prevention of occupationally induced injuries and illnesses is of such consequence that it will be given precedence over operating productivity whenever necessary. To the greatest degree possible, management will provide all mechanical and physical facilities required for personal health and safety in keeping with the highest standards.

D&J Enterprises, Inc. is an experienced USACE contractor accustomed to working within the EM-385 safety requirements. D&J Enterprises, Inc. abides by all of the safety standards of the Corps of Engineers, including those outlined in EM 385-1-1 Safety and Health Requirements Manual, as well as OSHA regulations.

Our approach uses the Accident Prevention Plan and the Activity Hazard Analysis to plan what policies, procedures, and actions need to be instituted to assure safety. Then, we fully deploy those plans and have inspections and controls in place to assure that the plans are followed.

We strive for the safest possible conditions to protect and preserve people, property, and the environment. We ensure that all employees work safely on jobsites free of avoidable hazards. When hazards are unavoidable, we take a proactive approach to prevent injuries. Furthermore, we are ready to respond quickly and effectively to any accidents to minimize the extent of injuries and to prevent similar accidents.

Key elements of the D&J Enterprises, Inc. safety control process include:

- Program-wide safety management and surveillance
- Task-order specific safety planning and controls
- Appointment of safety personnel independent of production
- Qualified employees trained and knowledgeable in safety requirements
- Qualified subcontractors and suppliers evaluated for their safety training and capabilities
- Inspection that verify safety on every feature of work
- Systematic control of safety nonconformances and their resolution
- Monthly safety assurance surveillance by D&J Enterprises, Inc. senior managers

The sections below are an executive summary of our Accident Prevention Plan.

APPROACH

D&J Enterprises, Inc. uses a systematic process that involves a two-tiered approach. The first tier is program-wide Safety Management and Surveillance. This is where D&J Enterprises, Inc. senior managers set overall project safety expectations, ensure compliance, measure and monitor achievement of safety goals, and make safety improvements. It is also at this level that we train project personnel and secure certifications to ensure their availability to support upcoming task orders.

Each employee, or subcontractor, must complete D&J Enterprises' Safety Orientation before reporting to any jobsite. This orientation consists of company safety manual orientation and an overview of the hazards their job will intel. For specialized operations such as being a certified traffic flagger or equipment operators it is at this initial training that job specific training will be given.





The second tier is at the task-order level. When a task order is issued, we prepare an EM385-1-1 compliant Accident Prevention Plan (APP) along with supporting Activity Hazard Analysis and Hazard Plans.

TASK ORDER SAFETY MANAGEMENT

After D&J Enterprises, Inc. is awarded a task order to carry out a construction project, the President forms a project team and assigns a Site Safety and Health Officer (SSHO), Project Manager, and Superintendent.

First, the SSHO prepares an Accident Prevention Plan. This includes performing a project risk assessment to determine safety risks that exist, and the safety policies, planning, and training necessary to reduce and control those risks. The SSHO also prepares an Emergency Response Plan and hazard plans to address specific risks, e.g., Site Specific Fall Protection Plan,

For each feature of work, the Site Safety and Health Officer prepares an Activity Hazard Analysis (AHA) that addresses the controls and training based on specific risks of the upcoming work.

The Site Safety and Health Officer evaluate personnel, subcontractors, materials, and suppliers, and ensures that only those that are safe and qualified are included on the project. Subcontractors work under the D&J Enterprises, Inc. APP unless the SSHO qualifies the subcontractor as having an EM385 compliant APP of their own. Training is provided to ensure that all personnel, company and subcontractors, understand their safety standards, responsibilities and authorities.

As the project proceeds and prior to starting each feature of work, the SSHO communicates detailed safety requirements, resources, and site conditions through a meeting with all interested parties. The SSHO amends inspection checklists with items for heightened awareness based on the concerns of all parties.

D&J Enterprises, Inc. uses safety inspection forms to monitor execution of the construction process through a series of safety inspections before, during, and at the completion of each feature of work.

Should safety nonconformances occur, D&J Enterprises, Inc. systematically controls and corrects them. Improvements are made to prevent recurrences. Should an accident occur, immediate action is taken to help the victim and prevent further trauma to the victim and other personnel. Then, the accident is immediately communicated to the contract officer and followed up by an accident report communicating details of the event. Timely actions are taken to prevent recurrences.

Throughout the project, the Site Safety and Health Officer performs on-site safety audits to ensure that the D&J Enterprises, Inc. Safety System is operating effectively.

KEY ELEMENTS OF THE D&J ENTERPRISES, INC. SAFETY SYSTEM

Key elements of the D&J Enterprises, Inc. Safety System include:

Safety Control Personnel

D&J Enterprises, Inc. fully integrates its safety management system into the organizational structure and performance management systems for each project. We:

- Appoint a Site Health and Safety Officer, Project Superintendent, and Project Manager to each project, each with well-defined safety responsibilities and the authority to carry them out.





- Have well-defined safety responsibilities for every employee with specific safety responsibilities for key job positions.
- Plan project safety records and documentation that will be maintained.
- Tightly control exceptions to the safety system so company standards are applied uniformly to every project
- Enforce policies that monitor work conditions before and during work so that safety results are assured.

Project Safety Coordination and Communication.

D&J Enterprises, Inc. tightly controls the Construction process to ensure safety results. We:

- Plan safety communications through meetings, reporting requirements, and points of contact
- Have a project startup meeting to communicate project goals and expectations.
- Conduct preparatory meetings in advance of each scheduled work task to communicate requirement details and coordinate work activities.

Safety Assurance Surveillance.

D&J Enterprises, Inc. audits the safety system to assure it is operating effectively. We:

- Audit the operation of the safety system on each project for conformance to the Project Accident Prevention Plan and the D&J Enterprises, Inc. Safety System requirements.
- Conduct annual company-wide audits to evaluate effectiveness of the D&J Enterprises, Inc. Safety System and improve its operation.

Employee Safety Qualifications.

D&J Enterprises, Inc. ensures that only knowledgeable, capable employees carry out the planning, execution, and control of our projects. We:

- SSHOs have 30-hour OSHA certifications
- Identify employee qualification requirements, including licensing requirements, training qualifications, responsibilities, and authority for each job position.
- Train field employees on safety standards and procedures for their job position.
- Validate employee capabilities before they are assigned to carry out safety job responsibilities.
- Review ongoing employee qualifications and evaluate safety practices and performance as part of the employee performance management process.

Qualification of Subcontractors and Suppliers.

D&J Enterprises, Inc. purchases only from subcontractors and suppliers that consistently meet D&J Enterprises, Inc. standards for safety. We:

- Clearly define subcontractor and supplier qualification requirements including licensing requirements, compliance with specific safety standards, safety responsibilities, qualification of personnel and safety improvement processes.
- Validate subcontractors' and suppliers' capabilities to meet project safety requirements at planned production levels.
- Verify ongoing subcontractors' and suppliers' safety performance.

Task Order Specific Safety Standards.

D&J Enterprises, Inc. clearly defines task-order specific standards and specifications that apply to each project. We:

- Prepare an Accident Prevention Plan
- Prepare Emergency response plans Prepare Activity Hazard Analysis for each feature of work





- Prepare hazard plans to address each hazard encountered
- Identify all relevant regulations, codes and industry standards.
- Specify safety and certification requirements for materials and equipment that affect safety.
- Supplement the contract and published standards with D&J Enterprises, Inc. safety standards as required to reduce safety risks and assure safety results.

Inspections and Test Plan.

D&J Enterprises, Inc. safety inspection processes ensure that all work activities comply with the documented standards and specifications. We:

- Identify inspections and tests required by contract specifications and industry standards.
- Record the result of each safety inspection and test.
- Use independent laboratories certified by nationally recognized accreditation agencies

Work Task Safety Inspections.

D&J Enterprises, Inc. safety inspection processes ensure that all work activities comply with the documented standards and specifications. We:

- Identify required safety inspections and tests at key milestones during the project and closeout.
- Identify each work task that is subject to a series of safety inspections and safety control activities
- Conduct a series of safety inspections for each Construction task: before work begins, at first article completion, while work is in process, and at completion.
- Inspect all materials before use.
- Record the result of each work task inspection.

Control of Safety Nonconformances.

D&J Enterprises, Inc. nonconformance control processes ensure that we prevent all nonconformances from cover-up, inadvertent use, and corrected. We:

- Mark the item to clearly identify it for correction.
- Make corrections in a timely manner and validate their effectiveness.
- Require customer approval before accepting any nonconforming items.
- Identify nonconformance items for future prevention.
- Address nonconformance causes systematically by updating standards and specifications; improving process and employee capabilities; setting new requirements for subcontractors and suppliers; and enhancing the effectiveness of field and third-party safety inspections.
- Validate actions taken to prevent nonconformances and their effectiveness.

ENVIRONMENTAL PROTECTION PLAN

Environmental Management and Monitoring

D&J Enterprises, Inc. hereby pledges our commitment to act in an environmentally responsible manner. We affirm our commitment to our stake holders, our employees, our clients and our neighbors through the following policy:

D&J Enterprises, Inc. is committed to protecting human health and the environment through compliance with applicable Federal, State and Local environmental laws, regulations, ordinances and by continually striving to reduce the environmental impacts associated with our operations.

We will achieve this commitment through the application of the following principles:





- We will comply with all applicable environmental laws, regulations and ordinances;
- We will dispose of all waste materials resulting from our operations in strict accordance with requirements of the laws, regulations and ordinances;
- We will stay abreast of the requirements of the laws, regulations and ordinances through training courses and continuing education, and through an on-going relationship with an independent consulting firm knowledgeable in environmental compliance;
- We will not create unacceptable new risks to the environment, and we will strive to minimize risks from existing environmental conditions;
- We will strive to minimize the quantity and degree of hazardous waste resulting from our operations;
- We will maintain an environmental compliance officer responsible for (a) disseminating information and training to all employees concerning environmental compliance and (b) for responding to employee inquiries concerning compliance matters.
- We will encourage employees to bring any and all questions, concerns and comments regarding the firm's environmental compliance (generally and on a project-specific basis) to the attention of the corporate environmental compliance officer or, if the employee so chooses, to an independent consultant that has been designated by the firm.
- We will strive to be a leader in respect to environmental protection and enhancement.

TACTICAL APPROACH TO ENVIRONMENTAL SAFETY

1.0 Introduction

Description of Environmental Management and Monitoring Activities for D&J Enterprises at Disaster Debris Processing Locations

D&J Enterprises will select from two practiced methods for volume reduction of collected debris:
mechanical grinding
air curtain incineration.

2.0 Pre-Occupancy Assessment

2.1 Introduction

All sites employed for debris collection, sorting, routing, volume reduction, and composting will be first evaluated to ensure that any pre-existing environmental conditions are identified and incorporated into site management planning. The evaluation method will be the ASTM E1528 Transaction Screen Process. For each site, staff will complete an ASTM E1528 practice and submit a documented report. These reports will be reviewed, and appropriate site management and monitoring programs will then be put into place to ensure no site activities contribute to these pre-existing environmental conditions. When transaction screens identify issues, which dictate immediate regulatory attention, our staff will meet with the appropriate representatives of the USACE to ascertain the nature of the regulatory non-compliance and the immediate actions deemed necessary under state and federal law.

2.2 Transaction Screen Information to be collected

2.2.1 Is the property or any adjoining property used for an industrial use?

2.2.2 To the best of your knowledge, has the property or any adjoining property been used for an industrial use in the past?





2.2.3. Is the property or any adjoining property used as a gasoline station, motor repair facility, commercial printing facility, dry cleaners, photo developing laboratory, junkyard or landfill, or as a waste treatment, storage, disposal, processing, or recycling facility?

2.2.4. To the best of your knowledge has the property or any adjoining property been used as a gasoline station, motor repair facility, commercial printing facility, dry cleaners, photo developing laboratory, junkyard or landfill, or as a waste treatment, storage, disposal, processing, or recycling facility?

2.2.5. Are there currently, or to the best of your knowledge have there been previously, any damaged or discarded automotive or industrial batteries, or pesticides, paints, or other chemicals in individual containers of greater than 5 gal (19L) in volume or 50 gal (190L) in the aggregate, stored on or used at the property or at the facility?

2.2.6. Are there currently, or to the best of your knowledge have there been previously, any industrial drums (typically 55 gal or 208 L) or sacks of chemicals located on the property or at the facility?

2.2.7. Has fill dirt been brought onto the property that originated from a contaminated site or that is of an unknown origin?

2.2.8. Are there currently, or to the best of your knowledge have there been previously, any pits, ponds, or lagoons located on the property in connection with waste treatment or waste disposal?

2.2.9. Is there currently, or to the best of your knowledge has there been previously, any stained soil on the property?

2.2.10. Are there currently, or to the best of your knowledge have there been previously, any registered or unregistered storage tanks (above or underground) located on the property?

2.2.11. Are there currently, or to the best of your knowledge have there been previously, any vent pipes, fill pipes, or access ways indicating a fill pipe protruding from the ground on the property or adjacent to any structure on the property?

2.2.12. Are there currently, or to the best of your knowledge have there been previously, any flooring drains, or walls located within the facility that are stained by substances other than water or are emitting foul odors?

2.2.13. If the property is served by a private well or non-public water system, have contaminants been identified in the well or system that exceed guidelines applicable to the water system or has the well been designated as contaminated by any government environmental/health agency?

2.2.14. Does the owner or occupant of the property have any knowledge of environmental liens or governmental notification relating to past or recurrent violations of environmental laws with respect to the property or any facility located on the property?

2.2.15. Has the owner or occupant of the property been informed of the past or current existence of hazardous substances or petroleum products or environmental violations with respect to the property or any facility located on the property?





2.2.16. Does the owner or occupant of the property have any knowledge of any environmental site assessment of the property or facility that indicated the presence of hazardous substances or petroleum products, on, or contamination of, the property or recommended further assessment of the property?

2.2.17. Does the owner or occupant of the property know of any past, threatened, or pending lawsuits or administrative proceedings concerning a release or threatened release of any hazardous substance or petroleum products involving the property by any owner or occupant of the property?

2.2.18. Does the property discharge wastewater on or adjacent to the property other than storm water into a sanitary sewer system?

2.2.19. To the best of your knowledge, have any hazardous substances or petroleum products, unidentified waste materials, tires, automotive or industrial batteries or any other waste materials been dumped above grade, buried and/or burned on the property?

2.2.20. Is there a transformer, capacitor, or any hydraulic equipment for which there any records indicating the presence of PCBs?

2.2.21. Do any of the following Federal government record systems list the property or any property within the circumference of the area noted below:

National Priorities List -- within 1.0 mile (1.6 km)?

CERCLIS List -- within 0.5 mile (0.8 km)

RCRA TSD Facilities -- within 1.0 mile (1.6 km)

2.2.22. Do any of the following state record systems list the property or any property within the circumference of the area noted below:

- List maintained by state environmental agency of hazardous waste sites identified for investigation or remediation that is the state agency equivalent to NPL -- within approximately 1.0 mile (1.6 km)?

- List maintained by state environmental agency of hazardous waste sites identified for investigation or remediation that is the state agency equivalent to CERCLIS -- within approximately 0.5 mile (0.8 km)?

- Leaking Underground Storage Tank (LUST) List -- within 0.5 mile (0.8 km)?

- Solid Waste/Landfill Facilities -- within 0.5 mile (0.8 km)?

2.2.23. Based upon a review of fire insurance maps or consultation with local fire department serving the property, all as specified in the guide, are any buildings or other improvements on the property or on an adjoining property identified as having been used for an industrial use or uses likely to lead to contamination of the property?

Information codified from these transaction screen questions will then dictate what onsite and offsite analytical monitoring activities will be conducted. An initial report including the answers to each of the questions dictated above will be completed along with any analytical sampling and analysis plans developed and implemented will be submitted for review.

3.0 Operational Monitoring and Management





3.1 Introduction

Monitoring and management of debris collection and reduction sites will follow numerous industry and state/federal guidelines to ensure that:

- no unknown and uncontrolled hazardous materials enter the site and
- no uncontrolled release of hazardous materials occurs at the site as a result of debris collection and reduction operations.

3.2 Debris and Volume Reduction Staging Area Performance Criteria

Consistent with current trends, the design and operation of debris and volume reduction staging areas should reflect the 3Rs of waste management, namely reduce, reuse and recycle. This translates to a philosophy that stresses preventing, or at least minimizing, the production of leach ate and debris and volume reduction staging area gas. Initiatives to reduce the quantity of waste directed to debris and volume reduction staging areas will result in an overall reduction in the loading of organics and other leach ate/debris and volume reduction staging area gas-producing materials. For new debris and volume reduction staging areas, and to a lesser extent existing debris and volume reduction staging areas, design features and operating conditions can be specified that would deter the production of both leach ate and debris and volume reduction staging area gas. These could include means to prevent the introduction of water to the garbage by the use of a moveable cover or structure over the working area until soil or other permanent cover material can be spread.

4.0 Post-Occupancy Assessment and Monitoring.

An operations and monitoring report will be prepared and submitted in a timely fashion as specified by the Manager. These reports are to contain at least the following information:

- Total volume and/or tonnage of waste discharged into the debris and volume reduction staging area;
- Approved design volume;
- Operational plan employed;
- Results of Initial Site Assessment
- All monitoring reports
- Operation and maintenance expenditures;
- Leach ate, water quality and debris and volume reduction staging area gas monitoring data and interpretation;
- Amounts of leach ate collected, treated and disposed; if any
- Any changes from approved reports, plans and specifications;
- An up to date contingency plan, noting any amendments made to the plan during the year;
- Amount of debris and volume reduction staging area gas collected and its disposition; and
- Review of the closure to the surrounding biota, if any



FLORIDA MAP CURRENT CONTRACTS AND RESPONSE TIME TO HOLLYWOOD, FL



D&J Enterprises' ability to respond in a timely matter to any disaster has been tested many times, but we have always risen to the challenge. D&J's fleet of Mobile Command Units are always on standby, and our management team is fully prepared to depart at a moment's notice. D&J Enterprises, Inc has one of the most extensive **company-owned** equipment lists in the industry. D&J can respond with company owned equipment and subcontractors within **24 hours** of a Notice to Proceed. Our Management Team consists of full-time employees who have been in the disaster recovery business for over 55 years.

D&J Enterprises has always responded to ALL of our clients and performed ALL projects to the satisfaction of the client. D&J has never failed to act on a Notice to Proceed. D&J has never had a claim against a Performance Bond.

D&J strategically only submits proposals to municipalities that are geographically located in a manner that we can control and better manage our fleet of equipment and personnel.

**REFERENCES****2021 HURRICANE IDA DEBRIS REMOVAL**

CLIENT	ADDRESS	CITY	STATE	ZIP	CONTACT	TITLE	NUMBER	EMAIL
LADOTD	1201 Capitol Access Rd.	Baton Rouge	LA	70802	Nathan Kernion	EVP & COO Cycle Construction	504-467-1444	nkernion@cycleconstruction.com
SERVICES					DATES	CONTRACT VALUE	YARDS / TONS PROCESSED	REIMBURSEMENT
Trimmed trees, loaded, hauled and removed from curbside all storm-generated debris within the municipal right-of-way; Managed TDSRS throughout all 7 parishes in District 2					9/1/2021 - 3/15/2022	\$35,500,000.00	2,167,500 CY	100%

2020 HURRICANE SALLY DEBRIS REMOVAL

CLIENT	ADDRESS	CITY	STATE	ZIP	CONTACT	TITLE	NUMBER	EMAIL
City of Foley, AL	120 East Orchid Ave.	Foley	AL	36535	Darrell Russell	Public Works Director	251-943-8897	Drussell@cityoffoley.org
SERVICES					DATES	CONTRACT VALUE	YARDS / TONS PROCESSED	REIMBURSEMENT
Trimmed trees, loaded, hauled and removed from curbside all storm-generated debris within the municipal right-of-way; Managed TDSRS					9/16/2020 - 12/31/2020	\$11,000,000.00	1,250,000 CY	100%

2020 HURRICANE SALLY DEBRIS REMOVAL

CLIENT	ADDRESS	CITY	STATE	ZIP	CONTACT	TITLE	NUMBER	EMAIL
City of Pensacola, FL	100 W. Leonard St.	Pensacola	FL	32501	Fred Crenshaw	Director of Sanitation	850-982-2830	fcrenshaw@cityofpensacola.com
SERVICES					DATES	CONTRACT VALUE	YARDS / TONS PROCESSED	REIMBURSEMENT
Trimmed trees, loaded, hauled and removed from curbside all storm-generated debris within the municipal right-of-way; Managed TDSRS					9/16/2020 - 12/23/2020	\$7,500,000.00	575,000 CY	100%

2018 HURRICANE MICHAEL DEBRIS REMOVAL

CLIENT	ADDRESS	CITY	STATE	ZIP	CONTACT	TITLE	NUMBER	EMAIL
Gadsden County, FL	9B E. Jefferson St.	Quincy	FL	32353	Dee Jackson	County Administrator	850-228-0856	dee@jacksoncapital.org
SERVICES					DATES	CONTRACT VALUE	YARDS / TONS PROCESSED	REIMBURSEMENT
Trimmed trees, loaded, hauled and removed from curbside all storm-generated debris within the municipal right-of-way; Managed TDSRS					10/10/2018 - 3/30/2019	\$30,000,000.00	1,500,000 CY	100%





2018 HURRICANE FLORENCE DEBRIS REMOVAL

CLIENT	ADDRESS	CITY	STATE	ZIP	CONTACT	TITLE	NUMBER	EMAIL
New Hanover County, NC	3002 U.S. Hwy 421 N.	Wilmington	NC	28401	Joe Suleyman	Enviro. Management Director	910-798-4403	jsuleyman@nhcgov.com
SERVICES					DATES	CONTRACT VALUE	YARDS / TONS PROCESSED	REIMBURSEMENT
Trimmed trees, loaded, hauled and removed from curbside all storm-generated debris within the municipal right-of-way; Managed TDSRS					9/14/2018 - 1/25/2019	\$14,980,000.00	1,240,000 CY	100%

2017 HURRICANE HARVEY DEBRIS REMOVAL

CLIENT	ADDRESS	CITY	STATE	ZIP	CONTACT	TITLE	NUMBER	EMAIL
City of Orange, TX	501 N. Seventh St.	Orange	TX	77630	Lee Anne Brown	Deputy Fire Chief / EM Director	409-883-1050	Lbrown@orangefd.com
SERVICES					DATES	CONTRACT VALUE	YARDS / TONS PROCESSED	REIMBURSEMENT
Trimmed trees, loaded, hauled and removed from curbside all storm-generated debris within the municipal right-of-way; Managed TDSRS					9/1/2017 - 12/23/2017	\$2,871,500.00	280,000 CY	100%

2017 HURRICANE IRMA DEBRIS REMOVAL

CLIENT	ADDRESS	CITY	STATE	ZIP	CONTACT	TITLE	NUMBER	EMAIL
City of Altamonte Springs, FL	225 Newburyport Ave.	Altamonte Springs	FL	32701	Karen McCullen	Sr. Engineering PM	407-571-8350	KMcCullen@altamonte.org
SERVICES					DATES	CONTRACT VALUE	YARDS / TONS PROCESSED	REIMBURSEMENT
Trimmed trees, loaded, hauled and removed from curbside all storm-generated debris within the municipal right-of-way; Managed TDSRS					9/1/2017 - 10/23/2017	\$850,000.00	70,000 CY	100%

2017 HURRICANE IRMA DEBRIS REMOVAL

CLIENT	ADDRESS	CITY	STATE	ZIP	CONTACT	TITLE	NUMBER	EMAIL
DMS Consultants - Village of Islamorada, FL	1515 Poydras St.	New Orleans	LA	70112	Rod Jerkins	Project Specialist	251-583-1556	Rodrick.Jerkins@DMSrecovery.com
SERVICES					DATES	CONTRACT VALUE	YARDS / TONS PROCESSED	REIMBURSEMENT
Trimmed trees, loaded, hauled and removed from curbside all storm-generated debris within the municipal right-of-way; Managed TDSRS throughout all 7 parishes in District 2					9/1/2017 - 11/30/2017	\$9,485,000.00	250,000 CY	100%





2017 CALIFORNIA WILDFIRES - DEBRIS REMOVAL: LAKE COUNTY, MENDOCINO COUNTY, NAPA COUNTY, SONOMA COUNTY

CLIENT	ADDRESS	CITY	STATE	ZIP	CONTACT	TITLE	NUMBER	EMAIL
U.S. Army Corps of Engineers	1325 J St.	Sacramento	CA	95814	Dow Knight	Sr. Vice President	954-725-6992	Dow@ashbritt.com
SERVICES					DATES	CONTRACT VALUE	YARDS / TONS PROCESSED	REIMBURSEMENT
D&J supplied part of the management and operations team to assist in managing the project in conjunction with AshBritt Environmental. Performed Right of Entry Work, Installed and monitored erosion control; Separated, removed, and hauled fire debris; hazardous material removal; graded building lots					10/1/2017 - 7/1/2018	\$350,000,000.00	760,000 Tons	100%

2016 MISSOURI FLOODING - USACE RESPONSE TEAM

CLIENT	ADDRESS	CITY	STATE	ZIP	CONTACT	TITLE	NUMBER	EMAIL
U.S. Army Corps of Engineers	P.O. Box 2288	Mobile	AL	36628	Matt Tate	Disaster Program Manager	251-690-2241	Jacob.M.Tate@usace.army.mil
SERVICES					DATES	CONTRACT VALUE	YARDS / TONS PROCESSED	REIMBURSEMENT
Assessed flooding and made recommendations on operations					January 2016	N/A	N/A	100%





REFERENCE LETTERS

Hugo Vargas
Commissioner

Daniel W. Akin
Commissioner



"The City of Oaks"

Julie C. Wilkins
Mayor

Jackie Ratica
Commissioner

Bobbie Spratt
Commissioner

4/7/2023

Chip Starr

D&J Enterprises Inc.

3495 lee Rd-10Auburn, Al 36832

To whom it may concern:

It is with great pleasure that I share my recommendation of these services of D&J Enterprises incorporated for any and all future needs regarding disaster recovery efforts.

As the City of LaBelle's primary contractor for emergency debris removal D&J has demonstrated their hard work and dedication to helping our community rebound after this historical storm.

D&J has been responsive and easy to work with. They had the equipment and personnel working in our community within hours of the notice to proceed.

The City of LaBelle is grateful to have partnered with D&J Enterprises and I feel confident that we are in great hands for any future disaster strikes.

D&J Enterprises professional service and knowledge in their industry has been extremely valuable. I strongly recommend their services to any municipality seeking disaster recovery services. Please contact me for any future questions or comments.

Sincerely,

Gary Hull
Superintendent of Public Works

City of LaBelle

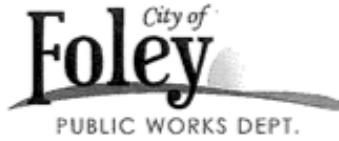
P.O. Box 458 LaBelle, Florida 33975 Phone (863) 675-2872 Fax (863) 675-0156

www.citylabelle.com





120 E. Orchid Ave.
Foley, Alabama 36535
foleypws@cityoffoley.org



(251) 943-8897
Fax (251) 970-2086
www.cityoffoley.org

January 28, 2021

Mr. Jason Sanders
Operations Manager
D&J Enterprises
3495 Lee Road 10
Auburn, AL 36832

Subject: Hurricane Sally – Emergency Debris Removal Response

Mr. Sanders,

We wanted to take a moment to express our gratitude and satisfaction with the performance of D&J Enterprises in the aftermath of Hurricane Sally. While no city wants to test the limits and expanse of their emergency service provider contracts, we were relieved and impressed by your immediate responsiveness to our call for help after the storm in September of 2020. After arriving on site the very next day to begin site preparations and assess the extent of damages, our initial positive opinion of your organization was confirmed.

From the well organized and expertly managed Debris Management Site under the supervision of Tony Downing, to the daily operations of the contract drivers, we were impressed with the responsiveness and professionalism displayed throughout your organization. In every aspect which we perceived as a challenge, your team was flexible and worked to help us find a resolution – Right of Entry forms, public service announcement images, setting phase deadlines, grinding specific stumps instead of pulling, handling issues within our public parks with utmost care, etc. The multiple grinders you brought in to keep up with the debris collection piles was invaluable in your ability to finish up clearing and grinding operations simultaneously.

After completing the intensive cleanup project in only sixteen weeks, we confidently stand by our initial impressions concerning your company and are pleased to provide this letter of reference for your future clients.

Respectfully yours,

Mayor Ralph Hellmich
City of Foley, AL

MAYOR Ralph G. Hellmich • CITY ADMINISTRATOR Michael L. Thompson
COUNCIL MEMBERS J. Wayne Trawick • Vera J. Quaites • Richard Dayton • Cecil R. Blackwell • Charles J. Ebert III





SANITATION SERVICES/FLEET MANAGEMENT

February 8, 2021

Mr. Chip Starr
D&J Enterprises, Inc.
3495 Lee Rd. 10
Auburn, AL 36832

RE: Hurricane Sally Emergency Disaster Debris Removal Operations

To whom it may concern,

This letter serves as a strong recommendation of the services of D&J Enterprises, Inc. for Emergency Disaster Debris Removal and Recovery efforts.

As the City of Pensacola's Prime Contractor for emergency debris removal, D&J has demonstrated their hard work and dedication to helping our community bounce back after Hurricane Sally.

The City of Pensacola and D&J have a long history of working together on multiple hurricane recovery projects. D&J has cultivated a healthy relationship with the City as a reliable contractor dating as far back as Hurricane Opal in 1995 as well as Hurricane Ivan in 2004 and Hurricane Dennis in 2005, all in which D&J was the prime contractor and serviced the city with excellence.

In reference to the most recent disaster, Hurricane Sally, D&J responded quickly and mobilized equipment and personnel to begin clearing roads within hours of their issued notice to proceed. They collected and hauled out over 720,000 cubic yards of debris from within the city limits. D&J flawlessly operated three Debris Management Sites and were extremely flexible with the City's need and requests. D&J's experience and expertise was demonstrated with the proper equipment, from trucks to company owned grinders and excavators, as well as the personnel who were very responsive, informative, and easy to work with.

The City has full confidence in D&J for any future disasters and gladly provides this letter of recommendation to any potential client seeking D&J services.

Please feel free to contact me for any further questions or comments.

Respectfully,

John Pittman, M.P.A.
Director, Sanitation Services & Fleet Management
City of Pensacola, Florida

100 West Leonard Street Pensacola, FL 32501 / T: 850.435.1890 / F: 850.595.1010 / www.cityofpensacola.com





BOARD OF COUNTY COMMISSIONERS
9-B East Jefferson Street / P. O. Box 1799 · Quincy, Florida 32353
OFFICE: (850) 875-8650 · FAX: (850) 875-8655 · www.GadsdenCountyFl.gov

December 12, 2018

To Whom It May Concern:

It is with great pleasure that I share my recommendation of the services of D&J Enterprises, Inc. for any and all future needs in disaster recovery efforts.

As Gadsden County's Prime Contractor for emergency debris removal, D&J has demonstrated their hard work and dedication to helping our community rebound after the historical storm, Hurricane Michael.

D&J has been responsive and easy to work with. They had equipment and personnel working on clearing our roads within hours of their issued notice to proceed.

Gadsden County is grateful to have partnered with D&J and I feel confident that we are in great hands if any future disasters strike Gadsden County again in the near future.

D&J's professional services and industry knowledge have been extremely valuable, and I strongly recommend their services to any municipality seeking disaster recovery services.

Please feel free to contact me for any further questions or comments.

Sincerely,

Dee Jackson,
County Administrator





NEW HANOVER COUNTY
DEPARTMENT OF ENVIRONMENTAL MANAGEMENT
3002 US HIGHWAY 421 NORTH
Wilmington, NC 28401-9008
Telephone: (910) 798-4400 • Fax (910) 798-4408
E-Mail Address: jsuleyman@nhcgov.com

JOE SULEYMAN
Director of Environmental Management

February 4, 2019

To: Whom it May Concern
From: Joe Suleyman, Director
RE: Letter of Recommendation

Dear Sir or Madam,

New Hanover County utilized D&J Enterprises as their primary debris removal contractor following Hurricane Florence. New Hanover County took a direct hit from Florence, which created extensive inland flooding, substantial structural damage, and uprooted or damaged tens of thousands of trees.

D&J had a road clearing team ("cut and shove") on the ground less than 72 hours of landfall, and completed initial clearing operations in a matter of days, despite having to contend with flooded roadways and heavy rainfall.

Following road clearance operations, debris removal crews began arriving in waves. I was impressed with how quickly assets were put into service, considering that all major roadways into the county were impassable for nearly a week. Debris removal crews, led by D&J's highly experienced field supervisors, cleared over 1.24 million cubic yards of vegetative debris and 77,000 cubic yards of demolition debris in under 90 days. Additionally, they set up and managed two satellite drop-off sites for residents and businesses to utilize given only a few days' notice. All debris management sites that D&J managed were returned to a condition that was satisfactory to the property owner.

Communications between New Hanover County staff and D&J's leadership team were clear, timely, and always presented a "can do" attitude.

I would recommend D&J to any town, city, or county that is looking for a reliable, experienced team to manage debris removal and recovery efforts, whether large or small.

Respectfully,





ORANGE FIRE DEPARTMENT

David Frenzel
Fire Chief

Lee Anne Brown
Deputy Chief

John Bilbo
Fire Marshal

January 16, 2018

Jason Sanders
D&J Enterprises
3495 Lee Road 10
Auburn, AL 36832

Mr. Sanders,

D&J Enterprises was awarded the contract for Emergency Standby Products and Debris Removal operations for the City of Orange in May of 2017. Little did we know that your services would be activated in August as a result of Hurricane Harvey.

As it became evident that the City of Orange would be impacted by Harvey, D&J was proactive in preparing to have assets ready to support our emergency operations. Your ability to have the necessary equipment in place in a timely manner was instrumental in keeping the City's infrastructure up and running.

After the passing of the storm, you had crews ready to start the debris removal almost immediately, working with us to work out the final details. The debris removal process worked well, even with having to make several passes due to the lag time citizens required in order to have all their debris out.

It was a pleasure to work with you and your company in getting our City back to its normal state of operation. Your overall proficient and professional services proved to be invaluable during our time of need. I am confident that should the need arise, D&J would be able to provide the same services again. Thanking you for the services you provided during our time of need, I remain;

Respectfully yours,

Lee Anne Brown
Deputy Fire Chief/EMC
City of Orange, Texas

501 N. Seventh Street • Orange, Texas 77630 • (409) 883-1050 • Fax: (409) 883-1912





January 18, 2018

Mr. Jason Sanders
Operations Manager
D&J Enterprises
3495 Lee Road 10
Auburn, AL 36832

Subject: Hurricane Irma – Emergency Debris Removal and Hauling

Mr. Sanders,

We wanted to take this opportunity to express our sincere appreciation and admiration for the debris management services that D&J Enterprises provided after Hurricane Irma. At a time where other contractors were not following through with their obligations, your willingness and fast response to the City of Altamonte Springs was critical to our storm cleanup operations.

We are proud to work with such an outstanding company whose professionalism and dedication are reflected in the way you go about your job. A special thank you to Mr. William Liveoak and Mr. Jackie Hickman for all of their hard work during our clean-up operations. Mr. Liveoak was able to secure and organize the subcontractors to ensure that D&J Enterprises had the amount of resources needed to serve the City. Mr. Hickman had the energy and ability to efficiently and effectively manage and operate the temporary storage and debris site.

D&J's ability to meet with the City one day after the hurricane and starting debris removal within five days after the event allowed the City to have the majority of the debris removed within 35 days and all mulch removed from the debris site 54 days after the hurricane. We greatly appreciate your swift response and overall assistance serving our residents and getting our City back to normal.

Thank you again for your dedication and performance during this storm event.

Sincerely,

Ed Torres, MS, PE, LEED AP
Director of Public Works & Utilities





CUMBERLAND COUNTY
NORTH CAROLINA

ENGINEERING & INFRASTRUCTURE DEPARTMENT

Engineering Division · Facilities Management Division · Landscaping & Grounds Division · Public Utilities Division

January 7, 2019

D&J Enterprises, Inc.
Attn: Jason Sanders, Vice President
3495 Lee Rd 10
Auburn, AL 36832

Dear Mr. Sanders,

Cumberland County appreciates the efforts D&J Enterprises, Inc. has made in assisting the citizens of our community recover from the destruction left behind from Hurricane Florence. Upon completion of your field crew's collection efforts of the final pass on Saturday, January 5th, Cumberland County has now completed storm debris removal left behind from Hurricane Florence. With that said, please let this letter serve as Cumberland County releasing D&J Enterprises, Inc. from further work directly related to Hurricane Florence.

Thank you for your patience and cooperation in getting this debris collected and properly disposed of. While I hope our community can avoid future disasters, it is comforting to know that the County has a pre-disaster contract in place with D&J Enterprises to assist in our recovery efforts if the need should arise.

Sincerely,

Jeffery P. Brown, PE
Engineering & Infrastructure Director

Engineering & Public Utilities
130 Gillespie Street, Suite 214
Fayetteville, NC 28301
(910) 678-7636

Facilities Management
420 Mayview Street
Fayetteville, NC 28306
(910) 678-7699

Landscaping & Grounds
807 Grove Street
Fayetteville, NC 28301
(910) 678-7560





City of St. Pete Beach
155 Corey Avenue
St. Pete Beach, Florida 33706-1839
727-367-2735
www.stpetebeach.org

June 27, 2018

Mr. Jason Sanders
Operations Manager
D&J Enterprises
3495 Lee Road 10
Auburn, AL 36832

Subject: Hurricane Irma Emergency Debris Removal

Dear Mr. Sanders,

As we enter the 2018 Hurricane Season I am reminded as to your outstanding support to the City of St. Pete Beach following Hurricane Irma in September through December 2017. On the day we evacuated the island in the face of a disaster of unknown proportions, I sent you a note asking you if we could activate our contract with D&J and in 90 minutes I was assured that yes indeed, you would be standing by to assist us as needed. That was reassurance well received as we waited through the night at the EOC for what the storm would bring.

After the storm passed we were able to assess the damage and storm blown vegetative debris was extensive. While other Cities across Florida courted your resources with higher rates your company stood by your contract with us. Multiple debris collection passes resulted in the staging of over 14,000cy of vegetative debris, far more than expected. The collection, reduction and hauling away of the debris was all done in a professional, courteous and efficient manner.

It was a pleasure working with you to get St. Pete Beach back to normal and I am reassured that if the need arises again, D&J will be by our side for whatever the storm may bring.

Thank you for your partnership and professionalism.

Sincerely,

Michael F. Clarke
Public Works Director
St. Pete Beach, Florida





Hal Marx
Mayor

Melissa Martin
City Clerk

Thomas W. Tyner
City Attorney



Aldermen
Brad Amacker
Craig Bullock
David Clayton
Tony Ducker
William King
Clint Moore
Steve Stringer

March 17, 2017

Chip Starr
D&J Enterprises
Auburn, AL

Dear Chip,

The City of Petal appreciates the job D&J Enterprises has done in helping our citizens recover from the devastating tornado that struck our city on January 21, 2017. Your crews have been instrumental in speeding the recovery process for our citizens, so that we can begin to rebuild.

On behalf of the Board of Aldermen, I thank you for doing the job quickly and efficiently. I would highly recommend D&J to other cities facing large debris clean-up operations.

Sincerely,

Hal Marx
Mayor

www.cityofpetal.com

P.O. Box 564 • Petal, MS 39465 • Ph: (601) 545.1776 • Fx: (601) 545.6685





TOWN of BELVILLE

Incorporated 1977

497 Olde Waterford Way, Suite 205
Belville, NC 28451

Telephone (910) 371-2456
Fax (910) 371-2474

April 17, 2015

To Whom It May Concern:

The Town of Belville contracted with D & J Enterprises, Inc. for its Phase II debris removal in 2014. The representatives were courteous and professional, and the quality of their work was exceptional. For those reasons, the town recommends D & J Enterprises to any municipality seeking debris removal services. For further information, please feel free to contact me.

Sincerely,

Athina D. Williams
Town Administrator





July 16, 2013

Jimmy Starr
Secretary Treasurer
D&J Enterprises
3495 Lee Road 10
Auburn, AL 36832

Dear Jimmy,


This letter expresses our high level of satisfaction with your extraordinary performance as a significant subcontractor and partner to Ashbritt for the State of Mississippi on USACE Hurricane Katrina response in 2005-2006.

The Katrina event required numerous and significant mobilizations to meet the customer needs for equipment and personnel and you and the D&J managers delivered every time. A very select few individuals have ever commanded the level of respect from subcontractors as you and Dick for the last 40 years.

D&J Enterprises Inc. handled several million yards of debris in full compliance with the contract and meeting all of AshBritt's and USACE expectations. In addition, the complexities and sheer breadth of the recovery requirements called for leadership and knowledge and skills that are almost impossible to find in one person.

Your continued support of Ashbritt as a significant subcontractor is a privilege and greatly appreciated. Our assignment of subcontractor tasks to you is evidence of our continued satisfaction with D&J Enterprises Inc. performance.

Sincerely,



Randy Perkins
President

565 East Hillsboro Boulevard - Deerfield Beach, Florida - 33441
Phone 954.545.3535 - Fax 954.545.3585 - www.ashbritt.com





DORADO SERVICES, INC.

195 W. Seminole Blvd.
Sanford, FL 32771
Tel: 407-688-0600
Fax: 407-688-0701
www.doradosi.com

July 16, 2013

Jason Sanders
Operations Manager
D&J Enterprises
3495 Lee Road 10
Auburn, AL 36832

Mr. Sanders,

This letter is in response to your request for a letter of satisfaction for your role supporting Dorado for the Spring 2011 North Alabama and Tuscaloosa Tornado Outbreak response.

Your company was instrumental in our success, providing financial and operational support and about half of the field management staff requirements.

We look forward to working with D&J on future debris management and disaster response requirements.

Sincerely,
Dorado Services, Inc.


Fernando Neris, PE
President





**BENJAMIN GOLDMAN
CITY ATTORNEY**

**LOXCIL B. TUCK
MAYOR**

**LYNN KEITH
CITY CLERK**

CITY OF TARRANT

1604 Pinson Valley Parkway
P. O. Box 170220
Tarrant, Alabama 35217-0220
205/849-2800
Fax 205/849-2805

**COUNCIL MEMBERS
JOHN T. "TOMMY" BRYANT
ANNETTE W. DUNNER**

**COUNCIL MEMBERS
JOE A. MATTHEWS
KRISTI TAYLOR**

**LAURA HORTON
MAYOR PRO TEM**

To whom it may concern:

Please allow me this opportunity to express my sincere appreciation for the outstanding job that D&J Enterprises has done in removing tornado debris within the City of Tarrant, AL. The D&J employees were a pleasure to work with. D&J Enterprises not only displayed an exceptional knowledge of FEMA regulations, they were also courteous, caring, and professional.

Tornadoes are not something that the City of Tarrant has had to deal with previously in my administration. It has truly been a blessing to have a partner like D&J Enterprises to help the City navigate through the process.

I highly recommend D&J Enterprises to fulfill debris removal requirements.

Sincerely,

Loxcil Tuck
Mayor





**DeKALB COUNTY
EMERGENCY MANAGEMENT AGENCY**

111 Grand Avenue, SW, Suite 21
Fort Payne, AL 35967
Office (256) 845-8569 X Fax (256) 845-8790
Michael D. Leath, Director



June 17, 2010

Robert Smith
D & J Enterprises
3495 Lee Road 10
Auburn, AL 36832

Dear Robert,

It is with great pleasure that I offer my personal recommendation of D & J to other counties who may be seeking information regarding the disaster debris services offered by D & J.

Though we hope we never require your services in the future, your company has provided excellent service to the citizens of DeKalb County in the wake of our recent multiple-tornado incident. We are pleased with the quality of your personnel as well as the subcontractors you have selected.

Finally, we believe you possess personal integrity, which is reflected in your interaction with us here at DeKalb County EMA. Thank you again for assisting our county with recovery from this disaster.

Kind regards,

Michael D. Leath, CEM®



REPLY TO
ATTENTION OF

Bay Area Office

DEPARTMENT OF THE ARMY
GALVESTON DISTRICT, CORPS OF ENGINEERS
P. O. BOX 1229
GALVESTON, TEXAS 77563-1229

August 3, 2007

Richard D. Starr
President
D&J Enterprises, Inc.
3495 Lee Road 10
Auburn, AL. 36832

Dear Mr. Starr:

I want to thank you and your employees for their tireless effort and support following Hurricane Rita. The Debris Mission in Texas, as part of the U.S. Army Corps of Engineers' Hurricane Rita Recovery Mission, was a major undertaking. As you know D&J managed to recover and reduce over 4 million cubic yards of debris in just a few short months.

I was impressed with D&J's initiative and professionalism. D&J remained flexible and made every effort to improve recovery operations and provide valuable input to critical tasks. The positive attitude and concern for safety from D&J's management team was also reflected daily at the laborer level. This made life for the Debris team and myself easier in often difficult and hectic conditions.

D&J's performance throughout the contract was excellent. I know D&J will continue to excel in all future endeavors. It was truly a pleasure to work with you and the rest of your staff at D&J and I look forward to working with you in the future. If you have any questions regarding this correspondence, please call me at 281-642-7664.

Sincerely,

Michael deMasi
Mission Manager - Debris





June 27, 2007

Mr. William Liveoak, Chief Engineer
D & J Enterprises, Inc.
3495 Lee Road
Auburn, Alabama 36832

Subject: Disaster Debris Assistance
Groundhog Day Tornadoes
Lake County, Florida

Dear Mr. Liveoak,

As Debris Management Coordinators for Lake County, Florida, we would like to extend our appreciation to you and your firm's staff for your efforts in the recovery from the Groundhog Day tornadoes that occurred on February 2, 2007. This was an unprecedented event for our community to experience such destruction over a very limited debris field of only 14 square miles.

Unlike a Hurricane Event, for which we can plan & brace, this event occurred in the early hours of a Friday morning when many people were asleep. Unfortunately, too many lives were lost. To your firm's credit, D & J had representatives "on the ground" in Lake County within four (4) hours upon notification of potential activation of our contract (the first of our two Debris Collection Contractors under contract). This was extremely important as it allowed the representative from Public Works and Solid Waste Management to meet in the field to assess the damaged areas and formulate plans for the most immediate needs. You were expeditious in setting up the necessary accommodations to accomplish this debris recovery and facilitate the monitoring requirements necessary for Federal Emergency Management Agency (FEMA) and State reimbursement which in turn allowed for enter into a recovery mode as soon as possible.

Additionally, as we established accounts with local disposal facilities and a Temporary Staging and Debris Reduction (TDSR) site, your firm was very proactive in coordinating

417 ARDICE AVENUE, BUSTIS, FL 32726 • P 352.742.0478 • F 352.742.1695
Board of County Commissioners • www.lakecountyfl.gov

JENNIFER HILL
District 1

FLAINE BENICK
District 2

DERBIE STEVENDER
District 3

LINDA STEWART
District 4

WELTON G. CARTER
District 5





D & J Enterprises, Inc.
June 27, 2007
Page Two

this effort. You exercised reasonable pricing for unforeseen costs that were not included under our contract and demonstrated your willingness to assist Lake County in the recovery from this traumatic event.

Not to take offense, but as we enter into the 2007 Hurricane season, we hope that we don't have the need to call you. But, if we do, I would be honored to contact you again.

Thanks for a job well done.

Sincerely,

Gary Debo
Solid Waste Operations Director

Kristian Swenson
Road Operations Director

437 ARDICE AVENUE, DUSTIN, FL 32726 • P 352.742-0478 • F 352.742.1695
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JENNIFER HILL
District 1

ELAINE RENICK
District 2

DEBBIE STIVENDER
District 3

LINDA STEWART
District 4

WELTON G. CADWELL
District 5





CHRISTIAN COUNTY EMERGENCY MANAGEMENT

100 W. Church Room 100 Ozark, MO 65721

Phone: 417-581-2126 Fax: 417-581-2368

E-Mail: phila69682@aol.com

ema.christiancountymo.gov

Phil Amtower, Director

May 7, 2007

James L. Starr
D & J Enterprises, Inc.
3495 Lee Road 10
Auburn, AL 36832

Dear Mr. Starr,

Please accept this letter as a sincere expression of gratitude from Christian County for the debris cleanup services rendered by D&J Enterprises in January, 2007. In the aftermath of a massive Ice Storm, we were fortunate to have you and your employees assist us in our recovery effort. D&J Enterprises was highly responsive to the needs of the Christian County residents during these difficult times. Even though we had over 500 miles of rural county roads to cover, the entire operation was done in a timely and professional manner, with over three hundred thousand cubic yards processed. I know for a fact, that the county could not have successfully completed such a project, if not for the efforts of your company.

Many contractors choose to take advantage of communities when disaster strikes; your company has a strong commitment and desire to help during such times of crisis. The professionalism and integrity of D&J employees was a refreshing change.

For these reasons I take pride in recommending D&J Enterprises to any community facing a disaster cleanup and encourage you to have potential clients contact me at (417) 581-2126 regarding the work performance of D&J Enterprises. Thanks again for the great service.

Sincerely,

Phil Amtower
Director, Christian County
Emergency Management





Office of the
Director of Sanitation Services
and Fleet Management



November 2, 2006

James L. Starr
D & J Enterprises, Inc.
3495 Lee Road 10
Auburn, AL 36832

Dear Mr. Starr:

Please accept this letter as a sincere expression of gratitude from the City of Pensacola for the debris cleanup services rendered by D&J Enterprises in 2004 and 2005. In the aftermath of hurricanes Ivan and Dennis, we were fortunate to have you and your employees assist us in our recovery effort. D&J Enterprises was highly responsive to the needs of the City, and its residents, during these difficult times. Even though multiple hurricanes ravaged much of the Gulf Coast and Florida during this two-year period, D&J Enterprises kept their commitment with the City of Pensacola and proceeded to collect and process over two million cubic yards of debris. I can certainly say that the City could not have successfully recovered in such a timely manner if not for the efforts of your company.

While some contractors choose to take advantage of communities when disaster strikes, our experience with your company has revealed a commitment and desire to provide help during such times of crisis. The professionalism and integrity of D&J employees is refreshing. For these reasons I take pride in recommending D&J Enterprises to any community facing a disaster cleanup and encourage you to have potential clients contact me at (850) 435-1894 regarding the work performance of D&J Enterprises. Thanks again for the great service.

Sincerely,

Jerry A. Moore
Director of Sanitation Services and Fleet Management

P.O. Box 12910 Pensacola, Florida 32521-0091 Telephone: (850) 435-1890

*The City of Pensacola is an Affirmative Action/Equal Opportunity Employer
The City of Pensacola provides equal access in employment and Public Services*





U.S. Army Corps of Engineers
 Hurricane Rita Recovery Field Office
 Beaumont, Texas



Certificate of Appreciation

Presented To

D & J Enterprises, Inc.

For contributions to the safety program of Hurricane Rita-Texas recovery operations.

Danny J. Wyatt
 Signature

Danny J. Wyatt
 Safety Manager

3 Feb 2006
 Date

Steven P. Haustein
 Signature

Steven P. Haustein
 Colonel, Corps of Engineers
 District Engineer

3 Feb 2006
 Date





CITY OF DELRAY BEACH



100 N.W. 161 AVENUE - DELRAY BEACH, FLORIDA 33444 - 561/243-7000

January 22, 2005

1993
2001

Mr. Jason Sanders
D&J Enterprises Inc.
3495 Lee Road 10
Auburn, Al. 36832

Subject: Letter of Commendation- Hurricane Frances and Hurricane Jeanne

Dear Jason:

We would appreciate this opportunity to express our thanks for the exceptional job D&J Enterprises, Inc. did during Hurricane Frances and Hurricane Jeanne for the City of Delray Beach. Your firm mobilized quickly and, in concert with our debris teams, efficiently collected, delivered and chipped the debris within our City. Once the debris was chipped your personnel delivered the chipped debris to the ultimate landfill site.

Special appreciation is given to the contract preparation, administration of the contract, and billing procedures which allowed us to accurately reconcile the debris process and prepare the necessary paperwork for FEMA. Our project worksheets were delivered to FEMA and were accepted and funded in accordance with their policies.

The entire debris process was carried on with professionalism and we had no problems with any of your personnel or subcontractors.

Thank you again for a job well done. We would certainly recommend your services to any governmental entity requiring your services.

Sincerely,

Joseph M. Safford
Finance Director



THE EFFORT ALWAYS MATTERS





VENDOR REFERENCE FORM

VENDOR REFERENCE FORM

City of Hollywood Solicitation #: RFP-072-23-OT
 Reference for: D&J Enterprises, Inc.

Organization/Firm Name providing reference: City of Foley, AL

Organization/Firm Contact Name: Darrell Russell Title: Public Works Director
 Email: drussell@cityoffoley.org Phone: 251-943-8897
 Name of Referenced Project: Hurricane Sally 2020 Contract No: _____
 Date Services were provided: 9/16/2020 - 12/31/2020 Project Amount: 1,250,000 cy - \$11,000,000.00
100% reimbursement

Referenced Vendor's role in Project: Prime Vendor Subcontractor/
 Subconsultant
 Would you use the Vendor again? Yes No. Please specify in additional comments

Description of services provided by Vendor (provide additional sheet if necessary):
Initial Push, ROW Load and Haul, Treework, DMS Services

Please rate your experience with the Vendor	Need Improvement	Satisfactory	Excellent	Not Applicable
Vendor's Quality of Service				
a. Responsive	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
b. Accuracy	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
c. Deliverables	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Vendor's Organization:				
a. Staff expertise	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
b. Professionalism	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
c. Staff turnover	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Timeliness/Cost Control of:				
a. Project	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
b. Deliverables	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>

Additional Comments (provide additional sheet if necessary):

****THIS SECTION FOR CITY USE ONLY****					
Verified via:	Email:	<input type="checkbox"/>	Verbal:	<input type="checkbox"/>	Mail: <input type="checkbox"/>
Verified by:	Name:				Title:
	Department:				Date:





VENDOR REFERENCE FORM

VENDOR REFERENCE FORM

City of Hollywood Solicitation #: RFP-072-23-OT
 Reference for: D&J Enterprises, Inc.

Organization/Firm Name providing reference: City of Pensacola, FL

Organization/Firm Contact Name: Fred Crenshaw Title: Director of Sanitation

Email: fcrenshaw@cityofpensacola.com Phone: 850-982-2830

Name of Referenced Project: Hurricane Sally 2020 Contract No: _____

Date Services were provided: 9/16/2020 - 12/23/2020 Project Amount: 575,000 cy - \$7,500,000.00 100% reimbursement

Referenced Vendor's role in Project: Prime Vendor Subcontractor/ Subconsultant

Would you use the Vendor again? Yes No. Please specify in additional comments

Description of services provided by Vendor (provide additional sheet if necessary):
Initial Push, ROW Load and Haul, Treework, DMS Services

Please rate your experience with the Vendor	Need Improvement	Satisfactory	Excellent	Not Applicable
Vendor's Quality of Service				
a. Responsive	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
b. Accuracy	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
c. Deliverables	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Vendor's Organization:				
a. Staff expertise	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
b. Professionalism	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
c. Staff turnover	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Timeliness/Cost Control of:				
a. Project	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
b. Deliverables	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>

Additional Comments (provide additional sheet if necessary):

******THIS SECTION FOR CITY USE ONLY******

Verified via:	Email: <input type="checkbox"/>	Verbal: <input type="checkbox"/>	Mail: <input type="checkbox"/>
Verified by:	Name:		Title:
	Department:		Date:





VENDOR REFERENCE FORM

VENDOR REFERENCE FORM

City of Hollywood Solicitation #: RFP-072-23-OT
 Reference for: D&J Enterprises, Inc.

Organization/Firm Name providing reference: Gadsden County, FL

Organization/Firm Contact Name: Dee Jackson Title: County Administrator
 Email: dee@jacksoncapital.org Phone: 850-228-0856
 Name of Referenced Project: Hurricane Michael 2018 Contract No: _____
 Date Services were provided: 10/10/2018 - 3/30/2019 Project Amount: 1,500,000 cy - \$30,000,000.00
100% reimbursement

Referenced Vendor's role in Project: Prime Vendor Subcontractor/
 Subconsultant
 Would you use the Vendor again? Yes No. Please specify in additional comments

Description of services provided by Vendor (provide additional sheet if necessary):
Initial Push, ROW Load and Haul, Treework, DMS Services

Please rate your experience with the Vendor	Need Improvement	Satisfactory	Excellent	Not Applicable
Vendor's Quality of Service				
a. Responsive	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
b. Accuracy	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
c. Deliverables	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Vendor's Organization:				
a. Staff expertise	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
b. Professionalism	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
c. Staff turnover	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Timeliness/Cost Control of:				
a. Project	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
b. Deliverables	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>

Additional Comments (provide additional sheet if necessary):

****THIS SECTION FOR CITY USE ONLY****						
Verified via:	Email:	<input type="checkbox"/>	Verbal:	<input type="checkbox"/>	Mail:	<input type="checkbox"/>
Verified by:	Name:				Title:	
	Department:				Date:	





CERTIFICATE OF INSURANCE



CERTIFICATE OF LIABILITY INSURANCE

D&JENTE-02

WRICHARD

DATE (MM/DD/YYYY)
1/31/2023

THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER.

IMPORTANT: If the certificate holder is an ADDITIONAL INSURED, the policy(ies) must have ADDITIONAL INSURED provisions or be endorsed. If SUBROGATION IS WAIVED, subject to the terms and conditions of the policy, certain policies may require an endorsement. A statement on this certificate does not confer rights to the certificate holder in lieu of such endorsement(s).

PRODUCER Fisher Brown Bottrell Insurance, Inc. P. O. Box 1490 Jackson, MS 39215	CONTACT NAME: Wendy Richard, CISR, CSR	
	PHONE (A/C, No, Ext): (662) 281-7496	FAX (A/C, No): (601) 208-3072
	E-MAIL ADDRESS: wrichard@fbins.com	
	INSURER(S) AFFORDING COVERAGE	
	INSURER A : Zurich American Insurance Company	NAIC # 16535
	INSURER B : Travelers Property Casualty Company of America	25674
	INSURER C : Colony Specialty Ins Company	36927
	INSURER D : Illinois Union Insurance Company	27960
	INSURER E :	
	INSURER F :	

COVERAGES **CERTIFICATE NUMBER:** **REVISION NUMBER:**

THIS IS TO CERTIFY THAT THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSUED TO THE INSURED NAMED ABOVE FOR THE POLICY PERIOD INDICATED. NOTWITHSTANDING ANY REQUIREMENT, TERM OR CONDITION OF ANY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO WHICH THIS CERTIFICATE MAY BE ISSUED OR MAY PERTAIN, THE INSURANCE AFFORDED BY THE POLICIES DESCRIBED HEREIN IS SUBJECT TO ALL THE TERMS, EXCLUSIONS AND CONDITIONS OF SUCH POLICIES. LIMITS SHOWN MAY HAVE BEEN REDUCED BY PAID CLAIMS.

INSR LTR	TYPE OF INSURANCE	ADDL INSD	SUBR WVD	POLICY NUMBER	POLICY EFF (MM/DD/YYYY)	POLICY EXP (MM/DD/YYYY)	LIMITS
A	<input checked="" type="checkbox"/> COMMERCIAL GENERAL LIABILITY <input type="checkbox"/> CLAIMS-MADE <input checked="" type="checkbox"/> OCCUR			GLO375760012	2/1/2023	2/1/2024	EACH OCCURRENCE \$ 1,000,000 DAMAGE TO RENTED PREMISES (Ea occurrence) \$ 300,000 MED EXP (Any one person) \$ 10,000 PERSONAL & ADV INJURY \$ 1,000,000 GENERAL AGGREGATE \$ 2,000,000 PRODUCTS - COMP/OP AGG \$ 2,000,000
A	<input checked="" type="checkbox"/> AUTOMOBILE LIABILITY <input checked="" type="checkbox"/> ANY AUTO <input type="checkbox"/> OWNED AUTOS ONLY <input type="checkbox"/> HIREN AUTOS ONLY <input type="checkbox"/> SCHEDULED AUTOS <input type="checkbox"/> NON-OWNED AUTOS ONLY			BAP375759912	2/1/2023	2/1/2024	COMBINED SINGLE LIMIT (Ea accident) \$ 2,000,000 BODILY INJURY (Per person) \$ BODILY INJURY (Per accident) \$ PROPERTY DAMAGE (Per accident) \$
B	<input checked="" type="checkbox"/> UMBRELLA LIAB <input checked="" type="checkbox"/> OCCUR <input type="checkbox"/> EXCESS LIAB <input type="checkbox"/> CLAIMS-MADE DED <input checked="" type="checkbox"/> RETENTION \$ 10,000			CUP8S56638123	2/1/2023	2/1/2024	EACH OCCURRENCE \$ 5,000,000 AGGREGATE \$ 5,000,000 Prod/ComOps Agg \$ 5,000,000
A	<input checked="" type="checkbox"/> WORKERS COMPENSATION AND EMPLOYERS' LIABILITY ANY PROPRIETOR/PARTNER/EXECUTIVE OFFICER/MEMBER EXCLUDED? (Mandatory in NH) <input type="checkbox"/> Y/N If yes, describe under DESCRIPTION OF OPERATIONS below		N/A	WC3757598012	2/1/2023	2/1/2024	<input checked="" type="checkbox"/> PER STATUTE <input type="checkbox"/> OTH-ER E.L. EACH ACCIDENT \$ 1,000,000 E.L. DISEASE - EA EMPLOYEE \$ 1,000,000 E.L. DISEASE - POLICY LIMIT \$ 1,000,000
C	Leased/Rented			IM2565841	2/1/2023	2/1/2024	Ded: \$5,000 750,000
D	Pollution Liability			CPYG4679042A003	7/1/2021	7/1/2023	Retention: \$25,000 1,000,000

DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES (ACORD 101, Additional Remarks Schedule, may be attached if more space is required)
 General Liability contains blanket additional insured wording on a primary and non-contributory basis including products-completed operations and a blanket waiver of subrogation when required by written contract. Auto Liability policy contains blanket additional insured wording on a primary and non-contributory basis and a blanket waiver of subrogation when required by written contract. Workers' Compensation policy includes a blanket waiver of subrogation when required by written contract. Umbrella coverage is written on a Follow-Form basis. All coverages are subject to policy terms, conditions and exclusions. Endorsements apply only as required by written contract and applicable only as respects policy forms which are available upon request. As respects property coverage, at the time of loss, insured value will be the lesser of the ACV, market value or replacement with like kind or quality. 30 days notice of cancellation applies (10 days notices for non-payment of premium) in favor of the additional insured.

CERTIFICATE HOLDER Proof of Insurance	CANCELLATION SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN ACCORDANCE WITH THE POLICY PROVISIONS.
	AUTHORIZED REPRESENTATIVE <i>[Signature]</i>





W-9

Form W-9 (Rev. October 2018) Department of the Treasury Internal Revenue Service

Request for Taxpayer Identification Number and Certification

Give Form to the requester. Do not send to the IRS.

Go to www.irs.gov/FormW9 for instructions and the latest information.

Print or type. See Specific Instructions on page 3.

Form fields for Name, Business name, Tax classification, Exemptions, Address, and List account number(s).

Part I Taxpayer Identification Number (TIN)

Enter your TIN in the appropriate box. The TIN provided must match the name given on line 1 to avoid backup withholding.

Social security number and Employer identification number fields.

Part II Certification

Under penalties of perjury, I certify that:

- 1. The number shown on this form is my correct taxpayer identification number... 2. I am not subject to backup withholding because... 3. I am a U.S. citizen or other U.S. person... 4. The FATCA code(s) entered on this form...

Certification instructions. You must cross out item 2 above if you have been notified by the IRS that you are currently subject to backup withholding because you have failed to report all interest and dividends on your tax return.

Sign Here Signature of U.S. person Jason Sanders Date 09/19/2022

General Instructions

Section references are to the Internal Revenue Code unless otherwise noted.

Future developments. For the latest information about developments related to Form W-9 and its instructions, such as legislation enacted after they were published, go to www.irs.gov/FormW9.

Purpose of Form

An individual or entity (Form W-9 requester) who is required to file an information return with the IRS must obtain your correct taxpayer identification number (TIN) which may be your social security number (SSN), individual taxpayer identification number (ITIN), adoption taxpayer identification number (ATIN), or employer identification number (EIN), to report on an information return the amount paid to you, or other amount reportable on an information return.

- Form 1099-INT (interest earned or paid)

- Form 1099-DIV (dividends, including those from stocks or mutual funds)
Form 1099-MISC (various types of income, prizes, awards, or gross proceeds)
Form 1099-B (stock or mutual fund sales and certain other transactions by brokers)
Form 1099-S (proceeds from real estate transactions)
Form 1099-K (merchant card and third party network transactions)
Form 1098 (home mortgage interest), 1098-E (student loan interest), 1098-T (tuition)
Form 1099-C (canceled debt)
Form 1099-A (acquisition or abandonment of secured property)

Use Form W-9 only if you are a U.S. person (including a resident alien), to provide your correct TIN.

If you do not return Form W-9 to the requester with a TIN, you might be subject to backup withholding. See What is backup withholding, later.





FLORIDA CERTIFICATE OF GOOD STANDING

*State of Florida
Department of State*

I certify from the records of this office that D & J OF ALABAMA, INC. is an Alabama corporation authorized to transact business in the State of Florida, qualified on February 11, 2004.


The document number of this corporation is F04000000940.

I further certify that said corporation has paid all fees due this office through December 31, 2023, that its most recent annual report/uniform business report was filed on January 20, 2023, and that its status is active.

I further certify that said corporation has not filed a Certificate of Withdrawal.

*Given under my hand and the
Great Seal of the State of Florida
at Tallahassee, the Capital, this
the Twentieth day of January,
2023*




Secretary of State

Tracking Number: 3726298080CC

To authenticate this certificate, visit the following site, enter this number, and then follow the instructions displayed.

<https://services.sunbiz.org/Filings/CertificateOfStatus/CertificateAuthentication>



**FLORIDA DOT CERTIFICATE OF QUALIFICATION****Florida Department of Transportation**RON DESANTIS
GOVERNOR605 Suwannee Street
Tallahassee, FL 32399-0450KEVIN J. THIBAUT, P.E.
SECRETARY

January 27, 2022

D & J ENTERPRISES, INC.
3495 LEE ROAD 10
AUBURN, ALABAMA 36832-8040**RE: CERTIFICATE OF QUALIFICATION**

The Department of Transportation has qualified your company for the type of work indicated below.

FDOT APPROVED WORK CLASSES:

DEBRIS REMOVAL (EMERGENCY), DRAINAGE, FENCING, FLEXIBLE PAVING, GRADING, GRASSING, SEEDING AND SODDING, HOT PLANT-MIXED BITUM. COURSES

Unless notified otherwise, this Certificate of Qualification will expire **3/30/2023**.

In accordance with Section 337.14(4), Florida Statutes, changes to Ability Factor or Maximum Capacity Rating will not take effect until after the expiration of the current certificate of prequalification (if applicable).

In accordance with Section 337.14(1), Florida Statutes, an application for qualification must be filed within (4) months of the ending date of the applicant's audited annual financial statements.

If the company's maximum capacity has been revised, it may be accessed by logging into the Contractor Prequalification Application System via the following link:
[HTTPS://fdotwp1.dot.state.fl.us/ContractorPreQualification](https://fdotwp1.dot.state.fl.us/ContractorPreQualification)

Once logged in, select "View" for the most recently approved application, and then click the "Manage" and "Application Summary" tabs.

The company may apply for a Revised Certificate of Qualification at any time prior to the expiration date of this certificate according to Section 14-22.0041(3), Florida Administrative Code (F.A.C.), by accessing the most recently approved application as shown above and choosing "Update" instead of "View." If certification in additional classes of work is desired, documentation is needed to show that the company has performed such work.

All prequalified contractors are required by Section 14-22.006(3), F.A.C., to certify their work underway monthly in order to adjust maximum bidding capacity to available bidding capacity. You can find the link to this report at the website shown above.

Sincerely,

for Alan Autry, Manager
Contracts Administration Office

AA:cg

Improve Safety, Enhance Mobility, Inspire Innovation
www.fdot.gov



CORPORATE RESOLUTION

CORPORATE RESOLUTION

BE IT RESOLVED by the Board of Directors of D&J Enterprises, Inc., an Alabama corporation, as follows:

That Jason R. Sanders, as Vice President of Operations of the corporation be and he is hereby authorized and empowered to execute as the act and deed of the corporation, all contracts, change orders, amendments to contracts and related documents to be binding upon the corporation and to affix the corporate seal of the corporation to such instruments, provided, however, the failure to affix the corporate seal to any such instrument shall not impair or affect the validity of such instrument even though such instrument recites that the seal is affixed.

CERTIFICATION

We do certify that the foregoing is a true and correct copy of a resolution duly adopted by the Board of Directors of said corporation on the 1st day of August 2018.

We do further certify that the following are the present incumbents of the offices set out after their names:

Richard D. Starr - President

James L. Starr - Secretary-Treasurer

We do further certify that the foregoing resolution is and remains in full force and effect and has not been modified, amended or rescinded since its adoption.



Witness my hand this the 14th day of August 2018.


James L. Starr, Secretary-Treasurer


Richard D. Starr, President





THANK YOU

3495 Lee Rd. 10
Auburn, AL 36832
Ph. (334)821-1249

Contact: Jason Sanders
Vice President of Operations
Jason@djenterprises.net

