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December 27, 2023

City of Hollywood
Roger Bezerra, P.E.
Department of Public Utilities
1621 N. 14th Ave.
Hollywood, FL 33022

Subject: Water, Sewer, and Culvert Relocations Related to FDOT Improvements
Continuing Consulting Engineering Services Agreement 2023-277
Gannett Fleming, Inc. Work Order #01

Dear Mr. Bezerra,

Gannett Fleming, Inc. (CONSULTANT) is pleased to submit this Work Order proposal for Engineering Design and Construction Services related to utility relocations required for Florida Department of Transportation (FDOT) Improvement projects in the City of Hollywood.

PROJECT BACKGROUND

The City of Hollywood Department of Public Utilities has requested a proposal to provide design and construction services for several utility relocation for water, sewer, and reuse mains associated with FDOT construction projects. The tasks include the following:

- *Task 1 – Project Management and Coordination*
- *Task 2 – 6" Force Main Crossing of the Florida Turnpike (SR 91)*
 - This task includes the relocation of approximately 180 linear feet of cast iron pipe that passes under Florida's Turnpike near N 30th Street. This project intends to resolve the conflict with the existing culvert due to *FDOT's Lane Widening/Culvert Extension Project*.
- *Task 3 – A1A Utility Relocations*

This task includes the relocation of utilities of water, sewer, and reuse mains and associated ancillaries owned by the City of Hollywood for three FDOT projects:

- FDOT Project 448576-1: SR A1A from Franklin Street to Desoto Street – Approximately 1,000 linear feet of utility relocation (water, sewer, and reuse mains ranging in diameter) as marked in the FDOT plans..
 - FDOT Project 448577-1-52-01 & 02: SR A1A Drainage Improvements from Crocus Terrace to Van Buren Street – Approximately 200 linear feet of a 8-inch water main in conflict with a proposed stormwater pump station..
 - FDOT Project 448574-1: SR A1A from Sherman Street to Sheridan Street – Approximately 600 linear feet of utility relocation including 1-1/2-inch irrigation main, 8-inch and 18-inch CIP water mains, and 8-inch PVC sanitary sewer mains as marked in the FDOT plans..
- *Task 4 – Culvert at Johnson Street East of I-95.*

Scope of Work

- This task includes the addition of approximately 300 feet of 53" x 83" culvert connecting FDOT swales to the City's former sunset Golf Course. It is assumed, for purposes of this proposal, that ditch modifications to both the City's ditch to the north of Johnson Street and the FDOT ditches south of Johnson Street are being completed by others.

The following scope of services was prepared in response to the City's request.

SCOPE OF SERVICES

Task 1.0 - Project Management and Coordination

CONSULTANT will be responsible for project management, administration, and overall coordination throughout the assigned tasks. The Project Manager (PM) will manage the agreed upon budget and schedule for the various work activities identified herein for the period indicated in the attached Project Schedule. The PM's efforts will be focused on completion of tasks and submittal of deliverables according to the project schedule. Focus items will include budget, staffing, facilitating QA/QC reviews and identifying and communicating to the City PM as the need arises. Other activities include:

- The CONSULTANT will prepare for and conduct one (1) work order kick-off meeting to discuss the scope of work, deliverables, and project schedule. This meeting will encompass all tasks in a single meeting.
- The CONSULTANT will prepare agendas and meeting summaries for the meetings required under this scope work.
- The CONSULTANT shall prepare monthly progress reports in support of invoices to describe the work completed during the previous reporting period, anticipated work for the following period, current budget and schedule status, and any project issues requiring discussion or resolution.
- The CONSULTANT will maintain and update the project schedule.

Task 2.0 - 6" Force Main Crossing of the Florida Turnpike (SR 91)

CONSULTANT will provide the following services for Task 2.0 under this agreement:

Task 2.1 Data Collection & Review

- The City shall provide electronic CADD files of the existing and proposed conditions from FDOT prior to the CONSULTANT beginning the task.
- CONSULTANT will perform a site visit of the area to become familiar with the project area.
- CONSULTANT will review and compile the data received from the City and notify and coordinate with the City of gaps in existing data.

Task 2.2 Preliminary Design

- Based on the plans provided by FDOT, prepare a preliminary plan and profile and Preliminary Design Memorandum for review by City staff.
- Conduct internal QA/QC of the preliminary design package.
- Submit the preliminary design package to the City for review.
- Hold a design charrette with City staff and FDOT representatives for approval of the preliminary design prior to moving forward. This meeting will be held one (1) week into the (2) week City review period.

Task 2.3 Final Design

- Prepare 90% Plans and Construction Specifications based on comments received during the preliminary design review.
- Prepare an Engineer's Estimate of Construction Cost (Class 2).
- Conduct internal QA/QC of the final design package.
- Submit to the 90% package to the City for review and comment.
- Hold a design review meeting with City staff and FDOT representatives to answer questions and coordinate review comments. This meeting will be held one (1) week into the (2) week City review period.

*** No traffic control plans required for this task as the FM will be installed using trenchless technology.*

Task 2.4 Permitting Support

- *Florida Department of Transportation Utility Permit*

As this project currently appears to be entirely within the FDOT right of way the CONSULTANT will prepare and submit the required documents to obtain an FDOT utility permit. It is assumed that there will be one resubmittal to address one set of FDOT review comments.

- *Broward County Resilient Environment Department – Environmental Permitting Division – Domestic Wastewater License*

The CONSULTANT will prepare and submit for a Domestic Wastewater License to Broward County. Broward County reviews on behalf of the Florida DEP for General Permit for Constructing a Domestic Wastewater Collection/Transmission System.

*** No additional permits from the City of Hollywood Planning & Zoning or Broward County EPD are included in this effort currently as the project falls within the FDOT right of way and is therefore not subject to other entity permits.*

Task 2.5 Bid Documents

- Prepare Bid Ready Plans and Specifications based on comments received during the final design review.
- Finalize the Engineer's Estimate of Construction Cost (Class 2).
- Conduct internal QA/QC of the Bid Documents.
- Prepare a Bid Form for the City's use.
- Submit the Bid Documents for use in the procurement process.

Task 2.6 Bid Assistance

- Attend a pre-bid conference to answer design related questions.
- Respond to bidder's written inquiries (RFI) on civil design related questions.
- Develop and prepare Addenda. This scope assumes that there will be up to one (1) addendum prepared.
- Assist the City in evaluation of bids.
- Provide a written engineering recommendation of award.
- After the contract is awarded, CONSULTANT will prepare conformed documents that reflect the design bid by the contractor.

Task 2.7 Engineering Services During Construction

- Attend the pre-construction meeting scheduled by City staff.
- Attend up to two (2) on-site meetings to address contractor concerns as they arise.
- Site walkthrough to confirm substantial completion and establish a punch list.
- Final walkthrough at Final Completion to confirm punch list items were addressed.
- Certification of completion of the work will be submitted to permitting agencies to close out permits.
- CONSULTANT will use survey and/or red line data and drill logs provided by the Contractor to prepare CADD Record Drawings.

Task 2.8 Construction Administration (2 months)

- Attend the pre-construction meeting scheduled by City staff.
- Perform inspections equivalent to one week during drilling.
- Attend bi-weekly coordination meetings on the site.
- Review contractor submittals. It is assumed that there will be up to five (5) submittals for review.
- Respond to up to three (3) RFIs by the contractor and prepare supplementary documents to resolve the requests.
- Review of one (1) change order submitted by the Contractor as requested by the City.
- Prepare Record Drawings
- Review monthly and final pay requests from the contractor for conformance to the requirements in the contract.

Task 3.0 - A1A Utility Relocations

CONSULTANT will provide the following services for Task 3.0 under this agreement:

Task 3.1 - SR A1A from Franklin Street to Desoto Street

Task 3.1.1 Data Collection & Review

- The City shall provide electronic CADD files of the existing and proposed conditions from FDOT prior to the CONSULTANT beginning the task.
- CONSULTANT will perform a site visit of the three areas to become familiar with the existing conditions.
- CONSULTANT will review and compile the data received from the City and notify the City of gaps in existing data for each project.

Task 3.1.2 Preliminary Design

- Based on the plans provided by FDOT, prepare a preliminary plan and profile and Preliminary Design Memorandum for review by City staff.

- Prepare an Engineer's Estimate of Construction Cost (Class 5).
- Conduct internal QA/QC of the preliminary design package.
- Submit the preliminary design package to the City for review. (Submitted in conjunction with packages from Task 3.2 and 3.3)
- Hold a design review meeting with City staff and FDOT representatives for approval of the preliminary design prior to moving forward. This meeting will be held one (1) week into the (2) week City review period. (Review meeting will be held in conjunction with packages from Task 3.2 and 3.3)

Task 3.1.3 Final Design

- Prepare 90% Plans and Construction Specifications based on comments received during the preliminary design review.
- Prepare an Engineer's Estimate of Construction Cost (Class 2).
- Prepare a Traffic Control Plan as required by FDOT within their rights of way for use by the Contractor during construction of the utility modifications.
- Conduct internal QA/QC of the final design package.
- Submit to the 90% package to the City for review and comment. (Submitted in conjunction with packages from Task 3.2 and 3.3)
- Hold a design review meeting with City staff and FDOT representatives to answer questions and coordinate review comments. This meeting will be held one (1) week into the (2) week City review period. (Review meeting will be held in conjunction with packages from Task 3.2 and 3.3)

Task 3.2 - SR A1A Drainage Improvements from Crocus Terrace to Van Buren Street

Task 3.2.1 Data Collection & Review

- The City shall provide electronic CADD files of the existing and proposed conditions from FDOT prior to the CONSULTANT beginning the task.
- CONSULTANT will perform a site visit of the three areas to become familiar with the existing conditions.
- CONSULTANT will review and compile the data received from the City and notify the City of gaps in existing data for each project.

Task 3.2.2 Preliminary Design

- Based on the plans provided by FDOT, prepare a preliminary plan and profile and Preliminary Design Memorandum for review by City staff.
- Prepare an Engineer's Estimate of Construction Cost (Class 5).
- Conduct internal QA/QC of the preliminary design package.
- Submit the preliminary design package to the City for review. (Submitted in conjunction with packages from Task 3.1 and 3.3)

- Hold a design review meeting with City staff and FDOT representatives for approval of the preliminary design prior to moving forward. This meeting will be held one (1) week into the (2) week City review period. (Review meeting will be held in conjunction with packages from Task 3.1 and 3.3)

Task 3.2.3 Final Design

- Prepare 90% Plans and Construction Specifications based on comments received during the preliminary design review.
- Prepare an Engineer's Estimate of Construction Cost (Class 2).
- Prepare a Traffic Control Plan as required by FDOT within their rights of way for use by the Contractor during construction of the utility modifications.
- Conduct internal QA/QC of the final design package.
- Submit to the 90% package to the City for review and comment. (Submitted in conjunction with packages from Task 3.1 and 3.3)
- Hold a design review meeting with City staff and FDOT representatives to answer questions and coordinate review comments. This meeting will be held one (1) week into the (2) week City review period. (Review meeting will be held in conjunction with packages from Task 3.1 and 3.3)

Task 3.3 - SR A1A from Sherman Street to Sheridan Street

Task 3.3.1 Data Collection & Review

- The City shall provide electronic CADD files of the existing and proposed conditions from FDOT prior to the CONSULTANT beginning the task.
- CONSULTANT will perform a site visit of the three areas to become familiar with the existing conditions.
- CONSULTANT will review and compile the data received from the City and notify the City of gaps in existing data for each project.

Task 3.3.2 Preliminary Design

- Based on the plans provided by FDOT, prepare a preliminary plan and profile and Preliminary Design Memorandum for review by City staff.
- Prepare an Engineer's Estimate of Construction Cost (Class 5).
- Conduct internal QA/QC of the preliminary design package.
- Submit the preliminary design package to the City for review. (Submitted in conjunction with packages from Task 3.1 and 3.2)
- Hold a design review meeting with City staff and FDOT representatives for approval of the preliminary design prior to moving forward. This meeting will be held one (1) week into the (2) week City review period. (Review meeting will be held in conjunction with packages from Task 3.1 and 3.2)

Task 3.3.3 Final Design

- Prepare 90% Plans and Construction Specifications based on comments received during the preliminary design review.
- Prepare an Engineer's Estimate of Construction Cost (Class 2).

- Prepare a Traffic Control Plan as required by FDOT within their rights of way for use by the Contractor during construction of the utility modifications.
- Conduct internal QA/QC of the final design package.
- Submit to the 90% package to the City for review and comment. (Submitted in conjunction with packages from Task 3.1 and 3.2)
- Hold a design review meeting with City staff and FDOT representatives to answer questions and coordinate review comments. This meeting will be held one (1) week into the (2) week City review period. (Review meeting will be held in conjunction with packages from Task 3.1 and 3.2)

Task 3.4 Permitting Assistance

- *Florida Department of Transportation Utility Permit*

As this project currently appears to be entirely within the FDOT right of way the CONSULTANT will prepare and submit the required documents to obtain an FDOT utility permit. It is assumed that there will be one resubmittal to address one set of FDOT review comments.

- *Where applicable*, the CONSULTANT will prepare and submit for:
 - General Permit Addendum and Notice of Intent to Broward County. Broward County reviews on behalf of the Florida DEP to issue the Notice of Intent to Use the General Permit for Construction of Water Main Extensions for PWSs.
 - *Broward County Health Department – Notice of Intent to Use the General Permit for Construction of Water Main Extension for PWSs and the Broward County General Permit Addendum*
 - *Broward County Resilient Environment Department – Environmental Permitting Division – Domestic Wastewater License*

*** No additional permits from the City of Hollywood Planning & Zoning or Broward County EPD are included in this effort currently as the project falls within the FDOT right of way and is therefore not subject to other entity permits.*

Task 3.4 Bid Documents

It is assumed that the Construction Plans & Specifications for Tasks 3.1, 3.2, and 3.3 above will be bid and constructed as one project. Therefore, the CONSULTANT will perform the following tasks:

- Prepare Bid Ready Plans and Specifications based on comments received during the final design reviews under Tasks 3.1, 3.2 and 3.3.
- Finalize the Engineer's Estimate of Construction Cost (Class 2).
- Conduct internal QA/QC of the Bid Documents.
- Prepare a Bid Form for the City's use.
- Submit the Bid Documents for use in the procurement process.

Task 3.5 Bid Assistance

- Attend a pre-bid conference to answer design related questions.
- Respond to bidder's written inquiries on civil design related questions.

- Develop and prepare Addenda. This scope assumes that there will be up to two (2) addendum documents prepared.
- Assist the City in evaluation of bids.
- Provide a written recommendation of award.
- After the contract is awarded, CONSULTANT will prepare conformed documents that reflect the design bid by the contractor.

Task 3.6 Engineering Services During Construction (4 months)

- Attend the pre-construction meeting scheduled by City staff.
- Attend up to eight (8) on-site meetings to address contractor concerns as they arise.
- Site walkthrough to confirm substantial completion and establish a punch list.
- Final walkthrough at Final Completion to confirm punch list items were addressed.
- Certification of completion of the work will be submitted to FDOT to close out the Utility Permit.
- CONSULTANT will use survey and/or red line data provided by the Contractor to prepare CADD Record Drawings.

Task 3.7 Construction Administration (4 months)

- Attend the pre-construction meeting scheduled by City staff.
- Perform up to two (2) week of field inspections.
- Attend bi-weekly construction meetings on the site.
- Review contractor submittals. It is assumed that there will be up to eight (8) submittals for review.
- Respond to up to six (6) RFIs by the contractor and prepare supplementary documents to resolve the requests.
- Review of three (3) change orders submitted by the Contractor as requested by the City.
- Review monthly and final pay requests from the contractor for conformance to the requirements in the contract.
- Prepare Record Drawings

Task 4.0 – Culvert at Johnson Street East of I-95

CONSULTANT will provide the following services for Task 4.0 under this agreement:

Task 4.1 Data Collection & Review

- The City shall provide electronic files of the City's stormwater master plan (SWMP), along with the calculations and dynamic model for review by the CONSULTANT to confirm the validity of the 40 cubic feet per second (CFS) flow rate from FDOT's drainage ditch to the City conveyance ditch.
- The City shall provide the latest as built/record information in electronic format for the project area for use by the CONSULTANT.

- CONSULTANT will perform a site visit of the area to become familiar with the project area.
- CONSULTANT will review and compile the data received from the City and notify the City of gaps in existing data.
- Survey – The CONSULTANT will use the surveying subconsultant approved in the contract to perform a design survey for the culvert crossing. The survey will include the following:
 - Cross sections will be taken every 25' in each direction along Johnson Street and 25' in each direction in the drainage ditches on the north and south side of the project limits.
 - Surface improvements, including roadway and asphalt driveway, fencing, above-ground evidence of underground features as marked by others, valves, manholes and inlets (rim, invert elevations, structure bottoms, and pipe sizes & directions), drainage features (type, size, inverts, tops, structure detail, etc.), trees (size and type), major foliage, slabs, roadway striping, etc.
 - Right of way limits will be shown based on available GIS information and/or the latest as-built plans for the roadway (provided by the City).
 - Elevations will be referenced to NAVD88 Datum.
 - Horizontal positioning will be referenced to State Plane Coordinate system NAD93/90, in feet.
 - Traffic control/maintenance of traffic is not included in this proposal. If it is required, it can be provided for an additional fee.
 - It is assumed that a right of way permit will not be required for the design survey effort.

Task 4.2 Preliminary Design

- Based on the information provided by the City and FDOT, prepare a preliminary plan and profile and Preliminary Design Memorandum for review by City staff.
- Preliminary drainage calculations as required by FDOT for the Drainage Connection Permit.
- Prepare an Engineer's Estimate of Construction Cost (Class 5).
- Conduct internal QA/QC of the preliminary design package.
- Submit the preliminary design package to the City for review.
- Hold a design review meeting with City staff and FDOT representatives for approval of the preliminary design prior to moving forward. This meeting will be held one (1) week into the (2) week City review period.

Task 4.3 Intermediate Design

- Prepare 60% Plans and Construction Specifications based on comments received during the preliminary design review.
- Revise drainage calculations as required by FDOT for the Drainage Connection Permit.
- Prepare an Engineer's Estimate of Construction Cost (Class 3).
- Conduct internal QA/QC of the intermediate design package.
- Submit the intermediate design package to the City for review.

- Hold a design review meeting with City staff and FDOT representatives for approval of the design prior to moving forward with final design. This meeting will be held one (1) week into the (2) week City review period.

Task 4.4 Final Design

- Prepare 90% Plans and Construction Specifications based on comments received during the intermediate design review.
- Complete final drainage calculations as required by FDOT for the Drainage Connection Permit.
- Prepare an Engineer's Estimate of Construction Cost (Class 2).
- Conduct internal QA/QC of the final design package.
- Submit to the 90% package to the City for review and comment.
- Hold a design review meeting with City staff and FDOT representatives to answer questions and coordinate review comments. This meeting will be held one (1) week into the (2) week City review period.

Task 4.5 Permitting Assistance

- *Florida Department of Transportation Drainage Connection Permit*

The CONSULTANT will prepare and submit the required documents to obtain an FDOT Drainage Connection Permit. It is assumed that there will be one resubmittal to address one set of FDOT review comments.

- *Broward County EPD*

Broward County EPD has been delegated authority for Environmental Resource Permitting within its limits if the project is not in a Special District. The CONSULTANT will prepare and submit the required documents to obtain a Surface Water Management General License as this project is assumed to be less than one acre in size. This assumes that there will be one resubmittal to address comments from the BCEPD. No environmental reports are included in this scope of work. It is assumed that there will be one resubmittal to address one set of review comments. It is assumed as this project is within the City of Hollywood, no additional permits will be required from Broward County.

- *City of Hollywood Right of Way Permit*

The CONSULTANT will prepare and submit the required documents to obtain a permit for work within the Johnson Street right of way. It is assumed that all work to be performed will be within the City's right of way and roadway permits from Broward County and FDOT will not be required. The documents will include a Maintenance of Traffic plan using FDOT Index 600 series from the Design Standards. It is assumed that there will be one resubmittal to address one set of review comments. It is assumed that as soon as the construction contract is awarded the Contractor will assume responsibility for the permit and pay the permit fees.

*** No additional permits from the City of Hollywood Planning & Zoning or Broward County EPD are included in this effort currently as the project falls within the FDOT right of way and is therefore not subject to other entity permits.*

Task 4.6 Bid Documents

- Prepare Bid Ready Plans and Specifications based on comments received during the final design review.

- Finalize the Engineer's Estimate of Construction Cost (Class 2).
- Conduct internal QA/QC of the Bid Documents.
- Prepare a Bid Form for the City's use.
- Submit the Bid Documents for use in the procurement process.

Task 4.7 Bid Assistance

- Attend a pre-bid conference to answer design related questions.
- Respond to bidder's written inquiries on civil design related questions.
- Develop and prepare Addenda. This scope assumes that there will be up to two (2) addendum documents prepared.
- Assist the City in evaluation of bids.
- Provide a written recommendation of award.
- After the contract is awarded, CONSULTANT will prepare conformed documents that reflect the design bid by the contractor.

Task 4.8 Engineering Services During Construction

- Attend the pre-construction meeting scheduled by City staff.
- Attend up to three (3) on-site meetings to address contractor concerns as they arise.
- Site walkthrough to confirm substantial completion and establish a punch list.
- Final walkthrough at Final Completion to confirm punch list items were addressed.
- Certification of completion of the work will be submitted to permitting agencies for closeout.
- CONSULTANT will use survey and/or red line data and drill logs provided by the Contractor to prepare CADD Record Drawings.

Task 4.9 Construction Administration (2 months)

- Attend the pre-construction meeting scheduled by City staff.
- Perform up to one week of field inspections.
- Attend bi-weekly construction meetings on the site.
- Review contractor submittals. It is assumed that there will be up to five (5) submittals for review.
- Respond to up to three (3) RFIs by the contractor and prepare supplementary documents to resolve the requests.
- Review of one (1) change order submitted by the Contractor as requested by the City.
- Review monthly and final pay requests from the contractor for conformance to the requirements in the contract.

Project Deliverables:

All submittals will be provided in electronic PDF format. Final drawings will be provided in PDF and native file format.

Task 1.0:

- Kickoff meeting summary

Task 2.0:

- Preliminary Design Package
- Final Design Package
- Bid Documents
- Record Drawings.

Task 3.0:

The following documents will be provided for each of the three subtasks:

- Preliminary Design Package
- Final Design Package
- Bid Documents
- Record Drawings.

Task 4.0:

- Preliminary Design Package
- Final Design Package
- Bid Documents
- Record Drawings.

Project Assumptions:

- Data received from the City will be in electronic format.
- Survey, geotechnical, and proposed linework for FDOT projects will be provided by the City or FDOT in CADD format for use in completing the plans in Tasks 2 and 3.
- Coordination can be conducted by the CONSULTANT with the FDOT Design Team directly and contact information will be provided by the City at notice to proceed for each task.
- CONSULTANT will have a single point of contact at the City to identify the latest version of current standards.
- The City design review period for each submittal will be 2-weeks, with the review meeting conducted mid-review period.
- The review meetings are anticipated to be facilitated by the CONSULTANT; it is assumed that meeting attendees will attend and provide feedback for deliverables to be completed within the timeframes of the attached schedule.
- It is assumed, for purposes of this proposal, that there are no environmentally sensitive areas within or adjacent to the task locations. Environmental services and permitting are not included in the scope of work.

- Permit fees will be paid by the CONSULTANT on an as-need basis and billed to the City as a Direct Cost. An estimate of permit fees is included for budgetary purposes only. Actual fees may differ depending upon the scope of work.
- It is assumed that Water Use Permits for dewatering will fall under the threshold of a “No-Notice” dewatering permit and will be coordinated by the Contractor awarded each task or will fall under the FDOT Water Use Permit for the associated project.
- It is assumed for Task 4 that a standard precast box culvert will be used per FDOT requirements.
- Geotechnical Engineering services have not been included in this scope.
- Unless otherwise specified, topographical survey have not been include in this scope of work.
- If all work is performed within FDOT or Broward County rights of way, it is assumed that a City of Hollywood right of way permit will not be required.

Schedule

CONSULTANT will endeavor to complete the work activities described herein within twelve (12) months of receipt of an official notice by the City to start the work. The schedule will be dependent on the start of each task. An updated schedule will be provided once each task NTP is provided. The proposed schedule for the panning this scope is shown below:

Sub-Task		Schedule	
		Start (month)	Finish (month)
Task 1.0	Project Management and Coordination	February 2024	February 2024
Task 2.0	6” Force Main Crossing of the Florida Turnpike (Design Only)	March 2024	July 2024
Task 3.0	A1A Utility Relocations (Design Only)	February 2024	April 2024
Task 4.0	Culvert at Johnson Street East of I-95	August 2024	February 2025

Compensation

CONSULTANT agrees to provide the scope of services above for the lump sum compensation of \$400,000 to be invoiced monthly in accordance with CONSULTANT’s estimated percent complete. Other Direct Costs (ODC) for required permitting fees reimbursed separately.