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1. Executive Summary

Basulto Management Consulting, Inc. (BMC) was founded in 2001 by Mr. Jose Basulto on the principle that project owners are entitled to receive fair, prompt, and competent professional services in all phases of their projects. Our mission is to maximize the likelihood of successful project implementation for our clients. Our commitment to our clients is rooted in the delivery of quality professional services. We will work to protect our clients' interests, both financial and otherwise, by providing the resources and expertise to ensure that projects are delivered successfully as defined by the owners.

Industries Served

- Local, State, and Federal Government
- Healthcare
- Transportation
- Aviation
- Water and Resource Management
- Education Facilities
- Real Estate

Mr. Basulto and the rest of BMC's exceptionally qualified staff have leveraged their knowledge and experience in successfully delivering increasingly complex projects since 2001 with expertise in the following areas:

Program Management

- Owner's Representative
- Project Controls, Scheduling, Cost Estimating
- Financial Oversight
- Invoice Review
- Davis Bacon Compliance
- Grant / JPA Management
- Contract Compliance
- Procurement Support
- Contract Negotiations
- Consultant Selection
- Consultant / Contractor Oversight
- Site Inspections

Consulting Services

- Project Risk Analysis
- Site Selection / Analysis
- FAA / FTA
- Single Audit Report Checklist (FDOT)
- Claims Consulting
- FDOT 5310 Triennial reviews

Emergency Management / Recovery

- Debris Management
- Debris Monitoring
- Planning
- FEMA Reimbursement
- Recovery Logistical Support

2. Firm's Qualifications & Experience

Mr. Jose Basulto is founder and President of BMC. He has more than 30 years of experience in all phases of commercial, residential and industrial projects. He earned his MBA from Cornell University where he majored in Finance. He is also a Certified Public Accountant, a General Contractor in the State of Florida and holds a Bachelor's Degree in Construction Management from Florida International University.

Summary of Projects

City of Hollywood Community Redevelopment Agency (CRA)

Margaritaville Hollywood Beach Resort project

February 2014 - 2016

As Owner's / Landlord's Representative BMC ensured that the developer was in compliance with and submitting funding requests as provided for under both the Compensated Funding Agreement between Margaritaville Hollywood Beach Resort L.P. (Developer) and the Hollywood Florida Community Development Agency (Landlord) and the Land lease between the same parties

Description: On July 30, 2009, the City issued Request for Proposal for the redevelopment of the site commonly known as Johnson Street for a resort hotel project. After a competitive process, which included public hearings and deliberations by the Mayor and City Commission, the appropriate officers of the City were authorized to negotiate with Developer the basic terms and conditions for redevelopment.

Summary of Work:

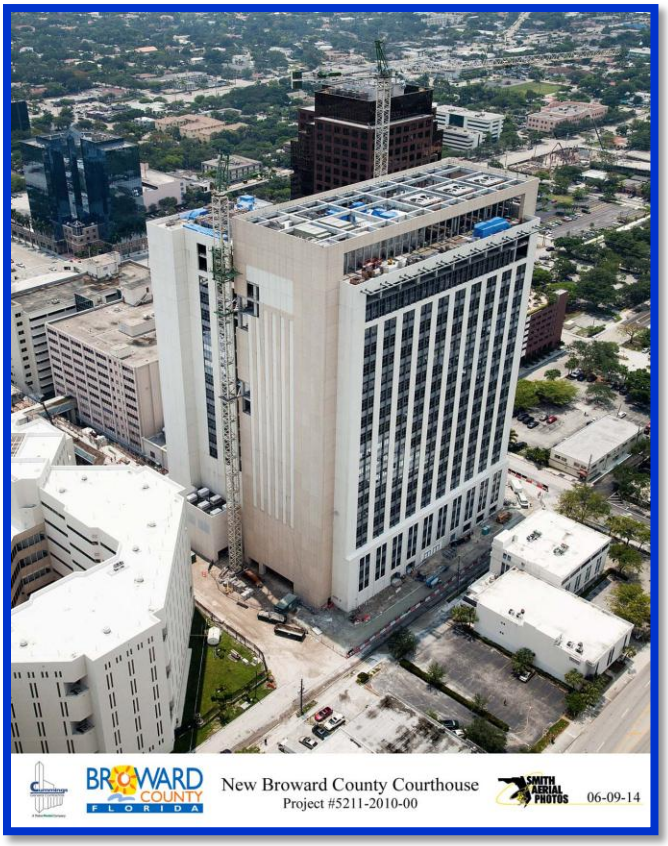
- Perform monthly site inspection to assess the physical progress of the project.
- Read and evaluate the monthly draw requests submitted by the developer and compare physical progress as inspected to percent complete reported in the draw request.
- Meet with developer to clarify any comments or questions arising from draw request.
- Write and submit a recommendation to the CRA Director for each draw request.

Broward County Construction Management Division

Broward County Courthouse Fort Lauderdale Project

January 2011 - 2017

BMC is a key member of the Program Management Team overseeing the development and construction of the new Broward County Courthouse in Downtown Fort Lauderdale. We have provided continuous on-site project supervision and project scheduling analysis on this multi-faceted project.



Description: This project is the construction of a new Broward County courthouse in downtown Fort Lauderdale. The new 20-story, 714,000-square-foot courthouse is being built on the site where the judicial parking garage is currently located, just west of the main courthouse building. The total cost of the courthouse tower, including design, project management services, underground utility work, demolition and abatement of existing buildings, construction of the new tower, the connecting bridge to the existing north and east wings, and the new East Wing elevator is approximately $220 million.

Summary of Work:

- Assist in the supervision of field operations and construction.
- Collaborate to promote safety onsite.
- Conduct periodic observations and inspections (grease caps, HVAC pressure test).
- Track project submittals and RFIs.
- Monitor field activities and identify possible impacts to cost, schedule, and quality.
- Maintain a QC/QA log of all deficiencies items noted.
- Assist with scheduling and coordinating materials testing and reports.
- Communicate project schedule, plans and specifications to Broward County
- Contribute to putting together the FF&E package for procurement by the user groups.

Aviation Projects

As part of the Fort Lauderdale Hollywood International Airport 9R – 27L Runway Expansion Design Team, BMC developed the baseline phasing and overall schedule for the expansion project. We were performing monthly evaluations and updates of the schedule. As a Sub Consultant to URS, BMC was a critical part of the Program Management Team charged with oversight of the Fort Lauderdale-Hollywood International Airport. In fact, Jose Basulto was a member of the Airport's Senior Management Team under Aviation Directors, Bill Sherry and Tom Jiargiello. BMC provided financial oversight, project controls, budget preparation and analysis, funding analysis and tracking, project progress and cost reporting. In particular, Mr. Basulto closely monitored and analyzed the

project schedule performing monthly evaluations of both progress and earned value on all activities. BMC participated in the management of the following projects:

- Terminal 1 Concourses B and C
- Consolidated Car Rental Facility
- Exit Roadways
- Renovations to Terminals 2 and 3
- Taxiway C Improvements
- South Runway Expansion

In addition BMC has performed the following tasks for Broward County Aviation Department (BCAD):

- Examination of reimbursable cost for design of Consolidated Rent Car Facility
- Performed Indirect Cost Allocation Study for all Airport Expansion Projects (AEP)
- Coordinated and reported on funding sources and uses for all AEP projects

BMC provided General Aviation development support to private developers at the Opa-Locka Airport in Miami-Dade County, we assisted Miami Executive Aviation with planning and construction phase oversight of a private hangar and office space totaling 450,000 s.f.

BMC also provided design phase and permitting support to Holland- Sheltair a private developer at Fort Lauderdale Airport, this project required careful coordination and collaboration with Broward County Aviation Department, the FAA, and several local entities. Our efforts resulted in the successful completion of a General Aviation hangar and office project under significant schedule constraints.

Transportation Projects

Grant Administrator task with Florida Department of Transportation (FDOT).

BMC provided grant management, services to the Florida Department of Transportation (FDOT). These tasks included the preparation of Joint Participation Agreements (JPAs), project monitoring activities, invoice processing, project close-out activities, and field reviews for Transit, Aviation, Seaport, Miami Intermodal Center (MIC), and Automated Traffic Management Systems (ATMS) projects and programs. This also includes similar activities for the County Incentive Grant Program (CIGP) and Local Agency Program (LAP) grant projects

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BMC also provided technical assistance to the Department's transportation partners concerning interpretation and compliance with the Department's policies, standards, and criteria including the Bus Transit System Safety and Fixed Guideway Transportation Systems Safety and Security Programs. These partners include Miami-Dade Transit (MDT), Miami International Airport (MIA), (KWDOT), Key West International Airport (EYW), Tri-Rail, Port of Miami, and various South Florida municipalities.

- Performed project close out tasks.
- Provided input on FDOT's Strategic Intermodal System grant program projects for Intermodal Systems Planning in District Six.
- Prepared Joint Participation Agreements, processed invoices, project schedule and progress monitoring activities, and conducted field reviews.
- Attended meetings with transportation partners as required.
- Reviewed transportation components contained in local comprehensive master plans and insured compliance with FDOT guidelines, standards, and Florida statutes.
- Coordinated planning studies with various local, state, and regional agencies and organizations to include MPOs and the RTA.
- Provided technical assistance to transportation partners to interpret and apply FDOT policies, standards, and criteria.

Florida Department of Transportation (FDOT)

Each fiscal year since 2003, BMC has been providing financial staff support to Florida Department of Transportation (FDOT) District Six. We analyzed the financial records of agencies, reconciling reimbursement data; and completing and submitting the appropriate checklist for each grant with the information provided on the single audit reports as required to meet the Single Audit Compliance Act.

BMC provided input and review comments for Strategic Intermodal System (SIS) grant projects, local comprehensive master plans, airport layout plans (ALPs), and layouts for various other transportation facilities which are used for coordination and planning activities associated with South Florida Metropolitan

Planning Organizations (MPO), the South Florida Regional Planning Council (SFRPC), and the South Florida Regional Transportation Authority (SFRTA).

3. Organizational Profile and Project Team Qualifications

BMC proposes to staff this engagement with Mr. Jose Basulto as lead and Mr. Adajah F. Codio as additional field staff.

Jose Basulto – Founder, President

Education

M.B.A. - Finance, Cornell University, Ithaca, NY, S.C. Johnson Graduate School of Management, 1997

Intensive Accounting Principles, University of Southern California, Los Angeles, California, Leventhal School of Accounting, Summer 1997

B.S., Construction Management, Florida International University, Miami Florida, College of Engineering & Applied Sciences, 1985

Personal Certification

CPA – Georgia, Florida
General Contractor – State of Florida

Professional & Civic Affiliations (current and past)

- Chairman (elected twice), Vice Chairman, Commissioner, South Broward Hospital District
- American Diabetes Association, Community Leadership Board
- Habitat for Humanity, Board Member & Treasurer for Miami-Dade Chapter
- Pacific National Bank, Board Member
- Co-founder, Trustee Florida Velodrome Association

BMC's Client List Includes:

. Broward County
. Miami Dade County
. The School District of Palm Beach County
. St. Lucie County Public Schools
. Florida DOT
. Florida DEP
. U.S. Army Corps of Engineers
. South Florida Water Management District
. National Parks Service
. City of Hollywood CRA

Mr. Basulto is President of BMC, a firm he founded in 2001. He has more than 25 years of experience in program / project management of disaster response, commercial, residential and industrial construction projects. He earned his MBA from Cornell University where he majored in Finance. Mr. Basulto is also a Certified Public Accountant in the State of Georgia and holds a Bachelor's Degree in Construction Management from Florida International University. He has been an estimator for an operable wall manufacturer, a project engineer on a 33 story office building and a cost engineer on an infrastructure development project.

In addition, Mr. Basulto worked as a field engineer on a large petro-chemical expansion project in Venezuela and a tenant coordinator for a commercial developer. As a Managing Consultant at PricewaterhouseCoopers, he provided consulting services for various project owners and engineering and construction clients.

Mr. Basulto provided services nationally and internationally to the transportation, aviation, healthcare, telecommunications, pharmaceutical, pulp and paper, petro-chemical and power generation industries in addition to other specialty construction areas. Mr. Basulto has traveled extensively for client work to countries in Europe and the Americas including the U.K., Ireland, Brazil, Venezuela, Colombia, Guatemala and Canada. Prior to forming BMC, Inc. Mr. Basulto was a Managing Consultant with PricewaterhouseCoopers, a Field Engineer with M.W. Kellogg, a large international petro-chemical engineering and construction firm and a Project Engineer with McDevitt & Street.

Adajah F. Codio

EDUCATION

Florida International University, Miami, FL – MS in Construction Management – In Progress

Florida International University, Miami, FL – BS in Construction Management – December 2019

WORK EXPERIENCE

Basulto Management Consulting (BMC), Hollywood Florida *Assistant Project Manager May 2022 to Present*

•Day to day oversight of contractors and subcontractors on-site for the Broward County Convention Center Expansion and Hotel

Florida Department of Transportation (FDOT), Miami, Florida *Project Administrator II February 2020 to Present*

- Promotes safety standards of personnel and equipment at the Construction project site.
- Prepares Monthly Progress Estimates, Final Estimates and other project correspondence.
- Reviews contract claims for time/monies and submits recommendations to the Resident Engineer.
- Performs advanced engineering work on multiple mid-size to major projects of moderate complexity.
- Reviews construction plans and provides comments on constructability and contract time prior to projects going to letting.

Florida Department of Transportation (FDOT), Miami, Florida *Estimates Specialist, May 2019 to January 2020*

- Provide clear and concise comments until final estimate documentation.
- Provide construction cost estimating support for various offices in the District.
- Review accuracy of contract plans with FDM; Verify exactness of all FDOT standards.
- Provide District Contracts Office with contract class breakouts for District Let contracts.
- Meet with the project team, consultants and PMs at the review meeting, addressing the observations.
- Provide updated construction cost estimates on all projects in the 5-year Work Program for the annual review.

Sabal Development, Miami, Florida *Project Manager, July 2018-March 2019*

- Planning the schedule and allocating proper duration at each stage of the construction project.
- Coordinate everyday work activities, plan inspection, meet with city inspector on construction site.
- Following with every subcontractor and verify that quality control is met during the construction period.

Lunacon Construction Group, Miami, Florida *Assistant Project Manager, December 2017-May 2018*

- Maintain project files and any additional tasks in support of the PM.
- Process and submit submittals; RFIs; Note taker to prepare Meeting Minutes.
- Prepare and maintain about 20 project binders and update the binder weekly.
- Obtain and record Certificates of Insurance and other required project documents.
- Coordinate everyday work activities, plan inspection, meet with city inspector on construction site.
- Assist Project Manager in doing Pay Application Evaluation, and reconciliation of vendor invoice with the PM.

Wells Fargo Bank N.A., North Miami Beach, Florida *Personal Banker, February 2016 to December 2017*

- Utilization of all resources available to provide information and relay accurate data to the customers.
- Excellent communication skills including speaking clearly, succinctly, and accurately, using pleasant tone and common conversational courtesies.
- Ability to meet and exceed performance objectives. Ability to navigate multiple computer systems and applications.

CERTIFICATION

- Maintenance of Traffic (MOT)
- Asphalt Paving, I & II
- Earthwork Construction Inspection I & II
- QC Manager
- First Aid

ADDITIONAL EXPERIENCE

AFCphotography, LLC, Miami, Florida *Owner, Photographer October 2011 – Present*

- Fluent in French, Creole and English, Conversational in Spanish.
- Earned and maintained positive reputation of excellent customer service and quality product.
- Capture and edit photographs for weddings, events, portraits, and achieve deadlines for final work.
- Software Skills: Microsoft Excel, Microsoft Word, Microsoft PowerPoint, Viewpoint, Primavera, On Screen Take Off.

4. Approach to Scope of Work

BMC will coordinate closely with the CRA's Project Manager and other appropriate staff to ensure the engagement requirements are met. In addition, we will coordinate closely with all contractors to ensure there is no impact on physical progress of the works. BMC will request and attend a kick off meeting to develop a workplan including initial frequency of site visits and meetings. The CRA will have the final say on specific workplan details. The following are some of the envisioned elements of our workplan:

- Obtain and review any relevant construction and funding agreements to gain an understanding of relevant responsibilities and rights of all parties. This will be essential in order to ensure compliance by project participants.
- Establish and coordinate a formal site visit schedule in conjunction with monthly draw requests. Site visits will be photo-documented for the purpose of monthly report preparation. BMC will obtain and review the monthly draw requests to evaluate actual physical progress v. progress asserted by monthly draw requests.
- Attend and participate in periodically scheduled (weekly or bi-weekly) project meetings to ensure that any important project development brought to the attention of the CRA and other relevant parties.
- Prepare monthly reports for the CRA including recommendations and supporting information / data.

5. References / Past Performances

References are provided in section 2 of questionnaire as required by RFQ

6. Statement of Qualification Certification

Statement is provided in section 3 of questionnaire as required by RFQ