

## Program Overview & Eligibility

Completed by hwc.kimnewhouse@gmail.com on 1/16/2023 2:55 PM

Case Id: 30026

Name: Community Enhancement Collaboration Feeding

Address: 5648 Wiley Street

---

### Program Overview & Eligibility

---

Please review the enclosed program information.



City of Hollywood  
Public Services

City of Hollywood  
2600 Hollywood Blvd  
Hollywood, FL 33022  
954.921.3271

[DBiederman@hollywoodfl.org](mailto:DBiederman@hollywoodfl.org)

#### Public Services

Activities (including labor, supplies and material) which are directed toward improving the community's public services and facilities, including but not limited to those concerned with employment, crime prevention, childcare, health, drug abuse, education, fair housing counseling, energy conservation, welfare, or recreational needs. To qualify for this grant, Public Service must be either a new service or a quantifiable increase in the level of an existing service above that which has been provided by or on behalf of the unit of general local government in the 12 calendar months before the submission of the action plan. Awards to Public Service activities are limited to 15% of the City's total annual CDBG allocation. Based on past year allocations, the anticipated amount available for Fiscal Year 2023-2024 is estimated to be \$185,000.00. The actual amount is based on legislative approval and may be subject to change.

**The City of Hollywood reserves the right to determine if submitted proposals are eligible, timely and complete; whether funding requests are appropriate, and all considerations relating to the funding application and requirements have been met. In addition to the information requested in this application, each applicant will be subject to a background inquiry that ensures compliance with the following criteria:**

- The applicant's services provide a direct benefit to City of Hollywood residents.
- The applicant is fully licensed and insured, if applicable.
- The applicant does not have any outstanding liens or fines from the City.
- The applicant is not involved in any active litigation against the City.
- The applicant does not have any active City Municipal/Fire Code violations.
- The applicant is not engaged in any type of adverse activity against the City.
- The applicant is in compliance with all Florida, Broward County and City statutes, codes, ordinances and all other rules and regulations.

**Failure to meet the above criteria will result in the applicant's disqualification from consideration for a Community Development Block Grant (CDBG).**

Printed By: Merry Kaye on 4/5/2023

1 of 23

**SUBMISSION DEADLINE: FEBRUARY 6, 2023 by 3PM**

## A. Agency Information

Completed by hwc.kimnewhouse@gmail.com on 2/3/2023 10:29 AM

Case Id: 30026

Name: Community Enhancement Collaboration Feeding

Address: 5648 Wiley Street

---

### A. Agency Information

---

Please provide the following information.

#### ORGANIZATION INFORMATION

**A.1. Organization Entity Name (Name listed in [Sunbiz](#))**

Community Enhancement Collaboration, Inc.

**A.2. Address**

5648 Wiley Street Hollywood, FL 33023

**A.3. Telephone**

(954) 987-0625

**A.4. Fax**

(954) 987-8625

**A.5. Date designated as a 501 (c) (3):**

01/04/2004

**A.6. Legal Status of Entity/Organization:**

Non-Profit

**A.8. [Federal Tax ID](#)**

743,116,992

**A.9. [SAM Registration](#)**

Submitted-Pending

**A.10. [Unique Entity ID \(UEI\)](#)**

FTGXG7A39LE1

#### EXECUTIVE DIRECTOR/CEO/PRESIDENT INFORMATION

**A.11. First Name**

Nadine

**A.12. Last Name**

McCrea

**A.13. Phone**

(954) 629-9142

**A.14. Email**

nmccrea2014@gmail.com

**A.15. Date of Birth**

06/09/1955

#### CONTACT PERSON

**A.16. First Name**

Kim

**A.17. Last Name**

Newhouse

**A.18. Email**

hwc.kimnewhouse@gmail.com

**A.19. Telephone**

(941) 815-1304

#### REGISTERED AGENT

**A.20. First Name**

Nadine

**A.21. Last Name**

McCrea

**A.22. Email**

nmccrea2014@gmail.com

**A.23. Phone**

(954) 629-9142

## B. Project Description

Completed by hwc.kimnewhouse@gmail.com on 2/3/2023 9:49 AM

Case Id: 30026

Name: Community Enhancement Collaboration Feeding

Address: 5648 Wiley Street

---

### B. Project Description

---

Please provide the following information.

#### B.1. Name of Activity/ Project

CEC: Feeding Seniors

#### B.2. Activity/Project Summary to include program description, clientele to benefit from program, specific use of CDBG funds, etc. (must be 250 words or less):

CEC: Feeding Seniors is a weekly Client Choice Food Pantry for low-income seniors 62 and older residing in the city of Hollywood. The 2020 State of Senior Hunger reported 5.2 million seniors aged 60+ faced hunger, that's 1 in 15 seniors or 6.8% of all seniors. Hunger continues to take a severe toll on senior health and nutrition, putting them at risk for chronic health conditions like depression, asthma, and diabetes. Some seniors are more likely to face hunger due to racial and economic inequality.

As determined by the Department of Agriculture, CEC and the community they serve is located in a food desert where at least 33% are seniors, 36% are disabled, 15.8% are below the poverty level and 42% are living alone and facing food insecurity every day. The United Way reports that in Broward County alone over 260,000 people do not know where their next meal is coming from. Broward County reports a 34% increase in the population in Broward County, with a 13.6% rate of food insecurity. CEC sees a similar increase in the need for their services.

This past year CEC served over 11,736 households and 35,208 individuals. In response to these alarming statistics, the Community Enhancement Collaboration (CEC) is requesting funds from the City of Hollywood to continue the CEC: Feeding Seniors Program. The CEC: Feeding Seniors program will distribute food twice weekly and will promote healthy eating for seniors, while meeting nutritional requirements and special dietary requirements of senior citizens.

#### B.3. Activity/Project Location (list location of activity to include US Census Tract. If activity is held in multiple locations, list all locations and US Census tract numbers. If the activity is Citywide, indicate as such.):

CEC: Feeding Seniors / US Census Tract 091400

#### B.4. Grant Funds Requested

\$50,000.00

#### B.5. Total number of individuals served at requested funding level:

50

#### B.6. Lowest funding level acceptable to operate activity:

\$40,000.00

**B.7. Total number of individuals served at lowest funding level**

40

**B.8. Each activity must meet one of the National Objectives of the CDBG Program. Check the correct objective. Low- and Moderate-Income Benefit (Check the appropriate benefit):**

- A. Limited Clientele Activity:** The activity benefits a limited clientele, at least 51% of whom are low/moderate income.
- B. Area Benefit:** The activity provides a benefit to low/moderate income persons by documenting that 51% or more of the service area of the activity is occupied by low/moderate income households (as per the U.S. Census).

## C. Organizational Capacity and Activity Scope

**Case Id:** 30026  
**Name:** Community Enhancement Collaboration Feeding  
**Address:** 5648 Wiley Street

Completed by hwc.kimnewhouse@gmail.com on 2/6/2023 11:07 AM

---

### C. Organizational Capacity and Activity Scope

---

Please provide the following information.

#### **C.1. Briefly describe your track record and prior experience in the proposed activity, and include the following information:**

- **Unique qualifications or characteristics of staff, the facility or operations (include specifics that separates your agency from others serving in the same capacity).**
- **Number of years of related experience of the organization or key staff.**
- **Specific key staff assignments/tasks.**
- **Summary of past client outcomes (for the past three (3) years).**
- **Perceived challenges in meeting the goals of this proposal.**
- **Illustrate how your agency has the capacity to overcome perceived challenges in meeting the goals of this proposal.**
- **Provide a Year-End Report of accomplishments from previous funding year.**

**Facility:** CEC is unique in that we live, work, and play together. CEC is an all-volunteer program with a mission to enhance the quality of life in the Washington Park area by advancing and strengthening the economic, health, civic and social interests, while improving community pride and promoting active participation by all citizens. The vision of the CEC is to help enhance the Washington Park neighborhood and surrounding communities. We are the premier caregiver of our neighborhood, where we live, work, and play.

**Staff:** The Community Enhancement Collaboration is staffed 100% by community volunteers. The positions range from drivers to office/clerical staff, to a multitude of volunteers who work within the food pantry including shoppers and food delivery service volunteers. Volunteer Broward has also partnered with CEC to help with food distribution. These volunteers are dedicated to feeding the hungry, well over 90% of the volunteers at CEC have dedicated their time for 18 years, since the creation of CEC in 2004. The drivers pick up food from participating sources daily. The volunteers who work in the office maintain, and submit required data to all collaborating agencies i.e. FSF, CSC. They create and disseminate communications to board members, CEC volunteers and community members. The office staff qualify and sign in clients to receive access to food pantry and social services. The food pantry volunteers are available daily, they receive, sort by type and expiration date, and disseminate food to those in need. The all-volunteer food pantry staff also maintain another critical piece, cleanliness of the food pantry, meeting and passing all food and safety inspections as required by law.

**Summary of Past Outcomes:** The amount of food disseminated by CEC as well as the number of hungry people served is tremendous. The partnership established with Feeding South Florida and USDA has allowed CEC to continue to meet the demands of food disseminated and clients served. In 2022, CEC reports that 661,055 pounds of food was collected and distributed, 10,153 households and 30,144 individuals were served.

**Challenges:** CEC continues to deal with the availability of food and price increases. Supply chain issues has had a

Printed By: Merry Kaye on 4/5/2023

7 of 23

devastating impact on the community that CEC serves, resulting in more need than ever before in CEC’s eighteen-year history. Feeding South Florida, previously one of our largest suppliers of food, is no longer available to provide the amount of food as in previous years, they too have been hit hard by supply chain issues and the high demand for food. With an increase in need and a decrease in availability of food, CEC is forced to purchase food at retail prices. In this past year the cost of food has increased by 20% and they are expected to continue to increase in 2022, adding to the need for CDBG funding.

Year-End Report: The Community Enhancement Collaboration (CEC) received CDBG funds from the City of Hollywood this past year to continue the CEC: Feeding Seniors Program. To date the CEC: Feeding Seniors Program has not only been a success meeting the minimum requirements of the grant, distributing food twice weekly via delivery, curbside, or walk-up. In addition, the food choice pantry program at CEC continues to promote healthy eating for seniors while meeting the nutritional requirements and special dietary requirements of senior citizens, with a special food pick up to program participants so these seniors do not have to endure the elements while waiting in line wait due to health reasons and/or no transportation. Statistically all 50 of our participants report extremely low incomes according to SNAP guidelines, with approximately 30% of our participants being African American, 39% Hispanic, 10% Caucasian, 21% Other. The latest increase in Other is attributed to refugees from Ukraine. The success of the CEC: Feeding Seniors Program has helped us to raise awareness of food insecurity in the community and presently has a waiting list for participation.

**C.2. Organization Experience**

Unique qualifications or characteristics of staff	# of years Organization Staff/Exp	Specific key staff assignments	Summary of past client outcomes	challenges in meeting the goals
Nadine McCrea-Founder, CEO, President	40	Community Outreach Coordinator	CEC reports that 661,055 pounds of food was collected and distributed, 10,153 households and 30,144 individuals were served.	Funds to provide healthy food for seniors.
Jacki Bioski-Office & Food Pantry Manager	16	Manage Office and Food Pantry	CEC reports that 661,055 pounds of food was collected and distributed, 10,153 households and 30,144 individuals were served.	Funds to provide healthy food for seniors.

## D. Activity Description

Completed by hwc.kimnewhouse@gmail.com on 2/3/2023 10:09 AM

Case Id: 30026

Name: Community Enhancement Collaboration Feeding

Address: 5648 Wiley Street

---

### D. Activity Description

---

Please provide the following information.

#### ACTIVITY DESCRIPTION

##### D.1. List the title of the activity:

CEC: Feeding Seniors

##### D.2. Check the type of activity

Services for Senior Citizens

**D.3. The word "activity" as used in this application denotes the action for which funds are being requested. The word "project" as used in this application denotes all of the activities that constitute the project. In some instances, the activity is the same as the project.**

**Is the activity for which funds are being requested part of a larger overall project?**

Yes

**If "Yes," describe the project in detail and explain how the activity relates to the project. In addition, be very specific about how CDBG funds will be applied:**

Feeding South Florida is the leading domestic hunger relief program in South Florida. Feeding South Florida (FSF) is the sole Feeding America food bank serving Palm Beach, Broward, Miami-Dade, and Monroe Counties. FSF is the largest and most efficient food bank in each of the counties we serve. More than 98% of all donations are put back into the community. For every \$1 donated, FSF can provide 6 meals. Through direct-service programs and a network of nonprofit partner agencies, including soup kitchens, food pantries, homeless shelters, and day cares, Feeding South Florida rescues 44 million pounds of food per year, as well as leads hunger and poverty advocacy efforts and provides innovative programming and education.

The Community Enhancement Collaboration is one of those nonprofit partner agencies and is one of the largest distributing agencies for FSF in Broward County. CEC offers multiply opportunities for the food insecure community to acquire food. Every Monday CEC offers a Client Choice Food Pantry, every Tuesday CEC provides a Senior Food Shopping Program, on Wednesday and Friday Home Deliveries are made and on Friday a Mobile Food Distribution Market is available to the community.

The goal of the CEC: Feeding Seniors program is to provide food twice a week to food insecure seniors. The CEC Feeding Seniors program will continue to promote healthy eating for seniors while meeting the nutritional requirements and special dietary requirements of senior citizens by making food available to seniors residing in food deserts within the city of Hollywood.

**D.4. Describe the activity, in detail, and be very specific about how the CDBG funds are proposed to be used. Be certain to include the following information:**

**a. Identify and document the need or problem.**

**b. Document the severity of the problem, clearly describing the need, to include statistics and reliable sources that is quantifiable and supported by appropriate data.**

**c. Affected population and percentage of low- and moderate-income persons to be benefited (area of service).**

**d. State whether organization participates directly or indirectly in the proposed activity and document the number of clients served directly and indirectly.**

**e. If requesting funds for more than one (1) activity, indicate numerically which is priority and, if separate applications are being submitted for each activity, but the activities are interrelated, include agency name, number of interrelated activities, the title and type of activity:**

CEC: Feeding Seniors is a weekly Client Choice Food Pantry for low-income seniors 62 and older. The 2020 State of Senior Hunger reported 5.2 million seniors aged 60+ faced hunger, that's 1 in 15 seniors or 6.8% of all seniors. Hunger continues to take a severe toll on senior health and nutrition, putting them at risk for chronic health conditions like depression, asthma, and diabetes. Some seniors are more likely to face hunger due to racial and economic inequality.

As determined by the Department of Agriculture, CEC and the community they serve is located in a food desert where at least 33% are seniors, 36% are disabled, 15.8% are below the poverty level and 42% are living alone and facing food insecurity every day. The United Way reports that in Broward County alone over 260,000 people do not know where their next meal is coming from. Broward County reports a 34% increase in the population in Broward County, with a 13.6% rate of food insecurity. CEC sees a similar increase in the need for their services.

This past year CEC served over 11,736 households and 35,2008 individuals. In response to these alarming statistics, the Community Enhancement Collaboration (CEC) is requesting funds from the City of Hollywood to continue the CEC: Feeding Seniors Program. The CEC: Feeding Seniors program will distribute food twice weekly and will promote healthy eating for seniors, while meeting nutritional requirements and special dietary requirements of senior citizens.

The CEC: Feeding Seniors program is free to seniors in the city of Hollywood. The CEC: Feeding Seniors program is the life blood of their community, with the additional food and healthy food options at home, seniors will be less likely to be forced into making a decision about where to spend their limited income: food, rent or medical attention.

## E. Approach

Completed by hwc.kimnewhouse@gmail.com on 2/3/2023 10:19 AM

**Case Id:** 30026

**Name:** Community Enhancement Collaboration Feeding

**Address:** 5648 Wiley Street

---

## E. Approach

---

Please provide the following information.

### E.1. Provide a narrative (250 words or less) that describes how the activity will be completed during this time frame. For programs and services, describe the activity:

CEC: Feeding Seniors is a weekly Client Choice Food Pantry for low-income seniors 62 and older. The 2020 State of Senior Hunger reported 5.2 million seniors aged 60+ faced hunger, that's 1 in 15 seniors or 6.8% of all seniors. Hunger continues to take a severe toll on senior health and nutrition, putting them at risk for chronic health conditions like depression, asthma, and diabetes. Some seniors are more likely to face hunger due to racial and economic inequality.

As determined by the Department of Agriculture, CEC and the community they serve is located in a food desert where at least 33% are seniors, 36% are disabled, 15.8% are below the poverty level and 42% are living alone and facing food insecurity every day. The United Way reports that in Broward County alone over 260,000 people do not know where their next meal is coming from. Broward County reports a 34% increase in the population in Broward County, with a 13.6% rate of food insecurity. CEC sees a similar increase in the need for their services.

This past year CEC served over 10,000 households and 30,000 individuals. In response to these alarming statistics, the Community Enhancement Collaboration (CEC) is requesting funds from the City of Hollywood to continue the CEC: Feeding Seniors Program. The CEC: Feeding Seniors program will distribute food twice weekly and will promote healthy eating for seniors, while meeting nutritional requirements and special dietary requirements of senior citizens.

### E.2. Activity Timeline

Task	Date to be completed
Coordinate seniors who will be participating in the CEC: Feeding Seniors program.	10/01/2023
Provide food distribution to seniors via mobile pantry twice a week and once a week via curbside/walk-up.	09/30/2024

### E.3. Describe outreach and marketing initiatives that will be implemented to inform potential clients about the services to be provided:

The Community Enhancement Collaboration and the CEC: Feeding Seniors program is based in the Washington Park area and while the program is available to all seniors in Hollywood, FL the bulk of our participants reside in the community we serve. Our participants follow us on Facebook and receive communications from CEC via email, flyers and phone calls. We have a close bond with our senior participants, making weekly deliveries to their home where we are able to communicate one-on-one.

### E.4. Are there other services that address the same need in the area?

Yes

If "Yes," describe:

Printed By: Merry Kaye on 4/5/2023

11 of 23

There are other food pantries in Hollywood, however CEC is unique in that we not only offer walk up food distribution, we CEC also offers mobile services to our homebound clients and mobile markets outside our physical neighborhood.

**E.5. Identify any strategies for collaborative approaches, such as volunteer recruitment and training, community building or strategic alliances. (If none, indicate N/A):**

Key volunteers will participate in training and workshops offered by the City of Hollywood, Children and Family Services, and Feeding South Florida. Volunteers will earn their Food Handling Certification as well as participate in Customer Service, Facility Maintenance, and Food Management Software.

**E.6. Identify any cooperative approaches and describe how they will improve the performance of the activity. (If none, indicate N/A):**

With direct referrals from Feeding South Florida, the City of Hollywood, First Call for Help 211 program, Memorial Hospital, along with our many Community Partners, the CEC: Feeding Seniors program will continue to grow in numbers.

## F. Outcome Measurement Goals

Completed by hwc.kimnewhouse@gmail.com on 2/6/2023 11:12 AM

Case Id: 30026

Name: Community Enhancement Collaboration Feeding

Address: 5648 Wiley Street

---

## F. Outcome Measurement Goals

---

Please provide the following information.

The City of Hollywood determines actual benefits of funded activities by using Outcome Measurement Goals. The Community Development Advisory Board (CDAB) will review these goals closely in recommending which proposals to fund to the Hollywood City Commission.

The Outcomes Measurement section measures the actual benefits or changes for individuals as a result of participating in program activities. Outcomes may relate to behavior, skills, knowledge, attitudes, values, condition, or other attributes. The purpose of this section of the application is to identify these outcomes in measurable terms.

**Table 1** of this section is designed to allow the applicant to briefly describe the proposed activities initial, intermediate, and long-term outcomes.

**Table 2** of this section is designed to allow the applicant to declare goals to be measured throughout the contract period.

**A copy of this section will be forwarded to the CDAB and to the Hollywood City Commission as back-up material.**

Provide an outcome tracking table, using the attached tables as a model, being as brief as possible, using the guidelines below:

**Resources** – money, staff, staff time, volunteers, volunteer time, facilities, equipment, or supplies.

**Inputs** – resources dedicated to or used by the program.

**Activities** – what the program does with the inputs to fulfill its mission.

**Outputs** – direct products of program activities.

**Benefits**– new knowledge, increased skill, change in attitudes or values, modified behavior, improved condition, altered status.

**Outcomes** – benefits or changes for individuals of target populations during or after participating in program activities.

**Initial Outcomes** – first benefits or changes participants experience.

**Longer-term Outcomes** – ultimate benefits of the program.

Printed By: Merry Kaye on 4/5/2023

13 of 23

**Intermediate Outcomes** – benefits that connect initial outcomes and Longer-term Outcomes.

**Quantifiable Measurement Goals**– a defined goal of measurement per quarter (i.e. proof of academic achievement, proof of new or increased skills- certifications, etc.)

Inputs	Activities	Outputs	Outcomes		
			Initial	Intermediate	Longer-term
<b>Staff: 1</b> Lead Administrator and 4 Instructors who are certified teachers	The activity will provide Hollywood LMI children with tutoring in the areas of Math and Science	<b>4</b> successive 9-week tutoring sessions. <b>100</b> Students each session	Testing of current academic skills (pre-testing)	Improved academic proficiency (monitoring of academic proficiency)	Improved academic proficiency and increased test scores

**F.1.**

Inputs	Activities	Outputs	Initial	Intermediate	Longer-term
Dedicated volunteer staff pick up and deliver, sort and distribute food, provide 1-1 assistance to seniors who reside in the city of Hollywood.	The CEC: Feeding Seniors program will provide seniors of Hollywood with nutritional choices of food as well as meet specific dietary requirements.	50 seniors served twice a week via mobile pantry and once a week via curbside/walk-up through the CEC: Feeding Seniors program.	Seniors with presumed limited income are provided with food beyond their financial ability.	Improve health of seniors by providing seniors with healthy and nutritional choices through the CEC: Feeding Seniors program.	Seniors will spend less money on food and be able to eat healthier food and therefore be able to seek medical attention when necessary and/or pay rent, utilities, etc.

**Quantifiable Goals**

**First Quarter**

The CEC Feeding Seniors program will:

Provide supplemental and healthy food for 50 seniors twice a week delivery and once per week curbside/walk-up.  
Provide nutritional information and one-to-one assistance to seniors.

**Second Quarter**

The CEC Feeding Seniors program will:

Provide supplemental and healthy food for 50 seniors twice a week delivery and once per week curbside/walk-up.  
Provide nutritional information and one-to-one assistance to seniors.

**Third Quarter**

The CEC Feeding Seniors program will:

Provide supplemental and healthy food for 50 seniors twice a week delivery and once per week curbside/walk-up.  
Provide nutritional information and one-to-one assistance to seniors.

## Fourth Quarter

The CEC Feeding Seniors program will:

Provide supplemental and healthy food for 50 seniors twice a week delivery and once per week curbside/walk-up.  
Provide nutritional information and one-to-one assistance to seniors.

**THREE-YEAR PLAN.** In order to evaluate the overall sustainability of your program, the CDAB requests each applicant to submit a three-year plan that describes your projected progress over the next three years. It is important to note that the CDAB is paying particular attention to your agency's ability to reduce dependency on City of Hollywood CDBG funds. **Indicate whether your organization received CDBG funds within the past three years. If "Yes," include the initial three-year plan with updated information. If "No," submit a three-year plan. This information may be included within the overall business plan (Attachment D). If so, indicate which pages or sections.**

At a minimum, the three-year plan must also include the following:

**Client projection profile, to include the following:**

- Number of Clients to be served per year
- Projected improvement in the cost-of-service delivery per client
- Projected client improvement (i.e., test scores, abilities, certifications, etc.).

**Service Delivery Profile:**

- Staff qualifications and/or certifications
- Changes in staffing levels
- New services or programs
- Identification of additional funding sources
- Uses of additional funding
- Projected improvement in the ratio between CDBG funding and other funding.

## G. Budget Justification

Completed by hwc.kimnewhouse@gmail.com on 2/3/2023 10:25 AM

Case Id: 30026

Name: Community Enhancement Collaboration Feeding

Address: 5648 Wiley Street

---

### G. Budget Justification

---

Please provide the following information.

#### G.1. Is the activity for which CDBG funds are being requested part of an overall project?

Yes

#### Total Project Cost:

\$50,000.00

#### Does the total project cost include funds from other federal, state or local programs?

No

#### G.2. Has this project received City of Hollywood General Funds in the past three (3) years?

Yes

If "yes," provide the name of the program(s), amount(s), and year(s) funded:

Program	Amount	Year
City of Hollywood CDBG - CEC: Feeding Seniors	\$35,000.00	2022
City of Hollywood CDBG - CEC: Feeding Seniors	\$35,000.00	2021
City of Hollywood CDBG - CEC: Feeding Seniors	\$37,000.00	2020
	\$107,000.00	

#### Disclose any previous awarded, but unused, CDBG funds and the reason.

\$0.00

#### Reason for unused funds:

All CDBG monies from the previous year will be used.

#### G.3. Of the total project cost, what percentage has been, or will be financed with CDBG funds?

CDBG Funding	Total Project Cost	Percentage	Unused Funds	Reason for Unused Funds
\$50,000.00	\$50,047.17	100.00 %	\$0.00	

#### G.4. ACTIVITY BUDGET

Attach an itemized activity budget, including any necessary supplemental information. The itemized activity budget must include a detailed, line-item budget, including a description of tasks and implementation costs. NOTE: Salary,

Printed By: Merry Kaye on 4/5/2023

16 of 23

fringes and related costs are allowed, as long as the salaries are related to specific activity tasks. Narrative justification for each line item (including each salary item) must be provided. The narrative should justify each salary by describing the activity tasks associated with each salary.

Itemized Activity Budget **\*Required**

23-24 Project - Activity Budget.pdf

**G.5. Are CDBG funds being requested for salaries?**

No

**G.6. Are CDBG funds being requested for mileage?**

No

**G.7. Are CDBG funds being requested for Rent?**

No

**G.8. Are CDBG funds being requested for Supplies?**

Yes

**G.9. Are CDBG funds being requested for Professional Services?**

Yes

**G.10. Are CDBG funds being requested for Direct Benefit Reimbursement?**

No

**G.11. From a financial perspective, explain and justify the reason why CDBG funds are needed (i.e., financing gap, location, etc.)**

CEC continues to deal with the availability of food and price increases. Supply chain issues has had a devastating impact on the community that CEC serves, resulting in more need than ever before in CEC's eighteen-year history. Feeding South Florida, previously one of our largest suppliers of food, is no longer available to provide the amount of food as in previous years, they too have been hit hard by supply chain issues and the high demand for food. With an increase in need and a decrease in availability of food, CEC is forced to purchase food at retail prices. In 2021 the cost of food increased by 20%, in 2022 the CPI Index showed an increase between 9.5% and 10.5%, however according to our statistics and the food we purchase in South Florida the increase for CEC has been 13%. That 33% increase in the cost of food in the past 2 years shows just how much our senior population has been impacted and solidifies the continued need for CDBG funding.

The day-to-day operational funds to keep the doors open is another challenge CEC faces. Food storage, paying the bills, keeping the lights on, putting gas in the vehicles, insurance, clerical funds, etc.

Our hope is that by receiving the City of Hollywood CDBG grant we will be able to supplement funds to purchase healthier food for seniors. In 2023 we estimate an expenditure of \$29.38 per senior per week, for 52 weeks, that's minimum budget of \$76,388.00 needed to provide meals to 50 duplicated food insecure seniors two times per week.

**G.12. Justify and document the reasonableness of cost for the amount of CDBG funds being requested per unit of measurement, as included in the activity description**

Printed By: Merry Kaye on 4/5/2023

17 of 23

CEC: Feeding Seniors is a weekly Client Choice Food Pantry for low-income seniors 62 and older. The 2020 State of Senior Hunger reported 5.2 million seniors aged 60+ faced hunger, that's 1 in 15 seniors or 6.8% of all seniors. Hunger continues to take a severe toll on senior health and nutrition, putting them at risk for chronic health conditions like depression, asthma, and diabetes. Some seniors are more likely to face hunger due to racial and economic inequality.

As determined by the Department of Agriculture, CEC and the community they serve is located in a food desert where at least 33% are seniors, 36% are disabled, 15.8% are below the poverty level and 42% are living alone and facing food insecurity every day. The United Way reports that in Broward County alone over 260,000 people do not know where their next meal is coming from. Broward County reports a 34% increase in the population in Broward County, with a 13.6% rate of food insecurity. CEC sees a similar increase in the need for their services.

This past year CEC served over 11,736 households and 305,208 individuals. In response to these alarming statistics, the Community Enhancement Collaboration (CEC) is requesting funds from the City of Hollywood to continue the CEC: Feeding Seniors Program. The CEC: Feeding Seniors program will distribute food twice weekly and will promote healthy eating for seniors, while meeting nutritional requirements and special dietary requirements of senior citizens.

**G.13. Does the activity and/or project for which CDBG funds are being requested propose to generate program income and/or revenue, either directly or indirectly?**

No

## H. Matching Contributions

Completed by hwc.kimnewhouse@gmail.com on 2/6/2023 11:17 AM

Case Id: 30026

Name: Community Enhancement Collaboration Feeding

Address: 5648 Wiley Street

---

### H. Matching Contributions

---

Applicants are strongly encouraged to provide matching funds. Matching contributions will positively impact the application. (City Departments are exempt; matching contributions are optional.) Applications that include matching contributions must evidence attached that the matching contribution is available, or will be available, at the beginning of the fiscal year for which CDBG funds are applied.

#### H.1. Check the appropriate eligible form(s) of matching contribution for the activity:

- Cash contributions
- Other federal, state, or local grants or programs
- Fund-raising monies

#### H.2. Detail all matching contributions for the activity. Include the source, the type of contribution (i.e., grants, loans, own source of funds, real estate, etc.) and the value:

Source of Contribution	Type of Contribution	Value of Contribution
Individual Donors	Donation	10722.09
Community Partners	Donation	6389.48
Online Donors	Online Fundraising	2015.00
Foundations	Local Grants	1932.29

#### H.3. Explain the method utilized to establish the fair market value of land or real estate as a matching contribution:

NA

#### H.4. Are the matching contributions selected above available now, or to be made available at the beginning of the fiscal year for which funds are being applied?

No

#### If "no," explain the availability of the matching contribution:

Donations listed above were made to CEC for the Food Pantry Program, not specific to the CEC: Feeding Seniors Program. Donations listed above are not available for the 2023-2024 fiscal year.

#### H.5. Applicants must describe all steps taken to secure other funding for the activity. *Attach at least one letter demonstrating that the activity or project has been submitted to other agencies for funding within the last 12 months prior to submission to the City of Hollywood Community Development Division. The agencies determination on those submissions must be included. If no other sources of funding have been sought, provide an explanation:*

The Community Enhancement Collaboration submitted multiple applications for small/local grants including WalMart, the WaWa Foundation and more along with many online fundraising opportunities. We received funding from WaWa along with online donations from Network for Good.

**H.6. Agency Accounting Information:**

**List the name, address, e-mail address and phone number of the Financial Advisor, Accountant, Bookkeeper or Certified Public Accountant who is responsible for financial records:**

Koffler, Adorno & Associates, LLC  
Certified Public Accounts & Business Advisors  
3900 Hollywood Blvd. Penthouse - North  
Hollywood, FL 33021  
954-983-7133  
Lissette Chevez, lchevez@sflcpa.com

**H.7. Attach a copy of your most recent Certified Independent Audit and a management letter which expresses the opinion that the agency's or organization's internal controls are adequate to safeguard assets.**



**Certified Independent Audit**

Final Audit Report YE 12-31-2021 Signed.pdf

**H.8. Will your agency receive and expend \$750,000.00 or more in Federal funds for the program year**

No

## I. Required Documents

Completed by hwc.kimnewhouse@gmail.com on 2/6/2023 11:18 AM

Case Id: 30026

Name: Community Enhancement Collaboration Feeding

Address: 5648 Wiley Street

---

## I. Required Documents

---

Please provide the following information.

---

### Documentation

---

Florida Department of Corporations Current Filing [Sunbiz](#) \*Required

Sunbiz - CEC.pdf

IRS 990 Forms and Schedules \*Required

2020 CEC IRS 990.pdf

Itemized Project Budget \*Required

23-24 Project - Activity Budget.pdf

Letter of Other Sources of Funding Sought \*Required

Funding Sought.pdf

Letters of Support \*Required

Letter of Support - Tim Curtain.pdf

Letter of Support - Butlers Temple Church of God.pdf

Letter of Support - City of Hollywood Linda Sherwood.pdf

Letter of Support - Washington Park Homeowners.pdf

List of Board of Directors and Position \*Required

CEC-Board of Directors.pdf

**Matching Contributions \*Required**

CEC Donations - Contributions 2022.pdf

**Organizational Business Plan \*Required**

CEC Business Plan.pdf

**Organizational Chart \*Required**

CEC-Organizational Chart.pdf

**Positions, Salaries, Job Descriptions and Professional Development Opportunities \*Required**

Prof. Dev. Opportunitites.pdf

**Resumes \*Required**

Resume - Nadine McCrea.pdf

Resume - Jackie Bioski.pdf

## Submit

Completed by hwc.kimnewhouse@gmail.com on 2/6/2023 11:26 AM

**Case Id:** 30026

**Name:** Community Enhancement Collaboration Feeding

**Address:** 5648 Wiley Street

---

## Submit

---

Once an application is submitted, it can only be "Re-opened" by an Administrator. Also note: please check your Spam email folder if you have not received any emails from Neighborly.

I certify to the best of my knowledge, that the information provided in this application reflects accurate data regarding need and estimates of planned services.

By signing this application, the undersigned certifies that they have read the Conditions Precedent to City's Disbursements [Grant Opportunities](#) and agrees that if the application is accepted, items or services for which prices are quoted will be provided, subject to final negotiation and acceptance by City of Hollywood, and subsequent contract award.

By signing this application, the undersigned certifies that they have read the City's Insurance requirements and agrees that if awarded funding, will comply with all requirements [Grant Opportunities](#)

I certify that services provide a direct benefit to City of Hollywood residents or citizens who have been referred by a continuum of care agency of Broward County; is fully licensed and insured (if applicable); does not have any outstanding liens or fines from the City; is not involved in any active litigation against the City; does not have any active City Municipal/Fire Code violations; is not engaged in any type of adverse activity against the City; is in compliance with all Florida, Broward County and City statutes, codes, ordinances and all other rules and regulations.

### Signature of Authorized Representative

Nadine McCrea (Kim Newhouse)

*Electronically signed by hwc.kimnewhouse@gmail.com on 2/6/2023 11:24 AM*

**2022 FLORIDA NOT FOR PROFIT CORPORATION ANNUAL REPORT**

DOCUMENT# N04000000702

**Entity Name:** COMMUNITY ENHANCEMENT COLLABORATION, INC.

**Current Principal Place of Business:**

5648 WILEY STREET  
HOLLYWOOD, FL 33023

**Current Mailing Address:**

5625 MAYO STREET  
HOLLYWOOD, FL 33023 US

**FEI Number: 74-3116992**

**Certificate of Status Desired: Yes**

**Name and Address of Current Registered Agent:**

MCCREA, NADINE  
5625 MAYO STREET  
HOLLYWOOD, FL 33023 US

*The above named entity submits this statement for the purpose of changing its registered office or registered agent, or both, in the State of Florida.*

**SIGNATURE:** \_\_\_\_\_

Electronic Signature of Registered Agent

\_\_\_\_\_ Date

**Officer/Director Detail :**

Title PCEO  
Name MCCREA, NADINE  
Address 5625 MAYO ST.  
City-State-Zip: HOLLYWOOD FL 33023

Title VP  
Name DAVIS, HARRY  
Address 5631 WILEY STREET  
City-State-Zip: HOLLYWOOD FL 33021

Title TREASURER  
Name JOHNSON, ROSA  
Address 5600 WILEY STREET  
City-State-Zip: HOLLYWOOD FL 33023

*I hereby certify that the information indicated on this report or supplemental report is true and accurate and that my electronic signature shall have the same legal effect as if made under oath; that I am an officer or director of the corporation or the receiver or trustee empowered to execute this report as required by Chapter 617, Florida Statutes; and that my name appears above, or on an attachment with all other like empowered.*

**SIGNATURE: NADINE MCCREA**

**PRESIDENT**

**04/25/2022**

\_\_\_\_\_  
Electronic Signature of Signing Officer/Director Detail

\_\_\_\_\_  
Date

**Return of Organization Exempt From Income Tax**  
Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Department of the Treasury  
Internal Revenue Service

▶ Do not enter social security numbers on this form as it may be made public.  
▶ Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

Open to Public Inspection

**A** For the **2020** calendar year, or tax year beginning and ending

<b>B</b> Check if applicable: <input type="checkbox"/> Address change <input type="checkbox"/> Name change <input type="checkbox"/> Initial return <input type="checkbox"/> Final return/terminated <input type="checkbox"/> Amended return <input type="checkbox"/> Application pending	<b>C</b> Name of organization <b>Community Enhancement Collaboration, Inc</b>		<b>D</b> Employer identification number <b>74-3116992</b>
	Doing business as		<b>E</b> Telephone number <b>954-987-0625 of</b>
	Number and street (or P.O. box if mail is not delivered to street address)	Room/suite	<b>G</b> Gross receipts \$ <b>3,328,255.</b>
	<b>5648 Wiley Street</b>		<b>H(a)</b> Is this a group return for subordinates? ..... <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No
	City or town, state or province, country, and ZIP or foreign postal code <b>Hollywood, FL 33023</b>		<b>H(b)</b> Are all subordinates included? <input type="checkbox"/> Yes <input type="checkbox"/> No If "No," attach a list. See instructions
<b>F</b> Name and address of principal officer: <b>Nadine McCrea</b> <b>5648 Wiley Street, Hollywood, FL 33023</b>		<b>H(c)</b> Group exemption number ▶	
<b>I</b> Tax-exempt status: <input checked="" type="checkbox"/> 501(c)(3) <input type="checkbox"/> 501(c)( ) ◀ (insert no.) <input type="checkbox"/> 4947(a)(1) or <input type="checkbox"/> 527			
<b>J</b> Website: ▶ <b>N/A</b>			
<b>K</b> Form of organization: <input checked="" type="checkbox"/> Corporation <input type="checkbox"/> Trust <input type="checkbox"/> Association <input type="checkbox"/> Other ▶		<b>L</b> Year of formation: <b>2004</b> <b>M</b> State of legal domicile: <b>FL</b>	

**Part I Summary**

<b>Activities &amp; Governance</b>	<b>1</b> Briefly describe the organization's mission or most significant activities: <b>Distribute food and clothing to homeless and needy individuals.</b>	
	<b>2</b> Check this box <input type="checkbox"/> if the organization discontinued its operations or disposed of more than 25% of its net assets.	
	<b>3</b> Number of voting members of the governing body (Part VI, line 1a)	<b>3</b> <b>5</b>
	<b>4</b> Number of independent voting members of the governing body (Part VI, line 1b)	<b>4</b> <b>0</b>
	<b>5</b> Total number of individuals employed in calendar year 2020 (Part V, line 2a)	<b>5</b> <b>0</b>
	<b>6</b> Total number of volunteers (estimate if necessary)	<b>6</b> <b>0</b>
	<b>7a</b> Total unrelated business revenue from Part VIII, column (C), line 12	<b>7a</b> <b>0.</b>
<b>b</b> Net unrelated business taxable income from Form 990-T, Part I, line 11	<b>7b</b> <b>0.</b>	
<b>Revenue</b>	<b>8</b> Contributions and grants (Part VIII, line 1h)	Prior Year <b>2,280,462.</b> Current Year <b>3,328,255.</b>
	<b>9</b> Program service revenue (Part VIII, line 2g)	<b>0.</b> <b>0.</b>
	<b>10</b> Investment income (Part VIII, column (A), lines 3, 4, and 7d)	<b>0.</b> <b>0.</b>
	<b>11</b> Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	<b>0.</b> <b>0.</b>
	<b>12</b> Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)	<b>2,280,462.</b> <b>3,328,255.</b>
	<b>Expenses</b>	<b>13</b> Grants and similar amounts paid (Part IX, column (A), lines 1-3)
<b>14</b> Benefits paid to or for members (Part IX, column (A), line 4)		<b>0.</b> <b>0.</b>
<b>15</b> Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)		<b>0.</b> <b>0.</b>
<b>16a</b> Professional fundraising fees (Part IX, column (A), line 11e)		<b>0.</b> <b>0.</b>
<b>b</b> Total fundraising expenses (Part IX, column (D), line 25) ▶ <b>70.</b>		
<b>17</b> Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)		<b>2,292,659.</b> <b>3,294,524.</b>
<b>18</b> Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)	<b>2,292,659.</b> <b>3,294,624.</b>	
<b>19</b> Revenue less expenses. Subtract line 18 from line 12	<b>-12,197.</b> <b>33,631.</b>	
<b>Net Assets or Fund Balances</b>	<b>20</b> Total assets (Part X, line 16)	Beginning of Current Year <b>15,487.</b> End of Year <b>48,471.</b>
	<b>21</b> Total liabilities (Part X, line 26)	<b>3,378.</b> <b>2,731.</b>
	<b>22</b> Net assets or fund balances. Subtract line 21 from line 20	<b>12,109.</b> <b>45,740.</b>

**Part II Signature Block**

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

<b>Sign Here</b>	Signature of officer	Date			
	<b>Nadine McCrea, President</b> Type or print name and title				
<b>Paid Preparer Use Only</b>	Print/Type preparer's name <b>Mark J. Adorno, CPA</b>	Preparer's signature <i>Mark J. Adorno</i>	Date <b>4/23/21</b>	Check if self-employed <input type="checkbox"/>	PTIN <b>P00447213</b>
	Firm's name ▶ <b>Koffler, Adorno &amp; Associates, LLC</b>	Firm's EIN ▶ <b>20-0644948</b>	Firm's address ▶ <b>3900 Hollywood Blvd. PH-N Hollywood, FL 33021</b>	Phone no. <b>954-983-7133</b>	

May the IRS discuss this return with the preparer shown above? See instructions  Yes  No

Part III Statement of Program Service Accomplishments

Check if Schedule O contains a response or note to any line in this Part III [ ]

1 Briefly describe the organization's mission:

Distribute food and clothing to homeless and needy individuals. Youth and family counseling, poverty relief, public awareness and computer education to elderly and needy individuals.

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? [ ] Yes [X] No

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? [ ] Yes [X] No

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

4a (Code: ) (Expenses \$ 3,247,166. including grants of \$ 100.) (Revenue \$ ) Distribute food and clothing to homeless and needy individuals.

4b (Code: ) (Expenses \$ 3,784. including grants of \$ ) (Revenue \$ ) Youth and family counseling, poverty relief, public awareness and computer education to elderly and needy individuals

4c (Code: ) (Expenses \$ including grants of \$ ) (Revenue \$ )

4d Other program services (Describe on Schedule O.) (Expenses \$ including grants of \$ ) (Revenue \$ )

4e Total program service expenses 3,250,950.

**Part IV Checklist of Required Schedules**

	Yes	No
1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? <i>If "Yes," complete Schedule A</i> .....	<b>X</b>	
2 Is the organization required to complete <i>Schedule B, Schedule of Contributors</i> ? .....	<b>X</b>	
3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If "Yes," complete Schedule C, Part I</i> .....		<b>X</b>
4 <b>Section 501(c)(3) organizations.</b> Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II</i> .....		<b>X</b>
5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? <i>If "Yes," complete Schedule C, Part III</i> .....		<b>X</b>
6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If "Yes," complete Schedule D, Part I</i> .....		<b>X</b>
7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If "Yes," complete Schedule D, Part II</i> .....		<b>X</b>
8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes," complete Schedule D, Part III</i> .....		<b>X</b>
9 Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If "Yes," complete Schedule D, Part IV</i> .....		<b>X</b>
10 Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi endowments? <i>If "Yes," complete Schedule D, Part V</i> .....		<b>X</b>
11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.		
a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? <i>If "Yes," complete Schedule D, Part VI</i> .....	<b>X</b>	
b Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VII</i> .....		<b>X</b>
c Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII</i> .....		<b>X</b>
d Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part IX</i> .....		<b>X</b>
e Did the organization report an amount for other liabilities in Part X, line 25? <i>If "Yes," complete Schedule D, Part X</i> .....		<b>X</b>
f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X</i> .....		<b>X</b>
12a Did the organization obtain separate, independent audited financial statements for the tax year? <i>If "Yes," complete Schedule D, Parts XI and XII</i> .....		<b>X</b>
b Was the organization included in consolidated, independent audited financial statements for the tax year? <i>If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional</i> .....		<b>X</b>
13 Is the organization a school described in section 170(b)(1)(A)(ii)? <i>If "Yes," complete Schedule E</i> .....		<b>X</b>
14a Did the organization maintain an office, employees, or agents outside of the United States? .....		<b>X</b>
b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? <i>If "Yes," complete Schedule F, Parts I and IV</i> .....		<b>X</b>
15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? <i>If "Yes," complete Schedule F, Parts II and IV</i> .....		<b>X</b>
16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? <i>If "Yes," complete Schedule F, Parts III and IV</i> .....		<b>X</b>
17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I</i> .....		<b>X</b>
18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i> .....		<b>X</b>
19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? <i>If "Yes," complete Schedule G, Part III</i> .....		<b>X</b>
20a Did the organization operate one or more hospital facilities? <i>If "Yes," complete Schedule H</i> .....		<b>X</b>
b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? .....		
21 Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i> .....		<b>X</b>

**Part IV Checklist of Required Schedules** (continued)

	Yes	No
22 Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III</i> .....		X
23 Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i> .....		X
24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a</i> .....		X
b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? .....		
c Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? .....		
d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? .....		
25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i> .....		X
b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i> .....		X
26 Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part II</i> .....	X	
27 Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i> .....		X
28 Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions, for applicable filing thresholds, conditions, and exceptions):		
a A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? <i>If "Yes," complete Schedule L, Part IV</i> .....		X
b A family member of any individual described in line 28a? <i>If "Yes," complete Schedule L, Part IV</i> .....		X
c A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? <i>If "Yes," complete Schedule L, Part IV</i> .....		X
29 Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i> .....	X	
30 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i> .....		X
31 Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i> .....		X
32 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i> .....		X
33 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i> .....		X
34 Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1</i> .....		X
35a Did the organization have a controlled entity within the meaning of section 512(b)(13)? .....		X
b If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2</i> .....		
36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i> .....		X
37 Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i> .....		X
38 Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? .....	X	

Note: All Form 990 filers are required to complete Schedule O

**Part V Statements Regarding Other IRS Filings and Tax Compliance**

Check if Schedule O contains a response or note to any line in this Part V

	Yes	No
1a Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable .....		
b Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable .....		
c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners? .....		

Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)

Table with columns for question number, question text, and Yes/No columns. Includes questions 2a through 16 regarding employee counts, tax returns, unrelated business income, foreign accounts, prohibited transactions, and charitable contributions.

**Part VI Governance, Management, and Disclosure** For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

Check if Schedule O contains a response or note to any line in this Part VI

**Section A. Governing Body and Management**

		Yes	No
<b>1a</b> Enter the number of voting members of the governing body at the end of the tax year	1a	5	
If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O.			
<b>b</b> Enter the number of voting members included on line 1a, above, who are independent	1b	0	
<b>2</b> Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		X
<b>3</b> Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, trustees, or key employees to a management company or other person?	3		X
<b>4</b> Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		X
<b>5</b> Did the organization become aware during the year of a significant diversion of the organization's assets?	5		X
<b>6</b> Did the organization have members or stockholders?	6		X
<b>7a</b> Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a		X
<b>b</b> Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b		X
<b>8</b> Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:			
<b>a</b> The governing body?	8a	X	
<b>b</b> Each committee with authority to act on behalf of the governing body?	8b	X	
<b>9</b> Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses on Schedule O	9		X

**Section B. Policies** (This Section B requests information about policies not required by the Internal Revenue Code.)

	Yes	No
<b>10a</b> Did the organization have local chapters, branches, or affiliates?	10a	X
<b>b</b> If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b	
<b>11a</b> Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	X
<b>b</b> Describe in Schedule O the process, if any, used by the organization to review this Form 990.		
<b>12a</b> Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	X
<b>b</b> Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	
<b>c</b> Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	
<b>13</b> Did the organization have a written whistleblower policy?	13	X
<b>14</b> Did the organization have a written document retention and destruction policy?	14	X
<b>15</b> Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?		
<b>a</b> The organization's CEO, Executive Director, or top management official	15a	X
<b>b</b> Other officers or key employees of the organization	15b	X
If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).		
<b>16a</b> Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a	X
<b>b</b> If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b	

**Section C. Disclosure**

- 17** List the states with which a copy of this Form 990 is required to be filed **FL**
- 18** Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.  
 Own website  Another's website  Upon request  Other (explain on Schedule O)
- 19** Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.
- 20** State the name, address, and telephone number of the person who possesses the organization's books and records **The Organization - (954) 987-0625**  
**5648 Wiley Street, Hollywood, FL 33023**





**Part VIII Statement of Revenue**

Check if Schedule O contains a response or note to any line in this Part VIII

			(A)	(B)	(C)	(D)
			Total revenue	Related or exempt function revenue	Unrelated business revenue	Revenue excluded from tax under sections 512 - 514
<b>Contributions, Gifts, Grants and Other Similar Amounts</b>	1 a	Federated campaigns	1a			
	b	Membership dues	1b			
	c	Fundraising events	1c			
	d	Related organizations	1d			
	e	Government grants (contributions)	1e	35,001.		
	f	All other contributions, gifts, grants, and similar amounts not included above	1f	3,293,254.		
	g	Noncash contributions included in lines 1a-1f	1g	\$3,185,487.		
	h	<b>Total. Add lines 1a-1f</b>		<b>3,328,255.</b>		
<b>Program Service Revenue</b>	2 a		Business Code			
	b					
	c					
	d					
	e					
	f	All other program service revenue				
	g	<b>Total. Add lines 2a-2f</b>				
<b>Other Revenue</b>	3	Investment income (including dividends, interest, and other similar amounts)				
	4	Income from investment of tax-exempt bond proceeds				
	5	Royalties				
	6 a	Gross rents	(i) Real			
			(ii) Personal			
	6 b	Less: rental expenses	6b			
	6 c	Rental income or (loss)	6c			
	d	Net rental income or (loss)				
	7 a	Gross amount from sales of assets other than inventory	(i) Securities			
			(ii) Other			
	7 b	Less: cost or other basis and sales expenses	7b			
	7 c	Gain or (loss)	7c			
	d	Net gain or (loss)				
8 a	Gross income from fundraising events (not including \$ _____ of contributions reported on line 1c). See Part IV, line 18					
		8a				
8 b	Less: direct expenses	8b				
c	Net income or (loss) from fundraising events					
9 a	Gross income from gaming activities. See Part IV, line 19					
		9a				
9 b	Less: direct expenses	9b				
c	Net income or (loss) from gaming activities					
10 a	Gross sales of inventory, less returns and allowances					
		10a				
10 b	Less: cost of goods sold	10b				
c	Net income or (loss) from sales of inventory					
<b>Miscellaneous Revenue</b>	11 a		Business Code			
	b					
	c					
	d	All other revenue				
	e	<b>Total. Add lines 11a-11d</b>				
12	<b>Total revenue. See instructions</b>		<b>3,328,255.</b>	<b>0.</b>	<b>0.</b>	<b>0.</b>

**Part IX Statement of Functional Expenses**

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21 ...	100.	100.		
2 Grants and other assistance to domestic individuals. See Part IV, line 22 .....				
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16 .....				
4 Benefits paid to or for members .....				
5 Compensation of current officers, directors, trustees, and key employees .....				
6 Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) .....				
7 Other salaries and wages .....				
8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)				
9 Other employee benefits .....				
10 Payroll taxes .....				
11 Fees for services (nonemployees):				
a Management .....	70.			70.
b Legal .....				
c Accounting .....	2,220.		2,220.	
d Lobbying .....				
e Professional fundraising services. See Part IV, line 17				
f Investment management fees .....				
g Other. (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Sch O.)	7,825.	7,825.		
12 Advertising and promotion .....				
13 Office expenses .....	39,599.		39,599.	
14 Information technology .....				
15 Royalties .....				
16 Occupancy .....	2,917.	1,132.	1,785.	
17 Travel .....				
18 Payments of travel or entertainment expenses for any federal, state, or local public officials ...				
19 Conferences, conventions, and meetings .....				
20 Interest .....				
21 Payments to affiliates .....				
22 Depreciation, depletion, and amortization .....	20,482.	20,482.		
23 Insurance .....				
24 Other expenses. Itemize expenses not covered above (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
a <b>Distribution of Food</b> .....	3,217,627.	3,217,627.		
b .....				
c .....				
d .....				
e All other expenses .....	3,784.	3,784.		
<b>25 Total functional expenses.</b> Add lines 1 through 24e	<b>3,294,624.</b>	<b>3,250,950.</b>	<b>43,604.</b>	<b>70.</b>
26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.				

Check here  if following SOP 88-2 (ASC 958-720)

**Part X Balance Sheet**

Check if Schedule O contains a response or note to any line in this Part X

		(A) Beginning of year		(B) End of year
<b>Assets</b>	<b>1</b> Cash - non-interest-bearing .....	640.	<b>1</b>	33,624.
	<b>2</b> Savings and temporary cash investments .....		<b>2</b>	
	<b>3</b> Pledges and grants receivable, net .....		<b>3</b>	
	<b>4</b> Accounts receivable, net .....		<b>4</b>	
	<b>5</b> Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons .....		<b>5</b>	
	<b>6</b> Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B) .....		<b>6</b>	
	<b>7</b> Notes and loans receivable, net .....		<b>7</b>	
	<b>8</b> Inventories for sale or use .....		<b>8</b>	
	<b>9</b> Prepaid expenses and deferred charges .....		<b>9</b>	
	<b>10a</b> Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D .....	<b>10a</b> 35,329.		
	<b>b</b> Less: accumulated depreciation .....	<b>10b</b> 20,482.	14,847.	<b>10c</b> 14,847.
	<b>11</b> Investments - publicly traded securities .....		<b>11</b>	
	<b>12</b> Investments - other securities. See Part IV, line 11 .....		<b>12</b>	
	<b>13</b> Investments - program-related. See Part IV, line 11 .....		<b>13</b>	
	<b>14</b> Intangible assets .....		<b>14</b>	
	<b>15</b> Other assets. See Part IV, line 11 .....		<b>15</b>	
<b>16 Total assets.</b> Add lines 1 through 15 (must equal line 33) .....		15,487.	<b>16</b> 48,471.	
<b>Liabilities</b>	<b>17</b> Accounts payable and accrued expenses .....		<b>17</b>	
	<b>18</b> Grants payable .....		<b>18</b>	
	<b>19</b> Deferred revenue .....		<b>19</b>	
	<b>20</b> Tax-exempt bond liabilities .....		<b>20</b>	
	<b>21</b> Escrow or custodial account liability. Complete Part IV of Schedule D .....		<b>21</b>	
	<b>22</b> Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons .....	3,378.	<b>22</b>	2,731.
	<b>23</b> Secured mortgages and notes payable to unrelated third parties .....		<b>23</b>	
	<b>24</b> Unsecured notes and loans payable to unrelated third parties .....		<b>24</b>	
	<b>25</b> Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D .....		<b>25</b>	
	<b>26 Total liabilities.</b> Add lines 17 through 25 .....		3,378.	<b>26</b> 2,731.
<b>Net Assets or Fund Balances</b>	<b>Organizations that follow FASB ASC 958, check here</b> <input type="checkbox"/> <b>and complete lines 27, 28, 32, and 33.</b>			
	<b>27</b> Net assets without donor restrictions .....		<b>27</b>	
	<b>28</b> Net assets with donor restrictions .....		<b>28</b>	
	<b>Organizations that do not follow FASB ASC 958, check here</b> <input checked="" type="checkbox"/> <b>and complete lines 29 through 33.</b>			
	<b>29</b> Capital stock or trust principal, or current funds .....	12,109.	<b>29</b>	45,740.
	<b>30</b> Paid-in or capital surplus, or land, building, or equipment fund .....	0.	<b>30</b>	0.
	<b>31</b> Retained earnings, endowment, accumulated income, or other funds .....	0.	<b>31</b>	0.
	<b>32 Total net assets or fund balances</b> .....	12,109.	<b>32</b>	45,740.
<b>33 Total liabilities and net assets/fund balances</b> .....		15,487.	<b>33</b> 48,471.	

**Part XI Reconciliation of Net Assets**

Check if Schedule O contains a response or note to any line in this Part XI

1	Total revenue (must equal Part VIII, column (A), line 12)	1	3,328,255.
2	Total expenses (must equal Part IX, column (A), line 25)	2	3,294,624.
3	Revenue less expenses. Subtract line 2 from line 1	3	33,631.
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	12,109.
5	Net unrealized gains (losses) on investments	5	
6	Donated services and use of facilities	6	
7	Investment expenses	7	
8	Prior period adjustments	8	
9	Other changes in net assets or fund balances (explain on Schedule O)	9	0.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (B))	10	45,740.

**Part XII Financial Statements and Reporting**

Check if Schedule O contains a response or note to any line in this Part XII

		Yes	No
1	Accounting method used to prepare the Form 990: <input checked="" type="checkbox"/> Cash <input type="checkbox"/> Accrual <input type="checkbox"/> Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.		
2a	Were the organization's financial statements compiled or reviewed by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both: <input type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis		X
2b	Were the organization's financial statements audited by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both: <input type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis		X
2c	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O.		
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?		X
3b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why on Schedule O and describe any steps taken to undergo such audits		



**Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)**

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

**Section A. Public Support**

Calendar year (or fiscal year beginning in) ►	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") .....	587,259.	1,098,919.	718,723.	2,280,462.	3,328,255.	8,013,618.
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf .....						
3 The value of services or facilities furnished by a governmental unit to the organization without charge .....						
4 Total. Add lines 1 through 3 .....	587,259.	1,098,919.	718,723.	2,280,462.	3,328,255.	8,013,618.
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) .....						
6 Public support. Subtract line 5 from line 4.						8,013,618.

**Section B. Total Support**

Calendar year (or fiscal year beginning in) ►	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
7 Amounts from line 4 .....	587,259.	1,098,919.	718,723.	2,280,462.	3,328,255.	8,013,618.
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources .....						
9 Net income from unrelated business activities, whether or not the business is regularly carried on .....						
10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) .....						
11 Total support. Add lines 7 through 10 .....						8,013,618.
12 Gross receipts from related activities, etc. (see instructions) .....				12		
13 First 5 years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here .....						<input type="checkbox"/>

**Section C. Computation of Public Support Percentage**

14 Public support percentage for 2020 (line 6, column (f), divided by line 11, column (f)) .....	14	100.00	%
15 Public support percentage from 2019 Schedule A, Part II, line 14 .....	15	100.00	%
16a 33 1/3% support test - 2020. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization .....			<input checked="" type="checkbox"/>
b 33 1/3% support test - 2019. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization .....			<input type="checkbox"/>
17a 10% -facts-and-circumstances test - 2020. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization .....			<input type="checkbox"/>
b 10% -facts-and-circumstances test - 2019. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization .....			<input type="checkbox"/>
18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions .....			<input type="checkbox"/>

**Part III Support Schedule for Organizations Described in Section 509(a)(2)**

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

**Section A. Public Support**

Calendar year (or fiscal year beginning in) ►	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
<b>1</b> Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") .....						
<b>2</b> Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose .....						
<b>3</b> Gross receipts from activities that are not an unrelated trade or business under section 513 .....						
<b>4</b> Tax revenues levied for the organization's benefit and either paid to or expended on its behalf .....						
<b>5</b> The value of services or facilities furnished by a governmental unit to the organization without charge ...						
<b>6 Total.</b> Add lines 1 through 5 .....						
<b>7a</b> Amounts included on lines 1, 2, and 3 received from disqualified persons .....						
<b>b</b> Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year .....						
<b>c</b> Add lines 7a and 7b .....						
<b>8 Public support.</b> (Subtract line 7c from line 6.)						

**Section B. Total Support**

Calendar year (or fiscal year beginning in) ►	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
<b>9</b> Amounts from line 6 .....						
<b>10a</b> Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources ...						
<b>b</b> Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 .....						
<b>c</b> Add lines 10a and 10b .....						
<b>11</b> Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on .....						
<b>12</b> Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) .....						
<b>13 Total support.</b> (Add lines 9, 10c, 11, and 12.)						

**14 First 5 years.** If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here

**Section C. Computation of Public Support Percentage**

<b>15</b> Public support percentage for 2020 (line 8, column (f), divided by line 13, column (f)) .....	<b>15</b>	%
<b>16</b> Public support percentage from 2019 Schedule A, Part III, line 15 .....	<b>16</b>	%

**Section D. Computation of Investment Income Percentage**

<b>17</b> Investment income percentage for 2020 (line 10c, column (f), divided by line 13, column (f)) .....	<b>17</b>	%
<b>18</b> Investment income percentage from 2019 Schedule A, Part III, line 17 .....	<b>18</b>	%

**19a 33 1/3% support tests - 2020.** If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

**b 33 1/3% support tests - 2019.** If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

**20 Private foundation.** If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

**Part IV Supporting Organizations**

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

**Section A. All Supporting Organizations**

	Yes	No
<b>1</b> Are all of the organization's supported organizations listed by name in the organization's governing documents? <i>If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.</i>		
<b>2</b> Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? <i>If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).</i>		
<b>3a</b> Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? <i>If "Yes," answer lines 3b and 3c below.</i>		
<b>b</b> Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? <i>If "Yes," describe in Part VI when and how the organization made the determination.</i>		
<b>c</b> Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? <i>If "Yes," explain in Part VI what controls the organization put in place to ensure such use.</i>		
<b>4a</b> Was any supported organization not organized in the United States ("foreign supported organization")? <i>If "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.</i>		
<b>b</b> Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? <i>If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.</i>		
<b>c</b> Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? <i>If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.</i>		
<b>5a</b> Did the organization add, substitute, or remove any supported organizations during the tax year? <i>If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).</i>		
<b>b</b> <b>Type I or Type II only.</b> Was any added or substituted supported organization part of a class already designated in the organization's organizing document?		
<b>c</b> <b>Substitutions only.</b> Was the substitution the result of an event beyond the organization's control?		
<b>6</b> Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? <i>If "Yes," provide detail in Part VI.</i>		
<b>7</b> Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? <i>If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).</i>		
<b>8</b> Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? <i>If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).</i>		
<b>9a</b> Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? <i>If "Yes," provide detail in Part VI.</i>		
<b>b</b> Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? <i>If "Yes," provide detail in Part VI.</i>		
<b>c</b> Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? <i>If "Yes," provide detail in Part VI.</i>		
<b>10a</b> Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? <i>If "Yes," answer line 10b below.</i>		
<b>b</b> Did the organization have any excess business holdings in the tax year? <i>(Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)</i>		

**Part IV Supporting Organizations** (continued)

	Yes	No
<b>11</b> Has the organization accepted a gift or contribution from any of the following persons?		
a A person who directly or indirectly controls, either alone or together with persons described in lines 11b and 11c below, the governing body of a supported organization?	<b>11a</b>	
b A family member of a person described in line 11a above?	<b>11b</b>	
c A 35% controlled entity of a person described in line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide detail in Part VI.	<b>11c</b>	

**Section B. Type I Supporting Organizations**

	Yes	No
<b>1</b> Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	<b>1</b>	
<b>2</b> Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.	<b>2</b>	

**Section C. Type II Supporting Organizations**

	Yes	No
<b>1</b> Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).	<b>1</b>	

**Section D. All Type III Supporting Organizations**

	Yes	No
<b>1</b> Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?	<b>1</b>	
<b>2</b> Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).	<b>2</b>	
<b>3</b> By reason of the relationship described in line 2, above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.	<b>3</b>	

**Section E. Type III Functionally Integrated Supporting Organizations**

<b>1</b> Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).		
a <input type="checkbox"/> The organization satisfied the Activities Test. Complete line 2 below.		
b <input type="checkbox"/> The organization is the parent of each of its supported organizations. Complete line 3 below.		
c <input type="checkbox"/> The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see instructions).		
<b>2</b> Activities Test. Answer lines 2a and 2b below.		
a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.	<b>2a</b>	
b Did the activities described in line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.	<b>2b</b>	
<b>3</b> Parent of Supported Organizations. Answer lines 3a and 3b below.		
a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? If "Yes" or "No" provide details in Part VI.	<b>3a</b>	
b Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.	<b>3b</b>	

**Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations**

1  Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI). See instructions.  
All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1	
2	Recoveries of prior-year distributions	2	
3	Other gross income (see instructions)	3	
4	Add lines 1 through 3.	4	
5	Depreciation and depletion	5	
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6	
7	Other expenses (see instructions)	7	
8	<b>Adjusted Net Income</b> (subtract lines 5, 6, and 7 from line 4)	8	

Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):		
a	Average monthly value of securities	1a	
b	Average monthly cash balances	1b	
c	Fair market value of other non-exempt-use assets	1c	
d	<b>Total</b> (add lines 1a, 1b, and 1c)	1d	
e	Discount claimed for blockage or other factors (explain in detail in Part VI):		
2	Acquisition indebtedness applicable to non-exempt-use assets	2	
3	Subtract line 2 from line 1d.	3	
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions).	4	
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5	
6	Multiply line 5 by 0.035.	6	
7	Recoveries of prior-year distributions	7	
8	<b>Minimum Asset Amount</b> (add line 7 to line 6)	8	

Section C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, column A)	1	
2	Enter 0.85 of line 1.	2	
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3	
4	Enter greater of line 2 or line 3.	4	
5	Income tax imposed in prior year	5	
6	<b>Distributable Amount.</b> Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions).	6	

7  Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions).

**Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)**

<b>Section D - Distributions</b>		<b>Current Year</b>
<b>1</b>	Amounts paid to supported organizations to accomplish exempt purposes	<b>1</b>
<b>2</b>	Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	<b>2</b>
<b>3</b>	Administrative expenses paid to accomplish exempt purposes of supported organizations	<b>3</b>
<b>4</b>	Amounts paid to acquire exempt-use assets	<b>4</b>
<b>5</b>	Qualified set-aside amounts (prior IRS approval required - provide details in Part VI)	<b>5</b>
<b>6</b>	Other distributions (describe in Part VI). See instructions.	<b>6</b>
<b>7</b>	<b>Total annual distributions.</b> Add lines 1 through 6.	<b>7</b>
<b>8</b>	Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI). See instructions.	<b>8</b>
<b>9</b>	Distributable amount for 2020 from Section C, line 6	<b>9</b>
<b>10</b>	Line 8 amount divided by line 9 amount	<b>10</b>

<b>Section E - Distribution Allocations (see instructions)</b>	<b>(i) Excess Distributions</b>	<b>(ii) Underdistributions Pre-2020</b>	<b>(iii) Distributable Amount for 2020</b>
<b>1</b>	Distributable amount for 2020 from Section C, line 6		
<b>2</b>	Underdistributions, if any, for years prior to 2020 (reasonable cause required - explain in Part VI). See instructions.		
<b>3</b>	Excess distributions carryover, if any, to 2020		
<b>a</b>	From 2015		
<b>b</b>	From 2016		
<b>c</b>	From 2017		
<b>d</b>	From 2018		
<b>e</b>	From 2019		
<b>f</b>	<b>Total</b> of lines 3a through 3e		
<b>g</b>	Applied to underdistributions of prior years		
<b>h</b>	Applied to 2020 distributable amount		
<b>i</b>	Carryover from 2015 not applied (see instructions)		
<b>j</b>	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.		
<b>4</b>	Distributions for 2020 from Section D, line 7: \$		
<b>a</b>	Applied to underdistributions of prior years		
<b>b</b>	Applied to 2020 distributable amount		
<b>c</b>	Remainder. Subtract lines 4a and 4b from line 4.		
<b>5</b>	Remaining underdistributions for years prior to 2020, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, explain in Part VI. See instructions.		
<b>6</b>	Remaining underdistributions for 2020. Subtract lines 3h and 4b from line 1. For result greater than zero, explain in Part VI. See instructions.		
<b>7</b>	<b>Excess distributions carryover to 2021.</b> Add lines 3j and 4c.		
<b>8</b>	<b>Breakdown of line 7:</b>		
<b>a</b>	Excess from 2016		
<b>b</b>	Excess from 2017		
<b>c</b>	Excess from 2018		
<b>d</b>	Excess from 2019		
<b>e</b>	Excess from 2020		



**Part VIII Statement of Revenue**

Check if Schedule O contains a response or note to any line in this Part VIII

			(A)	(B)	(C)	(D)
			Total revenue	Related or exempt function revenue	Unrelated business revenue	Revenue excluded from tax under sections 512 - 514
<b>Contributions, Gifts, Grants and Other Similar Amounts</b>	1 a	Federated campaigns	1a			
	b	Membership dues	1b			
	c	Fundraising events	1c			
	d	Related organizations	1d			
	e	Government grants (contributions)	1e	35,001.		
	f	All other contributions, gifts, grants, and similar amounts not included above	1f	3,293,254.		
	g	Noncash contributions included in lines 1a-1f	1g	3,185,487.		
	h	<b>Total. Add lines 1a-1f</b>		<b>3,328,255.</b>		
	<b>Program Service Revenue</b>	2 a		Business Code		
b						
c						
d						
e						
f		All other program service revenue				
g		<b>Total. Add lines 2a-2f</b>				
<b>Other Revenue</b>	3	Investment income (including dividends, interest, and other similar amounts)				
	4	Income from investment of tax-exempt bond proceeds				
	5	Royalties				
	6 a	Gross rents	(i) Real			
			(ii) Personal			
	6 b	Less: rental expenses	6b			
	6 c	Rental income or (loss)	6c			
	d	Net rental income or (loss)				
	7 a	Gross amount from sales of assets other than inventory	(i) Securities			
			(ii) Other			
	7 b	Less: cost or other basis and sales expenses	7b			
	7 c	Gain or (loss)	7c			
	d	Net gain or (loss)				
8 a	Gross income from fundraising events (not including \$ _____ of contributions reported on line 1c). See Part IV, line 18					
		8a				
8 b	Less: direct expenses	8b				
c	Net income or (loss) from fundraising events					
9 a	Gross income from gaming activities. See Part IV, line 19					
		9a				
9 b	Less: direct expenses	9b				
c	Net income or (loss) from gaming activities					
10 a	Gross sales of inventory, less returns and allowances					
		10a				
10 b	Less: cost of goods sold	10b				
c	Net income or (loss) from sales of inventory					
<b>Miscellaneous Revenue</b>	11 a		Business Code			
	b					
	c					
	d	All other revenue				
	e	<b>Total. Add lines 11a-11d</b>				
12	<b>Total revenue. See instructions</b>		<b>3,328,255.</b>	<b>0.</b>	<b>0.</b>	<b>0.</b>

**Part IX Statement of Functional Expenses**

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21	100.	100.		
2 Grants and other assistance to domestic individuals. See Part IV, line 22				
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16				
4 Benefits paid to or for members				
5 Compensation of current officers, directors, trustees, and key employees				
6 Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7 Other salaries and wages				
8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)				
9 Other employee benefits				
10 Payroll taxes				
11 Fees for services (nonemployees):				
a Management	70.			70.
b Legal				
c Accounting	2,220.		2,220.	
d Lobbying				
e Professional fundraising services. See Part IV, line 17				
f Investment management fees				
g Other. (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Sch O.)	7,825.	7,825.		
12 Advertising and promotion				
13 Office expenses	39,599.		39,599.	
14 Information technology				
15 Royalties				
16 Occupancy	2,917.	1,132.	1,785.	
17 Travel				
18 Payments of travel or entertainment expenses for any federal, state, or local public officials				
19 Conferences, conventions, and meetings				
20 Interest				
21 Payments to affiliates				
22 Depreciation, depletion, and amortization	20,482.	20,482.		
23 Insurance				
24 Other expenses. Itemize expenses not covered above (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
a <b>Distribution of Food</b>	3,217,627.	3,217,627.		
b				
c				
d				
e All other expenses	3,784.	3,784.		
25 <b>Total functional expenses.</b> Add lines 1 through 24e	3,294,624.	3,250,950.	43,604.	70.
26 <b>Joint costs.</b> Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.				

Check here  if following SOP 98-2 (ASC 958-720)

**Schedule B**

(Form 990, 990-EZ, or 990-PF)

Department of the Treasury  
Internal Revenue Service

**Schedule of Contributors**

- ▶ Attach to Form 990, Form 990-EZ, or Form 990-PF.
- ▶ Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for the latest information.

OMB No. 1545-0047

**2020**

Name of the organization

Employer identification number

Community Enhancement Collaboration, Inc

74-3116992

Organization type (check one):

Filers of:

Section:

Form 990 or 990-EZ

501(c)( 3 ) (enter number) organization

4947(a)(1) nonexempt charitable trust not treated as a private foundation

527 political organization

Form 990-PF

501(c)(3) exempt private foundation

4947(a)(1) nonexempt charitable trust treated as a private foundation

501(c)(3) taxable private foundation

Check if your organization is covered by the **General Rule** or a **Special Rule**.

**Note:** Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

**General Rule**

For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

**Special Rules**

For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions *exclusively* for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Don't complete any of the parts unless the **General Rule** applies to this organization because it received *nonexclusively* religious, charitable, etc., contributions totaling \$5,000 or more during the year ..... ▶ \$ \_\_\_\_\_

**Caution:** An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

Name of organization <b>Community Enhancement Collaboration, Inc</b>	Employer identification number <b>74-3116992</b>
---	---

**Part I Contributors** (see instructions). Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1	<u>Aldi's Hollywood</u> <u>775 S State Road 7</u> <u>Hollywood, FL 33021</u>	\$ <u>22,261.</u>	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input checked="" type="checkbox"/> (Complete Part II for noncash contributions.)
2	<u>Aldi's Davie</u> <u>4298 N University Dr</u> <u>Cooper City, FL 33024</u>	\$ <u>23,375.</u>	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input checked="" type="checkbox"/> (Complete Part II for noncash contributions.)
3	<u>Winn Dixie #291</u> <u>20355 Biscayne Blvd</u> <u>Aventura, FL 33180</u>	\$ <u>64,713.</u>	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input checked="" type="checkbox"/> (Complete Part II for noncash contributions.)
4	<u>Winn Dixie #306</u> <u>1515 E Hallandale Beach Blvd</u> <u>Hallandale, FL 33009</u>	\$ <u>66,388.</u>	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input checked="" type="checkbox"/> (Complete Part II for noncash contributions.)
5	<u>Winn Dixie #357</u> <u>980 Ives Dairy Rd</u> <u>Miami, FL 33179</u>	\$ <u>198,594.</u>	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input checked="" type="checkbox"/> (Complete Part II for noncash contributions.)
6	<u>Feeding South Florida</u> <u>2501 SW 32nd Terrace</u> <u>Pembroke Park, FL 33023</u>	\$ <u>69,253.</u>	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input checked="" type="checkbox"/> (Complete Part II for noncash contributions.)

Name of organization <b>Community Enhancement Collaboration, Inc</b>	Employer identification number <b>74-3116992</b>
---	---

**Part I Contributors** (see instructions). Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
7	USDA-FSF 2501 SW 32nd Terrace Pembroke Park, FL 33023	\$ 386,089.	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input checked="" type="checkbox"/> (Complete Part II for noncash contributions.)
8	Mobile Food Pantry 2501 SW 32nd Terrace Pembroke Park, FL 33023	\$ 1,851,575.	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input checked="" type="checkbox"/> (Complete Part II for noncash contributions.)
9	Publix #21/Kiwanis Club 2465 Glades Circle Weston, FL 33327	\$ 17,256.	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input checked="" type="checkbox"/> (Complete Part II for noncash contributions.)
10	Publix #1079/Kiwanis Club 4567 Weston Rd Weston, FL 33327	\$ 35,819.	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input checked="" type="checkbox"/> (Complete Part II for noncash contributions.)
11	Publix #1124/Kiwanis Club 3500 Davie Blvd Ft Lauderdale, FL 33312	\$ 77,589.	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input checked="" type="checkbox"/> (Complete Part II for noncash contributions.)
12	Publix #1554/Kiwanis Club 1740 Polk St Hollywood, FL 33020	\$ 6,127.	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input checked="" type="checkbox"/> (Complete Part II for noncash contributions.)

Name of organization <b>Community Enhancement Collaboration, Inc</b>	Employer identification number <b>74-3116992</b>
---	---

**Part I Contributors** (see instructions). Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
13	Hollywood Rotary Club 2349 Taylor St Hollywood, FL 33020	\$ 25,740.	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
14	Memorial Healthcare 3501 Johnson St. Hollywood, FL 33021	\$ 23,350.	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
15	Walmart #3163 301 S. State Rd 7 Hollywood, FL 33023	\$ 14,699.	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input checked="" type="checkbox"/> (Complete Part II for noncash contributions.)
16	Target #877 3251 Hollywood Blvd Hollywood, FL 33021	\$ 135,187.	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input checked="" type="checkbox"/> (Complete Part II for noncash contributions.)
17	Target #1074 21265 Biscayne Blvd Aventura, FL 33180	\$ 208,106.	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input checked="" type="checkbox"/> (Complete Part II for noncash contributions.)
18	Community Foundation of Broward 910 E Las Olas Blvd #200 Fort Lauderdale, FL 33301	\$ 5,000.	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)

Name of organization <b>Community Enhancement Collaboration, Inc</b>	Employer identification number <b>74-3116992</b>
---	---

**Part I Contributors** (see instructions). Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
19	<u>City of Hollywood</u> <u>2600 Hollywood Blvd.</u> <u>Hollywood, FL 33021</u>	\$ <u>35,000.</u>	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
20	<u>United Way of Broward</u> <u>1300 S Andrews Ave</u> <u>Fort Lauderdale, FL 33316</u>	\$ <u>14,240.</u>	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
21	<u>Dunkin' Joy in Childhood Foundation</u> <u>130 Royall St</u> <u>Canton, MA 02021</u>	\$ <u>10,000.</u>	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
	_____ _____ _____	\$ _____	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
	_____ _____ _____	\$ _____	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
	_____ _____ _____	\$ _____	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)

Name of organization <b>Community Enhancement Collaboration, Inc</b>	Employer identification number <b>74-3116992</b>
---	---

**Part II Noncash Property** (see instructions). Use duplicate copies of Part II if additional space is needed.

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
<u>1</u>	<u>Food donations weekly</u> _____ _____	\$ <u>22,261.</u>	<u>12/31/20</u>
<u>2</u>	<u>Food donations weekly</u> _____ _____	\$ <u>23,375.</u>	<u>12/31/20</u>
<u>3</u>	<u>Food donations weekly</u> _____ _____	\$ <u>64,713.</u>	<u>12/31/20</u>
<u>4</u>	<u>Food donations weekly</u> _____ _____	\$ <u>66,388.</u>	<u>12/31/20</u>
<u>5</u>	<u>Food donations daily</u> _____ _____	\$ <u>198,594.</u>	<u>12/31/20</u>
<u>6</u>	<u>Food donations weekly</u> _____ _____	\$ <u>69,253.</u>	<u>12/31/20</u>

Name of organization <b>Community Enhancement Collaboration, Inc</b>	Employer identification number <b>74-3116992</b>
---	---

**Part II Noncash Property** (see instructions). Use duplicate copies of Part II if additional space is needed.

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
7	<u>Food donations weekly</u> _____ _____	\$ <u>386,089.</u>	<u>12/31/20</u>
8	<u>Food donations weekly</u> _____ _____	\$ <u>1,851,575.</u>	<u>12/31/20</u>
9	<u>Food donations weekly</u> _____ _____	\$ <u>17,256.</u>	<u>12/31/20</u>
10	<u>Food donations weekly</u> _____ _____	\$ <u>35,819.</u>	<u>12/31/20</u>
11	<u>Food donations weekly</u> _____ _____	\$ <u>77,589.</u>	<u>12/31/20</u>
12	<u>Food donations weekly</u> _____ _____	\$ <u>6,127.</u>	<u>12/31/20</u>

Name of organization

Employer identification number

**Community Enhancement Collaboration, Inc**

**74-3116992**

**Part II Noncash Property** (see instructions). Use duplicate copies of Part II if additional space is needed.

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
15	Food donations weekly _____ _____ _____	\$ 14,699.	12/31/20
16	Food donations weekly _____ _____ _____	\$ 135,187.	12/31/20
17	Food donations weekly _____ _____ _____	\$ 208,106.	12/31/20
	_____ _____ _____	\$ _____	_____
	_____ _____ _____	\$ _____	_____
	_____ _____ _____	\$ _____	_____
	_____ _____ _____	\$ _____	_____
	_____ _____ _____	\$ _____	_____
	_____ _____ _____	\$ _____	_____

Name of organization <b>Community Enhancement Collaboration, Inc</b>	Employer identification number <b>74-3116992</b>
---	---

**Part III** Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this info. once.) ▶ \$ \_\_\_\_\_  
Use duplicate copies of Part III if additional space is needed.

<b>(a) No. from Part I</b>	<b>(b) Purpose of gift</b>	<b>(c) Use of gift</b>	<b>(d) Description of how gift is held</b>
—			
<b>(e) Transfer of gift</b>			
<b>Transferee's name, address, and ZIP + 4</b>		<b>Relationship of transferor to transferee</b>	
—			
<b>(e) Transfer of gift</b>			
<b>Transferee's name, address, and ZIP + 4</b>		<b>Relationship of transferor to transferee</b>	
—			
<b>(e) Transfer of gift</b>			
<b>Transferee's name, address, and ZIP + 4</b>		<b>Relationship of transferor to transferee</b>	
—			
<b>(e) Transfer of gift</b>			
<b>Transferee's name, address, and ZIP + 4</b>		<b>Relationship of transferor to transferee</b>	
—			
<b>(e) Transfer of gift</b>			
<b>Transferee's name, address, and ZIP + 4</b>		<b>Relationship of transferor to transferee</b>	
—			
<b>(e) Transfer of gift</b>			
<b>Transferee's name, address, and ZIP + 4</b>		<b>Relationship of transferor to transferee</b>	
—			

SCHEDULE D (Form 990)

Supplemental Financial Statements

OMB No. 1545-0047

2020

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

Name of the organization

Community Enhancement Collaboration, Inc

Employer identification number

74-3116992

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

Table with 2 columns: (a) Donor advised funds, (b) Funds and other accounts. Rows include: 1 Total number at end of year, 2 Aggregate value of contributions to (during year), 3 Aggregate value of grants from (during year), 4 Aggregate value at end of year, 5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control?, 6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit?

Part II Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

Table with 2 columns: Description, Held at the End of the Tax Year. Rows include: 1 Purpose(s) of conservation easements held by the organization (check all that apply), 2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year, 3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year, 4 Number of states where property subject to conservation easement is located, 5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?, 6 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year, 7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year, 8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)?, 9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements.

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

Table with 2 columns: Description, Amount. Rows include: 1a If the organization elected, as permitted under FASB ASC 958, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide in Part XIII the text of the footnote to its financial statements that describes these items. b If the organization elected, as permitted under FASB ASC 958, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items: (i) Revenue included on Form 990, Part VIII, line 1, (ii) Assets included in Form 990, Part X, 2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under FASB ASC 958 relating to these items: a Revenue included on Form 990, Part VIII, line 1, b Assets included in Form 990, Part X

**Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets** (continued)

- 3 Using the organization's acquisition, accession, and other records, check any of the following that make significant use of its collection items (check all that apply):
- a  Public exhibition
  - b  Scholarly research
  - c  Preservation for future generations
  - d  Loan or exchange program
  - e  Other \_\_\_\_\_
- 4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.
- 5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?  Yes  No

**Part IV Escrow and Custodial Arrangements.** Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

- 1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?  Yes  No
- b If "Yes," explain the arrangement in Part XIII and complete the following table:
- |                                       | Amount |
|---------------------------------------|--------|
| c Beginning balance .....             | 1c     |
| d Additions during the year .....     | 1d     |
| e Distributions during the year ..... | 1e     |
| f Ending balance .....                | 1f     |
- 2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability?  Yes  No
- b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided on Part XIII

**Part V Endowment Funds.** Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1a Beginning of year balance .....					
b Contributions .....					
c Net investment earnings, gains, and losses					
d Grants or scholarships .....					
e Other expenditures for facilities and programs .....					
f Administrative expenses .....					
g End of year balance .....					

- 2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:
- a Board designated or quasi-endowment ▶ \_\_\_\_\_ %
  - b Permanent endowment ▶ \_\_\_\_\_ %
  - c Term endowment ▶ \_\_\_\_\_ %
- The percentages on lines 2a, 2b, and 2c should equal 100%.
- 3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by:
- |  | Yes    | No |
|--|--------|----|
| (i) Unrelated organizations .....  | 3a(i)  |    |
| (ii) Related organizations .....   | 3a(ii) |    |
| b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R? ..... | 3b     |    |
- 4 Describe in Part XIII the intended uses of the organization's endowment funds.

**Part VI Land, Buildings, and Equipment.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land .....				
b Buildings .....				
c Leasehold improvements .....				
d Equipment .....		35,329.	20,482.	14,847.
e Other .....				
<b>Total.</b> Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10c.)				14,847.

**Part VII Investments - Other Securities.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives .....		
(2) Closely held equity interests .....		
(3) Other .....		
(A)		
(B)		
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.) ▶		

**Part VIII Investments - Program Related.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) ▶		

**Part IX Other Assets.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1)	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.) ▶	

**Part X Other Liabilities.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Book value
(1) Federal income taxes	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) ▶	

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII...



**SCHEDULE L**  
**(Form 990 or 990-EZ)**

**Transactions With Interested Persons**

OMB No. 1545-0047

**2020**

Department of the Treasury  
Internal Revenue Service

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

▶ Attach to Form 990 or Form 990-EZ.

▶ Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

Open To Public Inspection

Name of the organization

**Community Enhancement Collaboration, Inc**

Employer identification number

**74-3116992**

**Part I Excess Benefit Transactions** (section 501(c)(3), section 501(c)(4), and section 501(c)(29) organizations only).

Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b.

1 (a) Name of disqualified person	(b) Relationship between disqualified person and organization	(c) Description of transaction	(d) Corrected?	
			Yes	No

- 2 Enter the amount of tax incurred by the organization managers or disqualified persons during the year under section 4958 ..... ▶ \$ \_\_\_\_\_
- 3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization ..... ▶ \$ \_\_\_\_\_

**Part II Loans to and/or From Interested Persons.**

Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a or Form 990, Part IV, line 26; or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22.

(a) Name of interested person	(b) Relationship with organization	(c) Purpose of loan	(d) Loan to or from the organization?		(e) Original principal amount	(f) Balance due	(g) In default?		(h) Approved by board or committee?		(i) Written agreement?	
			To	From			Yes	No	Yes	No	Yes	No
<u>Nadine McCrea</u>	<u>Presiden</u>	<u>Cash flo</u>	<u>X</u>		<u>3,316.</u>	<u>2,731.</u>		<u>X</u>	<u>X</u>			<u>X</u>
<u>Ruby Alston Bla</u>	<u>Voluntee</u>	<u>Cash flo</u>	<u>X</u>		<u>62.</u>	<u>0.</u>		<u>X</u>	<u>X</u>			<u>X</u>
<b>Total</b> .....						▶ \$	<b>2,731.</b>					

**Part III Grants or Assistance Benefiting Interested Persons.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 27.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of assistance	(d) Type of assistance	(e) Purpose of assistance



**SCHEDULE M  
(Form 990)**

**Noncash Contributions**

OMB No. 1545-0047

**2020**

Open to Public Inspection

Department of the Treasury  
Internal Revenue Service

- ▶ Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.
- ▶ Attach to Form 990.
- ▶ Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

Name of the organization **Community Enhancement Collaboration, Inc** Employer identification number **74-3116992**

Part I Types of Property	(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	(d) Method of determining noncash contribution amounts
1 Art - Works of art .....				
2 Art - Historical treasures .....				
3 Art - Fractional interests .....				
4 Books and publications .....				
5 Clothing and household goods .....				
6 Cars and other vehicles .....				
7 Boats and planes .....				
8 Intellectual property .....				
9 Securities - Publicly traded .....				
10 Securities - Closely held stock .....				
11 Securities - Partnership, LLC, or trust interests .....				
12 Securities - Miscellaneous .....				
13 Qualified conservation contribution - Historic structures .....				
14 Qualified conservation contribution - Other .....				
15 Real estate - Residential .....				
16 Real estate - Commercial .....				
17 Real estate - Other .....				
18 Collectibles .....				
19 Food inventory .....	<b>X</b>			<b>Estimated FMV of Foo</b>
20 Drugs and medical supplies .....				
21 Taxidermy .....				
22 Historical artifacts .....				
23 Scientific specimens .....				
24 Archeological artifacts .....				
25 Other ▶ ( _____ )				
26 Other ▶ ( _____ )				
27 Other ▶ ( _____ )				
28 Other ▶ ( _____ )				

29 Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part V, Donee Acknowledgement ..... **29**

	Yes	No
30a During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 28, that it must hold for at least three years from the date of the initial contribution, and which isn't required to be used for exempt purposes for the entire holding period? .....		<b>X</b>
b If "Yes," describe the arrangement in Part II.		
31 Does the organization have a gift acceptance policy that requires the review of any nonstandard contributions? .....		<b>X</b>
32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash contributions? .....		<b>X</b>
b If "Yes," describe in Part II.		
33 If the organization didn't report an amount in column (c) for a type of property for which column (a) is checked, describe in Part II.		



**SCHEDULE O**  
**(Form 990 or 990-EZ)**

Department of the Treasury  
Internal Revenue Service

**Supplemental Information to Form 990 or 990-EZ**

Complete to provide information for responses to specific questions on  
Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.  
▶ Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for the latest information.

OMB No. 1545-0047

**2020**

Open to Public  
Inspection

Name of the organization

Community Enhancement Collaboration, Inc

Employer identification number

74-3116992

**Form 990, Part I, Line 1, Description of Organization Mission:**

Youth and family counseling, poverty relief, public awareness and  
computer education to elderly and needy individuals.

**Form 990, Part VI, Section B, line 11b:**

The form 990 is reviewed with the governing body at a duly called meeting.

**Form 990, Part VI, Section C, Line 19:**

The organization makes all it's record available for public inspection upon  
request.

Depreciation and Amortization (Including Information on Listed Property) 990

Department of the Treasury Internal Revenue Service (99)

Attach to your tax return. Go to www.irs.gov/Form4562 for instructions and the latest information.

Name(s) shown on return, Business or activity to which this form relates, Identifying number

Community Enhancement Collaboration, Inc Form 990 Page 10 74-3116992

Part I Election To Expense Certain Property Under Section 179 Note: If you have any listed property, complete Part V before you complete Part I.

Table with 5 main rows for lines 1-5 and 6-13. Line 1: 1,040,000. Line 3: 2,590,000. Line 7: 20,482.

Note: Don't use Part II or Part III below for listed property. Instead, use Part V.

Part II Special Depreciation Allowance and Other Depreciation (Don't include listed property.)

Table with 3 rows for lines 14-16. Line 14: 20,482.

Part III MACRS Depreciation (Don't include listed property. See instructions.)

Section A

Table with 2 rows for lines 17-18.

Section B - Assets Placed in Service During 2020 Tax Year Using the General Depreciation System

Table with 7 columns: (a) Classification of property, (b) Month and year placed in service, (c) Basis for depreciation, (d) Recovery period, (e) Convention, (f) Method, (g) Depreciation deduction. Rows 19a-i.

Section C - Assets Placed in Service During 2020 Tax Year Using the Alternative Depreciation System

Table with 6 columns: (a) Class life, (b) Recovery period, (c) Convention, (d) Method, (e) Depreciation deduction. Rows 20a-d.

Part IV Summary (See instructions.)

Table with 3 rows for lines 21-23. Line 21: 20,482.

Part V

Listed Property (Include automobiles, certain other vehicles, certain aircraft, and property used for entertainment, recreation, or amusement.)

Note: For any vehicle for which you are using the standard mileage rate or deducting lease expense, complete only 24a, 24b, columns (a) through (c) of Section A, all of Section B, and Section C if applicable.

Section A - Depreciation and Other Information (Caution: See the instructions for limits for passenger automobiles.)

24a Do you have evidence to support the business/investment use claimed? [X] Yes [ ] No 24b If "Yes," is the evidence written? [ ] Yes [ ] No

Table with columns (a) Type of property, (b) Date placed in service, (c) Business/investment use percentage, (d) Cost or other basis, (e) Basis for depreciation, (f) Recovery period, (g) Method/Convention, (h) Depreciation deduction, (i) Elected section 179 cost. Includes rows 25-29 for depreciation calculations.

Section B - Information on Use of Vehicles

Complete this section for vehicles used by a sole proprietor, partner, or other "more than 5% owner," or related person. If you provided vehicles to your employees, first answer the questions in Section C to see if you meet an exception to completing this section for those vehicles.

Table for Section B with columns (a) through (f) for Vehicle. Rows 30-36 include questions about miles driven and personal use.

Section C - Questions for Employers Who Provide Vehicles for Use by Their Employees

Answer these questions to determine if you meet an exception to completing Section B for vehicles used by employees who aren't more than 5% owners or related persons.

Table for Section C with columns Yes/No. Rows 37-41 include questions about written policies and requirements.

Part VI Amortization

Table for Section VI with columns (a) Description of costs, (b) Date amortization begins, (c) Amortizable amount, (d) Code section, (e) Amortization period or percentage, (f) Amortization for this year. Includes rows 42-44.

**COMMUNITY ENHANCEMENT COLLABORATION,  
INC. INDEPENDENT AUDITOR'S REPORT ON  
AUDIT OF FINANCIAL STATEMENTS  
FOR THE YEAR ENDED DECEMBER 31, 2021**



# COMMUNITY ENHANCEMENT COLLABORATION, INC.

## TABLE OF CONTENTS

	Page
Independent Auditor’s Report	3 - 4
Financial Statements:	
Statement of Financial Position	5
Statement of Activities	6
Statement of Functional Expenses	7
Statement of Cash Flows	8
Notes to the Financial Statements	9 - 14

### SUPPLEMENTARY INFORMATION

Report on Compliance and on Internal Control over Financial Reporting based on an audit of Financial Statement Performed in accordance with government Auditing Standards	15 – 16
---	---------



**THOMAS & COMPANY, C.P.A., P.A.**  
Certified Public Accountants and Business Consultants

**INDEPENDENT AUDITOR'S REPORT**

To the Board of Directors  
Community Enhancement Collaboration, Inc.

**Opinion**

We have audited the accompanying financial statements of Community Enhancement Collaboration, Inc. (a nonprofit organization), which comprise the statement of financial position as of December 31, 2021, and the related statements of activities and cash flows for the year then ended, and the related notes to the financial statements.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Community Enhancement Collaboration, Inc. as of December 31, 2021, and the changes in its net assets and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

**Basis for Opinion**

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent Community Enhancement Collaboration, Inc. and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

**Responsibilities of Management for the Financial Statements**

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about Community Enhancement Collaboration, Inc. 's ability to continue as a going concern within one year after the date that the financial statements are available to be issued.

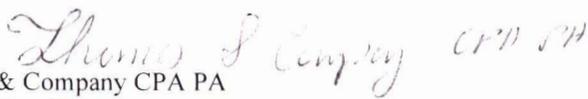
### **Auditor's Responsibilities for the Audit of the Financial Statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements, including omissions, are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements. In performing an audit in accordance with generally accepted auditing standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Community Enhancement Collaboration, Inc. 's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about Community Enhancement Collaboration, Inc. 's ability to continue as a going concern for a reasonable period of time.

### **Other Reporting Required by Government Auditing Standards**

In accordance with Government Auditing Standards, we have also issued our report dated May 5, 2022 on our consideration of Community Enhancement Collaboration, Inc.'s internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of Community Enhancement Collaboration, Inc.'s internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards in considering Community Enhancement Collaboration, Inc.'s internal control over financial reporting and compliance.

  
Thomas & Company CPA PA  
Cooper City, Florida  
May 5, 2022

**COMMUNITY ENHANCEMENT COLLABORATION  
STATEMENT OF FINANCIAL POSITION  
AS OF DECEMBER 31, 2021**

	<b>2021</b>
<b>ASSETS</b>	
<b>Current Assets</b>	
Cash & Cash equivalents	\$ 119,940
Accounts Receivable	13,661
<b>Total Current Assets</b>	<b>133,601</b>
<b>Fixed Assets</b>	
Furniture & Equipment	14,847
Vehicles	44,039
Accumulated Depreciation	(23,089)
<b>Total Fixed Assets</b>	<b>35,797</b>
<b>TOTAL ASSETS</b>	<b>169,398</b>
<b>LIABILITIES</b>	
<b>Current Liabilities</b>	
Accounts Payable	1,553
<b>Total Current Liabilities</b>	<b>1,553</b>
<b>Long Term Liabilities</b>	
Notes Payable	9,965
<b>Total Long Term Liabilites</b>	<b>9,965</b>
<b>TOTAL LIABILITIES</b>	<b>11,518</b>
<b>NET ASSETS</b>	
R R	<b>157,880</b>
R R	-
<b>TOTAL NET ASSETS</b>	<b>157,880</b>
<b>TOTAL LIABILITIES AND NET ASSETS</b>	<b>\$ 169,398</b>

"The accompanying notes are an integral part of this financial statement"

**COMMUNITY ENHANCEMENT COLLABORATION  
STATEMENT OF ACTIVITIES  
FOR THE YEAR ENDED DECEMBER 31, 2021**

	<b>WITHOUT DONOR RESTRICTIONS</b>
<b>REVENUE AND SUPPORT</b>	
Food Donations (in-kind support)	1,318,435
Contributions	233,013
Government Grants	70,883
Miscellaneous Revenue	7,509
<b>TOTAL REVENUE AND SUPPORT</b>	<b>1,629,840</b>
 <b>EXPENSES</b>	
Program Services	1,503,348
Management and General	20,567
<b>TOTAL EXPENSES</b>	<b>1,523,915</b>
 <b>CHANGE IN NET ASSETS</b>	<b>105,925</b>
<b>NET ASSETS AT BEGINNING OF YEAR</b>	<b>51,955</b>
<b>NET ASSETS AT END OF THE YEAR</b>	<b>157,880</b>

**COMMUNITY ENHANCEMENT COLLABORATION  
STATEMENT OF FUNCTIONAL EXPENSES  
YEAR ENDED DECEMBER 31, 2021**

**WITHOUT DONOR  
RESTRICTIONS**

	<b>Program Ser i es</b>	<b>Management and eneral</b>	<b>Total</b>
Accounting fees	2,683	298	2,981
Office supplies	6,726	2,882	9,608
Equipment Expenses	9,456	1,051	10,507
Repairs & Maintenance	4,764	529	5,293
Staff Volunteer stipends	32,297	3,589	35,886
Miscellaneous	1,902	-	1,902
Unrestricted Donations	1,318,435	-	1,318,435
Depreciation Expense	6,291	-	6,291
Telecommunications	2,648	294	2,942
Meals & Entertainment	5,727	636	6,363
Interest paid	-	1,606	1,606
Printing, Postage & Delivery	1,798	200	1,998
Purchases	78,541	-	78,541
Utilities	9,608	1,068	10,676
Automobile Expenses	-	5,917	5,917
Insurance	22,472	2,497	24,969
<b>Total Expenses</b>	<b>1,503,348</b>	<b>20,567</b>	<b>1,523,915</b>

"The accompanying notes are an integral part of this financial statement"

**COMMUNITY ENHANCEMENT COLLABORATION  
STATEMENT OF CASH FLOWS  
DECEMBER 31 2021**

	<b>2021</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>	
Change in net assets	\$ 105,925
Depreciation Expense	6,291
<b>Adjustment to reconcile changes in net assets</b>	
(Increase) Decrease in Accounts Receivable	(11,130)
Increase (Decrease) in Accounts Payable and Accrued expenses	(1,178)
<b>Net assets provided by operating activities</b>	<b>99,908</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>	
Purchase of Vehicle	(23,557)
<b>Net assets provided by investing activities</b>	<b>23,557</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>	
Increase in Notes Payable	9,965
<b>Net assets provided by financing activities</b>	<b>9,965</b>
<b>NET INCREASE IN CASH</b>	<b>86,316</b>
<b>CASH AT THE BEGINNING OF THE YEAR</b>	<b>33,62</b>
<b>CASH AT THE END OF THE YEAR</b>	<b>\$ 119,90</b>
<b>SUPPLEMENTAL DISCLOSURES</b>	
Cash Paid For interest	\$ 1,606

"The accompanying notes are an integral part of this financial statement"

# COMMUNITY ENHANCEMENT COLLABORATION, INC.

## NOTES TO FINANCIAL STATEMENTS

### DECEMBER 31, 2021

#### NOTE 1 - NATURE OF ACTIVITIES

Community Enhancement Collaboration, Inc. is a non-profit corporation established in 2004 in the state of Florida to assist and distribute food and clothing to homeless and needy individuals. The Organization also provides youth and family counseling, poverty relief, public awareness and IT education to elderly and needy individuals. The Organization has a drop-off location where many organizations donate items to distribute to individuals in need.

#### NOTE 2 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

##### **Basis of Presentation**

The accompanying financial statements have been prepared on the accrual basis of accounting in accordance with U.S. generally accepted accounting principles (GAAP). Net assets, support and revenues, and expenses are classified based on the existence or absence of donor-imposed restrictions. Accordingly, net assets and changes therein are classified and reported as follows:

**Without Donor Restrictions** – Net Assets available for use in general operations are not subject to donor restrictions. Grants and contributions gifted for recurring programs are generally not considered “restricted” under GAAP, though for internal reporting, the Organization tracks such grants and contributions to verify the disbursement matches the intent. Assets restricted solely through the actions of the Board are reported as net assets without donor restrictions, board designated.

**With Donor Restrictions** – Net assets subject to donor-imposed stipulations are more restrictive than the Organization’s mission and purpose. Some donor-imposed restrictions are temporary in nature, such as those that will be met by the passage of time or other events specified by the donor. Donor-imposed restrictions are released when the restriction expires, that is when the stipulated purpose for which the resource was restricted has been fulfilled, or both. Other donor-imposed restrictions are perpetual in nature, when the donor stipulates that resources be maintained in perpetuity.

##### **Use of Estimates**

The preparation of financial statements in accordance with generally accepted accounting principles in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets, liabilities, and disclosures of contingent assets and liabilities as of the date of the financial statements, and the reported amounts of revenue and expenses during the reported period. Accordingly, actual results could differ from those estimates.

##### **Measure of operations**

The statements of activities reports all changes in net assets, including changes in net assets from operating and nonoperating activities. Operating activities consist of those items attributable to CEC's ongoing services and interest and dividends earned on investments. Nonoperating activities are limited to resources that generate a return from investments and other activities considered, to be of a more unusual or nonrecurring nature.

# COMMUNITY ENHANCEMENT COLLABORATION, INC.

## NOTES TO FINANCIAL STATEMENTS

### DECEMBER 31, 2021

#### **Cash and cash equivalents**

Community Enhancement Collaboration, Inc.'s cash consists of cash on deposit with banks. Cash equivalents represent money market funds or short-term investments with original maturities of three months or less from the date of purchase, except for those amounts that are held in the investment portfolio which are invested for long-term purposes.

#### **Concentrations of credit risk**

Financial instruments that potentially subject CEC to concentrations of credit risk consist principally of cash and cash equivalents and investments. CEC maintains its cash and cash equivalents in various bank accounts that, at times, may exceed federally insured limits. CEC's cash and cash equivalent accounts have been placed with high credit quality financial institutions. Community Enhancement Collaboration, Inc. has not experienced, nor does it anticipate, any losses with respect to such accounts.

#### **Contributions and Program Service Fee**

Contributions received are recorded as net assets without donor restrictions or net assets with donor restrictions, depending on the existence and nature of any donor-imposed restrictions. Contributions that are restricted by the donor are reported as an increase in net assets without donor restrictions if the restriction expires in the reporting period in which the contribution is recognized. All other donor restricted contributions are reported as an increase in net assets with donor restrictions, depending on the nature of the restriction. When a restriction expires (that is, when a stipulated time restriction end or purpose restriction is accomplished), net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the statements of activities as net assets released from restrictions. Contributed property and equipment are recorded at fair value at the date of donation. Contributions with donor-imposed stipulations regarding how long the contributed assets must be used are recorded as net assets with donor restrictions; otherwise, the contributions are recorded as net assets without donor restrictions.

#### **Contract and Grant Support**

For purposes of its audited financial statements, CEC recognizes regular grant funds from funding agencies which are not on a reimbursable cost basis as support, on a straight-line basis, over the grant period.

#### **Expense Allocation**

The cost of providing various programs and other activities has been summarized on a functional basis in the statement of activities and in the statement of functional expenses. Accordingly, certain costs have been allocated among the programs and supporting services benefited. Some common expenses are incurred, which support work performed under more than one grant or contract. Such expenses are apportioned on a pro rata basis as agreed to by funding organizations in contracts or related budgets.

# COMMUNITY ENHANCEMENT COLLABORATION, INC.

## NOTES TO FINANCIAL STATEMENTS

### DECEMBER 31, 2021

#### **Property and equipment**

Property and equipment in excess of \$500 are recorded at cost at the date of acquisition or fair market value on the date of donation. Depreciation is provided using the straight-line method over the estimated useful lives of the property and equipment.

#### **Income taxes**

Community Enhancement Collaboration, Inc. is recognized as exempt from federal income tax under Section 501(c)(3) of the Internal Revenue Code and is not a private foundation. Amounts considered to be unrelated business income, as defined by Section 512(a)(1) of the Code, are subject to federal income tax. No provision for income taxes has been made in these financial statements.

#### **Revenue Recognition**

In May 2014, the FASB issued ASU 2014-09, Revenue from Contracts with Customers (Topic 606). This guidance outlines a single, comprehensive model for accounting for revenue from contracts with customers. The program revenue and grants received is generated substantially from completed services. Those services predominantly contain a single delivery element and revenue is recognized at a single point in time when ownership, risks and rewards transfer with respect to the program fees and grants received. The timing of revenue recognition was not affected by the new standard. The organization identifies all performance obligations in connection with the services and only recognizes revenue once the performance obligations have been met and does not believe that it is required to provide additional services or obligations to the client. For grants received the transaction price is evidenced in the award amount and evidenced with a budget for expenditures. Since the grants are awarded on a cost reimbursement basis and there is a budget established by the grantor agency costs are reimbursed in accordance with the expenditures as performance obligations are satisfied. The transaction price is allocated based on the applicable program. Revenue is recognized at a specific point in time once the performance obligation relating to the program is met. Typically, billings occur monthly after revenue is recognized. Management has analyzed the provisions of the FASB's ASC Topic 606, Revenue from Contracts with Customers, and have concluded that no changes are necessary to conform with the new standard. Grants are recorded as revenue once the appropriate performance obligations have been met and requests reimbursement.

#### **Restricted Cash**

Management has a policy of restricting the cash that is for the donations related to the new building.

#### **Fair Value of Financial Instruments**

The following methods and assumptions were used by Community Enhancement Collaboration, Inc. in estimating its fair value disclosures for financial instruments: Current Assets and Current Liabilities. The carrying amounts reported in the statement of financial position approximated fair values because of the short maturities of these instruments.

**COMMUNITY ENHANCEMENT COLLABORATION, INC.**  
**NOTES TO FINANCIAL STATEMENTS**  
**DECEMBER 31, 2021**

**Fixed Assets**

Acquisitions of Fixed Assets are recorded at cost or if donated, at the approximate fair value at the date of donation. Depreciation is computed using the straight-line method over the estimated useful life of each class of depreciable asset. Fixed Assets consists of Furniture fixtures and equipment is depreciated over three to ten years.

**Contributions, Support and Expenses**

The Organization adhere to FASB ASC 958, which requires among other things the immediate recognition as support (income) all unconditional contributions received and makes an important distinction between restrictions and conditions. The Organization accounts for its government grants in a manner similar to exchange transactions. The Organization reports gifts of cash and other assets as contribution revenue at the time of donation.

**NOTE 3 - CASH**

Cash consists of petty cash, cash held in checking and money market accounts with maturities of less than 90 days. At year end and throughout the year, the organization's cash balances were deposited in two bank accounts at the institutions insured by the Federal Deposit Insurance Corporation (FDIC) up to \$ 250,000. Management believes the organization is not exposed to any significant credit risk on cash.

**NOTE 4 – PROPERTY AND EQUIPMENT**

It is the Organization's policy to capitalize property and equipment over \$1,000. Lesser amounts are expensed. Purchased property and equipment is capitalized at cost. Donations of property and equipment are recorded as contributions at their estimated fair value. Such donations are reported as contributions without donor restrictions unless the donor has restricted the donated asset to a specific purpose. Assets donated with explicit restrictions regarding their use and contributions of cash that must be used to acquire property and equipment are reported as contributions with restrictions. Absent donor stipulations regarding how long those donated assets must be maintained, the Organization reports expirations of donor restrictions when the donated or acquired assets are placed in service as instructed by the donor. The Organization reclassifies net assets with donor restrictions to net assets without donor restrictions at that time. Property and equipment are depreciated using the straight-line method.

<b>Description</b>	<b>Balance at 12/31/2020</b>	<b>Additions</b>	<b>Deletions</b>	<b>Balance at 12/31/2021</b>	<b>Useful Life</b>
Vehicles	\$ 20,482	\$ 23,557	\$ -	\$ 44,039	5 years
Furniture and Equipment	14,847	-	-	14,847	7 years
Total fixed assets	35,329	23,557	-	58,886	
Less: Accumulated depreciation	(16,798)	(6,291)	-	(23,089)	
Total	18,531	17,266		35,797	

**COMMUNITY ENHANCEMENT COLLABORATION, INC.**  
**NOTES TO FINANCIAL STATEMENTS**  
**DECEMBER 31, 2021**

**NOTE 5 - COMMITMENTS**

The costs and unexpended funds reflected in the accompanying financial statements relating to government funding are subject to audit by the respective grantors. The possible disallowance by the funding source of any item charged to the program or request for return of any unexpended funds cannot be determined at this time. No provision for any liability that may result has been made in the financial statements.

**NOTE 6 - DONATED SERVICES**

During the year ended December 31, 2021, the Organization had various donors from different parties to donate foods. The total amount of contributed items for food delivery was valued at \$1,318,435. Management estimates the value of contributed services meeting the requirements for recognition in the financial statements. Management derives its estimates from historical data and similar market items and donated values provided by the supplier. Many individuals volunteer their time and perform a variety of tasks that assist the Organization at the facilities, but these services do not meet the criteria for recognition as contributed services.

**NOTE 7 – ACCRUAL BASIS**

The financial statements of Community Enhancement Collaboration, Inc. have been prepared on the accrual basis of Accounting.

**NOTE 8 – INCOME TAXES**

Community Enhancement Collaboration, Inc. is exempt from Federal Income taxes under Section 501(c) 3 of the Internal Revenue Code and is not a private foundation accordingly no provision for income taxes is provided. Additionally, Topic 740 provides guidance on measurement, de-recognition, classification, interest and penalties, accounting in interim periods, disclosure and transition. In accordance with the disclosure requirements, Community Enhancement Collaboration, Inc.'s policy on income statement classification of interest and penalties related to income tax obligations is to include such items as part of total interest expense and other expense, respectively. As of December 31, 2021, Community Enhancement Collaboration, Inc. did not have any uncertain tax positions and thus has not recognized any interest or penalties in these financial statements. Tax years that remain subject to examination by federal authorities are 2021, 2020, and 2019.

**NOTE 9 – CURRENT VULNERABILITY DUE TO CONCENTRATION**

Community Enhancement Collaboration, Inc. has adopted SOP 94-6 which requires disclosure of vulnerable concentration of exposed risk. Community Enhancement Collaboration, Inc. receives material support from the Government grants and the Collaboration is not expecting that the support from this organization will be lost in the near term.

**COMMUNITY ENHANCEMENT COLLABORATION, INC.**  
**NOTES TO FINANCIAL STATEMENTS**  
**DECEMBER 31, 2021**

**NOTE 10 - SUBSEQUENT EVENTS**

Management has evaluated subsequent events through May 5, 2022 which is the date the financial statements became available to be issued. As a result of the spread of the COVID-19 “Coronavirus”, economic uncertainties have arisen which are likely to negatively impact Community Reinvestment Alliance of South Florida, Inc.’s revenue sources. Other financial impacts could occur, although such potential impacts are unknown at this time.

**NOTE 11 – LIQUIDITY MANAGEMENT**

The Organization’s main source of revenue is grants and contribution. Grant revenue and contributions is what will be used to fund the Organization’s operations. Additionally, the entity receives contributions without donor restrictions; such support has historically represented approximately 60-70% of operations; the remainder of the revenue is income from special events, interest income and other income. The Organization considers grant income without donor restrictions, contributions and other miscellaneous income for use in programs that are ongoing, major, and central to its annual operations as available to meet cash needs for general expenditures. General expenditures include general and administrative expenses, which are necessary to sustain operations and are expected to be paid in the subsequent year. Annual operations are defined as total expense related to both program services and supporting services activities.

The Organization manages its cash available to meet general expenditures through the following three guiding principles:

1. Operating within a prudent range of financial soundness and stability
2. Maintaining adequate liquid assets, and
3. Maintaining sufficient reserves to provide reasonable assurance that long-term agreements other commitments and obligations will continue to be met, thereby ensuring the sustainability of the Organization.

The assets which are listed on the balance sheet as current assets are all assets available for general expenditure. Although, complete receivables may not be fully collectible, the net realizable value of accounts receivable is available for general expenditures.

**Liquidity Management**

The Organization maintains a policy of structuring financial assets to be available as general expenditures, liabilities, and other obligations become due.

**NOTE 12 – NOTES PAYABLE**

During the year, The Organization entered into an agreement to finance the purchase of a used vehicle. The note bears interest at a rate of 10.99% per annum. The note matures in 60 months from the date of purchase. The total interest paid for the year ended December 31, 2021 was \$1,606.



**THOMAS & COMPANY, C.P.A., P.A.**  
Certified Public Accountants and Business Consultants

**INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH *GOVERNMENT AUDITING STANDARDS***

To the Board of Directors of  
Community Enhancement Collaboration, Inc.

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of Community Enhancement Collaboration, Inc. (a nonprofit organization), which comprise the statement of financial position as of December 31, 2021 and the related statements of activities, and cash flows for the year then ended, and the related notes to the financial statements, and have issued our report thereon dated May 5, 2022.

**Report on Internal Control Over Financial Reporting**

In planning and performing our audit of the financial statements, we considered Community Enhancement Collaboration, Inc.'s internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of Community Enhancement Collaboration, Inc.'s internal control. Accordingly, we do not express an opinion on the effectiveness of the Community Enhancement Collaboration, Inc.'s internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements, on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected, on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses or significant deficiencies may exist that were not identified

## Report on Compliance and Other Matters

As part of obtaining reasonable assurance about whether Community Enhancement Collaboration, Inc.'s financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

### Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the organization's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the organization's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

  
Thomas & Company CPA  
Cooper City, Florida  
May 5, 2022

## CDBG FY 23-24 Project - Activity

Line Item & Description	Projected Expenses Oct 1, 2023 to Sept 30, 2024	% of Program CDBG Utilization	Budget Requested for FY 23-24 CDBG Grant
<b>OPERATING EXPENSES</b>			
City of Hollywood - Water	\$ 766.00	0	\$ -
FPL - Electricity	\$ 6,602.00	0.5	\$ 3,301.00
Garbage (WastePro)	\$ 6,286.00	0.5	\$ 3,143.00
Accounting Fees	\$ 3,630.00	0.5	\$ 1,815.00
Advertising & Marketing	\$ 1,233.00	0.5	\$ 616.50
Audit, Yearly	\$ 8,800.00	0.5	\$ 4,400.00
Insurance, Truck	\$ 27,766.00	0	\$ -
Licenses	\$ 1,045.00	0.5	\$ 522.50
Office Supplies	\$ 3,105.00	0.5	\$ 1,552.50
Phone, cable, internet	\$ 3,236.00	0.5	\$ 1,618.00
Printing and copying	\$ 330.00	0.5	\$ 165.00
Software and Internet Subscriptions	\$ 1,485.00	0.5	\$ 742.50
Storage - Rental	\$ 5,660.00	0.5	\$ 2,830.00
Vehicle fuel costs	\$ 5,672.00	0	\$ -
Vehicle maintenance & repairs	\$ 2,080.00	0	\$ -
Web Maintenance	\$ 660.00	0.5	\$ 330.00
<b>Subtotal Operating Expenses</b>	<b>\$ 78,356.00</b>	<b>0.5</b>	<b>\$ 21,036.00</b>
<b>STARTUP EQUIPMENT AND SUPPLIES</b>			
	<b>To be spent after 10/1/2023</b>		
Groceries, Supplemental	\$ 21,688.00	100%	\$ 21,688.00
Reusable non-woven tote bags	\$ 4,560.00	100%	\$ 4,560.00
Folding Tables			
4 - 8' folding tables @ 130.00	\$ 624.00	100%	\$ 624.00
Pop Up Tents			
12' x 12' 4 @ 163.00	\$ 784.00	100%	\$ 784.00
Canopy (Tent) Weights			
4 sets @ \$20.15 ea	\$ 97.00	100%	\$ 97.00
Promotional Material - Resource Guides			
2400 copies @ \$0.20583 ea	\$ 494.00	100%	\$ 494.00
Gloves, Plastic			
7 cases @ \$109.17 ea	\$ 764.17	100%	\$ 764.17
<b>Subtotal Equipment &amp; Supplies</b>	<b>\$ 29,011.17</b>	<b>100%</b>	<b>\$ 29,011.17</b>
<b>TOTAL ESTIMATED EXPENDITURES</b>			<b>\$ 50,047.17</b>
<b>TOTAL BUDGET Requested</b>			<b>\$ 50,000.00</b>
			<b>\$ 47.17</b>



H.5.

Applicants must describe all steps taken to secure other funding for the activity. *Attach at least one letter demonstrating that the activity or project has been submitted to other agencies for funding within the last 12 months prior to submission to the City of Hollywood Community Development Division. The agencies determination on those submissions must be included. If no other sources of funding have been sought, provide an explanation:*

The Community Enhancement Collaboration submitted multiple applications for small/local grants including WalMart, the WaWa Foundation and more along with many online fundraising opportunities. We received funding from WaWa along with online donations from Network for Good.

**Community Enhancement Collaboration**  
5648 Wiley Street  
Hollywood, Florida 33023



MEMORIAL REGIONAL HOSPITAL  JOE DIMAGGIO CHILDREN'S HOSPITAL  
MEMORIAL HOSPITAL WEST • MEMORIAL HOSPITAL PEMBROKE • MEMORIAL MANOR

Community Enhancement Center  
5648 Wiley Street  
Hollywood, FL 33023

February 4, 2023

Dear Ms. McCrea,

*Nadine*  
I am writing this letter to express continued our support for the Community Enhancement Center (CEC) Feeding Seniors Program located in Hollywood.

Memorial Healthcare System has always valued your work in the community and now more than ever before, food insecurity has created critical issues in our communities and neighborhoods.

Due to the increasing demand for these services and the long waits that have resulted, the need for this service is critical to the success of our residents and families. In addition to the drive-thru distribution, CEC is providing home deliveries twice a week to homebound seniors.

The City of Hollywood Grant Program will assist CEC to serve even more hungry residents.

As seniors report extremely low incomes according to SNAP guidelines, with approximately 60% of our participants being African American, 24% Hispanic, 10% Caucasian, 6% Other, such funding will help combat food insecurity during these challenging and unprecedented times.

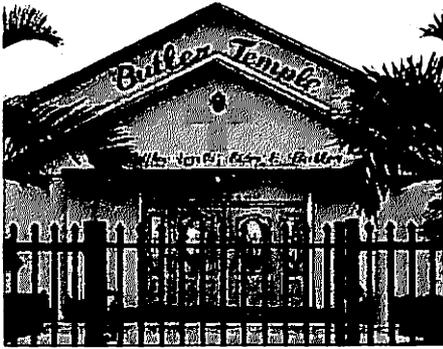
I am confident CEC will continue with this continuation as it provides an essential to the City of Hollywood to help combat food insecurity during these challenging and unprecedented times.

We look forward to our continued collaboration with the Community Enhancement Center and the opportunity to work together for the betterment of the individuals and families in our community.

Sincerely,

A blue ink signature of Timothy G. Curtin, consisting of stylized initials and a long horizontal stroke.

Timothy G. Curtin  
Executive Director



## Butler's Temple Church OF God

February 3, 2023

The City of Hollywood  
General Fund Social Service Agency Grant Program and the Community  
Development Block Grant (CDBG)

Dear Grant Review Committee Members:

I am pleased to be writing a letter in support of the proposal Fiscal Year 2024 for the General Fund Social Service Agency Grant Program being submitted to the Community Development Block Grant (CDBG) Program to provide a feeding senior program. We strongly support this grant application and the focus on providing healthy food for our seniors.

We admire your initiatives to fund projects that have greatly benefited the community.

We acknowledge the specific roles and responsibilities fulfilled by us in this partnership. We are a community partner year-round with in-kinds and monetary donations.

Sincerely,

*Jeff Brown*  
Trustee Board member

Bishop/Sr. Pastor Matthew & Sis Mae Helen Lovett

5701 Flagler Street | Hollywood, FL 33023



Office of the Mayor and Commissioners

Linda Sherwood  
Commissioner, District 6

November 28, 2022

To Whom It May Concern:

This letter is a testimony to the excellent work and care Nadine McCrea has performed as President and Founder of the Community Enhancement Collaboration. Beginning in her home in 1998 providing food for anyone in her underprivileged community this Non-Profit has grown to the point where the City of Hollywood built a community center specially to hold the CEC. As of the year 2022, CEC provides food for more than 300 families per week. It also provides cooked breakfast for senior citizens daily. At Thanksgiving and Christmas, the lines of underprivileged total 700 or more receiving supplies for fully complete dinners to cook for their families. At Christmas no child leaves the Christmas Extravaganza without a worthwhile toy or even a bicycle.

The residents of the various communities within the City of Hollywood openly volunteer their time to this non-profit organization because of the fantastic work it performs for the underprivileged. One will see familiar faces from the Police, Fire, Jaycee's, The Hollywood Women's Club, the City's Parks and Rec. Department and so many more giving their valuable time to this award and grant winning non-profit organization. Words cannot even begin to describe the overwhelming value the CEC has brought to the residents of the City of Hollywood.

It is my pleasure to add my platitudes to the growth and success of the CEC.

Best Regards,

A handwritten signature in cursive script that reads "Linda Sherwood".

Linda Sherwood  
Commissioner, District 6  
City of Hollywood



February 3, 2023

Grant Review Committee Members  
The City of Hollywood  
General Fund Social Service Agency Grant Program and the Community  
Development Block Grant (CDBG)

Dear Grant Review Committee Members:

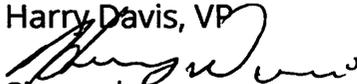
I am pleased to be writing a letter in support of the proposal Fiscal Year 2024 for the General Fund Social Service Agency Grant Program being submitted to the Community Development Block Grant (CDBG) Program to provide a feeding senior program.

We strongly support this grant application and the focus on providing funding for this grant to provide healthy food for our seniors. We ask that you

We are in partnership with Community Enhancement Collaboration initiatives to provide programs so needed to our community.

If you need any more info, I can be reached at 954.987.0625.

Harry Davis, VP

  
Sincerely,

**Community Enhancement Collaboration Board of Directors**

**Community Enhancement Collaboration Board of Directors**

<b>President</b>	<b>Vice President</b>	<b>Secretary</b>	<b>Pastor</b>	<b>Data Manager</b>	<b>Fiancial</b>	<b>Bookkeeper/Grant Manager</b>
Nadine McCrea	Charles Owens	Catherine Evanoff	Ruby Franklin		Rosa Johnson	Janet Spencer

## Community Enhancement Collaboration Donations & Contributions 2022

Donor	Type of Contribution	Amount
Nationwide Holiness Church of Brotherly Love of Hollywood	Community Partner	2,178.00
South Beach Orthotics & Prosthetic	Community Partner	1,500.00
Friends of Broward Homeless, Inc.	Community Partner	1,000.00
Butler Temple Church of God in Christ	Community Partner	500.00
Healthy Partners	Community Partner	500.00
GFWC Hollywood Womens Club Inc	Community Partner	400.00
Washington Park Homeowner's Association	Community Partner	311.48
<b>SubTotal</b>		<b>6,389.48</b>
Caryl Shuham	Donation	2,701.98
Kristi Desjarlais	Donation	2,000.00
Debra Hixon	Donation	750.00
Artie York	Donation	511.00
Rodolfo Castera Velez - Chen	Donation	511.00
Shelly Woolf - Chen	Donation	511.00
Kevin Drew Biederman	Donation	500.00
JM Associates	Donation	410.00
Russell Chard	Donation	375.00
Drew Biederman	Donation	300.00
Simply Healthcare Plans	Donation	300.00
Melanie Burgess	Donation	240.00
Bloomin' 4 Good Program	Donation	232.00
Robin Reynolds - Donor	Donation	200.00
Elisha Moss	Donation	180.00
Catherine Evanoff	Donation	100.00
Idelma Quintana	Donation	100.00
Lynn Cantrell	Donation	100.00
Nadine & Ulysses McCrea	Donation	100.00
Shelly Woolf	Donation	100.00
Susan F Mericle	Donation	100.00
Theresa G Dixon	Donation	85.00
Rosa L Johnson	Donation	75.00
Ann McQueen	Donation	50.00
Janell Snorff	Donation	50.00
Lonna Spitaleri	Donation	50.00
Cookie Williams	Donation	30.00
Donna Hoffman	Donation	20.00
Kim Sands	Donation	20.00
Ian Guyton	Donation	10.11
Nancy Sanderson	Donation	10.00
<b>SubTotal</b>		<b>10,722.09</b>
American Online Giving Foundation	Foundation	382.29
Blackbaud Giving Fund	Foundation	50.00

<b>The Wawa Foundation</b>	Foundation	1,500.00
<b>SubTotal</b>		<b>1,932.29</b>
<b>Network for Good</b>	Online Fundraising	2,015.00
<b>SubTotal</b>		<b>2,015.00</b>
<b>TOTAL</b>		<b>\$ 21,058.86</b>



**A SOCIAL SERVICE AGENCY AND CLIENT CHOICE FOOD PANTRY**

Social Services, Food Pantry, Seniors, Individual, Families  
Serving Since 2004  
Our founder serving since 1982

5648 Wiley Street | Hollywood, FL 33023 | Office: 954.987.0625 | Fax: 954.987.8625 | Email: [info@cecwashpark.org](mailto:info@cecwashpark.org)  
Website: [cecwashpark.org](http://cecwashpark.org) | FaceBook: <https://www.facebook.com/CECWashPark> |  
Twitter: <https://twitter.com/CECWASHPARK>

## Executive Summary

Community Enhancement Collaboration is a tax-exempt not-for-profit social services agency and food pantry program is located in Hollywood, FL.

Community Enhancement Collaboration is a vital nonprofit organization that moderates the negative impacts of apathy and lack of available human services for the vulnerable populations of Hollywood, Florida and beyond. Our organization's projects offer many opportunities for the reduction of depravity and poverty through needed intervention. Supporting the development of mind, body, and soul, Community Enhancement Collaboration provides as many individuals as possible with a thorough foundation for future success.

Recognizing the needs that exist among our target population, Community Enhancement Collaboration's representatives have successfully established a variety of educational programs, vocational preparation services, and basic needs distribution programs.

CEC's primary program is its "Client Choice Food Pantry Program" which serves donated groceries and fresh produce to more than 10,000 households each year and other programs.

What is a Client Choice Food Pantry? "A **Client Choice Pantry** provides our **clients** the ability to select their own **food** instead of receiving pre-packed or standard bags of groceries. With this new process, **clients** have the opportunity to choose items their family prefers and can meet their needs for health or personal reasons."

In the past two years we have also worked collaboratively with multiple community partners to provide Mobile Food Pantries in Broward County. Each mobile food pantry serves a minimum of 100 families with groceries and essential items.

## Introduction

Through the continuation of our programs, our organization will address the needs of our target communities, brighten lives, and assist each participant in achieving their personal goals. Our organization's objectives are accomplished by implementation of stimulating activities and materials that are organized around a well-developed prospectus.

Our activities are overseen by a group of well-qualified individuals. Our diverse group of volunteers has ties to the community, and thus possesses the unique ability to relate to the target demographic. Additionally, our Board of Directors is comprised of a professional group of talented individuals who are dedicated to committing their time and resources to building a stronger community.

Community Enhancement Collaboration strives to serve as many people as possible with the resources we have available – every individual is important to our organization and we will not discriminate against anyone. By offering services that are concentrated on addressing the greatest needs of our target community, we can make a positive contribution in helping the people we work with and lead a more fulfilling life.

## Our Solutions

Since formation, Community Enhancement Collaboration has proudly served hundreds of community members through our engaging human services programs. We have been fortunate to establish a team of three hundred volunteers that donate their time during the holiday season and a dedicated group of thirty representatives that serve our clients on weekly basis throughout the year.

## Volunteer

The Community Enhancement Collaboration is staffed 100% by community volunteers. The positions range from

drivers to office/clerical staff, to a multitude of volunteers who work within the food pantry including shoppers and food delivery service volunteers. Due to the pandemic, the 2 volunteers paid through the AARP Foundation -Senior Community Service Employment Program were cut. Volunteer Broward has also partnered with CEC to help with food distribution. These volunteers are dedicated to feeding the hungry, well over 90% of the volunteers at CEC have dedicated their time for 18 years, since the creation of CEC in 2004. The drivers pickup food from participating sources daily. The volunteers who work in the office, maintain, and submit required data to all collaborating agencies i.e. FSF, CSC. They create and disseminate communications to board members, CEC volunteers and community members. The office staff qualify and sign in clients to receive access to food pantry and social services. The food pantry volunteers are available daily, they receive, sort by type and expiration date, and disseminate food to those in need. The all-volunteer food pantry staff also maintain another critical piece, cleanliness of the food pantry, meeting and passing all food and safety inspections as required by law.

### **Mission**

Our mission is to promote health, civic, and social interests while improving community pride and encouraging participation by residents resolved to help one another.

CEC's goal is to alleviate hunger in Broward County by soliciting, collecting food through a network of agencies and programs, as well as provide opportunities for self-sufficiency.

### **Our services include:**

Client Choice Food Pantry • Senior Job Placement • Job Training Assistance • Bicycle Initiative Program • Disaster/Hungry Relief • Friday Produce Day • Clothing Drive • Health Agency Referrals • Back to School Supplies • Child Car Seats • Adopt-A-House • Community Health Fair • Scholarship Program • Educational Workshops • Job Placement Assistance • Blankets to the Homeless • Crime Watch • Youth Mentoring • Computer Training • Veteran Volunteer Program • Thanksgiving Luncheon • Holiday Food Distribution • Turkey/Toy Distribution • Community Service Hours

### **Seeking Funds**

Community Enhancement Collaboration is seeking operating funding to hire fulltime staff and secure vital programs. Our directors will continue to practice strong financial stewardship with the funding that we obtain in order to extend our mission to as many community members as possible.

### **Objectives**

This initiative is designed to create a social service food agency that will serve all residents. Our objectives are:

- Establish donation network of local stores, retailers, wholesalers, and processors in Broward /Dade County and out of area.
- Establish youth jobs that will employ "at risk" family members.
- Establish senior training and job partnerships.
- Increase collection amount by 20% each year.
- Effectively distribute the food to low-income families that make up over 33% of Broward County.
- Acquire \$200,000 of funding through corporate, private charities and government financial support.
- Raise an additional \$100,000 in fundraising activity.

### **Organization Summary**

Community Enhancement Collaboration is a food bank serving Broward County. The program's focus is to identify and utilize resources for food in the county in order to eliminate hunger among low-income individuals and families in the Washington Park community and surrounding areas.

The program performs the following:

1. Solicits and distributes food to community programs.
2. Operates a client choice food pantry twice a week
3. Operates a senior feeding program for "at-risk" seniors.
4. Provides social services and referrals.

Community Enhancement Collaboration is a state nonprofit corporation.

### **Services**

Nearly half of the people we serve are children and nearly one-fifth are senior citizens. In the families we serve, there is at least one working person or not working at all. CEC collects food in Broward County and Dade County and distributes the food to individual and families and the shut-ins. The majority of the food we distribute is in the form of groceries. Individuals or families can receive up to 4 to 6 bags a week. Each bag contains a 3-5 days' supply of high-quality food and produce. The remaining resources are dedicated to providing food to residential shut-ins and emergency referral from hospital.

The Client Choice Food Program food pantry is open Tuesdays for Seniors and on Friday for everyone. We deliver to seniors and shut-ins on Wednesday and Friday and on emergency call. In the past two years we have also worked collaboratively with multiple community partners to provide Mobile Food Pantries in Broward County. Each mobile food pantry serves a minimum of 100 families with groceries and essential items.

As determined by the Department of Agriculture, CEC and the community they serve is located in a food desert where at least 33% are seniors, 36% are disabled, 15.8% are below the poverty level and 42% are living alone and facing food insecurity every day. The United Way reports that in Broward County alone over 260,000 people do not know where their next meal is coming from and nearly 75,000 children will go to bed hungry each night.

Broward County reports a 34% increase in the population in Broward County. CEC sees a similar increase in the need for their services. This past year CEC served over 10,000 households and 30,000 individuals. In response to these alarming statistics, the Community Enhancement Collaboration (CEC) is requesting funds from the City of Hollywood to continue the CEC: Feeding Seniors Program. The CEC: Feeding Seniors program will not only distribute food twice weekly, the food choice pantry program at CEC will also promote healthy eating for seniors while meeting the nutritional requirements and special dietary requirements of senior citizens.

Our client base is low-income people, mainly families, who need help to put food on the table. At least 20% of those served by the client pantry program are children. CEC operates a client choice food facility where we store donated or rescued food for distribution. The program actively solicits food from local retailers, wholesalers, and Feeding South Florida. In addition, CEC collect food donations from restaurants for immediate distribution to families.

It is estimated that the number of children who need services from CEC will increase during the next five years. Broward County is growing and a number of new families are entering the area to looking for affordable housing/rent and jobs. A number of programs exist to help transition these new families into the county. CEC is an important resource to these programs because we can respond quickly with the one of the most important resources these families need. Food!

Our service improves the ability of families to care for children and achieve goals of self-sufficiency. CEC's services, now, are a small investment in comparison to the cost of ignoring the problem of hunger in the county and the influence it has on a number of health and crime issues.

### **Market Analysis Summary**

With a 2020 population of 156,125, it is the 12th largest city in Florida and the 165th largest city in the United States. Hollywood is currently growing at a rate of 0.28% annually and its population has increased by 10.91% since the

most recent census, which recorded a population of 140,768 in 2010. Spanning over 31 miles, Hollywood has a population density of 5,725 people per square mile.

The average household income in Hollywood is \$77,981 with a poverty rate of 12.65%. The median rental costs in recent years comes to \$1,217 per month, and the median house value is \$254,000. The median age in Hollywood is 41.6 years, 39.8 years for males, and 43.3 years for females.

The predominant race in Hollywood is white, which represents 68.26% of the total population, a decline of 5.56%. The average Hollywood education level is about the same as the state average and is about the same as the national average.

This group can be broken down into three segments:

- Seniors;
- Handicap Adults;
- Families;
- Children.

The program has identified seniors, children, and their families as its primary target customers. As determined by the Department of Agriculture, CEC and the community we serve is located in a food desert where at least 33% are seniors, 36% are disabled, 15.8% are below the poverty level and 42% are living alone and facing food insecurity every day. The United Way reports that in Broward County alone over 260,000 people do not know where their next meal is coming from and nearly 75,000 children will go to bed hungry each night.

### **Service Demographics**

With a 2020 population of 156,125, it is the 12th largest city in Florida and the 165th largest city in the United States. Hollywood is currently growing at a rate of 0.28% annually and its population has increased by 10.91% since the most recent census, which recorded a population of 140,768 in 2010. Spanning over 31 miles, Hollywood has a population density of 5,725 people per square mile.

The average household income in Hollywood is \$77,981 with a poverty rate of 12.65%. The median rental costs in recent years comes to \$1,217 per month, and the median house value is \$254,000. The median age in Hollywood is 41.6 years, 39.8 years for males, and 43.3 years for females.

The specific demographics of the clients CEC serves is 35% Black, 49% Hispanic, 10%, Caucasian 10%, and 6% Other.

### **Service Psychographics**

One of the most typical profiles of families interested in this type of program can be described by the following:

- At least one parent/guardian works full-time.
- The average family size is five, with three or four children.
- The family has made contact with one or more social service agency or program in the last 12 months.
- The families are most receptive to receiving food assistance through social service programs that are working with the families in other concerns.

CEC has established that the most effective method to distribute food is through relationship and trust serving the

target population groups. There are 4 programs and agencies that provide services to low-income seniors, adults and children. CEC is the largest food distributed in the area. On average, clients visit one or more of these programs or agencies on a weekly basis. In addition, these programs have an excellent volunteer base that can be mobilized to distribute food.

### **Target Market Segment Strategy**

The primary target population group for CEC are seniors and children (from birth to 16 years of age) and their families. This group has been identified as the fastest growing segment of the population that need food bank services. The impact of food assistance is most critical during the first five years of a child's life. Children ages birth to five years of age represents 50% of the children served by the program.

### **Strategy and Implementation Summary**

CEC has focus on establishing an effective collection network with local growers, retailers, wholesalers, and processors. Another primary goal will be the creation of a fundraising campaign with area retail markets, banks and credit unions in order to raise an additional \$100,000.

### **Marketing Strategy**

CEC's marketing program will focus on increasing its visibility in the community. Participating food retail stores will carry information about CEC and how stores like this one are helping the community. Award plaques will be distributed to stores each year and the program will find additional methods to raise the profile of stores that assist the program.

Program brochures will be distributed by local social service programs and agencies that serve the target population groups. In addition, these programs and agencies will serve as advocates of using CEC in response to the need for emergency food.

### **Fundraising Strategy**

CEC will immediately start a Fall Fundraising campaign that will focus on using the local banks and businesses to collect donations to fight hunger. Typically, food drives are started in October and November. Helping Hand will place donation bins in participating banks and credit union. In addition, customers in local retail food stores can donate money to CEC at the checkout stand.

### **Funding Forecast**

CEC'S monthly revenues have increased in the past two years due to the pandemic and the additional need for help. During the fall program CEC will have its three major fundraisers. The summer months are anticipated to be weak food collection months.

The following are CEC's fundraising and food collection programs:

#### **Food Collection**

Participating retailers, wholesalers, and businesses donated food and household product. These contributors contribute donations on a weekly basis. Winn Dixie, Publix, Walmart, Target. On call donor stores: Sam Club, FEDEX, ALDI.

#### **Fill the Bucket**

Each Fall, CEC will run a fundraiser through individuals and local businesses. Small containers that will sit at the counter of each teller.

### Food Rescue Express

CEC will collect donated food from local restaurants to be immediately distributed to programs in the area that will in turn distribute the food to their clients.

### Management Summary

CEC's management team consists of a board of directors and an executive director. The program will consist of five service trainees.

### Personnel Plan

The following table summarizes the program's personnel expenditures for the first three years.

The staff will consist of six:

The detailed monthly personnel plan for the first year is included in the appendix.

PERSONNEL PLAN	YEAR 1	YEAR 2	YEAR 3
Fundraiser Coordinator	30,000		
Office Manager	25,000		
Program Manager	\$20,000		
Site Coordinator Stipend	25,000		
Data Entry Clerk	\$21,000		
Driver	\$12,000		
File Clerk	\$20,000		

### Financial Plan

CEC will be funded from a variety of sources, public and private. We anticipate that funding will increase by 15% over the next three years. The executive director and the board of directors will be responsible for reviewing the program expenditures and making adjustment to assure the program solvency.

### Important Assumptions

The financial plan depends on important assumptions, most of which are shown in the following table.

The key underlying assumptions are:

- We assume a slow-growth economy, without major recession.
- We assume population growth in the county that will contribute to additional low-income clients.
- We assume, of course, that there are no unforeseen changes in funding availability.
- We assume a continued need for emergency food services in the county.

### GENERAL ASSUMPTIONS

	YEAR 1	YEAR 2	YEAR 3
Plan Month	1	2	3
Current Interest Rate	10.00%	10.00%	10.00%
Long-term Interest Rate	10.00%	10.00%	10.00%

## **Projected Cash Flow**

CEC's cash flow is represented as funding dollars and collected food and monetary donations. The monthly cash flow is shown in the illustration, with one bar representing the cash flow per month, and the other the monthly cash balance. The annual cash flow figures are included here and the more important detailed monthly numbers are included in the appendix.

### Summary of Past Outcomes:

The amount of food disseminated by CEC as well as the number of hungry people served is tremendous. The partnership established with Feeding South Florida and USDA has allowed CEC to continue to meet the demands of food disseminated and clients served. In 2021, CEC reports that 661,055 pounds of food was collected and distributed, 10,153 households and 30,144 individuals were served.

### Challenges:

The biggest challenge faced by CEC is availability of food. Supply chain issues caused by the pandemic in the past two years has had a devastating impact on the community that CEC serves, resulting in more need than ever before in CEC's eighteen-year history. Feeding South Florida, previously one of our largest suppliers of food, is no longer available to provide the amount of food as in previous years, they too have been hit hard by supply chain issues and the high demand for food. With an increase in need and a decrease in availability of food, CEC is forced to purchase food at retail prices. In this past year the cost of food has increased by 20% and they are expected to continue to increase in 2022, adding to the need for CDBG funding.

The day-to-day operational funds to keep the doors open is another challenge CEC faces. Food storage, paying the bills, keeping the lights on, putting gas in the vehicles, insurance, clerical funds, etc. (Appendix J)

Our hope is that by receiving the City of Hollywood CDBG grant we will be able to supplement funds to become more self-sufficient. The program manger hired with this grant will work with CEC to seek supplemental financial support from a multitude of sources.

### Year-End Report:

The Community Enhancement Collaboration (CEC) received CDBG funds from the City of Hollywood this past year to continue the CEC: Feeding Seniors Program. To date the CEC: Feeding Seniors Program has not only been a success meeting the minimum requirements of the grant, distributing food twice weekly via delivery, curbside, or walk-up. In addition, the food choice pantry program at CEC continues to promote healthy eating for seniors while meeting the nutritional requirements and special dietary requirements of senior citizens, with a special food pick up to program participants so these seniors do not have to endure the elements while waiting in line wait due to health reasons and/or no transportation. Statistically all 40 of our participants report extremely low incomes according to SNAP guidelines, with approximately 50% of our participants being African American, 34% Hispanic, 10% Caucasian, 6% Other. We have also noticed an increase in male participation. The success of the CEC: Feeding Seniors Program has helped us to raise awareness of food insecurity in the community and presently has a waiting line for participation.

As determined by the Department of Agriculture, CEC and the community they serve is located in a food desert where at least 33% are seniors, 36% are disabled, 15.8% are below the poverty level and 42% are living alone and facing food insecurity every day. The United Way reports that in Broward County alone over 260,000 people do not know where their next meal is coming from and nearly 75,000 children will go to bed hungry each night.

Broward County reports a 34% increase in the population in Broward County. CEC sees a similar increase in the need for their services. This past year CEC served over 10,000 households and 30,000 individuals. In response to these alarming

statistics, the Community Enhancement Collaboration (CEC) is requesting funds from the City of Hollywood to continue the CEC: Feeding Seniors Program. The CEC: Feeding Seniors program will not only distribute food twice weekly, the food choice pantry program at CEC will also promote healthy eating for seniors while meeting the nutritional requirements and special dietary requirements of senior citizens.

The Program Manager position paid for through this grant will not only seek out finances to supplement the CDBG funds. The Program Manager and key volunteers will participate in training and workshops offered by the City of Hollywood, Children and Family Services, etc.

**OUTCOMES MEASUREMENT TABLE 1 (Public Services)**

**CEC: Feeding Seniors Program:**

Inputs	Activities	Outputs	Outcomes		
			Initial	Intermediate	Longer-term
Dedicated volunteer staff pick up and deliver, sort and distribute food, provide 1-1 assistance to seniors who reside in Hollywood.	The CEC: Feeding Seniors program will provide seniors of Hollywood with nutritional choices of food as well as meet specific dietary requirements.	50 seniors served twice a week via mobile pantry and once a week via curbside/walk-up through the CEC: Feeding Seniors program.	Seniors with presumed limited income are provided with food beyond their financial ability.	Improve health of seniors by providing seniors with healthy and nutritional choices through the CEC: Feeding Seniors program.	Seniors will spend less money and be able to eat healthier food and therefore be able to seek medical attention when necessary and/or pay rent, utilities, etc.

**Programs**

Senior feeding Program	62 seniors
Christmas Award Gala	600 kids
National Night Out	500 participates
Holiday Distribution	150 participates
Youth Program	2,000 participates
Bike initiatives	200 participates
Client Choice Food Pantry	46 participates
	9,000 participates

Updated February 2022

## Community Enhancement Collaboration Organizational Chart

### Community Enhancement Collaboration Volunteer Staff

President	Office Manager	Financial Clerk	Data Manager	Inventory Manager	Baby Products Mgr.	Liaison HWC
Nadine McCrea	Jackie Bioski	Rosa Johnson		Cleveland Moncur	Dennis Ebanks	Kim Newhouse

### Community Enhancement Collaboration Operations Volunteers

Program Manager	Program Assisstant	Parking/Security	Drivers	Food Delivery to Senior Shut-Ins	Food Pantry	Marketing
Marika Guyton	Denise Ebanks	Albert Browne Harry Davis	Allan Cleare Nadine McCrea Theresa Dixon John Jackson Harry Davis Ruby Alston-Black	Ruby Alston-Black Memorial Hospital Staff	Nadine McCrea Inmmanuel Kirkland Cleveland Moncur Jackie Bioski	Marika Guyton



The Community Enhancement Collaboration is staffed 100% by community volunteers. The positions range from drivers to office/clerical staff, to a multitude of volunteers who work within the food pantry including shoppers and food delivery service volunteers.

The drivers pick up food from participating sources daily.

The volunteers who work in the office maintain and submit required data to all collaborating agencies i.e. FSF, CSC. They create and disseminate communications to board members, CEC volunteers and community members. The office staff maintains the budget for multiple programs, qualify and sign in clients to receive access to food pantry and social services.

The food pantry volunteers are available daily, they receive, sort by type and expiration date, and disseminate food to those in need. The all-volunteer food pantry staff also maintain another critical piece, cleanliness of the food pantry, meeting and passing all food and safety inspections as required by law.

### **Professional Development Opportunities for Volunteer Staff**

Food Handling Certification

FSF online classes include Food Management Software

Customer Service

Facility Maintenance

**Community Enhancement Collaboration**  
5648 Wiley Street  
Hollywood, Florida 33023

**Nadine McCrea**

5625 Mayo Street, Hollywood, FL 33023

(954) 629-9142 | [nmccrea@cecwashpark.org](mailto:nmccrea@cecwashpark.org)

Website: [cecwashpark.org](http://cecwashpark.org)

**Summary:**

Program creator and coordinator for community matters; develop and implement new programs for community needs. Nearly 40 years of achieving success for Washington Park and surrounding communities as a whole.

**Areas of Expertise**

Community Outreach Coordinator

Ability to learn create and gather the community quickly

Microsoft Office Suite, Adobe Premiere, Adobe Illustrator, Adobe Photoshop

Developed over 30 programs and events successful and notably in achievement.

Youth, Individual, Seniors, Families.

**Professional Experience:**

Founder and operate a non-profit organization with over 300 volunteers.

Train and development of volunteers into employees; analytic data, research and development;

Supervised daily operation of 20 volunteer staff and over coordinated over 300 volunteers annually.

Worksite monitor for 51 summer youth employees.

**Education/Certificates:**

Business Entrepreneurial Training Program Broward Employment- Traintex Management Services, Inc., Cherish the Child, Educational Civic Institute, Career Day Speaker, Neighborhood Conference Presenter.

**Volunteer Work:**

- Represented the City of Hollywood and Memorial Healthcare System in a positive way.
- Washington Park Homeowners Homeowner's Association – Welcome Committee member and then President.
- Implemented the Community Wheel Game.
- Garner community partnership supports for agencies grants.
- Rallied community residents to support city/county's efforts.
- Worked as Neighborhood Coordinator for 1.5 years to coordinate community efforts in Washington Park and Beverly Park. Outstanding performance.
- Implemented the first and only Client Choice Food Pantry in Washington Park, which serves about 200 -300 clients per week, other programs and holiday events serves over 14,400.
- Host and participate in workshops by the City of Hollywood and Memorial Healthcare System.
- Past board member of Boys & Girls Board.
- Lead Team Washington Park and won the city of Hollywood first "Neighborhood Olympic.
- Won the "Florida League of Cities City "Citizen of the Year" award.
- Received a surprise thank you letter from former president Barack Obama.

## **JACKIE BIOSKI**

5685 Flagler St Apt. 1  
Hollywood, FL 33023

### **Profile:**

Excellent communication skills, approachable and friendly  
Experienced with organization and management of office  
Facilitate and manage in house and mobile food pantries  
Self-motivated, enthusiastic, and dedicated to helping others  
Able to multitask and resolve issue and/or concerns quickly and efficiently

### **Certifications:**

Food Handling Certification

### **Work Experience**

#### **Community Enhancement Collaboration**

Food Pantry Manager, Office Manager  
5648 Wiley Street, Hollywood, FL 33023  
2013 to present

#### **Salvation Army**

Office Work  
1901 W. Broward Blvd., Ft. Lauderdale, FL  
2007 to 2011

#### **Professional Pest Control**

Office Work, Cashier and Floor Assistant  
5816 Dewey St., Hollywood, FL  
1996 to 2001

#### **Dominion International Life Center**

Office Work, Management of Food Clients  
Taft St., Hollywood, FL  
3 years

### **Computer Skills:**

Proficient in Microsoft Office Applications, Word and Excel  
Experienced with food management data software, Oasis, DonorSnap