

City of Hollywood

RFQ-4669-21-DCM Second Floor Library Build-Out

Hollywood, FL | May 17, 2021



We Exist to Build Great Things.®



1301 East Broward Blvd., Suite 300
Fort Lauderdale, FL 33301
Tel (954) 991-6200 | www.dpr.com

DPR EXISTS TO BUILD GREAT THINGS

May 17, 2021

Ginah Joseph
Senior Purchasing Agent
Procurement
954-921-3223 ext 3223
Gijoseph@hollywoodfl.org

RE: CONSTRUCTION MANAGER AT RISK (CMAR) SERVICES FOR BROWARD COUNTY LIBRARY 2ND FLOOR BUILD-OUT

We are excited about the opportunity to help build great things for City of Hollywood! On behalf of our DPR team, we are thrilled to submit our qualifications and proposal for Construction Management Services for the Broward County Library 2nd Floor Build-Out. Our goal is to provide you with a unique and enjoyable renovation experience. For the following reasons, we are confident we are the right partner to join your team on its mission to create a vibrant, collaborative and flexible work environment.

SMALL PROJECTS | BIG RESULTS: Regardless of size or scope, DPR Construction's Special Services Group (SSG) offers a highly skilled team available and trained to proficiently navigate occupied spaces, maintain quality, and successfully deliver— even under aggressive deadlines—your small and midsize project needs. Our team is built on individuals who are passionate about this type of work and their ability to partner with clients and be their advocate. SSG also brings the unlimited resources, services and benefits of working with a large national contractor, including in-house MEP expertise, self-perform work crews, building information modeling experience, sustainability leadership and financial strength.

SELF-PERFORM CAPABILITIES: At DPR, we are builders first. Our ability to self-perform allows DPR to be agile, flexible and cost effective in fast track projects like this one. Our ability to Self-Perform various trades, for instance concrete, drywall, acoustical ceilings, and specialties installation, allows DPR to be agile and flexible in these fast-paced projects. By executing fundamental scopes of work we are able to offer greater control over schedule, budget, and quality by setting the tone and pace for your project.

OCCUPIED FACILITIES EXPERTISE: The team members proposed have been instrumental in the design, renovation, and expansion of occupied office spaces, including many of the projects listed as examples in this proposal. They are all well versed in the nuances involved with working in and around occupied facilities. They understand the necessity of minimizing the impact on the surrounding spaces and other departments and staff members, the requirement of ensuring that at any point in time during the process no other area is compromised, and the need to manage employee, project management, facilities staff and building management expectations through continual communication efforts.

Sincerely,

A handwritten signature in blue ink, appearing to read "Mike Browdy".

Mike Browdy
Special Services Group
Lead

A handwritten signature in blue ink, appearing to read "Candice Kucharzak".

Candice Kucharzak
Project Manager

A handwritten signature in blue ink, appearing to read "Lina Nageondelestang".

Lina Nageondelestang
Preconstruction Lead

A handwritten signature in blue ink, appearing to read "Adrian Barrios".

Adrian Barrios
Business Unit Leader

A.

1. Table of Contents

City of Hollywood

Second Floor Library Build-Out

Hollywood, FL | May 17, 2021

Contents

- A** 1. Table of Contents
- B** 2. Executive Summary
- C** 3. Firm Qualifications and Experience
- D** 4. Organizational Profile & Project Team Qualifications
- E** 5. Approach to Scope of Work
- F** 6. Knowledge of the Site and Local Conditions
- G** 7. References
- H** 8. Sub Consultants Information
- I** 9. Financial Resources
- J** 10. Legal Proceedings and Performance
- K** 11. Required Forms

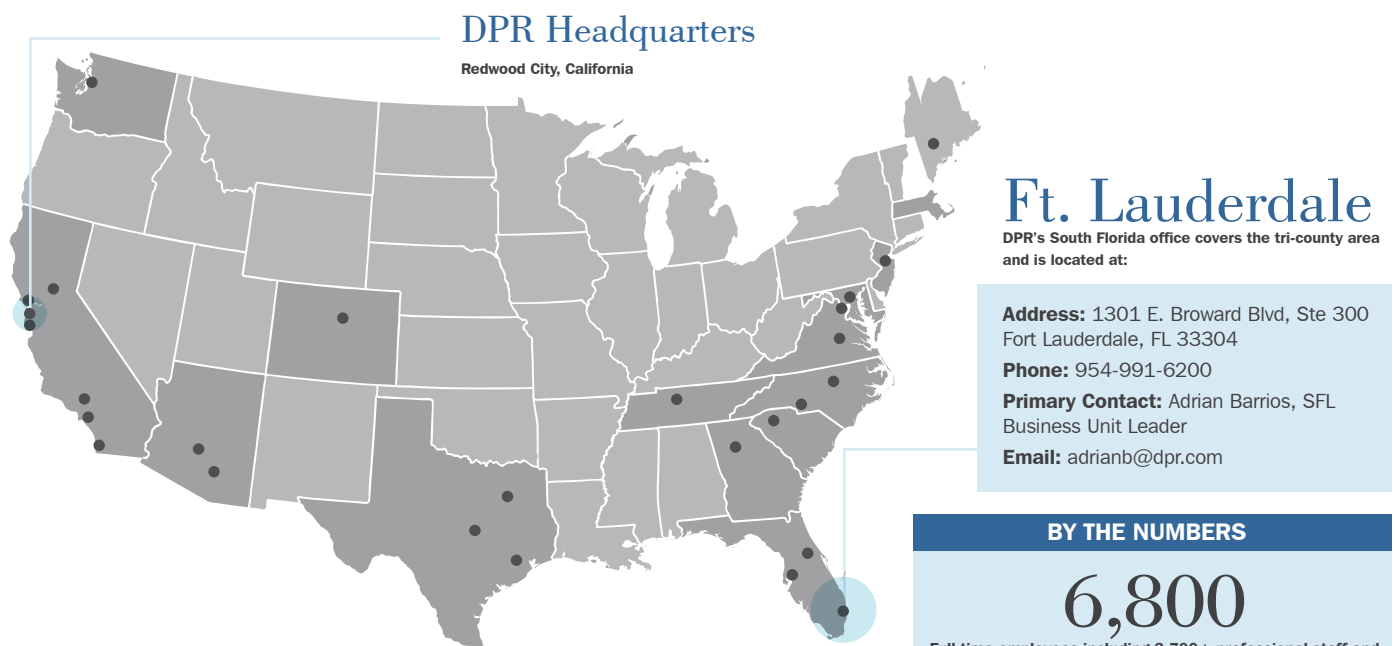
B.

2. Executive Summary

B. Executive Summary

DPR Construction is a unique technical builder with a passion for results. Ranked in the top 50 general contractors in the country since 1997, we are a national commercial contractor and construction manager that has grown with our customers by delivering measurably more value. Whether a multi-million-dollar technical facility or a conference room renovation, we execute every project with relentless accountability. We listen to your goals. We develop strategies based on your business. We track our performance. We do everything we can to earn your trust and build great lasting relationships.

DPR OFFICE LOCATIONS



DPR SOUTH FLORIDA

Consistently ranked as one of the “Best Companies to Work For” in Florida, DPR’s South Florida team is a diverse group of individuals with a shared purpose: to build great things. Our journey to the Sunshine State began in 2004 when a repeat customer asked us to build The Scripps Research Institute in Jupiter. Since then, we’ve built hundreds of technically complex and sustainable projects on 24 health-care campuses, at multiple higher education facilities, in commercial spaces large and small and for advanced technology customers who seek predictable results from a world-class team of builders.

BY THE NUMBERS

6,800

Full time employees including 3,700+ professional staff and 3,100+ craft employees across the company

30

DPR has 27 offices in the United States and 3 offices Internationally

#10

DPR's Ranking in Top 400 Contractors by Engineering News Record (2019)

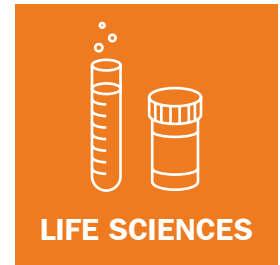
BUILT ON COLLABORATION



COMBINING STRENGTH FOR GREAT RESULTS

DPR's collaborative spirit is exemplified through shared leadership. It began with DPR's three co-founders, Doug Woods, Peter Nosler and Ron Davidowski, and continues with DPR's Management Committee and throughout the company. Shared leadership focuses on combining the strengths of people to produce high-performing teams ready to build great things. DPR was founded in 1990 in Redwood City, California.

CORE MARKET FOCUS



Ownership Structure of DPR Construction, A General Partnership

DPR Construction, A General Partnership "DPR" is owned by the following entities:

Managing General Partner:

DPR Construction, Inc.
EIN 77-0252693

General Partners:

DPR Construction II, Inc. DPR Construction III, Inc.
EIN 27-0853148 EIN 81-1035126

Principal Address of DPR: 1450 Veterans Boulevard, Redwood City, CA 94063

The Officers and Directors of DPR

Inclusive of DPR Construction, Inc., DPR Construction II, Inc. and DPR Construction III, Inc.

Douglas E. Woods
CEO and Director
1450 Veterans Boulevard
Redwood City, CA 94063

Ronald J. Davidowski
Secretary/Treasurer and Director
5010 Shoreham Place
San Diego, CA 92122

Eric R. Lamb
Executive Vice President and Director
1450 Veterans Boulevard
Redwood City, CA 94063

Michael Ford
Executive Vice President
222 N. 44th Street
Phoenix, AZ 85034

Gregory D. Haldeman
Executive Vice President
11109 Sunset Hills Road
Reston, VA 20190

Jo A. Quinton
Executive Vice President
1450 Veterans Boulevard
Redwood City, CA 94063

David M. Seastrom
Executive Vice President
4665 MacArthur Court, Suite 100
Newport Beach, CA 92660

Kirk Samuelson
Director

Hugh L. Rice
Director

George J. Pfeffer
President and Director
1450 Veterans Boulevard
Redwood City, CA 94063

Michele Leiva
Chief Financial Officer and Asst. Secretary
1450 Veterans Boulevard
Redwood City, CA 94063

Peter A. Salvati
Executive Vice President and Director
5010 Shoreham Place
San Diego, CA 92122

Michael C. Humphrey
Executive Vice President
945 Front Street
San Francisco, CA 94111

Mark Whitson
Executive Vice President
2000 Aerial Central Parkway, Suite 118
Morrisville, NC 27560

Matthew C. Hoglund, Sr.
Executive Vice President
9606 N. Mopac Expressway #300
Austin, TX 78759

Derek Gianvill
Director

DPR BUILDING GREAT TEAMS GUIDE



DPR Building Great Teams Guide helps integrate the entire project team through a series of proven exercises designed to accelerate the collaborative alliance of all team members and guarantee success of the project.

Special Services Group

A privately held, employee-owned, company, DPR is well positioned to handle a wide variety of jobs in both cost and complexity. The Special Services Group (SSG) was created specifically to meet your specialized small to mid-size project needs.

SMALL PROJECTS, BIG RESULTS

Regardless of size or scope, DPR Construction's Special Services Group (SSG) offers a highly skilled team available and trained to: Mobilize quickly, build with minimal documentation, proficiently navigate occupied spaces, squeeze savings out of tight budgets, maintain quality, and successfully deliver— even under aggressive deadlines— your small and midsize project needs.

DPR's Special Services Group expertly matches individual talent with project requirements, helping to ensure project success regardless of size or scope. The SSG group attracts the best and the brightest for your technically challenging project. Our team is built on individuals who are passionate about this type of work and their ability to partner with clients and be their advocate. We do not see any project as a one-off; **our goal is to build long lasting relationships through exceptional customer service and quality product.**

SSG also brings the unlimited resources, services and benefits of working with a large national contractor, including in-house MEP expertise, self-perform work crews, building information modeling experience, sustainability leadership and financial strength. DPR expertly matches individual talent with your specific project requirements to quickly and competently deliver premium results and greater value. And we do it with a collaborative attitude, knowing that it's often the little things that make a big difference.



Micheal Browdy
Special Services Group Lead
mbrowdy@dpr.com

Your Benefit



**Mobilize
Quickly**



**Build with
Minimal
Info**



**Navigate
Occupied
Spaces**



**Squeeze
Savings out
of Tight
Budget**



**Timely
Execution**



**Set
Expectations**



**SFL SSG consistently
delivers over \$30M+
of projects in
occupied facilities
each year**

STATE OF FLORIDA BUSINESS LICENSE



Ron DeSantis, Governor

Halsey Beshears, Secretary



**STATE OF FLORIDA
DEPARTMENT OF BUSINESS AND PROFESSIONAL REGULATION**

CONSTRUCTION INDUSTRY LICENSING BOARD

THE GENERAL CONTRACTOR HEREIN IS CERTIFIED UNDER THE
PROVISIONS OF CHAPTER 489, FLORIDA STATUTES

ROMANCHUK, RYAN

DPR CONSTRUCTION, A GENERAL PARTNERSHIP
1450 VETERANS BLVD
REDWOOD CITY CA 94063

LICENSE NUMBER: CGC1524633

EXPIRATION DATE: AUGUST 31, 2022

Always verify licenses online at MyFloridaLicense.com



Do not alter this document in any form.

This is your license. It is unlawful for anyone other than the licensee to use this document.

C.

3. Firm Qualifications and Experience

Firm Qualifications & Experience

A building is more than just a place with people in it. Across industries—whether it's where you work, where you bank, or where you stay—the built environment can inspire creativity, security and comfort. This thought drives us in settings of all shapes and sizes. Partnering with small businesses and global enterprises alike, DPR Construction provides the knowledge, collaboration and service necessary to complete even the most demanding projects, while helping customers maintain business continuity. Our intense attention-to-detail, vast experience and ability to work in occupied spaces ensure that all elements come together for optimal quality, performance and speed to market.



Digital Realty, Miami Office Expansion, Downtown Miami

STATEMENT OF QUALIFICATIONS

1. Large Complex project construction with multiple buildings, set in a busy environment with adjacent uses of a sensitive nature.

Refer to question 6 below. We understand construction on your active campus can affect functions and staff in a number of ways. Separation of people and construction activity is our top concern, along with noise, dust, and vibration abatement. Our project team will implement a strict program to mitigate disruption, taking into account all aspects of construction logistics and sequencing along with the requirements of your operations staff to ensure a trouble-free construction experience. Our plan will address the following: Communication, Site Logistics and Worker Orientation.

72% { Percentage of DPR projects
completed on an active campus }

2. Right of way construction, familiar with Broward County and Florida Department of Transportation's requirements in order to properly expedite activities where multiple agencies require permits and proven project experience coordinating with Florida Power and Light, Comcast, AT&T and any other utility companies in the execution and management of all required activities to create the basic utility network for the site.

Working in South Florida for the last 15 years we are intimately aware of the permitting challenges Broward County can present. Multiple permit packages and phased GMP's is a typical process for us on jobs of this complexity. In order for this to work correctly we need to work in a collaborative manner and have clarity of critical path and total project cost. Our team will dive into deep into the schedule to ensure we eliminate any lag that could be created through multiple permitting packages and ensure that the job maintains the proper flow to ensure all partners on the project are successful. In addition we need to identify any long lead items that need to be released prior to final GMP (current market conditions and material management are critical to the schedule.... including all utility coordination and approvals long lead MEP equipment that could potentially effect the critical path "air on" milestone). How do you plan on mitigating the long lead times and material costs due to current market conditions? Name one project locally in which you are encountering this issue.

To date we have permitted over 200 projects in the South Florida tri county area; with multiple projects in Broward county. Permitting in South Florida is a challenge on every project regardless of size. We have found that it becomes ever more challenging on technical projects due to systems complexity. Based on our experience we have put in place a few management practices to help navigate the process; We will meet with the AHJ to help build a relationship that will help address any comments that arise during permit review We will schedule and maintain a weekly 15 minute stand and deliver call with the City of Hollywood, design firm, consultants and DPR. Too often we have found that teams believe that we are waiting on the AHJ when in reality the AHJ is waiting on our team to respond to comments or complete a submittal. The stand and deliver call ensures the groups monitors and pushes the permitting process.

3. The project includes the creation of parcels for lease or sale by the City, describe your experience in navigating the permitting protocols and shall be instrumental in assisting the City in obtaining approvals for the master plan, site plan and plat for the Police Headquarters and adjacent parcels.

NA

4. Describe what unique and extraordinary skills or qualifications your firm brings to this Project, including industry "Best Practices". How would the selection of your firm add value to the Project?

At DPR, we are builders first. By executing fundamental scopes of work ourselves, we are better able to control critical aspects of the project, such as safety, schedule, quality and cost. The result is better value and a better product for you, our client. Self-performing work also provides the ability to efficiently and more predictably deliver on our commitments.

5. Describe your firm's experience and understanding regarding local subcontractors and bidding conditions. Explain how your firm stays current with the construction costs and bidding conditions in Southeast Florida.

This is an on-going process that every subcontractor we work with must be approved through – EACH YEAR. Prequalifying our subcontractors is more than just complying with our insurance requirements to us. In fact, we have more stringent requirements than any other general contractor in the State. In addition to the on-going assessment of their financials, safety, and insurance - their current workload, quality of work, and previous experience are also evaluated for each project. DPR has a list of over 2,500 prequalified subcontractors we have been working with since made the move to South Florida over 15 years ago.

6. Provide a list and description of municipal or other streetscape projects satisfactorily performed within the past five years that have been completed under a "Construction Management at Risk Services" agreement for Large Complex Building scope of work in an urban environment. Please provide photo documentation for the referenced projects.

Modernizing Medicine T-Rex Headquarters Day 1

Boca Raton, FL



Proposed Team Members who worked on this project



ACTIVE CAMPUS / OFFICE BUILD-OUT / MULTI-PHASED

PROJECT DESCRIPTION

This 56,000-sq.-ft., two level, five wing build-out in the iconic building previously known as the IBM headquarters, is now known as the Boca Raton Innovation Center (BRIC) Campus and houses Modernizing Medicine's T-Rex Headquarters. Each 12,000-sq.-ft. wing consists of offices, team meeting rooms, conference rooms, focus rooms, cantinas, open work stations, yoga and zen labs.

Committed to South Florida, and specifically Boca Raton, Modernizing Medicine imagined a new state-of-art facility at the revived Boca Raton Innovation Center (BRIC) to maintain its creative and fun culture, similar to the early days of IBM. This move to BRIC expands on their current 500+ employee base to add a total of 800+ positions by 2022.

Customer

Modernizing Medicine

Project Value

\$7,000,000

GMP %

N/A

Role In Project

At Risk

Owner Budget

\$7,000,000

Change Orders

\$347,228

Completion Date

2018

Final GMP

\$5,361,628

Preconstruction Fee

N/A

Project Size

56,000 SF

Value Engineering Savings

\$1,676,490 (light fixture package)

Project Status

Completed

Modernizing Medicine T-Rex Headquarters Day 2

Boca Raton, FL



Proposed Team Members who worked on this project



ACTIVE CAMPUS / OFFICE BUILD-OUT / MULTI-PHASED

PROJECT DESCRIPTION

Day 2 of Modernizing Medicine Headquarters includes an interior office build out of area 3B in building 4850 and a portion of the 2nd floor in building 4700 for a total square footage of ~55,000 SF. Scope of work includes selective demolition to allow for new wall layout with open office areas, private offices, and support spaces. New finishes, ceiling systems, lighting and mechanical system were installed throughout.

Customer

Modernizing Medicine

Project Value

\$5,993,562

GMP %

N/A

Role In Project

At Risk

Owner Budget

\$7,000,000

Change Orders

\$347,228

Completion Date

2020

Final GMP

\$5,993,562

Preconstruction Fee

\$33,566

Project Size

55,000 SF

Value Engineering Savings

N/A

Project Status

Completed

Google, Suite 1580

Miami, FL



Proposed Team Members who worked on this project



ACTIVE CAMPUS / OFFICE BUILD-OUT

PROJECT DESCRIPTION

This 2,500-sq.-ft. renovation was completed on the 9th and 15th floor of a building in downtown Brickell. The project consists of renovations to Google's 9th and 15th Floors. Scope includes installation of new work stations, demo of existing spaces, addition of interior finishes and MEP systems.

Customer

Google

Project Value

Confidential

GMP %

Confidential

Role In Project

At Risk

Owner Budget

Confidential

Change Orders

Confidential

Completion Date

2020

Final GMP

Confidential

Preconstruction Fee

Confidential

Project Size

2,500 SF

Value Engineering Savings

Confidential

Project Status

Completed

WeWork Brickell City Center

Miami, FL



Proposed Team Members who worked on this project



ACTIVE CAMPUS / OFFICE BUILD-OUT

PROJECT DESCRIPTION

This 16,300-sq.-ft. buildout was completed on the 9th floor of a building within Brickell City Centre, a premier shopping and mixed-use development near Miami's downtown district.

The work was performed in a busy and active space within the office tower with scopes that included construction of new partitions, light fixtures, power and communication fixtures, and millwork. It also includes new finishes including carpet, wall covering, paint, a new HVAC system, electrical distribution and plumbing. DPR's self-perform team completed the drywall, paint and specialty scopes.

Customer

WeWork

Project Value

\$1,600,000

GMP %

Lump Sum

Role In Project

General Contractor

Owner Budget

\$1,600,000

Change Orders

\$367,259 – Microsoft TI build-out was added to overall scope late in the project

Completion Date

2017

Final GMP

\$1,600,000

Preconstruction Fee

\$0

Project Size

16,261 SF

Value Engineering Savings

N/A

Project Status

Completed

Broward Health | Coral Springs New South Tower

Coral Springs, FL



PROJECT DESCRIPTION

Broward Health has been providing service for over 75 years and is among the 10 largest health systems in the country. The expansion of this 125,000 SF project at Coral Springs Medical Center will increase bed capacity to 250, from the current 196, and include construction of private post-partum rooms at Maternity Place and a relocation of the neonatal intensive care unit for closer proximity to mothers. Upgrades will be made to the campus' central energy plant including the replacement of several generators and a chiller replacement. AHCA Inspected.

Customer

Broward Health

Project Value

\$50,873,300

GMP %

-15.36%

Role In Project

Construction Management

Owner Budget

\$50,875,675

Change Orders

\$7,812,736

Completion Date

2018

Final GMP

\$42,961,070

Preconstruction Fee

\$405,000

Project Size

128,600 SF

Value Engineering Savings

NA

Project Status

Completed

Confidential Client, Brickell 9th Floor Fit-out

Miami, FL

Proposed Team Members who worked on this project



ACTIVE CAMPUS / OFFICE BUILD-OUT

PROJECT DESCRIPTION

This commercial interior renovation project for a repeat client, consisted of a tenant improvement on the 9th floor of an occupied building in the heart of the bustling Brickell area of Miami.

The scope included a complete demolition package for the existing 18,392-sq.-ft. space, followed by an interior renovation consisting of new offices, conference rooms, a break area and open office work spaces. The physical scope included new electrical, plumbing, and mechanical. DPR reused building electrical panels, fire alarm panels and fire sprinkler mains - adding new devices and fire sprinkler heads. The finished flooring is a mix of carpet tile and VCT. There is a mix of paint, wall covering and some unique wood panel ceilings/walls in the waiting room and lobby.

Customer

Confidential Client

Owner Budget

Confidential

Change Orders

Confidential

Role In Project

Construction Management

Final GMP

\$2,253,947

Preconstruction Fee

No Fee included for PC

Completion Date

2019

Value Engineering Savings

\$183,614

Project Status

Completed

Project Size

25,000 SF

GMP %

8%

Project Value

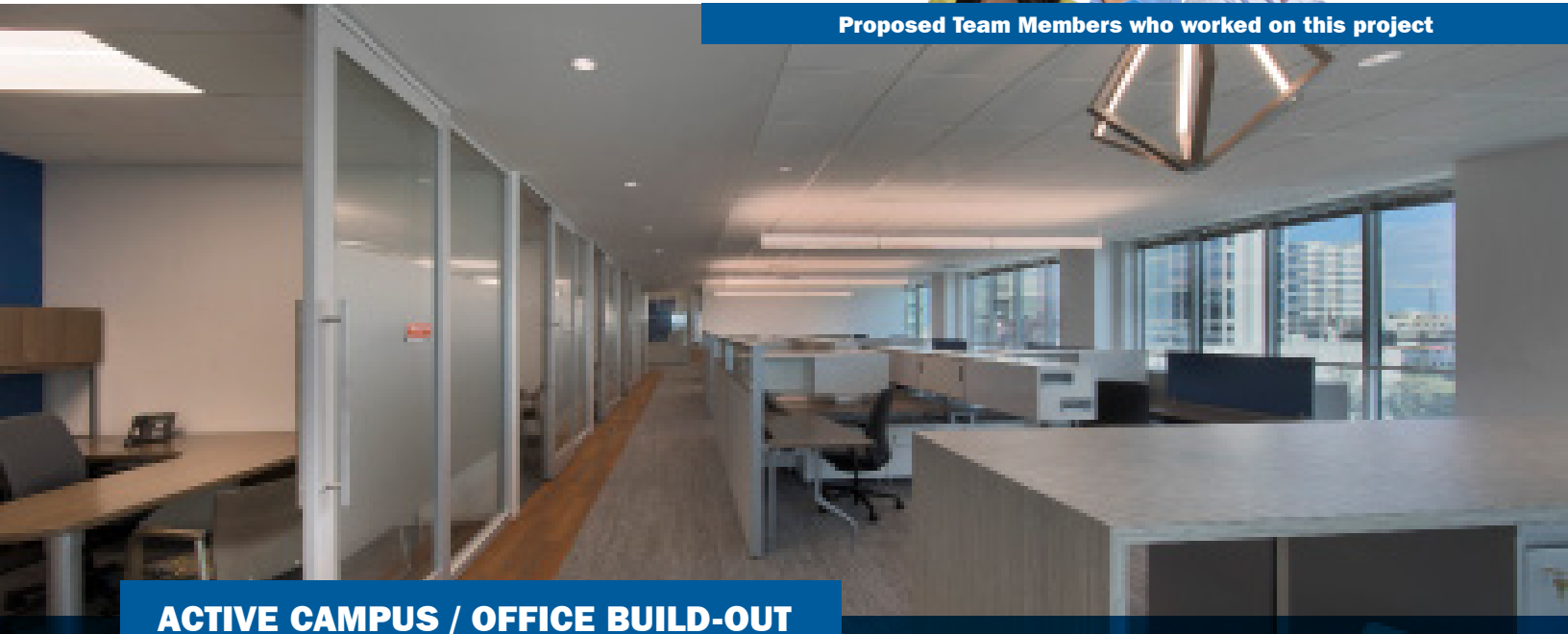
Confidential

Confidential Client | Fort Lauderdale 4th and 7th Floor Renovation

Fort Lauderdale, FL



Proposed Team Members who worked on this project



ACTIVE CAMPUS / OFFICE BUILD-OUT

PROJECT DESCRIPTION

Interior Office Upfit of the 4th & 7th floors will involve a partial floor interior renovation on the 4th floor to combine two existing tenant suites into one suite for SunTrust corporate office use. The existing walls, ceilings, finishes, and lighting will be demolished in the scope of work area to allow for new wall layout with open office areas, private offices, and support spaces. New finishes, ceiling systems, and lighting will be installed throughout the suite, and mechanical distribution will be reconfigured and reused as much as possible to accommodate new room layout. The existing common corridor and building core will remain as-is. The scope of work also includes a full floor upfit on the 7th floor for SunTrust corporate office use. The existing walls, ceilings, finishes, and lighting will be demolished throughout the entire floor to allow for new wall layout with open office areas, private offices, client conference area, and support spaces. Also, the scope of work will include new finishes, ceilings and lighting in the elevator lobby and corridors. The building core rooms will remain as-is, except for the restrooms which will be renovated to create two ADA toilet stalls.

Customer

Confidential

Project Value

Confidential

GMP %

NA

Role In Project

Construction Management

Owner Budget

Unknown

Change Orders

Confidential

Completion Date

2019

Final GMP

Confidential

Preconstruction Fee

Confidential

Project Size

25,000 SF

Value Engineering Savings

NA

Project Status

Completed

SFL Public Experience



ACTIVE CAMPUS

**Florida Atlantic University
Schmidt Family Complex**
Value: \$57,900,000
Size: 117,000 SF



**FIU - BT-919
College of Engineering**
Value: \$35,000,000
Size: 80,000 SF



**Florida Atlantic University
Jupiter STEM Building**
Value: \$26,000,000
Size: 60,000 SF



**Broward County OMETS &
Broward Sherriffs Office
Combined Crime Lab Facility**
Value: \$148,000,000
Size: 175,000 SF

FIU Continuing Services



**FIU BBC AC 1 Awning
Replacement**
Value: \$384,275



Torrey Pines CTS Lab Renovation
Value: \$424,618
Size: 2,000 SF

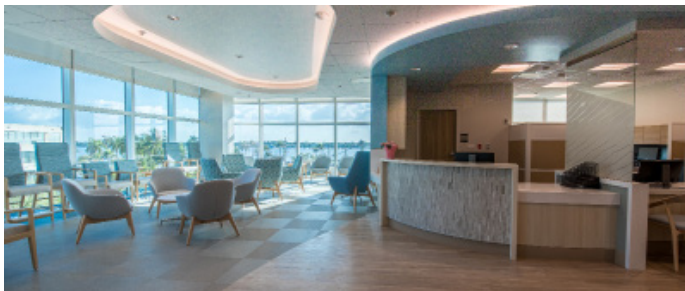


BBC AC-1 Fire Alarm Upgrades
Value: \$203,473



**Jewish Museum of Florida Roof
Replacement**
Value: \$353,653
Size: 4,540 SF

Active Campus Experience



USPI | West Palm Beach MOB
Value: \$30,000,000 | Size: 125,000 SF



**Tenet Health | Coral Gables Free Standing Emergency
Department**
Value: \$4,400,000 | Size: 17,000 SF



HCA | JFK Medical Center Patient Tower & ED Expansion
Value: \$62,739,147 | Size: 175,000 SF



HCA | Northwest Medical Center, Vertical Expansion
Value: \$44,068,149 | Size: 107,000 SF

National Library Experience



Packard Humanities Institute | Library of Congress - National Audio-Visual Conservation Center
Value: \$140,000,000 | Size: 400,000 SF



Morehouse School of Medicine | Medical Educational Building Library Renovation
Value: \$257,145 | Size: 700 SF



Arizona State University | Beus Center for Law & Society (BCLS)
Value: \$98,000,000 | Size: 260,000 SF



Otis College of Art and Design | Classroom and Student Housing
Value: \$39,000,000 | Size: 91,000 SF



Fuller Theological Seminary | David Allan Hubbard Library Expansion & Renovation
Value: \$21,000,000 | Size: 92,000 SF



University of San Diego | Copley Library
Value: \$12,000,000 | Size: 100,000 SF



DPR Construction
1301 E. Broward Blvd, Ste 300
Fort Lauderdale, FL 33301
Tel: (954) 991-6200

Being “green” is no longer novel. Building sustainable structures is simply the right thing to do — right for the environment and right for business. Sustainable building projects routinely produce higher employee productivity and improved building efficiencies. DPR combines experienced people, a collaborative methodology and custom tools to help customers address the triple bottom line: environmental, social and economic.

DPR’s portfolio of sustainable projects consists of 250-plus LEED Certified projects and green projects worth more than \$6 billion. DPR’s LEED Accredited Professionals, not only have practical green project experience, but also continuously research and implement the latest green building practices and techniques to further improve sustainability. High performance building expertise goes beyond LEED Certification systems to converge with the health and wellness of building occupants and the return on investment that this focus can yield.

\$6.7 Billion

The value of DPR’s LEED-certified and -registered work over the past five years totals more than \$6.7 billion.

299

DPR has 299 projects that have achieved or are pursuing LEED Certification.



FIU, Academic Health Center 4, Miami, FL



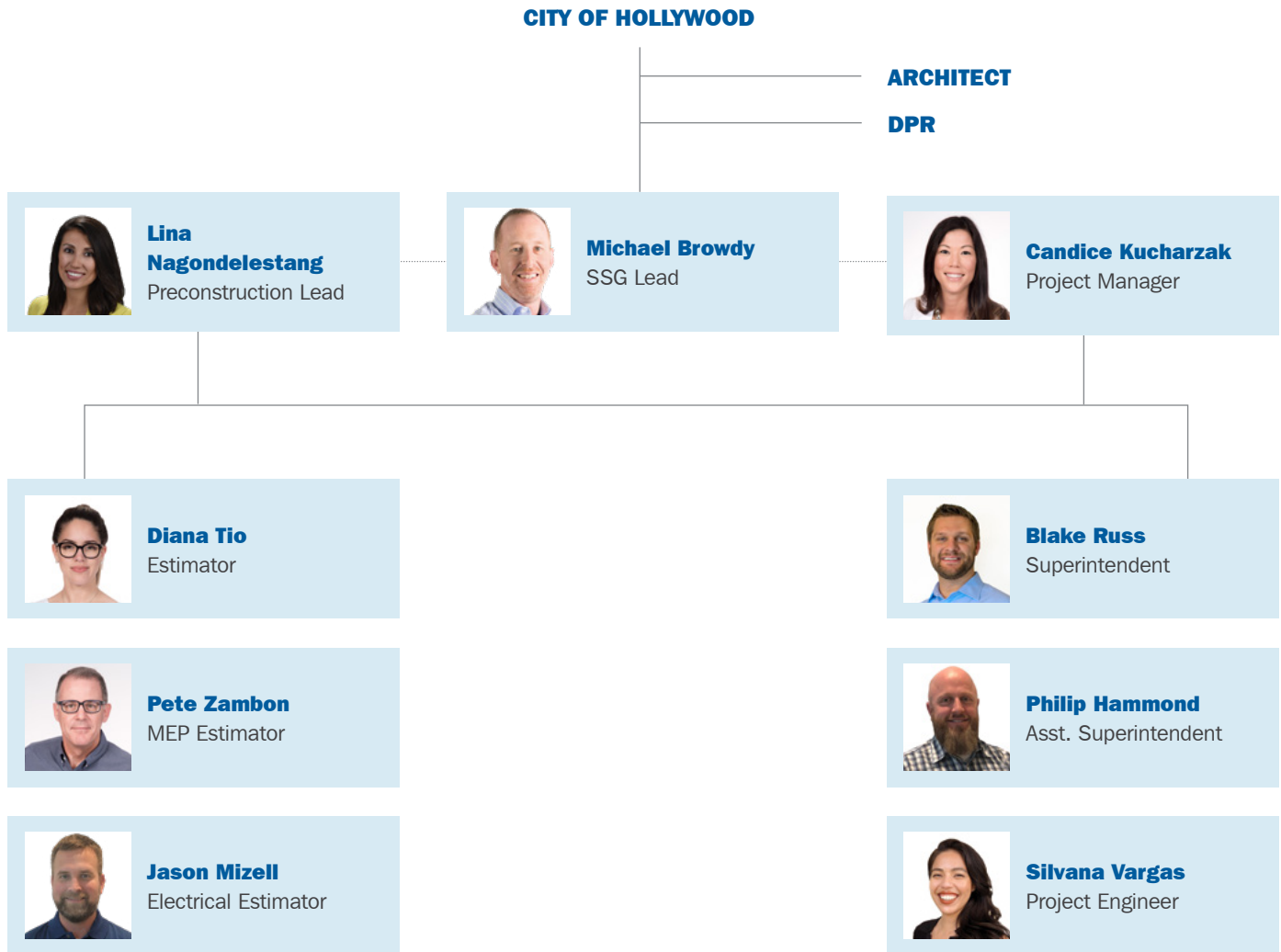
Max Planck Institute for Neuroscience, Jupiter, FL

D.

4. Organizational Profile & Project Team Qualifications

High Performing Teams

Something that makes DPR unique is DPR's concept of shared leadership and a "Team of Teams" matrix organization approach exemplifies our collaborative spirit and supports project teams, trade partners, and customers. Decisions are made on all levels. Everyone has a voice and is encouraged to use it. We reject the conventional seniority-based configuration and corporate pyramid. DPR was created as a customer-focused organization. From day one, the company was set up to allow people the flexibility to take care of our customers. Our organizational structure is designed to encourage collaboration and to support our project teams who are taking care of customers and building great things. DPR's organizational structure is designed to support our customers and their project teams.



Lina Nageondelestang

Preconstruction Lead

13 years experience | 6 years with DPR Construction

RELEVANT EXPERIENCE

Modernizing Medicine T-Rex Headquarters | Boca Raton, FL

Project Value: \$7,000,000 | Project Size: 56,000 SF

Two level, five wing build-out in the iconic building previously known as the IBM headquarters, with each 12,000-sq.-ft. wing consisting of offices, team meeting rooms, conference rooms, focus rooms, cantinas, open work stations, yoga and zen labs.

Preconstruction Lead

Modernizing Medicine - Day 2 | Boca Raton, FL

Project Value: \$5,800,000 | Project Size: 55,379

Day 2 of Modernizing Medicine Headquarters consists of the Interior Office Build out of area 3B in building 4850 and a portion of the 2nd floor in building 4700 for a total square footage of ~55,000 SF. Scope of work includes selective demolition to allow for new wall layout with open office areas, private offices, and support spaces. New finishes, ceiling systems, lighting and mechanical system will be installed throughout.

Preconstruction Lead

Confidential Client | Brickell 9th floor fit-out | Miami, FL

Project Value: \$2,374,000 | Project Size: 25,000 SF

Full floor renovation including interior demolition, MEP upgrades, office spaces, conference room, break area and business center with high end finishes throughout.

Preconstruction Lead

Confidential Client | Fort Lauderdale 4th and 7th Floor Renovation | Fort Lauderdale, FL

Project Value: \$2,000,000 | Project Size: 25,391 SF

Renovations to combine two existing tenant suites into one corporate office suite plus private offices, client conference area, and support spaces. Scope included new wall layout with open office areas, private offices, and support spaces with new finishes, ceiling systems, and lighting. Restrooms were renovated to be ADA compliant.

Preconstruction Lead

HCH ED Renovation and Expansion Project | Fort Lauderdale, FL

Project Value: \$7,000,000 | Project Size: 20,000 SF

4-phase, AHCA inspected project consisting of an interior renovation of the hospital's existing emergency department and adjacent shell space. DPR provided full preconstruction and construction services.

Preconstruction Lead



Lina's years of industry experience include, not only local, South Florida projects, but also projects around the country and the world, giving her a thorough understanding of different cultures and norms. She demonstrates flexibility in adapting to new and diverse situations, making her a valuable asset to the DPR team. Lina worked as a Project Manager on several projects and then transitioned into the early stages of the project life cycle and in her current role she leads several preconstruction efforts and pursuits for SSG (Special Services Group) projects while still supporting the operations teams with on the job training and mentoring.

EDUCATION

- B.S., Electrical Engineering, Florida Atlantic University

Candice Kucharzak, LEED® AP

Project Manager

14 years experience | 3 years with DPR Construction

RELEVANT EXPERIENCE

Modernizing Medicine T-Rex Headquarters | Boca Raton, FL

Project Value: \$7,000,000 | Project Size: 56,000 SF

Two level, five wing build-out in the iconic building previously known as the IBM headquarters, with each 12,000-sq.-ft. wing consisting of offices, team meeting rooms, conference rooms, focus rooms, cantinas, open work stations, yoga and zen labs.

Project Manager

Modernizing Medicine - Day 2 | Boca Raton, FL

Project Value: \$5,800,000 | Project Size: 55,379 SF

Day 2 of Modernizing Medicine Headquarters consists of the Interior Office Build out of area 3B in building 4850 and a portion of the 2nd floor in building 4700 for a total square footage of ~55,000 SF. Scope of work includes selective demolition to allow for new wall layout with open office areas, private offices, and support spaces. New finishes, ceiling systems, lighting and mechanical system will be installed throughout.

Project Manager

GSMC Freestanding Emergency Department | West Palm Beach, FL

Project Value: \$4,600,000 | Project Size: 12,000 SF

Conversion of existing one-story building (previously a Walgreens) into a stand alone freestanding emergency department with scope of work including selective demolition and construction of new treatment rooms, CT Scan, x-ray, offices and a lobby, new finishes, ceiling systems, lighting, medical gases and mechanical systems, a new generator enclosure, parking lot reconfiguration and landscaping.

Project Manager

United Surgical Partners International | West Palm Beach MOB | West Palm Beach, FL

Project Value: \$30,000,000 | Project Size: 125,000 SF

Four-story, cast-in-place structure includes a medical office building (55,000 sq. ft.) with a café, imaging, physical therapy, x-ray and exam rooms and an ambulatory surgery center; plus an adjacent four level parking garage. (64,000 sq. ft.). The building includes metal panels, window walls and custom canopies, sunshades and louvers.

Project Manager

Cottey College Fine Arts Building

Project Value: \$10,000,000 | Project Size: 36,000 SF

11,000-sq.-ft. renovation to tie in to a new 25,000-sq.-ft. building

Project Manager



Candice will provide daily leadership to the project team and reporting to the client for all phases of management of the construction process. Her responsibilities include pricing of alternates and changes, purchasing and awarding contracts, scheduling, expediting, establishing on-site lines of authority to carry out the project plan, developing the construction procedures and conducting progress meetings.

EDUCATION

- B.S., Civil Engineering, South Dakota School of Mines

CERTIFICATIONS

- LEED Accredited Professional
The US Green Building Council
- OSHA 30-Hour

Blake Russ

Superintendent

12 years experience | 6 years with DPR Construction

RELEVANT EXPERIENCE

Modernizing Medicine T-Rex Headquarters | Boca Raton, FL

Project Value: \$7,000,000 | Project Size: 56,000 SF

Two level, five wing build-out in the iconic building previously known as the IBM headquarters, with each 12,000-sg.-ft. wing consisting of offices, team meeting rooms, conference rooms, focus rooms, cantinas, open work stations, yoga and zen labs.

Superintendent

Modernizing Medicine - Day 2 | Boca Raton, FL

Project Value: \$5,800,000 | Project Size: 55,379 SF

Day 2 of Modernizing Medicine Headquarters consists of the Interior Office Build out of area 3B in building 4850 and a portion of the 2nd floor in building 4700 for a total square footage of ~55,000 SF. Scope of work includes selective demolition to allow for new wall layout with open office areas, private offices, and support spaces. New finishes, ceiling systems, lighting and mechanical system will be installed throughout.

Superintendent

Confidential Client | Fort Lauderdale 4th and 7th Floor Renovation | Fort Lauderdale, FL

Project Value: \$2,000,000 | Project Size: 25,391 SF

Renovations to combine two existing tenant suites into one corporate office suite plus private offices, client conference area, and support spaces. Scope included new wall layout with open office areas, private offices, and support spaces with new finishes, ceiling systems, and lighting. Restrooms were renovated to be ADA compliant.

Superintendent

WeWork Brickell | Miami, FL

Project Value: \$1,688,939 | Project Size: 16,261 SF

Build-out of the 9th Floor in an existing tenant suite including construction of new partitions, light fixtures, power and communication fixtures, and millwork. It also includes new finishes such as carpet, wall covering, paint, a new HVAC system, electrical distribution and plumbing.

Superintendent

The Villages | Center for Advanced Healthcare at Brownwood | The Villages, FL

Project Value: \$84,000,000 | Project Size: 250,000 SF

Ambulatory Surgery Center consisting of spaces for imaging, radiation and medical oncology, ambulatory surgery, PACU, ophthalmology, procedural suites, physical/occupational therapy, physician office space, cath lab, lab facility and retail/admin/support.

Superintendent



Blake is a highly skilled superintendent and continuously seeks out the most innovative approach to successfully complete his jobs. He is highly safety conscious and detail oriented and will be responsible for project safety, site logistics, project scheduling, sequencing of scope, weekly subcontractor safety/coordination meetings, support MEP process, tracking field crews & subcontractors activities, scheduling of inspections and on-time delivery of the project

EDUCATION

- B.S., Construction Management, University of Florida

CERTIFICATIONS

- CPR, First Aid & AED
- OSHA 30 Hour
- Fluent in Spanish

Phillip Hammond

Assistant Superintendent

15 years experience | 3 years with DPR Construction

RELEVANT EXPERIENCE

Modernizing Medicine T-Rex Headquarters | Boca Raton, FL

Project Value: \$7,000,000 | Project Size: 56,000 SF

Two level, five wing build-out in the iconic building previously known as the IBM headquarters, with each 12,000-sq.-ft. wing consisting of offices, team meeting rooms, conference rooms, focus rooms, cantinas, open work stations, yoga and zen labs.

Asst. Superintendent

Modernizing Medicine - Day 2 | Boca Raton, FL

Project Value: \$5,800,000 | Project Size: 55,379 SF

Day 2 of Modernizing Medicine Headquarters consists of the Interior Office Build out of area 3B in building 4850 and a portion of the 2nd floor in building 4700 for a total square footage of ~55,000 SF. Scope of work includes selective demolition to allow for new wall layout with open office areas, private offices, and support spaces. New finishes, ceiling systems, lighting and mechanical system will be installed throughout.

Asst. Superintendent

FIU | JMOF Roofing | Miami Beach, FL

Project Value: \$353,653 | Project Size: 4,538 SF

Complete roof replacement with 15' by 15' copper dome replacement at the Jewish Museum of Florida which is part of the Florida International University Foundation. This was a small 4,540 square foot main roof replacement, which included interior ceiling patching, painting and new lighting protection.

Superintendent

FIU - BBC AC-1 Awning Replacement | Miami, FL

Project Value: \$384,275

Removal and replacement of Academic Building 1 roof awning.

Superintendent

FIU | BBC AC-2 Fire Alarm Upgrades | Miami, FL

Project Value: \$278,044

A complete fire alarm systems upgrade to the entire Academic Center Building #2 at FIU's Biscayne Campus.

Superintendent

Publicis | Coconut Grove Refresh | Miami, FL

Project Value: \$107,555 | Project Size: 1,262 SF

Superintendent



Philip will work directly with Blake Russ and be co-responsible for project safety, site logistics, project scheduling, sequencing of scope, weekly subcontractor, safety/coordination meetings, support MEP process, tracking field crews & subcontractors activities, scheduling of inspections, and on-time delivery of the project. He does what it takes to advance a project schedule to assure on-time completion.

Diana Tio

Estimator

7 years experience | 4 years with DPR Construction

RELEVANT EXPERIENCE

Modernizing Medicine T-Rex Headquarters | Boca Raton, FL

Project Value: \$7,000,000 | Project Size: 56,000 SF

Two level, five wing build-out in the iconic building previously known as the IBM headquarters, with each 12,000-sq.-ft. wing consisting of offices, team meeting rooms, conference rooms, focus rooms, cantinas, open work stations, yoga and zen labs.

Estimator

Modernizing Medicine - Day 2 | Boca Raton, FL

Project Value: \$5,800,000 | Project Size: 55,379

Day 2 of Modernizing Medicine Headquarters consists of the Interior Office Build out of area 3B in building 4850 and a portion of the 2nd floor in building 4700 for a total square footage of ~55,000 SF. Scope of work includes selective demolition to allow for new wall layout with open office areas, private offices, and support spaces. New finishes, ceiling systems, lighting and mechanical system will be installed throughout.

Estimator

Confidential Client | Brickell 9th floor fit-out | Miami, FL

Project Value: \$2,374,000 | Project Size: 25,000 SF

Full floor renovation including interior demolition, MEP upgrades, office spaces, conference room, break area and business center with high end finishes throughout.

Estimator

Florida Atlantic University | Schmidt Family Complex | Boca Raton, FL

Project Value: \$57,900,000 | Project Size: 117,000 SF

State-of-the-art facility 96,000-sq.-ft. of new construction (offices, classrooms, weight and training room, etc.), 20,000-sq.-ft. of locker room and support space to be renovated within the existing stadium and design of two outdoor football practice fields.

Estimator

Coral Gables Hospital | Freestanding Emergency Department | Miami, FL

Project Value: \$4,400,000 | Project Size: 17,000 SF

Renovation includes selective demolition including walls, ceilings, finishes, HVAC and lighting to allow for new wall layouts with treatment rooms, CT Scan, x-ray, offices and a lobby, new finishes, ceiling systems, lighting, MedGas and mechanical systems. Exterior improvements include a generator enclosure, paint, parking lot reconfiguration and landscaping.

Estimator



Diana has a wide depth of knowledge of construction industry trends and the local subcontractor market. She is known for meticulousness and attention to detail. Diana will be responsible for the detailed quantity takeoff and cost estimating. She will prepare thorough estimates at all stages of the project including the relevant clarifications to ensure that the entire project is covered from end to end. In addition, Diana will tackle any project related cost studies as well as prepare the necessary cost alternatives so that the owner can make informed decisions every step of the way.

EDUCATION

- B.S., Civil Engineering, Universidad Iberoamericana, Dominican Republic
- M.S., Construction Management, Florida International University

Silvana Vargas

Project Engineer

9 years experience | 2 years with DPR Construction

RELEVANT EXPERIENCE

Confidential Client | Brickell 9th floor fit-out | Miami, FL

Project Value: \$2,374,000 | Project Size: 25,000 SF

Full floor renovation including interior demolition, MEP upgrades, office spaces, conference room, break area and business center with high end finishes throughout.

Project Engineer

Google 1450 Brickell Ave Expansion | Miami, FL

Project Value: Confidential | Project Size: 1,980

The project consists of a 1,980sf TI for Google Miami's operations on the 15th Floor at 1450 Brickell Avenue. The scope includes demo of an existing space and a tenant improvement to include open office space, huddle rooms, IDF room and collaborations spaces.

Project Engineer

DSV Miami Office Renovation | Miami, FL

Project Value: Confidential | Project Size: 32,145 SF

The project consists of a 32,000 sf commercial tenant improvement for DSV, Air & Sea, Inc. Scopes includes, but not limited to: Demo, ceilings, finishes, window treatments, drywall, site work, glass/glazing, millwork and MEP. The project features include 9 private offices and 240 work stations, 4 conference rooms, 2 huddle rooms and 8 phone booths, and Cafeteria moves to center of the office.

Project Engineer

zColo Miami Isolator Work | Miami, FL

Project Value: \$9,545 | Project Size: 500 SF

Project Engineer

Cleveland Clinic – ED/ICU Bed Tower

Project Value: \$160,000,000 | Project Size: 400,000+ SF

Multi-phase, ground up 5-story structure including a new Emergency Department(ED)/ Intensive Care Unit(ICU) with (2) one-story podiums, structural steel utility corridor, extensive interior renovations, Central Utility Plant, and multiple parking lot surfaces. AHCA Inspected.

Project Engineer

Cleveland Clinic Florida Neurological/Cancer Institute

Project Value: \$60,000,000 | Project Size: 171,437 SF

Project Engineer



Silvana's problem solving nature is a key attributes in her role of Project Engineer. Her mission will be to manage the submittals and procurement process so as to ensure timely delivery of materials to the jobsite in accordance with the project schedule. She will also work closely with Candice and be focused on the shop drawings and coordination process to ensure that all trade work is coordinated in advance, and put in place correctly the first time.

EDUCATION

- B.S., Civil Engineering, University of Florida

CERTIFICATIONS

- Fluent in Spanish
- OSHA 30-Hour

Mike Browdy

Special Services Group Lead

19 years experience | 4.5 years with DPR Construction

RELEVANT EXPERIENCE

Modernizing Medicine T-Rex Headquarters | Boca Raton, FL

Project Value: \$7,000,000 | Project Size: 56,000 SF

Two level, five wing build-out in the iconic building previously known as the IBM headquarters, with each 12,000-sg.-ft. wing consisting of offices, team meeting rooms, conference rooms, focus rooms, cantinas, open work stations, yoga and zen labs.

Project Executive

Modernizing Medicine - Day 2 | Boca Raton, FL

Project Value: \$5,800,000 | Project Size: 55,379

Day 2 of Modernizing Medicine Headquarters consists of the Interior Office Build out of area 3B in building 4850 and a portion of the 2nd floor in building 4700 for a total square footage of ~55,000 SF. Scope of work includes selective demolition to allow for new wall layout with open office areas, private offices, and support spaces. New finishes, ceiling systems, lighting and mechanical system will be installed throughout.

Project Executive

Google 1450 Brickell Ave Expansion | Miami, FL

Project Value: \$780 | Project Size: 1,980

The project consists of a 1,980sf TI for Google Miami's operations on the 15th Floor at 1450 Brickell Avenue. The scope includes demo of an existing space and a tenant improvement to include open office space, huddle rooms, IDF room and collaborations spaces.

Project Executive

Confidential Client | Fort Lauderdale 4th and 7th Floor Renovation | Fort Lauderdale, FL

Project Value: \$2,000,000 | Project Size: 25,391 SF

Renovations to combine two existing tenant suites into one corporate office suite plus private offices, client conference area, and support spaces. Scope included new wall layout with open office areas, private offices, and support spaces with new finishes, ceiling systems, and lighting. Restrooms were renovated to be ADA compliant.

Project Executive

WeWork Miami - Brickell City Center 9th Floor | Miami, FL

Project Value: \$1,227,305 | Project Size: 16,261 SF

Project Executive










With nearly two decades of construction industry experience, Mike expertly matches individual talent with project requirements, helping to ensure project success regardless of size or scope. With a focus on small to mid-size projects, Mike provides a highly-skilled team available and trained to mobilize quickly, proficiently navigate occupied spaces, squeeze dollars out of tight budgets, maintain quality, successfully deliver, even under aggressive deadlines. He will be proactive in identifying and resolving issues; anticipating and responding to the risks which may affect operations. Mike is fully committed to helping the project team succeed and will deliver the highest level of satisfaction expected.

EDUCATION

- B.S., Design in Architecture, University of Florida

5. Describe the capabilities and project level responsibilities of the staff to be assigned in each of the following areas.

The DPR project team members submitted in the above organizational chart are fully capable to take on the below responsibilities and will be dedicated to the City of Hollywood, Second Floor Library Build-Out 100% during their respective responsibilities. Below is a table showing who will be assigned to each responsibility. This team will be the team from start to finish and **Project Manager, Candice Kucharzak** will be the principal point of contact between DPR Construction and the City of Hollywood.

						
Lina Nageondelestang Precon Lead	Candice Kucharzak Project Manager	Blake Russ Superintendent	Philip Hammond Asst. Superintendent	Diana Tio Estimator	Micheal Browdy SSG Lead	Silvana Vargas Project Engineer

RESPONSIBILITY	PROJECT TEAM MEMBER
A. Overall project management and coordination with the City, the and subcontractors	Candice Kucharzak, Project Manager
B. Design review and options analysis of plans and specifications	Lina Nageondelestang, Precon Lead Diana Tio, Estimator
C. Constructability analysis	Lina Nageondelestang, Precon Lead
D. Cost Estimating	Lina Nageondelestang, Precon Lead Diana Tio, Estimator
E. Value Engineering	Lina Nageondelestang, Precon Lead Diana Tio, Estimator
F. Life Cycle Cost Analysis	Candice Kucharzak, Project Manager
G. Project Scheduling	Blake Russ, Superintendent
H. Quality Control (design and and construction)	The whole team is responsible for quality control
I. Bidding & Subcontractor Relationships	Lina Nageondelestang, Precon Lead Diana Tio, Estimator
J. Cost Controls and Change Order Management	Candice Kucharzak, Project Manager Silvana Vargas, Project Engineer
K. Preparation/Review of Shop Drawings	Silvana Vargas, Project Engineer
L. Project Mobilization	Blake Russ, Superintendent
M. Project Punch List Management and Close-Out	Blake Russ, Superintendent Silvana Vargas, Project Engineer
N. Inspections	Blake Russ, Superintendent
O. - R. Please see list of similar projects and proposed team member's resumes.	

E.

5. Approach to Scope of Work

Project Approach

1. Describe your approach to performing the work. This should include the following points: Your plan for this project outlining major tasks and responsibilities, project time schedule and staff assigned.

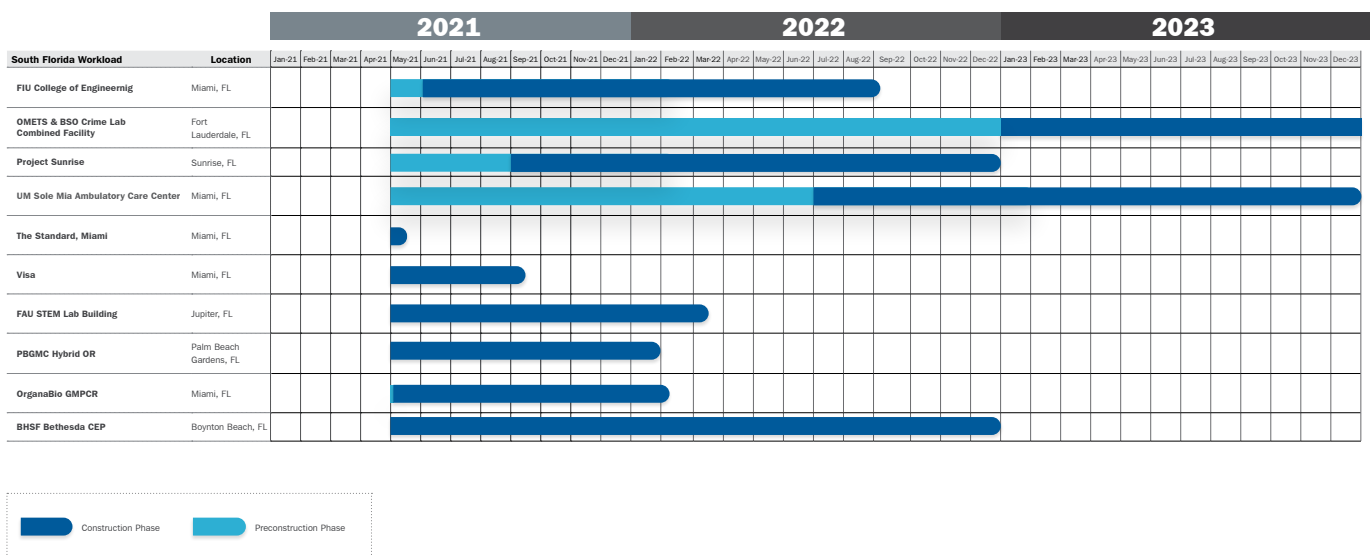
DPR takes an aggressive approach to analyzing and eliminating constraints to activities well in advance of them becoming schedule impacts. We believe that planning is the key to a successful project. DPR utilizes the Last Planner scheduling process to develop the schedule. We will develop the Master Schedule in conjunction with major stakeholders to collaboratively align milestones and establish the goals for the project.

DPR is no stranger to working within occupied facilities. We have a group of talented professionals we refer to as SSG (Special Services Group) that focuses on such endeavors. The team we are proposing to dedicate to this project is all SSG and has completed various renovations inside occupied offices and facilities (see resumes for specific examples).

DPR often works inside mission-critical facilities, such as data centers and hospitals, where unexpected shutdowns are simply not an option. In these types of environments, as with office renovations, the key ingredient to the team's success is communication, planning, and execution. Part of why DPR is so successful is that we deliver a comprehensive project execution plan, engaging the entire project team early in the planning process. In fact, for this project, both the proposed project manager and superintendent have recently visited the site to begin brainstorming the most logical, practical, and efficient methods for completing this project.

2. Provide information on your firm's current workload and how this project will fit into your workload.

Below is DPR Construction's current workload for the next two years. As the graphic shows, DPR currently has 10 projects under construction or in active preconstruction in our Ft. Lauderdale office. Project values vary and range from \$200K to \$250MM in value. The City of Hollywood, Second Floor Library Build-Out would fit very nicely into our current and anticipated projects and we will have more than adequate staffing available to properly manage this project successfully. We look forward to becoming your valued team member.



SFL SSG (+/- 15 projects each year, totaling over \$30M+)

Project Approach

3. Describe firm's demonstrated ability to solve complex project issues.

DPR is able to solve complex issues because we utilize our entire team to collaborate in lieu of thinking one person has the answer. We engage the owner, the design team, and our trade partners.

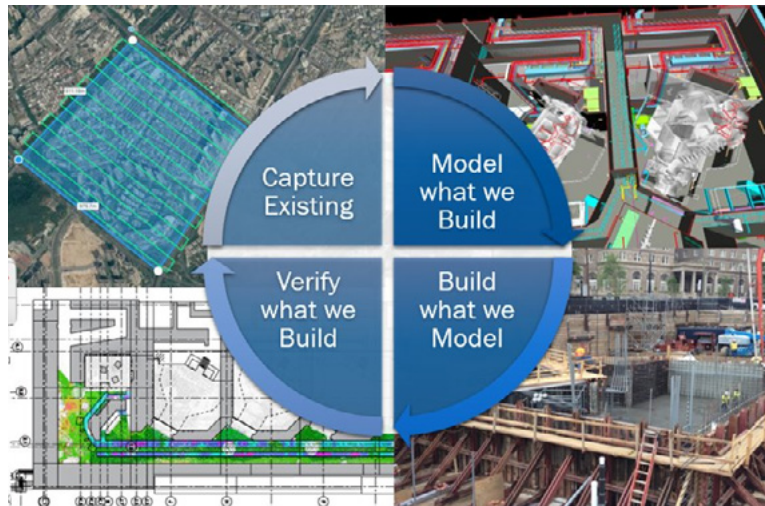
PROJECT EXAMPLE: MODERNIZING MEDICINE

At the Modernizing Medicine project, an office space build-out we recently completed in Boca Raton, the building is completely backed up under a generator. This was something learned during the project and the owner is charged an additional fee for having their space on generator back up, unless it is removed. With the engagement of our trade partners, the facility, the design team and the owner, we were able to keep pertinent panels backed up and install a separate system that can remove areas that do not need it.

4. Describe available facilities, technological capabilities and other available resources you offer for the project.

VIRTUAL DESIGN AND CONSTRUCTION (VDC)

One of DPR's core value is Ever Forward, Now more than ever, technology has proven that when used right it adds immense value to all project stakeholders. Virtual Design & Construction is a holistic approach to use the BIM (Building Information Model) in order to improve the building's process through a visual medium; Combining people, process, technology and metrics to better plan and execute the work. We know the value of building the project virtually before building it in the field; That's why our VDC philosophy is to capture existing condition, model what we'll build, build what we modeled and verify what we build.



VDC Philosophy

- ✓ Capture existing conditions
- ✓ Model what we will build
- ✓ Build what we modeled
- ✓ Verify what we build

Alignment with design team:

VDC use starts at the very beginning of the project, during design and preconstruction. We integrate several roles within our team (VDC, Preconstruction, Estimators) with the design team. Our goal is to provide the right VDC services during design which will provide the design team with valuable and accurate information for the project early on. Which results in a better, more efficient design with less rework for all partners.

MATTERPORT

Matterport is an all-in-one reality capture system that gives you realistic, interactive 3D and VR experiences using photos and videos that make the user feel as real as being there. We provide value by using Matterport at different stages of the project's life cycle:

Preconstruction to capture existing conditions:

We provide access to all project stakeholders including trade bidders so they can virtually visit the building and make educated estimates on their proposals.

Construction:

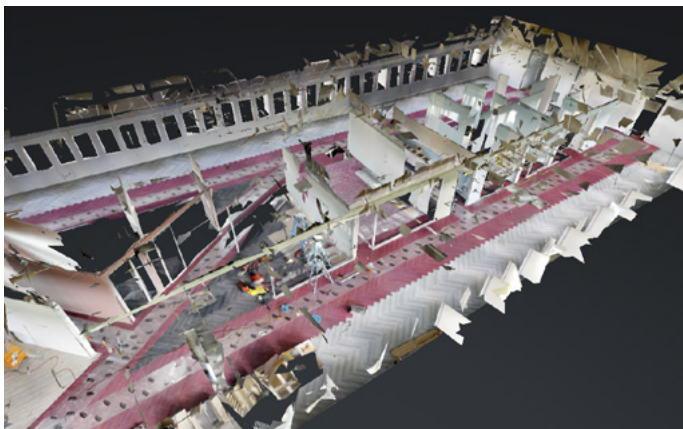
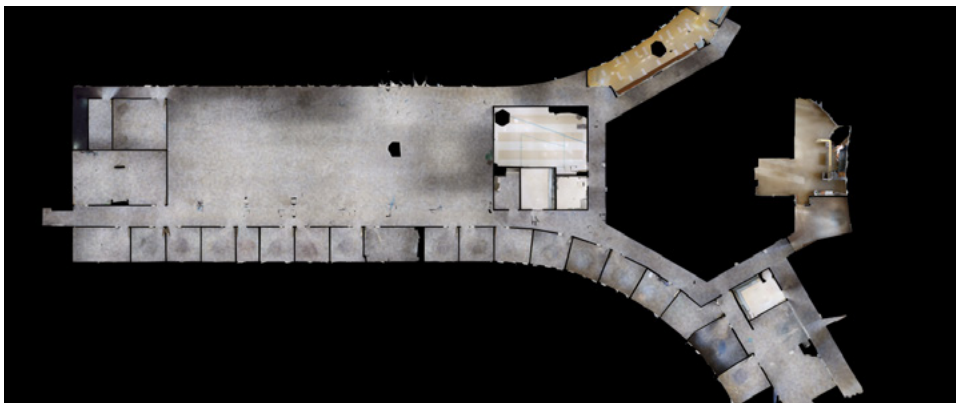
Capturing progress photos helps collect not only progress of construction but also historical information for building inspection records, quality records and enclosed building components.

DPR has been successful at using Matterport 3D Tours for virtual quality control inspections. This has worked well with out-of-state clients, especially during the national pandemic.

Turn Over:

Once the building is finished, we create a complimentary Virtual Tour of the finished space for the owner accessible anytime by a personalized link.

Matterport Scan Example:



How It Works

Matterport makes capturing, creating and distributing beautiful, interactive 3D models easy and affordable.



SCAN A SPACE

Matterport makes capturing every detail of space lightening-fast and incredibly easy



UPLOAD SCANS

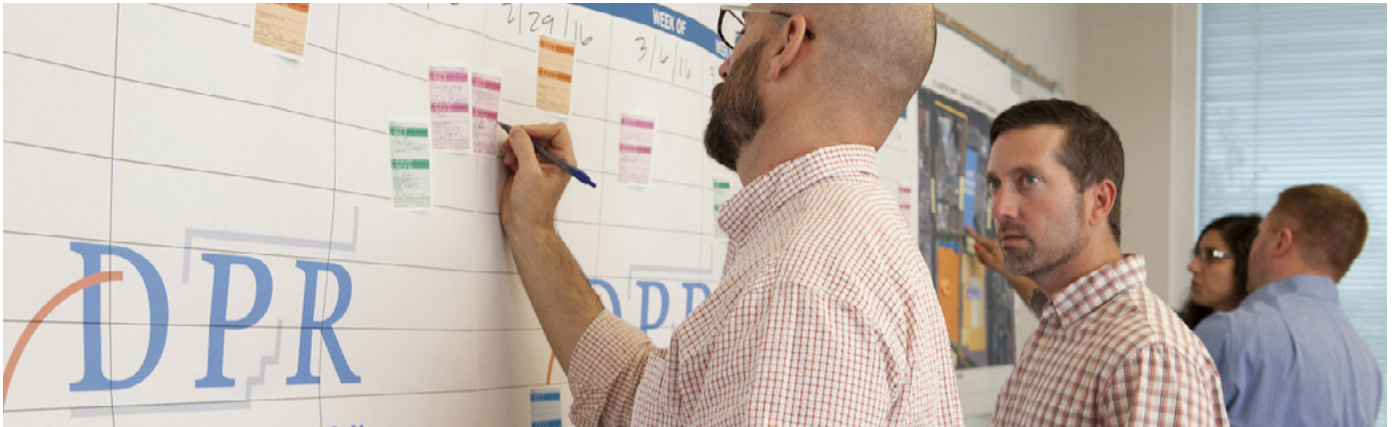
Move scans to the Matterport 3D Cloud where they are automatically transformed into 3D models



SHARE & ENGAGE

Distribute your Matterport Model. Link, embed or publish it to Google Street View or MLS listings.

5. Proposed scheduling methodology (timeline) for effectively managing and executing the work in the optimum time.



PLANNING AND SCHEDULING

Phased construction in the middle of a functional space can go very wrong if not all of the necessary parties are at the table in order to plan its execution. A solid phased project plan that is agreed to and supported by all project stakeholders is the foundation of a successful project, and a requirement for accurate estimating and scheduling.

All of the primary stakeholders in the project must weigh in on the proposed phasing and shutdown plan. Constraints that are either overlooked or not fully understood during planning can derail a construction project. No single party is able to fully understand all of the constraints on a project. Therefore the first step to successful planning is to identify the key stakeholders and bring them to the table for the planning process. The DPR team intends to use the Last Planner System for planning and managing the network of commitments on this project.

STRATEGIC PLANNING

Strategic planning will start by assembling the entire project team in order to define the scope and validate dates for achieving the major milestones, taking into account the constraints as identified by each of the project stakeholders. The next step will be to define the intermediate phase completion milestones and sequences during a series of interactive planning meetings. At each step, schedule logic will be “stress tested” using Critical Path Method scheduling software (Primavera v6). The CPM schedule will be updated weekly so that it can be a useful tool for steering and managing the project.

PULL PLANNING

The DPR team will pull design and construction work whenever possible to avoid the waste of overproduction. Push schedules sequence work from the start forward to mobilize labor and determine material deliveries based on the prescribed plan. This will still be necessary for long lead items such as mechanical equipment or standby generators. Pull schedules sequence work from delivery backwards. Labor is mobilized and material delivered as needed. This is much less wasteful, particularly for design. Working this way requires that team members map their processes in order to understand how and when they will be handing off work to each other. From the very start, the DPR Team will bring together day-to-day managers (“Last Planners”) to pull necessary work by planning in reverse from the major and intermediate milestones established during strategic planning. Last Planners will be asked to think of themselves both as customers and suppliers. Specifically, performers will be asked to develop a network of deliverables by specifying what they need from others as well as what they will deliver and how much concentrated effort it will take.

LOOK AHEAD TO MAKE WORK READY

Pull scheduling activities and sequences will be entered into scheduling software where it can be reviewed by the project team in six week look-ahead windows. In review of the six week lookahead, the team will identify any problems preventing them from completing the work as planned. Team members will be asked for commitments on actions and due dates for removing the constraints noted in working and planning meetings.

6. Please describe your firms approach to timely construction of the project and way in which the project can be expedited by the used of concurrent crews.

The most important aspect of “timely construction” is getting the buy-in and commitment from our trade partners. Man power can be a difficult part of any project. Ensuring you have the commitment from the trade partners that they have the capability to run concurrent crews is crucial. Having a clear schedule of running multiple areas at one time along with the appropriate supervision, projects can be executed in an expedited manner.

7. Describe your Company's public engagement plan and program. CMAR firm shall engage in extensive public outreach during the duration of the project, to maintain the residents and business owners informed of major activities on the site.

DPR realizes our ability to Change the World happens in an even more meaningful way when we engage the communities we build within. Being a local builder with a full service office in downtown Fort Lauderdale, DPR is uniquely positioned to engage the community in an authentic way that both serves the library build-out construction effort along with the future operation of the building.

Here are a few ways DPR will plan to keep resident's and business owner's informed of major activities on site:

- **Social Media Channels** for project updates, information on project team, contact information for people to call and engage with team
- **Informative Project Marketing Collateral** to be distributed before construction begins so neighboring resident's and business owner's are prepared for construction activity
- **Monthly Townhall Breakfasts** event to allow resident's and business owner's to engage with construction team and City of Hollywood
- **Informative Displays** around jobsite to engage community

Example of Project Marketing Collateral for The Standard Miami Beach Spa Upgrade Project

Example of Informative Displays on Jobsite in an Active Hospital Renovation Project

8. Describe your CMAR firm's means and methods to minimally impact the residents, City operations and business owners' operations along this site. The CMAR firm may self-perform construction activities either in whole or in part.

DPR will coordinate with the city team members on best times for deliveries and if there are any other large needs, DPR will look into early or late coordination to avoid business hours.

At DPR, we are builders first. By executing fundamental scopes of work ourselves, we are better able to control critical aspects of the project, such as safety, schedule, quality and cost. The result is better value and a better product for you, our client. Self-performing work also provides the ability to efficiently and more predictably deliver on our commitments.

DPR is one of the largest "builders" in the nation, with over 7 million craft man-hours company wide in 2020. If our framing and drywall revenue were reported separately we would be the largest drywall company in the U.S. according to ENR.

We take great pride in our ability to provide self-perform services. Our core culture is based upon being "builders". As such, we have developed the capability to self-perform the following scopes of work:

- Selective demolition
- Concrete foundations
- Structural concrete
- Masonry
- Doors, frames and hardware installation
- Metal stud framing and drywall installation & finishing
- Acoustical ceilings
- Miscellaneous specialties installation
- Owner Furnished Equipment

9. Describe the CMAR firm's plans to store all of its equipment to minimally impact business' operations, residents and the public at large.

DPR will utilize allowed laydown approved by the city and coordinate on-time delivery to minimize the amount of storage needed for materials and if needed, DPR has its own warehouse facility to store any material that is not delivered just in time.

10. Describe your company's resources and capabilities with respect to scheduling (specific computer programs), cost control and reporting quality control, shop drawing management, Request for Information (RFI) control and routing, on site safety, value engineering, and coordination with the A/E and the City. Describe any Software your company uses to facilitate control and management operations.

As every project and client is unique, DPR creates a custom project management solution to address the individual client and customer needs using a blend of some of the most powerful project management platforms in the industry, some of which DPR natively developed and subsequently became market standards. On the next page is a high level summary of the major platforms DPR uses. From the early stages of work package estimating through contract bid and award, to contractor progress and payment, as well as change management and cost forecasting, these systems work in concert over the entire project life cycle to enable efficient project delivery. This integrated, but flexible, approach allows for the optimum mix to meet the project requirements. On the following pages you will also see sample Project Reports incorporated into the management of the project through weekly/monthly meetings.

Document & Project Control Process

Controls Systems	Gradebeam	WinEst	Modelogix	CMiC PM	P6	BIM 360	VueOps	Box.com
Trade partner Database	✓							
Bid Management	✓							
Estimating Database		✓						
Historical Cost Modeling			✓					
Accounting				✓				
Cost Control / Change Management				✓				
RFI Process				✓				
Submittal Process				✓				
Procurement Tracking				✓				
Daily Logs				✓				
Invoicing				✓				
Meeting Minutes				✓				
Milestone CPM Scheduling & Earned Value					✓			
Short Interval Planning						✓		
Turnover and Warranty Management							✓	
Document Control Storage								✓

Sample Project Reports

BT-631 FAU STEM Life Sciences Building | 04.23.2021

Progress Report



Executive Summary



Work completed this week:

- Completed setting 1st round of tilt panels (50)
- Began setting structural steel for 2nd floor framing
- Installed conduit for communications on the North side of the site
- Began prepping casting beds for 2nd round of tilt panels

Next week look-ahead:

- Continue setting structural steel
- Form and install rebar on 2nd round of tilt panels
- Begin prep work to start slab on grade for stair #2

Challenge	Plan of Action
Slab on Grade	DPR is working closely with the design team and trade partners, to navigate through the logistics of the slab on grade installation. Amongst the items being discussed by the teams are isolation joints, slab sloping, epoxy flooring installation, and MEP penetrations.

WEEKLY HOTITEMS



Pending BIM Coordination Items (PGAL)

Window Detail at Multifunction Room (DPR & PGAL)

Doors, Frames, and Hardware Approval (PGAL)

Lighting Control Design (BR+A)

Generator Package Approval (PGAL)

SAFETY



19,677
Total Man-Hours

0
Recordable Incidents

0
First Aids

0
Lost Time Incidents

N/A
Work Hours Since Last Recordable

SCHEDULE



Activity	Duration (business days)	Start	Finish
Structural Steel / Decking	30	April-9	May-20
Screen Enclosure/ Support for MEP / Roof Curbs	10	May-21	Jun-04
Caulking Tilt Panels	10	May-21	Jun-04
Pour 2 nd Floor Slab	12	Jun-3	Jun-18
Installation of Louvers	5	Jun-25	Jul-01

FINANCIALS



	Construction	Pre-Construction		Tax Savings Goal
Original Budget	\$27,673,000	\$196,500.00	Goal	-\$221,400
Deductions	\$2,533,110	\$0.00	Current	-\$182,388
Current GMP	\$25,139,890	\$196,500.00		

STAFFING



Bob Luther
Project Manager
BobLu@dpr.com
954.991.6299

Micheal Ducote
Superintendent
Micheal.Ducote@dpr.com
954.395.3994

Bruna Vailant
Project Engineer
BrunaV@dpr.com
786.423.4406

Reno Knowles
Assistant PM
RenoK@dpr.com
954.595.0199

QUESTIONS



If you have any questions about anything you see in this report or if there are unanswered questions that you would like to see addressed, please don't hesitate to contact the Team. We want to make sure you have all the pertinent information regarding your project.

BT-631 FAU STEM Life Sciences Building | 04.23.2021

Progress Report



Progress Photos



11. Describe your firm's historical experience in meeting project goals with respect to cost control and time of delivery.

DPR continues to meet and exceed client expectations on project delivery and cost management. Please refer to projects submitted in **Tab C** for examples of project delivery exceeding client expectations. Please also contact our references listed in **Tab G** for a client testimonial on their direct experience with DPR's project delivery and cost management.

Project Example: Modernizing Medicine Headquarters Build-Out

The Modernizing Medicine owner asked if we could deliver the project a couple weeks early so that they could celebrate Halloween in their new space. The team pulled together and coordinated with the trade partners to push the schedule and finish early for the client. They were able to move in and Trick or Treat in their new space saving time on the schedule while delivering the project under budget!

Additionally, during Phase 2, we were asked to resequence the project due to COVID19 implications and cash flow concerns. We worked with all stakeholders to minimize the cash flow impact while keeping the project progressing to not incur additional expenses from the subcontractors.

12. Describe your firm's experience with Construction Management at Risk for LEED Certified projects.

Being "green" is no longer novel. Building sustainable structures is simply the right thing to do — right for the environment and right for business. Sustainable building projects routinely produce higher Student and employee productivity and improved building efficiencies. Our team combines experienced people, a collaborative methodology and custom tools to help customers address the triple bottom line: environmental, social, and economic.

High performance building expertise goes beyond LEED® certification systems to converge with the health and wellness of building occupants and the return on investment that this focus can yield. The concepts of the Living Building Challenge and Petal Certification from the International Living Future Institute (ILFI) and GOOD Certification (Delos) are the frontier of the commercial building market and our green building professionals use them to help our customers reach their goals and optimal project performance.

YOUR PARTNER THROUGH YOUR SUSTAINABLE JOURNEY



UC BERKLEY COMPUTATIONAL RESEARCH



ASU BIODSIGN INSTITUTE



FIU ACADEMIC CENTER 4



ASU ARIZONA CENTER FOR LAW



CLEMSON UNIVERSITY LIFE SCIENCE BUILDING



SOUTHERN POLYTECHNIC ENGINEERING BUILDING

By the Numbers

322

DPR has completed 322 total
Green Certified Projects

\$13 Billion

DPR's Total Sustainable Revenue
reaches \$13 billion

695

DPR's Green Accredited
Professionals

We work with owners and designers to help identify the costs and long-term benefits of building high-performance buildings. Whether the goal for your built environment is net-zero energy, regenerative, LEED, or simply saving on utility bills, our green professionals assist the entire team to achieve success within the budget. We help our owners and teams review multiple “what-if” scenarios during the earliest stages of a project.

13. Describe firm's cost management plan during design and construction.

Target Costing

We would not propose TVD for this small of a project. However we would propose the 3 level estimate reference to illustrate how we can break up the project into many parts. Much can be learned from other business models in controlling costs outside the construction industry's traditional practice. These business models are invading the construction industry and influencing our traditional way of thinking. The traditional model (most of us have experienced throughout our careers) is well established with certain outcomes; some good and others very disappointing. The DPR team believes that an alternate solution exists to controlling costs by getting away from traditional thinking and behavior. This process involves a team atmosphere with accountability instilled with the individual and group team members associated with their cluster. This practice for controlling costs on a large project in many ways is intuitive, simple, yet profound in taking on the challenge by distilling down to its smallest denominator and absorbing it from there. This approach takes on a new life within the clusters referred to as Target Cost Clusters. Our approach for this project is to establish the clusters immediately after the validation phase. We will assign management, estimating and modeling resources to each cluster from our Design Assist team. As the design progresses and when the time is right, subcontractor Trade Partners will be integrated into the design assist effort.

The objective of clusters is to provide “virtual pricing”, keeping designers informed of cost trends, whether up or down. The team leadership will be accountable for price, coordination, and completeness.

Visual Controls for Target Cost

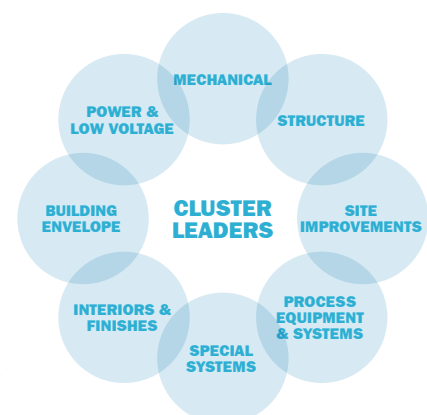
An effective way to manage Target Costs is to make them visible to the team so that they can focus on the targeted goal and milestone dates. This visual tool is done through graphs and charts to illustrate where each of the cluster teams are in meeting their objectives. This is done as often as needed, but not less than every two weeks and is posted on a “Cluster Target Costing wall” for the entire team to review.

VALUE ENGINEERING

Our cost savings approach is comprehensive, proactive and progressive. The sooner our estimators and mechanical/electrical/process (MEP) specialists begin studying the job requirements, the sooner cost-saving options can be generated.

Our value analysis is more than simply suggesting lower priced equipment or materials to reduce costs. Rather, it is a process unique to each customer, identifying the goals for the facility and the means to provide the highest value without compromising quality. Working with the Owner and the designers, our value-engineering specialists present concepts that will improve a project's overall value.

However, value engineering does not always equate to immediate cost savings. Indeed, we may recommend a product that initially costs more but in the long run will out-perform the less expensive product, thus providing greater value for the money spent. In such cases, we provide a life-cycle analysis to indicate the payback period. DPR's value engineering is both cost-driven and schedule-driven. To analyze each project for ways an Owner can receive the most value for the money spent, our value-engineering specialists first seek a clear understanding



each customer's objectives and how they can best be attained. Objectives may include:

- Cost Savings
- Life-cycle Cost Efficiency
- Risk Avoidance
- Schedule Enhancement
- Technical Sophistication

Once we determine the leading criteria, we then chart the best course of action to attain these objectives.

14. Describe firm's approach for competitively administering and evaluating bid packages.

DPR will develop a GMP based on a minimum of three (3) proposals for each schedule of value. The proposals will be submitted by a pre-qualified list of sub-contractors approved in advance by Patrinely and your client.

PREQUALIFICATION PROCESS

This is an on-going process that every subcontractor we work with must be approved through – EACH YEAR. Prequalifying our subcontractors is more than just complying with our insurance requirements to us. In fact, we have more stringent requirements than any other general contractor in the state. In addition to the on-going assessment of their financials, safety, and insurance - their current workload, quality of work, and previous experience are also evaluated for each project.

PROCESS : SUBCONTRACTOR SELECTION

DPR understands City of Hollywood's desire to competitively select subcontractors. Our experience is that well-qualified subcontractors should and can be selected early enough to assist the design team while still adhering to City of Hollywood's procurement requirements.

In parallel to the on-going preconstruction phase, DPR proposes issuing an RFP for key trades during the conceptual design phase. Pre-qualified subcontractors will be asked to provide fees and GCs, proposed project team, relevant firm experience, a project approach, and cost estimate along with innovations in prefabrication, modularity or any cost cutting ideas for consideration by the team. Patrinely and the A/E team representatives will participate alongside DPR in selecting the best subcontractors for the project.

In addition to mechanical, electrical, plumbing, and fire protection, DPR recommends consideration for structural steel, exterior envelope, and elevators.

In order to assure the reliability of budgeting and well-coordinated design submittals, we suggest a "minimum" basic involvement of subcontractors as follows:

- Fire Protection: design pipe sizing, final routing, coordination with other systems, and well planned out sequencing.
- Elevators: final elevator selection to allow shaft sizing and coordination integrated into design.
- Electrical & Fire/Life System: select lighting, power distribution, fire alarm systems and AV design choices early in design to ensure vendor input and procurement options in design.
- Mechanical: early involvement to assist in an accelerated permitting process, prime choice of equipment, subcontractor input with system choices (both sustainable and affordable), and innovative ideas for prefabrication off site to minimize field labor and increase productivity.

-
- Domestic Plumbing: design of waste system with planned layout to accommodate efficient horizontal and vertical piping schemes.
 - Structure and Exterior Skin: Early involvement to assist in finalizing details to ensure we procure long lead items and coordination between the structure and exterior skin.

15. Describe your firm's ability to managing complex projects while minimally impacting the corridor's business, residents and the public at large.

Prior Planning, communication, etc. Please see above answer to question 9 for examples.

16. Describe firm's experience with management of traffic and operations in a busy corridor and working within an FDOT right of way.

DPR will put together a project specific traffic and parking plan and will work with the city to submit all necessary documentation. DPR will work with FDOT early on to prevent any confusion. Like any project involving the right of way, we would propose a project specific MOT that will be updated based on the sequence of work.

17. Describe firm's quality assurance program and plan.

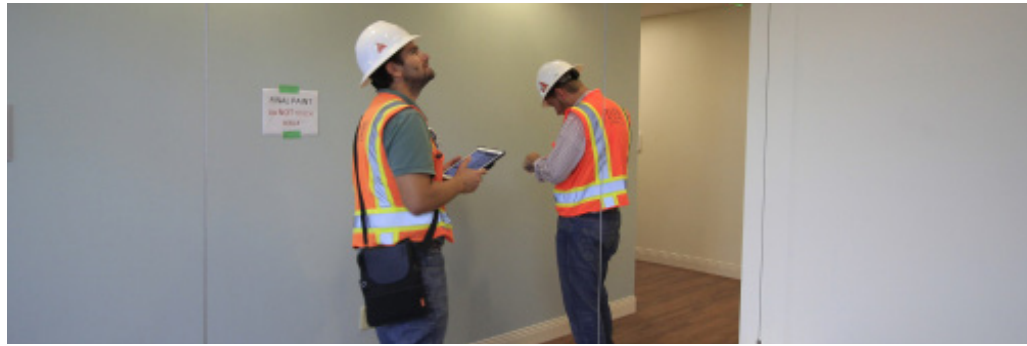
It is DPR's firm belief that quality begins during the initial planning phases through the constructability review process and prior to the first shovel hitting the ground.

Preconstruction Phase: A key aspect of quality that should not be overlooked is the quality of the Design and Construction Documents. The quality of the set of documents issued to the subcontractor market for pricing can have huge impacts on the success of the project. DPR takes an active role in Design Management during the preconstruction process to ensure that the drawings issued to subcontractors contain the necessary information.

During preconstruction, it is critical to identify the items that are important to each stakeholder and align expectations. We call these "Distinguishing Features of Work" or DFOW. Prior to the Construction Document phase, DPR initiates a session with the Design Team, Owner, and end users to determine what DFOW each team would like to call special attention to. Not only are these DFOW's identified, but qualitative and quantitative Measurable Acceptance Criteria are developed to ensure that the expectations for the end product are understood and agreed to by all parties prior to construction. By identifying these DFOW in the design phase, the Design Team can incorporate these criteria into the drawings and specs so that subcontractors are providing pricing that reflects desired quality standards. Early alignment is key to a successful project and prevents any surprises down the road.

In order to ensure quality of our estimates we measure the first baseline estimate against the Guaranteed Maximum Price (GMP) with the goal of achieving a ratio of 1.0. By tracking our preconstruction performance, we're able to authenticate the reliability and high quality of our estimates, minimizing any surprises for the owner and allowing him or her to make better decisions at a much earlier stage of the game. Since Q1 of 2005, DPR has averaged 1.03 in preconstruction performance based on 197 projects. We control and communicate project cost with clear, complete and accurate estimates.

Construction Phase: DPR will conduct pre-installation conferences with the various installation crews. All submittals and installation procedures will be reviewed during the pre-installation conference to assure that placement and sequencing of work is performed properly. **DPR will implement a "Zero Defects" program that will employ the highest quality standards available in the industry.**



We continually inspect the project as it is being constructed and develop rolling completion lists. These lists are not held to the end of the project to develop a punch list, they are assigned to the respective subcontractor and completed as the project proceeds. Values are assigned to each item and pay application may be reduced by the amount of the uncompleted work. These items are discussed at each weekly subcontractor meeting. We engage the architect throughout the process to also provide feedback as they walk the project.

BUILDING INTELLIGENCE



MANAGE YOUR FACILITY BETTER

Close the information gap that spans from Design & Construction to Operations & Maintenance: DPR's strategic partner, VueOps, is empowering owners, facility engineers, and AEC project teams with a better view into facility operations.

VueOps is a web-based portal that puts building intelligence at the center of facility operations. VueOps facilitates construction project turnover and warranty management, integrating models, asset and building system data, documents, and information from facility management systems.

VueOps works for one building or an entire network of campuses, increasing operations efficiency at every level.

WHAT VUEOPS CAN DO FOR YOU

- **Find:** Your building information, all in one place, all searchable.
- **Organize & Tag:** Easily keep track of closeout documents with metadata.
- **Inspect:** Inspect building assets by location and systems, in one place.
- **Integrate:** Box, Autodesk BIM 360 Docs, Amazon S3, and IBM Maximo integrate with VueOps - more integrations coming soon.
- **Manage Warranty:** Report warranty issues from VueOps; teams can manage a shared list of issues.
- **Achieve Success:** VueOps experts work with you to specify facility management data requirements, as well as design workflows to collect, validate, transfer, and manage data for use throughout the building's lifecycle. **LEARN MORE:** <https://www.vueops.com>

MEP Quality Initiative: We will also utilize our in house MEP Manager to review design and installation of all equipment. Additional sub consultants may be utilized for peer review of design and installation of major building and mechanical components. Prior to installation, we will assure that mock-ups, lab testing, and checklists are completed prior to ordering and installing materials.

18. Describe firm's close-out plan.

We utilize Vue Ops as a program to deliver closeout to our owners. It is a platform that stores As-Builts, approved submittals, RFI's O&M's and BIM models.

19. Provide an overview of your understanding of the City's vulnerability to the effects of climate change and sea level rise and your goal to address resiliency through projects assigned to your firm.

Raising the Green Bar

Long a national leader in sustainable construction, DPR's multibillion-dollar portfolio of green buildings is highlighted with hundreds of projects that have achieved industry-leading standards and pushed the boundaries of what level of high-performance can be achieved at market rates.

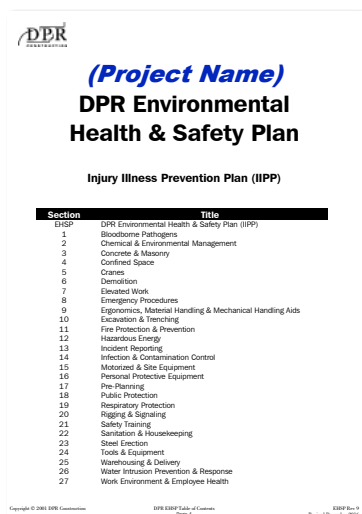
A lot has changed since we first aligned with the U.S. Green Building Council (USGBC) in 1998. Today, Doug Woods—the D in DPR—is on the USGBC board and going green is an expectation. So we think: what if people expected more? What if construction left a community's environment better than it was before? What if new buildings didn't use any more energy? What if the things we built today could also be run efficiently in 50 years?

Talk about raising the bar won't be enough, which is why we've built some of the first-ever net-zero-energy buildings, including the world's largest building to achieve ILFI's Zero Energy Certification™, The David and Lucille Packard Foundation Corporate Headquarters in Los Altos, California.

Our Green Process

As believers that more collaborative forms of delivery—where all project partners work together before a design is completed—deliver the best results over the life of the facility, DPR aims to counsel customers and partners on what we've learned so practical solutions can be implemented at project conception. Similarly, as material standards advance, DPR is leveraging tools that guide materials procurement so that project goals stay on track.

The greenest buildings still have to be built green. We constantly pursue ways to make our job site operations more sustainable



←
**CLICK
HERE!**

F.

6. Knowledge of Site & Local Conditions

through waste reduction, innovative technologies and efficient job site offices and ensure that every project controls environmental aspects that affect the surrounding community. By hiring local labor and supporting local businesses and causes, DPR believes its triple-bottom-line approach to sustainability will lead to communities that can thrive for generations.

South Florida Awareness

We are aware of local vulnerability's to climate change and sea level rise. DPR is constantly changing our ways to address resiliency and staying prepared through our Environmental Health and Safety Plan (EHSP). Each project has its own customized EHSP plan. Click the link below to view an example of our EHSP.

1. Construction Manager At Risk must demonstrate experience working in local areas affected by low elevation lines, points and as well as areas prone to hurricanes wind forces.

Please refer to page 46 and DPR's Environmental Health and Safety Plan.

2. Knowledge of local subcontractors and suppliers, capable of supplying quality workmanship and materials.

A key part of our preconstruction effort is timely procurement of all services, material and equipment, particularly long-lead scopes of work. The procurement methodology on this project is critical due to both the schedule and the size of the project.

The South Florida market has experienced manpower concerns over the last few years and a project of this size and complexity means we are going to have to pay special attention to and be flexible with our procurement strategy. As we work through the preconstruction process our team will be thoroughly investigating and vetting all the potential options there may be to maximize local and leverage regional and national firms to the benefit of this project. There are over 500+ firms prequalified to work with DPR in the state of Florida.

3. Knowledge of local permitting agencies, procedures, testing protocols.

Working in South Florida for the last 15 years we are intimately aware of the permitting challenges Broward can present. Multiple permit packages and phased GMP's is a typical process for us on jobs of this complexity. In order for this to work correctly we need to work in a collaborative manner and have clarity of critical path and total project cost. Our team will dive deep into the schedule to ensure we eliminate any lag that could be created through multiple permitting packages and ensure that the job maintains the proper flow to ensure all partners on the project are successful. In addition we need to identify any long lead items that need to be released prior to final GMP (items such as this can have some long lead MEP equipment that could potentially effect the critical path "air on" milestone).

To date we have permitted over 200 projects in the South Florida tri county area; with multiple projects in Broward county. Permitting in South Florida is a challenge on every project regardless of size. We have found that it becomes ever more challenging on technical projects due to systems complexity. Based on our experience we have put in place a few management practices to help navigate the process; We will meet with the AHJ to help build a relationship that will help address any comments that arise during permit review. We will schedule and maintain a weekly 15 minute stand and deliver call with the City of Hollywood, design firm, consultants and DPR. Too often we have found that teams believe that we are waiting on the AHJ when in reality the AHJ is waiting on our team to respond to comments or complete a submittal. The stand and deliver call ensures the groups monitors and pushes the permitting process.

4. Construction constraints due to non-documented underground utility lines and other existing non documented but commonly occurring constructing elements unforeseen conditions.

Our team would propose the use of Ground Penetrating Radar (GPR) services and we would also include a detail pre-task plan when any work involves trenching or working around underground utilities. The pre-task plan would include contingency plans in the event an unforeseen condition is present to immediately deploy soft dig or hydro excavation techniques.

G.

7. References

REFER-
ENCES

References

See full detailed information in **Tab K**, Required Forms.



Modernizing Medicine

Project: T-Rex Headquarter Phase 1 and Phase 2

Client Contact: Kathleen Bocek

Email: kathleen.bocek@modmed.com

Phone: (561) 880-2998



Florida Atlantic University

Project: Schmidt Family Complex

Client Contact: Numa Rais

Email: nrais@fau.edu

Phone: (561) 297-4874



Florida International University

Project: Academic Health Center 4

Client Contact: John Cal

Email: jcal@fiu.edu

Phone: (305) 348-4414

H.

8. Sub Consultants Information

SUB CONSULTANTS
INFORMATION

Sub Consultants

DPR will not be utilizing any sub consultants for this project.

I.

9. Financial Resources

Financial Resources

DPR's confidential statements will be attached as a separate sealed hard copy.



DPR Construction
1450 Veterans Boulevard
Redwood City, CA 94063
Tel 650.474.1450
Fax 650.474.1451

CONFIDENTIAL DOCUMENT

The following financial information is being provided to you for the purpose of evaluating DPR Construction's financial capability as it relates to your project. The data presented was derived from the books and records of the Company and is believed to fairly present the financial status of DPR Construction. By its acceptance hereof, you agree to keep all information received about the Company on a confidential basis and to use such information only for purposes of evaluating DPR's financial capability. This information should not be copied or abstracted without the express permission of DPR Construction. All questions or contact about the information should be directed in the first instance to:

Michele Leiva, CFO
DPR CONSTRUCTION
1450 Veterans Boulevard
Redwood City, CA 94063
650/474-1450
Fax 650/474-1453

Bond Letter

WillisTowersWatson

Telephone: 704-927-6000
Website: www.willistowerswatson.com
E-mail: amy.waugh@willistowerswatson.com

January 8, 2021

DPR Construction, A General Partnership
1450 Veterans Boulevard
Redwood City, CA 94063

Re: **DPR Construction – Surety Bond Program**

To Whom It May Concern:

The following sureties have the privilege of providing surety credit on behalf of DPR Construction:

- Liberty Mutual Insurance Company – Rated “A”, FSC “XV”, by A.M. Best
- Fidelity and Deposit Company of Maryland - Rated “A+”, FSC “XV”, by A.M. Best
- Zurich American Insurance Company – Rated “A+”, FSC “XV”, by A.M. Best
- Continental Casualty Company – Rated “A”, FSC “XIII”, by A.M. Best
- Berkshire Hathaway Specialty Insurance Company – Rated “A++”, FSC “XV”, by A.M. Best

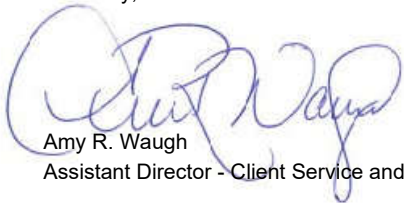
Each of the above listed sureties is licensed to transact business in all fifty states and is listed on the U.S. Treasury Circular 570.

Presently their surety carriers have committed to total capacity of approximately \$7 Billion and single projects in the \$1 Billion range. They currently have in excess of \$5 Billion in available capacity.

We consider DPR and the management team true professionals in the field of general contracting. The vast majority of their customers are repeat clientele, which speaks volumes of their dedicated team, value added delivery philosophy, track record on meeting critical deadlines, commitment to their customers and quality projects. Operations are conducted with fiscal responsibility, proficient technical and managerial skills, and ethics of the highest caliber.

We highly value our surety credit relationship with DPR Construction and certainly recommend their construction services to you. Please call with any questions.

Sincerely,



Amy R. Waugh
Assistant Director - Client Service and Delivery, Surety Practice

Willis Towers Watson Southeast, Inc.
214 N. Tryon St., Suite 2500
P.O. Box 31817 (28231-1817)
Charlotte, NC 28202

J.

10. Legal Proceedings & Performance

Legal Proceedings and Performance



DPR Construction
1301 E Broward Blvd, Ste 300
Fort Lauderdale, FL 33304
(954) 991-6200

DPR has no liquidated damages or ever been terminated for default.

Legal Proceedings and Performance

DPR's confidential legal proceedings will be attached as a separate sealed hard copy included with the financial statements.

K.

11. Required Forms

FORMS

Construction Manager at Risk Services for Second Floor Library Build-Out

ACKNOWLEDGMENT AND SIGNATURE PAGE

This form must be completed and submitted by the date and the time of proposal/response opening.

Legal Company Name (include d/b/a if applicable): DPR Construction, A General Partnership Federal Tax Identification Number: **27-0853429**

If Corporation - Date Incorporated/Organized: _____

State Incorporated/Organized: _____

Company Operating Address: 1301 E. Broward Blvd, Ste 300

City Ft. Lauderdale State FL Zip Code 33301

Remittance Address (if different from ordering address): _____

City _____ State _____ Zip Code _____

Company Contact Person: Adrian Barrios Email Address: adrianb@dpr.com

Phone Number (include area code): (954) 991-6200 Fax Number (include area code): _____

Company's Internet Web Address: www.dpr.com

IT IS HEREBY CERTIFIED AND AFFIRMED THAT THE PROPOSER/RESPONDENT CERTIFIES ACCEPTANCE OF THE TERMS, CONDITIONS, SPECIFICATIONS, ATTACHMENTS AND ANY ADDENDA. THE PROPOSER/RESPONDENT SHALL ACCEPT ANY AWARDS MADE AS A RESULT OF THIS SOLICITATION.

 5/17/2021
Proposer/Respondent's Authorized Representative's Signature: _____ Date

Type or Print Name: Adrian Barrios

THE EXECUTION OF THIS FORM CONSTITUTES THE UNEQUIVOCAL OFFER OF PROPOSER/RESPONDENT TO BE BOUND BY THE TERMS OF ITS PROPOSAL/STATEMENT OF QUALIFICATIONS (SOQ). FAILURE TO SIGN THIS SOLICITATION WHERE INDICATED BY AN AUTHORIZED REPRESENTATIVE SHALL RENDER THE PROPOSAL/RESPONSE NON-RESPONSIVE. THE CITY MAY, HOWEVER, IN ITS SOLE DISCRETION, ACCEPT ANY PROPOSAL/RESPONSE THAT INCLUDES AN EXECUTED DOCUMENT WHICH UNEQUIVOCALLY BINDS THE PROPOSER/RESPONDENT TO THE TERMS OF ITS OFFER.


ANY EXCEPTION, CHANGES OR ALTERATIONS TO THE GENERAL TERMS AND CONDITIONS, HOLDHARMLESS/INDEMNITY DOCUMENT OR OTHER REQUIRED FORMS MAY RESULT IN THE PROPOSAL/RESPONSE BE DEEMED NON-RESPONSIVE AND DISQUALIFIED FROM THE AWARD PROCESS

DRUG-FREE WORKPLACE PROGRAM

IDENTICAL TIE BIDS - Preference shall be given to businesses with drug-free workplace programs. Whenever two or more bids which are equal with respect to price, quality, and service are received by the state or by any political subdivision for the procurement of commodities or contractual services, a bid received from a business that certifies that it has implemented a drug-free workplace program shall be given preference in the award process. Established procedures for processing tie bids will be followed if none of the tied vendors have a drug-free workplace program. In order to have a drug-free workplace program, a business shall:

1. Publish a statement notifying employees that the unlawful manufacture, distribution, dispensing, possession, or use of a controlled substance is prohibited in the workplace and specifying the actions that will be taken against employees for violations of such prohibition.
2. Inform employees about the dangers of drug abuse in the workplace, the business's policy of maintaining a drug-free workplace, any available drug counseling, rehabilitation, and employee assistance programs, and the penalties that may be imposed upon employees for drug abuse violations.
3. Give each employee engaged in providing the commodities or contractual services that are under bid a copy of the statement specified in subsection (1).
4. In the statement specified in subsection (1), notify the employee that, as a condition of working on the commodities or contractual services that are under bid, the employee will abide by the terms of the statement and will notify the employer of any conviction of, or plea of guilty or nolo contendere to, any violation of chapter 893 or of any controlled substance law of the United States or any state, for a violation occurring in the workplace no later than five (5) days after such conviction.
5. Impose a sanction on or require the satisfactory participation in a drug abuse assistance or rehabilitation program (if such is available in the employee's community) by any employee who is so convicted.
6. Make a good faith effort to continue to maintain a drug-free workplace through implementation of these requirements.

As the person authorized to sign the statement, I certify that this firm complies fully with the above requirements.



SIGNATURE

Adrian Barrios

PRINTED NAME

DPR Construction

NAME OF COMPANY

RFQ/RFP/ITB Number: **4669-21-DCM** Title: **Construction Manager at Risk Services for
Second Floor Library Build-Out**

**CERTIFICATIONS REGARDING DEBARMENT, SUSPENSION AND OTHER
RESPONSIBILITY MATTERS**

The applicant certifies that it and its principals:

- (a) Are not presently debarred, suspended, proposed for debarment, declared ineligible, sentenced to a denial of federal benefits by a state or federal court, or voluntarily excluded from covered transactions by any federal department or agency;
- (b) Have not within a three-year period preceding this application been convicted of or had a civil judgment rendered against them for commission of fraud or a criminal offense in connection with obtaining, attempting to obtain, or performing a public (federal, state, or local) transaction or contract under a public transaction, violation of Federal or State antitrust statutes or commission of embezzlement, theft, forgery, bribery, falsification or destruction of records, making false statements, or receiving stolen property;
- (c) Are not presently indicted for or otherwise criminally or civilly charged by a governmental entity (federal, state, or local) with commission of any of the offenses enumerated in paragraph (b) of this certification; and
- (d) Have not within a three-year period preceding this application had one or more public transactions (federal, state, or local) terminated for cause or default.

Applicant Name and Address:

Adrian Barrios

1301 E Broward Blvd, Ste 300

Ft. Lauderdale, FL 33304


Application Number and/or Project Name:

Second Floor Library Build-Out

Applicant IRS/Vendor Number: **27-0853429**

Type/Print Name and Title of Authorized Representative:

Adrian Barrios

Signature:  Date: **5/17/2021**

RFQ/RFP/ITB Number: **4669-21-DCM** Title: **Construction Manager at Risk Services for
Second Floor Library Build-Out**

Construction Manager at Risk Services for Second Floor Library Build-Out

NON-COLLUSION AFFIDAVITSTATE OF: FloridaCOUNTY OF: Broward, being first duly sworn, deposes and says that:

- (1) He/she is Adrian Barrios of DPR Construction, the Bidder that has submitted the attached Bid.
- (2) He/she has been fully informed regarding the preparation and contents of the attached Bid and of all pertinent circumstances regarding such Bid.
- (3) Such Bid is genuine and is not a collusion or sham Bid.
- (4) Neither the said Bidder nor any of its officers, partners, owners, agents, representatives, employees or parties in interest, including this affiant has in any way colluded, conspired, connived or agreed, directly or indirectly with any other Bidder, firm or person to submit a collusive or sham Bid in connection with the contractor for which the attached Bid has been submitted or to refrain from bidding in connection with such contract, or has in any manner, directly or indirectly, sought by agreement or collusion or communication or conference with any other Bidder, firm or person to fix the price or prices, profit or cost element of the Bid price or the Bid price of any other Bidder, or to secure an advantage against the City of Hollywood or any person interested in the proposed Contract; and
- (5) The price or prices quoted in the attached Bid are fair and proper and are not tainted by any collusion, conspiracy, connivance or unlawful agreement on the part of the Bidder or any of its agents, representatives, owners, employees, or parties in interest, including this affiant.

(SIGNED)

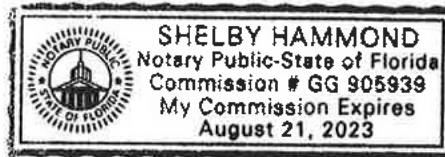
Adrian Barrios**Business Unit Leader**

Title

Subscribed and sworn to before me this

17th day of May, 2021

My commission expires:


 RFQ/RFP/ITB Number: 4669-21-DCM Title: **Construction Manager at Risk Services for
Second Floor Library Build-Out**

STATEMENT OF QUALIFICATION CERTIFICATION

Please Note: All fields below must be completed. If the field does not apply to you, please note N/A in that field.

If you are a foreign corporation, you may be required to obtain a certificate of authority from the department of state, in accordance with Florida Statute §607.1501 (visit <http://www.dos.state.fl.us/>).

Company: (Legal Registration) DPR Construction, A General Partnership

Name/Principal/Project Manager: Adrian Barrios, Business Unit Leader

Address: 1301 E. Broward Blvd, Ste 300

City: Fort Lauderdale State: FL Zip: 33301

Telephone No. 33301 FEIN/Tax ID No. 27-0853429 Email: adrianb@dpr.com

Does your firm qualify for MBE or WBE status: MBE WBE

ADDENDUM ACKNOWLEDGEMENT - Proposer acknowledges that the following addenda have been received and are included in the proposal:

<u>Addendum No.</u>	<u>Date Issued</u>	<u>Addendum No.</u>	<u>Date Issued</u>
Addendum No. 1	5/6/2021		

VARIANCES: State any variations to specifications, terms and conditions in the space provided below or reference in the space provided below all variances contained on other pages of bid, attachments or bid pages. No variations or exceptions by the Proposer will be deemed to be part of the bid submitted unless such variation or exception is listed and contained within the bid documents and referenced in the space provided below. If no statement is contained in the below space, it is hereby implied that your bid/proposal complies with the full scope of this solicitation. If this section does not apply to your bid, simply mark N/A. **If submitting your response electronically through BIDS SYNC you must click the exception link if any variation or exception is taken to the specifications, terms and conditions.**

No variations

The below signatory hereby agrees to furnish the following article(s) or services at the price(s) and terms stated subject to all instructions, conditions, specifications addenda, legal advertisement, and conditions contained in the bid/proposal. I have read all attachments including the specifications and fully understand what is required. By submitting this signed proposal I will accept a contract if approved by the City and such acceptance covers all terms, conditions, and specifications of this bid/proposal. The below signatory also hereby agrees, by virtue of submitting or attempting to submit a response, hereby agrees that in no event shall the City's liability for respondent's indirect, incidental, consequential, special or exemplary damages, expenses, or lost profits arising out of this competitive solicitation process, including but not limited to public advertisement, bid conferences, site visits, evaluations, oral presentations, or award proceedings exceed the amount of five hundred dollars (\$500.00). This limitation shall not apply to claims arising under any provision of indemnification or the City's protest ordinance contained in this competitive solicitation.


Submitted by:

Adrian Barrios

Name (printed)

May 17, 2021

Date:


Signature

Business Unit Leader

Title

SWORN STATEMENT PURSUANT TO SECTION 287.133 (3) (a) FLORIDA STATUTES ON PUBLIC ENTITY CRIMES

THIS FORM MUST BE SIGNED AND SWORN TO IN THE PRESENCE OF A NOTARY PUBLIC OR OTHER OFFICIAL AUTHORIZED TO ADMINISTER OATHS

1. This form statement is submitted to City of Hollywood
by Adrian Barrios, Business Unit Leader for DPR Construction
(Print individual's name and title) (Print name of entity submitting sworn statement)
whose business address is 1301 E. Broward Blvd, Ste 300, Fort Lauderdale, FL 33301
and if applicable its Federal Employer Identification Number (FEIN) is 27-0853429 If the entity has no FEIN, include the Social Security Number of the individual signing this sworn statement.

2. I understand that "public entity crime," as defined in paragraph 287.133(1)(g), Florida Statutes, means a violation of any state or federal law by a person with respect to and directly related to the transaction of business with any public entity or with an agency or political subdivision of any other state or with the United States, including, but not limited to, any bid, proposal, reply, or contract for goods or services, any lease for real property, or any contract for the construction or repair of a public building or public work, involving antitrust, fraud, theft, bribery, collusion, racketeering, conspiracy, or material misinterpretation.

3. I understand that "convicted" or "conviction" as defined in Paragraph 287.133(1)(b), Florida Statutes, means a finding of guilt or a conviction of a public entity crime, with or without an adjudication of guilt, in an federal or state trial court of record relating to charges brought by indictment or information after July 1, 1989, as a result of a jury verdict, nonjury trial, or entry of a plea of guilty or nolo contendere.

4. I understand that "Affiliate," as defined in paragraph 287.133(1)(a), Florida Statutes, means:

1. A predecessor or successor of a person convicted of a public entity crime, or
2. An entity under the control of any natural person who is active in the management of the entity and who has been convicted of a public entity crime. The term "affiliate" includes those officers, directors, executives, partners, shareholders, employees, members, and agents who are active in the management of an affiliate. The ownership by one person of shares constituting a controlling interest in another person, or a pooling of equipment or income among persons when not for fair market value under an arm's length agreement, shall be a prima facie case that one person controls another person. A person who knowingly enters into a joint venture with a person who has been convicted of a public entity crime in Florida during the preceding 36 months shall be considered an affiliate.

5. I understand that "person," as defined in Paragraph 287.133(1)(e), Florida Statutes, means any natural person or any entity organized under the laws of any state or of the United States with the legal power to enter into a binding contract and which bids or applies to bid on contracts let by a public entity, or which otherwise transacts or applies to transact business with a public entity. The term "person" includes those officers, executives, partners, shareholders, employees, members, and agents who are active in management of an entity.

6. Based upon information and belief, the statement which I have marked below is true in relation to the entity submitting this sworn statement (please indicate which statement applies).

☒ Neither the entity submitting sworn statement, nor any of its officers, director, executives, partners, shareholders, employees, members, or agents who are active in the management of the entity, nor any affiliate of the entity has been charged with and convicted of a public entity crime subsequent to July 1, 1989.

Construction Manager at Risk Services for Second Floor Library Build-Out

The entity submitting this sworn statement, or one or more of its officers, directors, executives, partners, shareholders, employees, members, or agents who are active in the management of the entity, or an affiliate of the entity has been charged with and convicted of a public entity crime subsequent to July 1, 1989.

The entity submitting this sworn statement, or one or more of its officers, directors, executives, partners, shareholders, employees, members, or agents who are active in the management of the entity, or an affiliate of the entity has been charged with and convicted of a public entity crime, but the Final Order entered by the Hearing Officer in a subsequent proceeding before a Hearing Officer of the State of the State of Florida, Division of Administrative Hearings, determined that it was not in the public interest to place the entity submitting this sworn statement on the convicted vendor list. (attach a copy of the Final Order).

I UNDERSTAND THAT THE SUBMISSION OF THIS FORM TO THE CONTRACTING OFFICER FOR THE PUBLIC ENTITY IDENTIFIED IN PARAGRAPH 1 ABOVE IS FOR THAT PUBLIC ENTITY ONLY AND THAT THIS FORM IS VALID THROUGH DECEMBER 31 OF THE CALENDAR YEAR IN WHICH IT IS FILED. I ALSO UNDERSTAND THAT I AM REQUIRED TO INFORM THAT PUBLIC ENTITY PRIOR TO ENTERING INTO A CONTRACT IN EXCESS OF THE THRESHOLD AMOUNT PROVIDED IN SECTION 287.017 FLORIDA STATUTES FOR A CATEGORY TWO PROJECT OF ANY CHANGE IN THE INFORMATION CONTAINED ON THIS FORM.

(Signature)

Sworn to and subscribed before me this 17th day of May, 2021.Personally known X

Or produced identification _____

Notary Public-State of Florida(Type of identification) My commission expires 08/21/23

Shelby Hammond
(Printed, typed or stamped commissioned name of notary public)

RFQ/RFP/ITB Number: 4669-21-DCM Title: Construction Manager at Risk Services for Second Floor Library Build-Out

HOLD HARMLESS AND INDEMNITY CLAUSE

(Company Name and Authorized Representative's Name)

DPR Construction, the contractor, shall indemnify, defend and hold harmless the City of Hollywood, its elected and appointed officials, employees and agents for any and all suits, actions, legal or administrative proceedings, claims, damage, liabilities, interest, attorney's fees, costs of any kind whether arising prior to the start of activities or following the completion or acceptance and in any manner directly or indirectly caused, occasioned or contributed to in whole or in part by reason of any act, error or omission, fault or negligence whether active or passive by the Contractor, or anyone acting under its direction, control, or on its behalf in connection with or incident to its performance of the Contract.


SIGNATURE

Adrian Barrios

PRINTED NAME

DPR Construction

COMPANY OF NAME

May 17, 2021

DATE

Failure to sign or changes to this page shall render your bid non-responsive.

SOLICITATION, GIVING, AND ACCEPTANCE OF GIFTS POLICY

Florida Statute 112.313 prohibits the solicitation or acceptance of Gifts. "No Public officer, employee of an agency, local government attorney, or candidate for nomination or election shall solicit or accept anything of value to the recipient, including a gift, loan, reward, promise of future employment, favor, or service, based upon any understanding that the vote, official action, or judgment of the public officer, employee, local government attorney, or candidate would be influenced thereby." The term "public officer" includes "any person elected or appointed to hold office in any agency, including any person serving on an advisory body."

City of Hollywood policy prohibits all public officers, elected or appointed, all employees, and their families from accepting any gifts of any value, either directly or indirectly, from any contractor, vendor, consultant, or business with whom the City does business.

The State of Florida definition of "gifts" includes the following:

- Real property or its use
- Tangible or intangible personal property, or its use
- A preferential rate or terms on a debt, loan, goods, or services
- Forgiveness of indebtedness
- Transportation, lodging, or parking
- Food or beverage
- Membership dues
- Entrance fees, admission fees, or tickets to events, performances, or facilities
- Plants, flowers or floral arrangements
- Services provided by persons pursuant to a professional license or certificate
- Other personal services for which a fee is normally charged by the person providing the services
- Any other similar service or thing having an attributable value not already provided for in this section.

Any contractor, vendor, consultant, or business found to have given a gift to a public officer or employee, or his/her family, will be subject to dismissal or revocation of the Contract.

As the person authorized to sign the statement, I certify that this firm will comply fully with this policy.

	Adrian Barrios
SIGNATURE	PRINTED NAME

DPR Construction	Business Unit Leader
NAME OF COMPANY	TITLE

Failure to sign this page shall render your bid non-responsive.

REFERENCE QUESTIONNAIRE

It is the responsibility of the contractor/vendor to provide a minimum of three similar type references using this form and to provide this information with your submission. Failure to do so may result in the rejection of your submission.

Giving reference for: DPR Construction

Firm giving Reference: Perkins + Will

Address: 2800 Ponce De Leon Blvd Ste 1300

Phone: (305) 569-1364

Fax: _____

Email: jose.bofill@perkinswill.com

1. Provide a description of the scope of work.

A: Lab/classroom complex including a 10,000-sq.-ft. transgenic space, BSL2 labs, flexible research space, study rooms for graduate students, offices, and faculty/student gathering spaces that will promote collaborative work.

2. Role your company provided: Construction Management At Risk and/or General Consultant and/or other.

A: CMAR

3. Date project began and date it was completed or is anticipated to be completed. List whether it was on time.

A: August 8, 2011 - December 29, 2014

4. Size of project (gross square feet of construction).

A: 137,000 SF

5. Original Owner Budget vs. Final GMP.

A: \$42,860,899 vs. \$40,642,621

6. Saving achieved through Value Engineering or other approaches

A: Integrated design/build of facades for pre-cast and window glazing to be manufacture and pre-installed and inspected prior to erecting (+/- \$380,000)

7. The percentage of the GMP for General Conditions, Profit and an Overhead.

A: NA

8. Have there been any change orders, and if so, how many? List total amount of approved Change Orders added to the Original GMP.

A: yes, (\$4,532,231.61)

9. List any stop work orders and reasons.

A: NA

10. The dollar amount of fees for Pre-Construction Services.

A: NA

11. Present status of the project

A: Completed

Construction Manager at Risk Services for Second Floor Library Build-Out

12. **Q:** What was the dollar value of the contract?

A: \$38,328,667.39

13. **Q:** Did they perform on a timely basis as required by the contract?

A: Yes

14. **Q:** Was the project manager easy to get in contact with?

A: Yes

15. **Q:** Would you use them again?

A: Absolutely

16. **Q:** Overall, what would you rate their performance? (Scale from 1-5)

A: ☒ **5 Excellent** ☐ **4 Good** ☐ **3 Fair** ☐ **2 Poor** ☐ **1 Unacceptable**

17. **Q:** Is there anything else we should know, that we have not asked?

A:

The undersigned does certify that the foregoing and subsequent statements are true and correct and are made independently, free from vendor interference/collusion.

Name: Jose Bofill Title Science+Technology Market Leader, Miami

Signature:  Date: May 17, 2021

REFERENCE QUESTIONNAIRE

It is the responsibility of the contractor/vendor to provide a minimum of three similar type references using this form and to provide this information with your submission. Failure to do so may result in the rejection of your submission.

Giving reference for: DPR Construction

Firm giving Reference: Vivex Biologics

Address: 2430 NW 116th St. Miami, FL 33167

Phone: 954-595-0484

Fax: _____

Email: tmaye@vivex.com

1. Provide a description of the scope of work.

A: Buildout of a biomedical manufacturing facility including 40,000-sf.-ft. of clean room, research & development, freezer storage, and 30,000-sf.-ft. of miscellaneous office/admin support spaces. This new facility will expand on Vivex Biomedical's pursuit of becoming an industry leader in regenerative medicine.

2. Role your company provided: Construction Management At Risk and/or General Consultant and/or other.

A: CMAR

3. Date project began and date it was completed or is anticipated to be completed. List whether it was on time.

A: August 20, 2019 - June 08, 2020

4. Size of project (gross square feet of construction).

A: 80,000 SF

5. Original Owner Budget vs. Final GMP.

A: \$18,736,100 vs. \$18,202,300

6. Saving achieved through Value Engineering or other approaches

A: \$432,320

7. The percentage of the GMP for General Conditions, Profit and an Overhead.

A: 16-17%

8. Have there been any change orders, and if so, how many? List total amount of approved Change Orders added to the Original GMP.

A: yes, \$1,635,982

9. List any stop work orders and reasons.

A: None

10. The dollar amount of fees for Pre-Construction Services.

A: \$148,000

11. Present status of the project

A: Completed

Construction Manager at Risk Services for Second Floor Library Build-Out

12. **Q:** What was the dollar value of the contract?

A: \$18,202,300

13. **Q:** Did they perform on a timely basis as required by the contract?

A: Yes

14. **Q:** Was the project manager easy to get in contact with?

A: Yes

15. **Q:** Would you use them again?

A: Absolutely yes

16. **Q:** Overall, what would you rate their performance? (Scale from 1-5)


A: ☒ **5 Excellent** ☐ **4 Good** ☐ **3 Fair** ☐ **2 Poor** ☐ **1 Unacceptable**

17. **Q:** Is there anything else we should know, that we have not asked?

A:

The undersigned does certify that the foregoing and subsequent statements are true and correct and are made independently, free from vendor interference/collusion.

Name: Tim Maye Title: VP, Operations

Signature:  Date: May 17, 2021

REFERENCE QUESTIONNAIRE

It is the responsibility of the contractor/vendor to provide a minimum of three similar type references using this form and to provide this information with your submission. Failure to do so may result in the rejection of your submission.

Giving reference for: DPR Construction

Firm giving Reference: Modernizing Medicine, Christina Galarza (Formerly with JLL)

Address: 5000 T-Rex Avenue, Ste 100, Boca Raton, FL 33431

Phone: (561) 880-2998

Fax: _____

Email: cgalarza@holistica360.com

1. Provide a description of the scope of work.

A: 56,000 sq.ft., two level, five wing build-out in the iconic building previously known as the IBM headquarters, now known as the Boca Raton Innovation Campus which holds the Modernizing Medicine T-Rex Headquarters. Each 12,000 sq.ft. wing consists of offices, team meeting rooms, conference rooms, focus rooms, cantinas, open work stations, yoga and zen labs. DPR self-performed drywall, ACT and division 10 specialties.

2. Role your company provided: Construction Management At Risk and/or General Consultant and/or other.

A: CMAR

3. Date project began and date it was completed or is anticipated to be completed. List whether it was on time.

A: April 2, 2018- November 1, 2018

4. Size of project (gross square feet of construction).

A: 56,000 SF

5. Original Owner Budget vs. Final GMP.

A: \$7,000,000 vs. \$5,361,628

6. Saving achieved through Value Engineering or other approaches

A:

7. The percentage of the GMP for General Conditions, Profit and an Overhead.

A: NA

8. Have there been any change orders, and if so, how many? List total amount of approved Change Orders added to the Original GMP.

A: yes, \$347,228

9. List any stop work orders and reasons.

A: None

10. The dollar amount of fees for Pre-Construction Services.

A: NA

11. Present status of the project

A: Completed

12. Q: What was the dollar value of the contract?

A: \$5,361,628

13. Q: Did they perform on a timely basis as required by the contract?

A: Yes, DPR has always performed, which is why they were awarded multiple phases of this project

14. Q: Was the project manager easy to get in contact with?

A: Yes, great communicator, problem solver and pleasure to work with.

15. Q: Would you use them again?

A: Absolutely

16. Q: Overall, what would you rate their performance? (Scale from 1-5)

A: ☒ 5 Excellent ☐ 4 Good ☐ 3 Fair ☐ 2 Poor ☐ 1 Unacceptable

17. Q: Is there anything else we should know, that we have not asked?

A: DPR's ability to self perform is truly a value add to a project, great quality and ability to drive schedule through critical path trades.

The undersigned does certify that the foregoing and subsequent statements are true and correct and are made independently, free from vendor interference/collusion. VP of People, Places & Administration

Name: Cristina Galarza

Title Senior Project Manager - Formerly with JLL

May 17, 2021

Signature:



Date: May 17, 2021